FY 2025 Agency Quarterly Diversity, Equity, Inclusion and EEO Report

Part I: Narrative Summary

Agency Name	e: NYCEM		
<u></u>	tuarter (July -September), due November (Quarter (January -March), due April 30, 202		 2nd Quarter (October – December), due January 30, 2025 4th Quarter (April -June), due July 30, 2025
Prepared by: Tori Ajibade Name	Chief Equity & Diversity Officer Title	E-mail Addre	ress Telephone No.
Date Submitted	l: 11/22/24		
FOR DCAS USE (ONLY: Date Recei	ived:	

Instructions for Filling out Quarterly Reports FY 2025

[NOTE: These forms are cumulative and designed to retain and preserve information for the entire FY 2025. For Q1 please copy the goals, programs, and initiatives from your draft of the FY 2025 DEI-EEO plan. Insert these statements in the corresponding sections of the Quarterly Report below, particularly sections IV, V, and VI. For Q2, Q3 and Q4, use previous quarter's submission to update their status, retaining all information for the prior quarters. You should also add programs and initiatives begun in these quarters even if they were not mentioned in the Annual Plan]

- 1. Please save this file as "XXXX Quarter X FY 2025 DEI-EEO Quarterly Report.Part I", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity, Equity, Inclusion and EEO Training Summary" details in Part II Training Summary [see the attached Excel file].
 - <u>Core EEO Training:</u> Copy the information from the Training Completion Report you receive quarterly from DCAS Learning & Development onto grey-shaded cells in rows 26, 30, 34, and 38. Include any of these trainings that were administrated by your agency in the rows immediately below (27, 35, 39).
 - Other Diversity, Equity, Inclusion and EEO Related Training: Beginning with row 45, include training classes co-organized or cosponsored by your agency EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Mark progress in check boxes in the column for the current quarter. [Note: **Delayed** = behind schedule; **Deferred** = put off until later when better resources become available.]
- 4. Please save the Excel file as "XXXX Quarter X FY 2025 DEI-EEO Report.Part II Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.

Distributed to all agency employees?	✓ Yes, On (Date): 09/21/24✓ By e-mail✓ Posted on agency intranet and,	
	☐ Other	
II. Recognition and Accompl	ishments	
	upervisors, managers, and units de	emonstrating superior accomplishment in diversity, equit
The agency recognized employees, so	upervisors, managers, and units de ortunity through the following:	emonstrating superior accomplishment in diversity, equit
The agency recognized employees, so inclusion, and equal employment opposition. □ Diversity, equity, inclusion and EEO. □ Diversity, equity, inclusion and EEO.	upervisors, managers, and units de ortunity through the following: Awards	emonstrating superior accomplishment in diversity, equit
The agency recognized employees, so inclusion, and equal employment opposition. □ Diversity, equity, inclusion and EEO □ Diversity, equity, inclusion and EEO □ Public Notices	upervisors, managers, and units de ortunity through the following: Awards Appreciation Events	emonstrating superior accomplishment in diversity, equit
The agency recognized employees, so inclusion, and equal employment opposition. □ Diversity, equity, inclusion and EEO. □ Diversity, equity, inclusion and EEO.	upervisors, managers, and units de ortunity through the following: Awards Appreciation Events Appraisals	

NYCEM utilizes a thoughtful awards program entitled "The NYCEM Awards" that recognize our staff and the invaluable contributions our employees have made at NYCEM. The committee making the decision awards is comprised of 100% women and 25% minority. The

Chief Equity & Diversity Officer (CEDO) will work with the NYCEM Awards committee to embed EEO/Diversity and Inclusion events/awards. NYCEM notes that it appointed its inaugural Chief Equity & Diversity Officer on June 5, 2023. The CEDO to work with the awards committee to include/emphasize any DEI/EEO components into the employee recognition program. This plan year's NYCEM Awards ceremony is scheduled to take place on January 17, 2025.

III.

W	orkforce Review and Analysis
I.	Agency Headcount as of the last day of the quarter was:
	Q1 (9/30/2024): 212 Q2 (12/31/2024): Q3 (3/31/2025): Q4 (6/30/2025):
II.	Agency reminded employees to update self-ID information regarding race/ethnicity, gender, and veteran status.
	 Yes On (Date): ☐ Yes again on (Date): ☒ No ☐ NYCAPS Employee Self Service (by email; strongly recommended every year) ☐ Agency's intranet site ☐ On-boarding of new employees ☐ Newsletters and internal Agency Publications
III.	The agency conducted a review of the quarterly CEEDS reports and the dashboard sent by DCAS to the EEO Officer with demographic data and trends, including workforce composition by job title, job group, race/ethnicity and gender; new hires, promotions, separation data, and utilization analysis.
	∑ Yes - on (Dates): Q1 Review Date: 10/27/24 Q2 Review Date: Q3 Review date: Q4 Review date: The review was conducted with:

□ Agency Head	\square Agency Head	☐ Agency Head	\square Agency Head
	☐ Human Resources	☐ Human Resources	☐ Human Resources
□ General Counsel	☐ General Counsel	☐ General Counsel	☐ General Counsel
□ Other	☐ Other	☐ Other	☐ Other
☐ Not conducted	\square Not conducted	☐ Not conducted	☐ Not conducted

IV. EEO, Diversity, Inclusion and Equity Initiatives for FY 2024

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity, Equity, Inclusion and EEO Plan for FY 2025.

A. Workforce:

NYCEM's FY 2025 diversity, inclusion, equity and belonging strategic action-oriented goals are focused on promoting equity, increasing diversity, assuring equal employment opportunity, increased retention, engagement, and morale. The CEDO will work with all bureaus and offices within NYCEM infuse diversity, equity, inclusion and belonging into every area within the agency, with frequent collaborations with Human Capital Management, Office of the Chief Legal Counsel, Procurement, External Affairs, Facilities, and Learning and Development. Employing a diverse workforce leads to improved service and program delivery, increased client and workforce satisfaction and maximizes the productivity, creativity, and loyalty of our employees.

- Please list the Workforce Goal(s) included in Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2025, which you set/declared in your FY 2025 Diversity, Equity, Inclusion and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others).
- 1. Recruit a diverse workforce representative of the city we serve.

NYCEM has taken the following steps to meet these goals:

• Build out and ensure diverse interview panels that require female and ethnic-minority representation amongst

search committee members

- Engage and partner with professional associations
- Engage and partner with colleges and universities, including women's colleges, Historically Black Colleges and
 Universities, Primarily Minority Serving Higher Education Institutions (e.g. CUNY) Hispanic Serving Higher Education
 Institutions, and others that whose population targets/serves individuals with disabilities and veterans, through
 career fairs.
- Conduct outreach and recruitment at job fairs and other events hosted by various organizations supporting diverse communities, including disability advocacy groups and veterans

 Ensure that diverse voices are represented in public-facing projects. Develop a clear and consistent message to staff that having a diverse workforce is an agency price efforts to create and maintain a diverse, equitable, and inclusive NYCEM Community for everyor of the agency. 	-	☐ Planned	□ Not started □ Ongoing□ Not started □ Ongoing	□ Delayed□ Delayed□ Delayed	□ Deferred□ Deferred□ Deferred	□ Completed□ Completed□ Completed		
 Develop a clear and consistent message to staff that having a diverse workforce is an agency price efforts to create and maintain a diverse, equitable, and inclusive NYCEM Community for everyor of the agency. 	 Identify Opportunities to embed diversity and inclusion priorities into public-facing aspects of NYCEM's work 							
	 Develop a clear and consistent message to staff that having a diverse workforce is an agency priority and that efforts to create and maintain a diverse, equitable, and inclusive NYCEM Community for everyone at all levels 							
 Evaluate current support efforts specifically focused on underrepresented staff, and, add mecha needed (e.g., targeted programming, mentoring, etc.). 				nderrepresente	ed staff, and, ad	ld mechanisms as		

NYCEM FY 2025 Diversity, Equity, Inclusion and Equal Employment Quarterly Report □ Delayed ☐ Planned □ Not started □ Ongoing ☐ Deferred ☐ Completed Q2 Update: Q3 Update: □ Planned ☐ Not started ☐ Ongoing □ Delayed □ Deferred □ Completed Q4 Update: ☐ Not started ☐ Ongoing ☐ Completed ☐ Planned □ Delaved ☐ Deferred 3. Train and grow a diverse workforce representative of the city we serve. Find and create opportunities for career advancement and professional development of women and members of underrepresented groups (succession planning, job shadowing,) including maintaining and the further development of NYCEM's Mentor Program. • Establish development opportunities for mid-career professionals. • The development and roll out of professional development pathways for each Bureau and Office and initiative to codify agency job titles and pay bands. **Workforce Goal #3 Updates:** Q1 Update: □ Planned ☐ Not started ☐ Ongoing □ Delayed □ Completed □ Deferred ☐ Not started ☐ Ongoing □ Completed Q2 Update: □ Planned □ Delayed ☐ Deferred □ Planned ☐ Not started ☐ Ongoing □ Delayed ☐ Completed Q3 Update: □ Deferred Q4 Update: □ Planned ☐ Not started ☐ Ongoing ☑ Delayed ☐ Deferred ☐ Completed The CEDO in partnership with HCM will continue the development of a 360-degree feedback system. This will foster a culture of continuous improvement and lead to a strong and engaged workforce. • Clearly communicate the purpose of the feedback • Train employees on giving constructive feedback

Select a diverse group of reviewers including peers, managers, and direct reports, analyze feedback collectively

• Link the results to individual professional development and succession plans

Workforce Goal #4 Updates:							
Q1 Update:	□Planned	☐ Not started ☒ Ongoing	\square Delayed	□ Deferred	☐ Completed		
Q2 Update:	□ Planned	□ Not started □ Ongoing	□ Delayed	□ Deferred	☐ Completed		
Q3 Update:	□ Planned	□ Not started □ Ongoing	\square Delayed	□ Deferred	☐ Completed		
Q4 Update:	□ Planned	□ Not started □ Ongoing	\square Delayed	□ Deferred	□ Completed		

NYCEM's strategy to meet these workforce goals:

- The CEDO will review all NYCEM job descriptions to ensure that it is screened for potential barriers to employment for women, minorities, individuals with disabilities and protected veterans.
- Provide the search panel with underutilization data specific to the job group they are interviewing for prior to the panels review of applications for employment.
- NYCEM will measure the efficacy of this goal by examining whether the number of the female, minority, applicants with disabilities, and veterans who meet the minimum qualifications increase within the applicant pool.
- Ensure that diverse voices are represented in public-facing NYCEM projects.
- In Q1, NYCEM will continue its partnership with CUNY's Industry Support HUB to create a pipeline of college and graduate students into future careers at NYCEM. The CUNY system is recognized as a predominant MSPI (minority serving public institution). NYCEM has also procured a database of HBCUs, HSPIs and MSPI's nationwide. NYCEM to strategically partner with any HBCU, MSPI or HSPI with degrees in emergency management or other related fields.
- Implementation of NYCEM's Recruitment Plan

B. WORKPLACE

State your Agency's general goals and strategies to enhance DEI and EEO aimed to enhance your agency workplace and cultural environment.

[Workplace goals have to do with inclusion, workplace culture, and employee activities.]

1. The CEDO, in partnership with the Learning and Development unit, will collaborate to create professional development plans for employees. These plans will outline an employee's career goals, skills, and career aspirations. Professional development plans will assist the employee in improving employee engagement, performance, and retention.

	Workplace G	oal #1 Updates	<u>:</u>			
	Q1 Update:	☑ Planned	□ Not started ☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q2 Update:	\square Planned	\square Not started \square Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q3 Update:	□ Planned	\square Not started \square Ongoing	\square Delayed	\square Deferred	☐ Completed
	Q4 Update:	□ Planned	☐ Not started ☐ Ongoing	□ Delayed	☐ Deferred	☐ Completed
2.	The CEDO in pa	rtnership with	HCM, will facilitate successior	n planning: This	will help ident	ify and accelerate the
	•	•	succession planning will mitiga		•	•
	replacements i	n-house.				
	Workplace Goa	al #2 Undates:				
	Q1 Update:		☐ Not started ☑ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q2 Update:	☐ Planned	□ Not started □ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q3 Update:	☐ Planned	□ Not started □ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q4 Update:	☐ Planned	□ Not started □ Ongoing	□ Delayed	☐ Deferred	☐ Completed
	•		5 5	•		•
3.			HCM will optimize the onboar		ith a DEI focus	: A well-planned onboarding
	process can ne	ıp maintain star	fing consistency and increase	efficiency.		
	Workplace Goa	al #3 Updates:				
	Q1 Update:	☑ Planned	□ Not started ☑ Ongoing	□ Delayed	図 Deferred	☐ Completed
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q3 Update:	□ Planned	☐ Not started ☐ Ongoing	☐ Delayed	□ Deferred	☐ Completed
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	-			-		=

4.	Continue supporting NYCEM's Equity and Diversity Council to provide constructive feedback, identify issues needing attention, and assist in implementing policies to enhance diversity and equity at NYCEM.							
	Workplace Goal #4 Updates:							
	Q1 Update:	☑ Planned	□ Not started ☑ Ongoing	\square Delayed	☐ Deferred	☐ Completed		
	Q2 Update:	□ Planned	□ Not started □ Ongoing	□ Delayed	□ Deferred	☐ Completed		
	Q3 Update:	□ Planned	□ Not started □ Ongoing	□ Delayed	□ Deferred	☐ Completed		
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed		
5.	Regularly revi	ew and update	policies, programs, initiatives,	and practices	to ensure aligni	ment with EDI principles.		
	Workplace Go	oal #5 Updates:						
	Q1 Update:	\square Planned	□ Not started ☒ Ongoing	\square Delayed	□ Deferred	☐ Completed		
	Q2 Update:	□ Planned	□ Not started □ Ongoing	\square Delayed	□ Deferred	□ Completed		
	Q3 Update:	□ Planned	□ Not started □ Ongoing	\square Delayed	□ Deferred	☐ Completed		
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed		
6.	Other Work	place Activities	:					
	initiatives welcome group for Softball: 1 is welcom Spanish C	that allow staf to join events p seltzer enthusi The softball tea ne to attend a ga lub ("Aprendan	out on by the Social Committee	ans, to better ge, including First- ups in the spress! motes awaren	get to know one st Friday happy ing. ALL members, appreciation	e another. All NYCEM staff are hours and Sparkle Club, a ers of the NYCEM community on, and understanding of the		

speakers, but the Spanish Club will also share insights and interesting facts about Hispanic culture, food, customs, and music.

- Sparkle Club: *Sparkle Club* is a gathering of and for seltzer enthusiasts. All are welcome! Feel free to bring a seltzer or other refreshing beverage of your choice. Location: Benches in front of NYCEM HQ, noon, First Friday each month.
- Running Club: Launched in August 2022, NYCEM employees meet for a weekly post-work run each Wednesday (weather permitting) at 5:20 PM.
- Photography Club: Are you an avid photographer or are you interested in learning more about photography? The Photography Club is hoping to create a space where people showcase their work, discuss techniques, and share ideas and resources. One may even be able to find some of their work showcased on the walls of NYCEM HQ!
- Wellness Committee: The wellness committee's mission is to promote the health and wellness of NYCEM employees through initiatives that encourage wellness, increase awareness of resources, and build a sense of community. This committee seeks to promote these ideals in areas of employee's physical, emotional, intellectual, social, and occupational well-being to foster a culture where NYCEMs employees feel engaged, supported, and empowered.
- Yoga: An instructor teaches lunchtime yoga classes in the Briefing Room at NYCEM HQ every Tuesday and Thursday. All participants need is comfortable clothes and a yoga mat.
- Equity and Diversity Council: The council's mission is to develop and maintain an agency climate that welcomes and promotes respect for the wide variety of human experience. All council members must serve a one-year term, with the option for renewal for another year.

In Q1, NYCEM:

July 8, 2024-July 12, 2024, NYCEM hosted the third annual "HERicane" summer camp. The 2024 HERicane NYC program was designed to encourage young women ages 16-22 to pursue careers and leadership roles in emergency management.

NYCEM's strategy to meet the enumerated workplace goals is:

- Celebrate diverse cultures and holidays within the workplace
- Publicly and consistently communicate NYCEM's commitment to DEI
- Process, resolve, and adjudicate claims of discrimination, including retaliation
- Offer opportunities for agency-wide and targeted discussions (e.g. courageous conversations) on issues related to EDI, racial equity, generational diversity, unconscious bias, disability inclusion, and other critical topics
- Use data from climate studies to frame and direct future action on diversity, equity, inclusion and belonging

C. Community:

Please list the Community Goal(s) included in Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2025, which you set/declared in your FY 2025 Diversity, Equity, Inclusion and EEO Plan (e.g., community outreach and engagement, M/WBE participation and customer satisfaction surveys).

NYCEM proactively and continuously engages local community leaders, and other community representatives to gain insight into how State and federal programs can better serve them. This level of stakeholder engagement, combined with technical assistance, enhances community participation in disaster mitigation, preparedness, response, and recovery activities.

NYCEM decisions about policy and program implementation are routinely informed by how said program, policy and/or practices impact underserved communities and contributes to a rich culture of continuous improvement and peoplecentered, culturally appropriate service. NYCEM's community engagement goals are:

- 1. Achieve Equitable Outcomes for Those We Serve
 - NYCEM will routinely evaluate its programs and policies for disparities in outcomes
 - Define successful outcomes for the users of each program in a manner that can be consistently measured

• The emergency management community must better understand the factors that affect a community's resilience and vulnerability to disasters

Community Go	oal #1 Updates:							
Q1 Update:	☐ Planned	☐ Not started ☒ Ongoing	□ Delayed	\square Deferred	\square Completed			
Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	□ Delayed	\square Deferred	\square Completed			
Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	\square Deferred	☐ Completed			
Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	\square Delayed	\square Deferred	☐ Completed			
Lead Whole of	Community in C	limate Resilience						
	=			-	tools informed by future risk			
	_	investments to create a more	•	•				
• Th	ie agency will der	monstrate its commitment to	climate change	mitigation stra	tegies within its facilities			
Community Go	oal #2 Updates:							
Q1 Update:	☐ Planned	☐ Not started ☒ Ongoing	☐ Delayed	\square Deferred	\square Completed			
Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	\square Deferred	☐ Completed			
Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	\square Deferred	☐ Completed			
Q4 Update:	☐ Planned	\square Not started \square Ongoing	☐ Delayed	☐ Deferred	☐ Completed			
Enhance emer	gency manageme	ent plans by incorporating a ra	icial equity lens	s to promote div	versity and inclusion through			
the integrated	the integrated planning and preparedness process.							
- ^	maly a racial acui	tu long whon undating or dove	Janina an ama	raanay planning	z dogument			
		ty lens when updating or deve						
		ed process for including comrether to inco	= =		pian development and			
		lated learning objectives for in	-		uity in emergency responses			

2.

3.

	Community Goal	#3 Updates:				
	Q1 Update:	☐ Planned	□ Not started ☑ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	\square Deferred	☐ Completed
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	\square Deferred	☐ Completed
4.	Strengthen NYCE	M's capacity to	increase outreach to people	with limited En	glish proficiend	cy and multilingual New
	Yorkers to ensure	that access is	not a barrier in emergency co	mmunication		
	• Idon	tifu funding for	community groups to partici	nata in raviawi	na translated m	antorials
		•	or Spanish and Chinese (Tradit	•	_	
			emergency notification grou	•	•	
		• •	rs for language access skills to			0 0
			5 5	•		•
	Community Goal	#4 Updates:				
	Q1 Update:	\square Planned	□ Not started ☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
	Q2 Update:	☐ Planned	\square Not started \square Ongoing	\square Delayed	\square Deferred	☐ Completed
	Q3 Update:	☐ Planned	\square Not started \square Ongoing	\square Delayed	☐ Deferred	☐ Completed
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
5.	Other Community	programs and	activities:			
Ple	ase describe any c	ther Communi	ity-directed programs and act	ivities (e.g., me	etings, educati	onal and cultural programs,
pro	omotion of agency	services, comm	nunity fairs, etc.) and describe	e them, includir	ng the dates wh	nen the activities occurred.
In	O1 NVCEM hosted	the following	Ready New York Events:			
	•	•	nmunity Day of Unity and Hea	lth Job Fair. Ne	w York. NY	
	•		ergy Council 4 th Annual "Show			e fair, Brooklyn, NY.

- -July 29, 2024, Worker's Justice Membership Meeting, New York, NY.
- -July 29, 2024, Peruvian Heritage Reception, New York, NY.
- -August 2, 2024, East Harlem Community Partnership Monthly meeting.
- -August 3, 2024, Chinatown Good Health Day, New York, NY.
- -August 13, 2024, Hurricane Emergency Preparedness, New York, NY.
- -August 24, 2024, Immigrant Social Services, New York, NY.
- -August 27, 2024, Emergency Preparedness Workshop, New York, NY.
- -September 20, 2024, Senior Safety General Presentation, Bronx, NY.

NYCEM's strategy to meet the enumerated community goals is as follows:

- Continue including DAFN, DEI, and social vulnerability planning considerations as discussion areas during the City's Integrated Planning and Preparedness Workshop (IPPW)
- Include agency SMEs on the exercise planning teams and identify planning gaps during exercise development
- Incorporate racial equity considerations into EOC functional exercises

D. Equity, Inclusion and Race Relations Initiatives:

❖ Please describe the steps that your agency has taken to establish your agency as a leader in creating equitable and inclusive workplace environment and enhancing cultural competency. Please specify Equity and Race Relations initiatives embarked on, or continued from previous year(s), e.g., meetings, educational and cultural programs, presentations, discussions, books/articles, other suggested readings, etc., and describe the activities, including the dates when the activities occurred. How do you evaluate the impact of these initiatives?

Please list the Equity, Inclusion and Race Relations initiatives included in Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2025, which you set/declared in your FY 2025 Diversity, Equity, Inclusion and EEO Plan.

1.	Close the racial, gender, gender identity, age, and disability gaps in job vacancies by recruiting individuals who a committed to equity, and social justice.					ting individuals who are	
	Equity. Inclusion	and Race Rela	tions Initiative #1 Updates:				
	Q1 Update:	☐ Planned	☐ Not started ☐ Ongoing	□ Delayed	☐ Deferred	☐ Completed	
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	Delayed	☐ Deferred	☐ Completed	
	Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
	Q4 Update:	☐ Planned	□ Not started □ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
2.	 Enhance emergency management plans by incorporating a racial equity lens to promote diversity and inclusion through the integrated planning and preparedness process 					versity and inclusion	
	Equity, Inclusion	and Race Rela	tions Initiative #2 Updates:				
	Q1 Update:	□ Planned	☐ Not started ☒ Ongoing	\square Delayed	□ Deferred	☐ Completed	
	Q2 Update:	□ Planned	☐ Not started ☐ Ongoing	\square Delayed	□ Deferred	☐ Completed	
	Q3 Update:	□ Planned	□ Not started □ Ongoing	□ Delayed	□ Deferred	□ Completed	
	Q4 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
3.	Close the racial, §	gender, gender	identity, age, and disability ga	aps in salaries f	or city employe	ees and staff at NYCEM.	
	Equity, Inclusion and Race Relations Initiative #3 Updates:						
	Q1 Update:	☐ Planned	☐ Not started ☐ Ongoing	□ Delayed	□ Deferred	☐ Completed	
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	□ Deferred	☐ Completed	
	Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	□ Deferred	☐ Completed	
	Q4 Update:	□ Planned	□ Not started □ Ongoing	\square Delayed	□ Deferred	□ Completed	

4.	Evaluate and remove, where needed, racial, ethnic, and poverty-based bias in computer- based instructions that produce inequities including but not to limited to health care, housing, education, policing, criminal justice, employment, and social service.						
	Equity, Inclusion	n and Race Rela	tions Initiative #4 Updates:				
	Q1 Update:	☐ Planned	☐ Not started ☐ Ongoing	□ Delayed	☐ Deferred	☐ Completed	
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	□ Completed	
	Q3 Update:	□ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
	Q4 Update:	□ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
	Inclusion and Equity (TRIE) neighborhoods. Equity, Inclusion and Race Relations Initiative #5 Updates:						
	Q1 Update:	☐ Planned	□ Not started ⊠ Ongoing	☐ Delayed	☐ Deferred	□ Completed	
	Q2 Update:	☐ Planned	□ Not started □ Ongoing	☐ Delayed	☐ Deferred	□ Completed	
	Q3 Update:	☐ Planned	□ Not started □ Ongoing	☐ Delayed	☐ Deferred	☐ Completed	
	Q4 Update: ❖ Please descripinitiatives?	☐ Planned be the activities	□ Not started □ Ongoing s, including the dates when t	□ Delayed he activities oc	□ Deferred	☐ Completed o you evaluate the impact of these	
In (Q1, NYCEM:						

- In June 2024, NYCEM approved a salary line for the role of the EDI Special Advisor to support the CEDO who was appointed to the inaugural role of Chief Equity and Diversity Officer. The EDI Special Advisor is slated to join NYCEM in FY 2025 Q2.
- In July, 2024, the Equity and Diversity Council has updated the Disability Etiquette Guide, a guide to provide NYCEM's workforce guidance on appropriate ways to interact with colleagues and members of the public with disabilities and developed Disability Etiquette Best Practices for Interacting with the Public for employees who will be working at community events or activation-related sites such as service centers and shelters.
- On September 18, 2024, the Commissioner's Reaffirmation of NYCEM's Commitment to EEO and DEI, written in the Commissioner's own voice and spoke to a personal commitment to EEO and EDI was disseminated agency wide.
- The NYCEM Buddy program, solicited for new volunteers in September 2022, kicked a new session in FY25 Q1 and continues into FY24 Q3. This program is geared toward helping our New Hires get better acclimated to NYCEM's work culture, help answer their questions and meet new colleagues. This is in addition to NYCEM's ongoing Mentor Program.
- In Q1, NYCEM's EDI Council subcommittee Retention, hosted a Conflict Resolution Training, presented by the Center for Creative Conflict Resolution at the NYC Office Of Administrative Trials and Hearings (OATH) on October 30, 2024 and November 6, 2024.

NYCEM will evaluate the impact of these initiatives as follows:

- Assess the number of partnerships made within TRIE neighborhoods by community engagement staff
- Assess the number of CERT recruiting events held in TRIE neighborhoods
- Begin applying a racial equity lens when updating or developing an emergency planning document
- Develop a structured process for including community partners in emergency plan development and review, and ensure there is a mechanism to incorporate feedback
- Develop equity-related learning objectives for improving staff familiarity of equity in emergency responses

- Evaluate options for format and delivery of learning opportunities on equity best practices in emergency responses
- Provide EOC Leadership Pathway participants with opportunities to engage with experts in equity in emergency management.
- Continue including DAFN, DEI, and social vulnerability planning considerations as discussion areas during the City's Integrated Planning and Preparedness Workshop (IPPW).
- Include agency SMEs on the exercise planning teams and identify planning gaps during exercise development.
- Incorporate racial equity considerations into EOC functional exercises.

V. Recruitment

A. Recruitment Efforts

Please list **Recruitment Initiatives and Strategies** which you set/declared in your FY 2025 Diversity, Equity, Inclusion and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training).

NYCEM will continue to foster an environment where individual differences are recognized and respected as assets that strengthen the system as a whole. In this way, NYCEM will continue to attract and retain a talented workforce that brings varying relevant perspectives to the organization which drives innovation and promotes transformation.

- Please describe the steps that your agency has taken to implement and achieve these initiatives/strategies. How do you evaluate the effectiveness of these actions?
- 1. Conduct a comprehensive workforce demographics analysis to assess whether NYCEM's workforce is in keeping with race, ethnicity and gender job group utilization rates as enumerated by the U.S. Department of Labor's census data. This is done annually and provides valuable data regarding organizational challenges.

	Recruitment Initiatives/Strategies #1 Updates:					
	Q1 Update:	\square Planned	□ Not started ☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q2 Update:	□ Planned	\square Not started \square Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q3 Update:	□ Planned	\square Not started \square Ongoing	☑ Delayed	□ Deferred	☐ Completed
	Q4 Update:	□ Planned	\square Not started \square Ongoing	\square Delayed	□ Deferred	☐ Completed
2	Ontimiza NVCE	M ich descript	ions in order to clearly define	roquired skills	and qualification	ons, and use of inclusive language.
۷.	Optimize NTCL	ivi job descript	ions in order to clearly define	required skills	and quannean	ons, and use of inclusive language.
	Recruitment In	nitiatives/Strat	egies #2 Updates:			
	Q1 Update:	\square Planned	□ Not started ☒ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q2 Update:	□ Planned	\square Not started \square Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q3 Update:	□ Planned	\square Not started \square Ongoing	☑ Delayed	□ Deferred	☐ Completed
	Q4 Update:	□ Planned	\square Not started \square Ongoing	□ Delayed	□ Deferred	☐ Completed
3.	Utilize diverse	sourcing chann	iels to reach to reach a broade	er, qualified car	ndidate pool.	
	Recruitment II	nitiatives/Strat	egies #3 Updates:			
	Q1 Update:	☐ Planned	☐ Not started ☒ Ongoing	□ Delayed	☐ Deferred	☐ Completed
	Q2 Update:	☐ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	Q3 Update:	☐ Planned	☐ Not started ☐ Ongoing	□ Delayed	☐ Deferred	☐ Completed
	Q4 Update:	□ Planned	☐ Not started ☐ Ongoing	☐ Delayed	☐ Deferred	☐ Completed
	-			-		·
4.	Ensure a positi	ive candidate e	xperience.			

Recruitment Initiatives/Strategies #4 Updates:								
□ Planned	□ Not started ☑ Ongoing	□ Delayed	□ Deferred	☐ Completed				
□ Planned	□ Not started □ Ongoing	□ Delayed	□ Deferred	☐ Completed				
□ Planned	□ Not started □ Ongoing	☑ Delayed	□ Deferred	☐ Completed				
□ Planned	\square Not started \square Ongoing	\square Delayed	□ Deferred	☐ Completed				
	☐ Planned☐ Planned☐ Planned☐	□ Planned □ Not started ☑ Ongoing □ Planned □ Not started □ Ongoing □ Planned □ Not started □ Ongoing	□ Planned □ Not started ☑ Ongoing □ Delayed □ Planned □ Not started □ Ongoing □ Delayed □ Planned □ Not started □ Ongoing ☑ Delayed	□ Planned □ Not started ☑ Ongoing □ Delayed □ Deferred □ Planned □ Not started □ Ongoing □ Delayed □ Deferred □ Planned □ Not started □ Ongoing ☑ Delayed □ Deferred				

NYCEM will evaluate the impact of the enumerated recruitment initiatives/strategies as follows:

- The CEDO creates a personnel activity table and performs an impact ratio analysis to track promotions and separations based on race, ethnicity, and gender.
- Track the length of time it takes to fill a vacant position from the date the position is posted.

B. Recruitment Efforts for Civil Service Exams

List all recruitment events that were held by the agency to promote open-competitive civil service examinations.

Quarter #	Event Date	Event Name	Borough
1	N/A	N/A	N/A

List actual expenditures related to recruiting candidates for open-competitive and promotion civil service exams.

Borough	Approximate Dollar Amount (\$) in Q1	Approximate Dollar Amount (\$) in Q2	Approximate Dollar Amount (\$) in Q3	Approximate Dollar Amount (\$) in Q4
Bronx	N/A			
Brooklyn	N/A			
Manhattan	N/A			
Queens	N/A			
Staten Island	N/A			

C. Recruitment Sources

List recruitment sources used for filling vacancies in the current Quarter (include Qi#)

- 1. Linkedin
- 2.City Jobs
- 3. HandShake
- 4. Indeed
- 5. SimplyHire
- 6. Monster
- 7. Glassdoor
- 8. U.S. Department of Veteran Affairs

9. DCAS Hiring Spotlight Events

D. Internships/Fellowships

The	The agency is providing the following internship opportunities in FY 2025. [Note: Please update this information every quarter.]						
Rad	ce/Ethnicity* [#s] * Use self-ID data obtained from NYCAPS; Gender* [#s] [N-B=Non-Binary; O=Other; U=Unknown] * Use self-ID data						
1.	Urban Fellows Total: 0						
	Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races						
	Gender* [#s]: M F N-B O U						
2.	Public Service Corps Total: 0						
	Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races Unknown_						
	Gender* [#s]: M F N-B O U						
3.	Summer College Interns Total: 0						
	Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races Unknown						
	Gender* [#s]: M F N-B O U						
4.	Summer Graduate Interns Total: 0						
	Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races Unknown						
	Gender* [#s]: M F N-B O U						

5. Other (specify) Total: 6

College Aide

Race/Ethnicity* [#s]: Black 1 Hispanic 0 Asian/Pacific Islander 2 Native American 0 White 2 Two or more Races 0 Unknown 1

Gender* [#s]: M 2 F 4 N-B 0 Other 0 U 0

Additional comments: NYCEM created an internal EEO self-identification form for interns and fellows.

E. 55-A Program

The agency uses the 55-a Program to hire and retain qualified individuals with disabilities. \Box Yes	⊠ No
Currently, the agency employs the following number of 55-a participants:	
Q1 (9/30/2024): 0 Q2 (12/31/2024): Q3 (3/31/2025): Q4 (6/30/2025):	
During the 1st Quarter, a total of 0 new applications for the program were received. During the 1st Quarter 0 participants left the program due to N/A because NYCEM does not utilize civil service titles	S.
During the 2nd Quarter, a total of [number] new applications for the program were received. During the 2nd Quarter participants left the program due to N/A because NYCEM does not utilize civil service time.	tles.
During the 3rd Quarter, a total of [number] new applications for the program were received. During the 3rd Quarter participants left the program due to N/A because NYCEM does not utilize civil service tit	tles.
During the 4th Quarter, a total of [number] new applications for the program were received. During the 4th Quarter participants left the program due to [state reasons]	
The 55-a Coordinator has achieved the following goals:	
 Disseminated 55-a information — by e-mail: ☐ Yes ☒ No in training sessions: ☐ Yes ☒ No on the agency website: ☐ Yes ☒ No through an agency newsletter: ☐ Yes ☒ No Other:	

VI. Selection (Hiring and Promotion)

Please review Section VI of your FY 2025 Diversity, Equity, Inclusion and EEO Plan and describe your activities for this quarter below:

Please list additional **Selection Strategies and Initiatives** which you set/declared in your FY 2025 Diversity, Equity, Inclusion and EEO Plan (e.g., use of structured interview, EEO or APO representatives observing interviews, review of placements, review of e-hire applicant data). Please describe the steps that your agency has taken to meet these objectives.

- 1. Career Counseling: Advising employees of opportunities for promotion and career development; Notification of promotion/transfer opportunities. All agency job postings and promotional opportunities were and continue to be shared withal agency staff via email as positions become available.
- 2. Reviewing the methods by which candidates are selected for appointment, promotion, or to fill vacancies (new hires), especially for mid- and high-level discretionary positions.
- **3.** Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and post-appointment).

Assist the hiring manager if a reasonable accommodation is requested during the interview and/or onboarding; observe interviews, periodically review candidate evaluation forms and candidate demographics included in applicant logs. Review hiring packages to evaluate that the selection process was conducted in accordance with EEO best practices.

4. Analyzing the impact of layoffs or terminations on racial, gender and age groups.

NYCEM abides by DCAS Layoff Procedure guidance, in the event of layoffs, terminations, and demotions due to legitimate business/operational reasons in FY 2024. The agency will analyze the impact of layoffs or terminations on racial, gender, age groups, and people with disabilities. Where layoffs or terminations would have a disproportionate impact on any of these groups, the agency will document that the targeted titles or programs were selected based on objective criteria and justified by business necessity. NYCEM,

HCM, the CEDO and the Office of Chief Legal Counsel will be involved in making layoff or termination decisions.

5. Other: Length of service by race, ethnicity, gender, protected veteran status and individuals with disabilities.

During this Quarter the Agency activities included:	# of Vacancies	# of New Hires	# of New Promotions
C	Q1 # 22	# 11	# 1
C	Q2 #	#	#
C	Q3 #	#	#
C	Q4 #	#	#

VII. Training

Please provide your training information in Part II of the report "DEI-EEO Training Summary" (in MS Excel).

VIII. Reasonable Accommodation

Please report all reasonable accommodation requests and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx

The agency did input full Reasonable Accommodation activity on the DCAS Citywide Complaint and Reasonable Accommodation (CAD)

Database:

Q1: \boxtimes Yes \square No Q2: \square Yes \square No Q3: \square Yes \square No Q4: \square Yes \square No

Compliance and Implementation of Requirements Under Executive Orders and Local Laws

A. Local Law 92: Annual Sexual Harassment Prevention training

Please provide Sexual Harassment Prevention Training Information in Part II of the report "DEI-EEO Training Summary" (in MS Excel).

В.	Local	Law 97:	Annual	Sexual	Harassme	nt l	Report	ing
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	e agency has entered the sexual harassment Complaint Data in the DCAS Citywide Complaint Tracking System and update formation as they occur				ystem and updates the			
information as they occur.	Q1 🛛	Q2 \square	Q3 🗆	Q 4 □				
☑ The agency ensures that complaints are closed within 90 days.								
eport all complaints and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging nto your CICS Account at: https://mspwva-ctwapx02.csc.nycnet/Login.aspx								

C. Executive Order 16: Training on Transgender Diversity and Inclusion

Please provide E.O. 16 Training Information in Part II of the report "DEI-EEO Training Summary" (in MS Excel).

IX. Audits and Corrective Measures

Please choose the statement that applies to your agency.
☑ The agency is <u>NOT</u> involved in an audit conducted by NYC Equal Employment Practice Commission (EEPC) or another governmenta agency specific to our EEO practices.
☐ The agency is involved in an audit; please specify who is conducting the audit:
\square Attach the audit recommendations by EEPC or the other auditing agency.
\Box The agency has submitted or will submit to DCAS Citywide Equity and Inclusion an amendment letter, which shall amend the agency plan for FY 2024.
\square The agency received a Certificate of Compliance from the auditing agency in 2023 or 2024.
Please attach a copy of the Certificate of Compliance from the auditing agency.

Appendix A: EEO Personnel Details

EEO Personnel For 4th Quarter, FY 2024

Personnel Changes

Personnel Changes this Quarter:	☑ No Changes	Number of Additions: 0	Number of Deletions: 0	
Employee's Name & Title	Tori Ajibade, Chief Equity & Diversity Officer	2.	3.	
Nature of change	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	
Date of Change in EEO Role	Start Date or Termination Date:	Start Date or Termination Date:	Start Date or Termination Date:	
Employee's Name & Title				
Nature of change	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	
Date of Change in EEO Role	Start Date or Termination Date:	Start Date or Termination Date:	Start Date or Termination Date:	
For New EEO Professionals:				
Name & Title	4. N/A	5.	6.	
EEO Function	☑ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☒ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	
Percent of Time Devoted to EEO	☐ 100% ☑ Other: (specify %): 80%	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):	
Name & Title				
EEO Function	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	

Percent of Time Devoted to EEO	☐ 100% ☐ Other: (specify %): 80%	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):					
EEO Training Completed within th	e Last <u>two</u> years, including the current qu	arter (EEO and D&I Officers, Deputies, and	all new EEO Professionals):					
Name & EEO Role	1. Tori Ajibade	2.	3.					
Completed EEO Trainings:								
1. Everybody Matters-EEO and D&I		☐ Yes ☐ No	☐ Yes ☐ No					
2. Sexual Harassment Prevention		☐ Yes ☐ No	☐ Yes ☐ No					
3. IgbTq: The Power of Inclusion		<u> </u>	☐ Yes ☐ No					
4. Disability Awareness & Etiquette		☐ Yes ☐ No	☐ Yes ☐ No					
5. Unconscious Bias		<u>□ Yes</u> □ No	☐ Yes ☐ No					
6. Microaggressions		<u> </u>	☐ Yes ☐ No					
7. EEO Officer Essentials: Complaint/Investigative Processe	s ✓ Yes No	☐ Yes ☐ No	☐ Yes ☐ No					
8. EEO Officer Essentials: Reasonable Accommodation	⊠ Yes □ No	☐ Yes ☐ No	☐ Yes ☐ No					
9. Essential Overview Training for New EEO Officers		☐ Yes ☐ No	☐ Yes ☐ No					
10. Understanding CEEDS Reports		☐ Yes ☐ No	☐ Yes ☐ No					

EEO Personnel Training Continued:

EEO Training completed within the last two years, including the current quarter (EEO and D&I Officers, Deputies, and all new EEO Professionals):						
Name & EEO Role N/A	4.		5.		6.	
Completed EEO Trainings: 1. Everybody Matters-EEO and D&I	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
2. Sexual Harassment Prevention	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
3. IgbTq: The Power of Inclusion	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
4. Disability Awareness & Etiquette	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
5. Unconscious Bias	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
6. Microaggressions	□ Y	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
7. EEO Officer Essentials: Complaint/Investigative Processes	□ Y	es □ No	☐ Yes	□ No	☐ Yes	□ No
8. EEO Officer Essentials: Reasonable Accommodation	□ Ye	s 🗆 No	☐ Yes	□ No	☐ Yes	□ No
9. Essential Overview Training for New EEO Officers	□ Ye	es 🗆 No	☐ Yes	□ No	☐ Yes	□ No
10. Understanding CEEDS Reports	☐ Ye	s 🗆 No	☐ Yes	□ No	☐ Yes	□ No

EEO Personnel Contact Information (Please list all current EEO professionals)

Please provide full mailing address of the principal Agency EEO Office:

MAILING ADDRESS:

NYC Emergency Management The Office of Equity & Diversity 165 Cadman Plaza E, 2nd Floor Brooklyn, NY 11201

Diversity and EEO Staffing as of 1st Quarter FY 2025*

EEO\Diversity Role	<u>Name</u>	<u>Civil Service Title</u>	% of Time Devoted to EEO & Diversity Functions	Office E-mail Address	<u>Telephone</u> <u>#</u>
EEO Officer/Director	Tori Ajibade	Executive Agency Counsel	40%		
Deputy EEO Officer OR Co-EEO Officer	N/A				
Chief Diversity & Inclusion Officer	Tori Ajibade	Executive Agency Counsel	10%		
Diversity & Inclusion Officer	N/A				

Chief Diversity Officer/Chief MWBE Officer per E.O. 59	Eric Smalls	Information Technology Officer	5%	
ADA Coordinator	Dennis Boyd	Executive Agency Counsel	2.5%	
Disability Rights Coordinator	Dennis Boyd	Executive Agency Counsel	2.5%	
Disability Services Facilitator	Saiena Shafiezadeh	Agency Counsel	2.5%	
55-a Coordinator	Naomi Flores	Emergency Preparedness Manager	<u>0%</u>	
Career Counselor	Naomi Flores	Emergency Preparedness Manager	2.5%	
EEO Counselor	Karen Thomas	Emergency Preparedness Manager	<u>5%</u>	
EEO Investigator	Tori Ajibade	Executive Agency Counsel	10%	
EEO Counselor\ Investigator	VACANT		<u>5%</u>	
Investigator/Trainer	Tori Ajibade	Executive Agency Counsel	10%	
EEO Training Liaison	Kateri Drinkard	Executive Agency Counsel	5%	
Other (specify)				

^{*} Please note changes (new personnel filling the specified role). You may insert additional entries as needed. Title refers to the civil service title. If there is an

EEO\Diversity role that your staff performs that is not on the list above, you may indicate it on the chart	You may provide full contact information once if several
roles are performed by the same person.	