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**TRANSCRIPT: MAYOR ERIC ADAMS CONSOLIDATES CITYWIDE CLEANING  
FUNCTIONS TO 'GET STUFF CLEAN,' ANNOUNCES \$14.5 MILLION IN NEW  
FUNDING FOR CLEAN STREETS AND PARKS**

**Deputy Mayor Meera Joshi, Operations:** Good morning everyone, and it is a beautiful morning. It was like 20 degrees cooler just about two hours ago, so thank you sun. I'm Meera Joshi. I have the honor of serving as Mayor Adams' deputy mayor of operations and the privilege of overseeing our city's finest agencies. I'm not biased. Several of them are with us this morning. The Department of Sanitation, the Department of Environmental Protection, the Department of Transportation, and the Department of Parks and Recreation. I want to thank each and every one of their commissioners as well as their staff for their combined effort and focus on our mutual goals that got us to today.

But when it comes to judging cleanliness in our city, none of these agency names or their specific jurisdiction means anything to New Yorkers, nor should they. However, decades of disparate decisions mean that the responsibility for our city's cleanliness is segmented and inefficient so eyesore abound. And that's not acceptable.

As our mayor consistently reiterates, we cannot work in silos. And so today we are proud to announce unprecedented and smart agency coordination combined with elbow grease and funding, and that's how the Adams administration as one city will get stuff clean. Now our mayor, Eric Adams.

**Mayor Eric Adams:** Thank you, deputy mayor, and really excited about the energy that Commissioner Tisch has brought to this initiative of Get Stuff Clean. We hear it all the time, and it's really the hallmark of our administration is going to be about how do we coordinate governmental agencies. The entire concept of operating in silos, being duplications of services, no real alignment. And we are going to continue to dismantle the walls that prevent us from getting stuff done because we have too many just territorial interactions and fractions and it's just not acceptable to use taxpayers' dollars in this way.

From day one of this administration, we have lived on the constant theme of getting stuff done and we're going to keep saying it every day because New Yorkers should expect that. Part of this getting stuff done is the cross sections of bringing agencies together and operate in unisons. And

today we're delivering on what the deputy mayor, Meera Joshi, has indicated — getting stuff clean. Our city needs to be clean. I hear it over and over again. Overflowing waste baskets, lack of pickup. Even as borough president, you will walk to the corner in here in this community, in Borough Park, in Sunset Park, where residents were actually walking to the trash bins, placing the trash in the bins. But they were overflowing, they were spilling over. We were not having the right coordination in pickup times. And so residents were doing their job, we were not doing our job. When you had residents look around and say, "Why can't we get something done in cleaning our city?" The American big cities, we're going forward, we're responding to that. We are going to get it done.

America's biggest city is going to be America's cleanest city. We're investing more than \$14 million this fiscal year alone to participate in the largest cleanup effort in decades. We're working across agencies, as I say over and over again, to figure out how we can deliver a cleaner city for all New Yorkers. The Department of Sanitation, Department of Parks, DOT, Department of Health and Mental Hygiene, DEP. Here we're talking about trash and garbage and rarely do you see all the agencies that are involved are standing side by side. We're wearing one jersey and that's Team Clean New York. We are going to have our agency collaborate, or they have collaborated, to identify 1,000 areas in need of intensive cleanup, including right here in Brooklyn. The residents of this community have been talking about this for a long time. Trash on the sidewalk, equipment being discarded, just no real concerted or proactive response to the trash.

Starting Monday, we are going directly into these areas to get them clean and keep them clean. This is not a one and done. This is a continuation of a project that is going to ensure our city and areas in our city are clean. The real tragedy, many of these areas that are dealing with the lack of cleanliness, they're city owned properties, city, city-owned properties. So we have to lead from the front. We're also hiring an additional 200 sanitation workers who help get the job done. This is something that Commissioner Tisch has pushed for. And I was very clear, "Are you telling me I'm going to have a cleaner city?" And she said yes. So we will have a cleaner city.

In addition to the high-visibility effort, we're restoring funding to maintain cleaning at hundreds of locations citywide, including the ends of DOT bridges in the long highways and off-ramps. Our highways and our ramps, particularly leading from our airports, they are the welcoming mats for our city. And it's a poor reflection when you get off a flight coming from abroad and you see a dirty highway entry and exit ramps. We can do better and we will do better. We're going to create new evening shifts for hotspot cleaning and rat mitigation. It is no secret anywhere in the city or country that I hate rats and we want to get rid of rats. That is what we need to do. We're going to kill rats and do a rat mitigation program in this city.

We're going to deepen our commitment to Department of Health and Mental Hygiene's rat mitigation initiative by adding \$600K this fiscal year and a million in the next. And expanding new camera enforcement. There are a small number of New Yorkers who continue to do illegal dumping. And we're going to zero in on them, and we're going to go after them, and we're going to use this camera enforcement to carry it out. This initiative is going to deliver results and New Yorkers will be proud to see cleaner streets. We're going to hire more people, more jobs, and fewer rodents. That's the combination we're looking for and all of the above will continue to be

part of improving our quality of life to have a prosperous city that is clean, where we can welcome people back, and we can raise healthy children and families.

This is an important initiative that we are taking seriously in every level of agencies that are responding to the issues that we are facing around cleaning in this city. Again, I want to thank the entire team, my commissioners who are behind me, and the roles that they play in the coordination from ensuring we deal with rat mitigation, cleaning our parks, our transportation facilities, removing garbage off the streets. This is the teamwork that is going to make New York City the cleanest city in America. Thank you, deputy mayor.

**Deputy Mayor Joshi:** Thank you. I want to acknowledge some members of, and this is important, partnerships of local BIDs. Mark Caserta of the Brooklyn Chamber of Commerce and Lauren Collins of the Flatbush Avenue BID and the Church Avenue BID. Thank you. I omitted the one agency that's not in the deputy mayor for Operations' portfolio, Department of Health. So thank you Commissioner Vassan for joining us today.

I want to take a quick step back because today's announcement builds on important work the Adams administration has been doing since day one. Though not always popular, but always effective, we brought back alternate side of the street parking. We added more bike lane cleaning equipment to our fleet, and we increased litter basket collection. Popular, but previously lacking standards, we launched the Open Restaurant Task Force to ensure that eyesore sheds are removed from our roadways. We launched the nation's largest curbside organics program in October, pulling millions of pounds of our most rodent-friendly refuse out of the regular trash stream. And we're instituting the same at every public school, creating a new and growing generation of militant trash diverters.

Most recently, we announced new set out times that will drastically reduce the amount of time black bags sit on our city streets. Today, through the investment and hard work and working as one city, we're able to bring life back to our forgotten public spaces. We'll increase the litter basket collection around parks and our popular bridges. We're adding an afternoon cleanup shift to over 60 parks, focusing on 100 of the most used areas within each, including bathrooms. We're increasing the clearing of street sewers to prevent street corner garbage pileups and stopping trash from traveling to our wastewater treatment plants and our harbors. We're supplementing on and off-ramp cleaning so they're not off-ramps for trash. We're investing in additional concentrated extermination in rat hotspots and we're adding additional cleaning to many of our smaller city oases. Green places, pedestrian plazas scattered throughout the city whose benches are vital social meeting points for many. These outdoor living rooms deserve regular and reliable cleaning.

As we come out of COVID and our city springs back into action, we need to ensure that every strip and corner of our city is clean, vibrant and inviting for humans, not rats. And remember, we can't do it alone. New Yorkers need to do their part too. Be the leader, put trash in its place, and tell a friend. I know someone who will echo that sentiment very strongly. Our DSNY commissioner, Jessie Tisch.

**Commissioner Jessica Tisch, Department of Sanitation:** Thank you, deputy mayor. Good morning everyone. Almost 1,000 years ago, medieval Londoners routinely dumped their trash outside the walls of their growing city. They came up with a term that we still use today to describe these places for which the city claimed no responsibility, no man's land.

Fast forward to the 1980s when New York City unwittingly created no man's lands of its very own through an interagency agreement that was designed to create jurisdictional clarity for cleaning purposes, but that ended up being used for decades to obfuscate responsibility. A way for an agency to look at a dirty part of our neighborhood and say, "That's not my job. That's not my problem." Places like where we are standing right now became a modern day version of a no man's land. This administration cannot and will not stand for that.

When I came on this job seven months ago, Mayor Adams and I discussed the filthy conditions that we saw most often. Areas next to street steps, greenways, under and along overpasses. Areas that residents and tourists see every single day, where an impartial observer could reasonably assume that no one gave a damn. Well, this administration gives a damn. Working with our sister agencies, we identified over 1,000 locations citywide that have never received the money and the priority that they deserve for cleaning. To be clear, this isn't a pandemic problem. It isn't even a 21st century problem. It's been a crisis in the making for 40 years, and the Adams administration is tackling it head on. Think about Junction Boulevard under the LIE, the area next to the Bruckner Expressway, the Ocean Parkway median, or along the Allen Street Mall on the Lower East Side, and the Front Street waterfront in Staten Island. They are in every borough and every neighborhood.

Even this spot right here, where you've got a curb line next to a park, an area under a staircase, and rights of way all within view. Under the old protocols, you would need Parks, DOT and DSNY to each clean their small slices of the block. Oh, and if you wanted the catch basins cleaned, you'd need DEP too.

Instead, we are now working as one city, cutting the bureaucratic nonsense that has kept these places too dirty for too long. Mayor Adams is investing in DSNY and other agencies, giving us funding to finally do away with, "That's not my problem." Beginning this coming Monday, we will have hundreds of sanitation workers in a new targeted neighborhood task force dedicated to cleaning these areas. The unprecedented \$7.1 million investment in creating the TNT will ensure that these corners of the city are cleaned on a regular schedule for the very first time.

That's not all. There's also \$4.9 million for DSNY to supplement service of litter baskets on bridges and along the perimeters of parks, building on work we've already started. In July, this administration secured the highest level of funding for litter basket service ever. And since then, complaints for overflowing litter baskets to 311 are down 55 percent, the biggest year over year decrease in recorded history. Now, we are expanding that reliable, effective service to more areas.

Another highly effective strategy that we're doubling, actually quintupling down on, is using cameras to enforce against illegal dumping. More than 200 new cameras are coming to neighborhoods across all five boroughs. Illegal dumping is a theft of public space. And dumpers,

among the stupidest criminals in the city, will continue to face \$4,000 fines and vehicle impounds as part of a \$1.4 million expansion of our highly successful and highly popular enforcement strategy.

And finally, we are also announcing \$1.1 million for DSNY to supplement DOT cleaning of highway on and off-ramps, which like bridges and park edges, are often one of the first places seen by visitors to our city. They must be cleaned thoroughly and regularly. But this DSNY function was defunded at the start of the COVID-19 pandemic. It is now being fully restored. We know what works.

Now we're announcing more funding and a major overhaul of cleanliness protocols. New Yorkers will see a difference in those places that every New Yorker knows, but no one has known what to do about until now. We are proud to make these historic investments, because every patch of New York City is worth cleaning. We're doing something that no administration has done before. We are making the no man's land no more. Thank you.

**Mayor Adams:** Thank you. (Applause.) Want to open to a few questions, and then we'll do some off-topic.

**Question:** (Inaudible.)

**Commissioner Tisch:** I think New Yorkers are already noticing an improvement in cleanliness in the city, because we've restored all of the basics, right? The curb lines look so much cleaner if you pay attention to them, now that we have the street sweeping out back in full effect. The overflowing litter baskets you'd walk by on every corner, those complaints are down to pre-pandemic levels. So, we've come back to a more normal baseline.

And what we're doing now is we're not solving pandemic problems. We are solving decades-old problems. This notion of the no man's land, I said in my remarks, there are no man's lands in every single neighborhood in the city. You can see it on the map. And when we hit those areas, they look much cleaner. You can see the before and after photos here. We are definitely encouraged by this and definitely confident that this will make a dent on the cleanliness of our city.

(Crosstalk.)

**Mayor Adams:** Yeah, hold on. Because there's two things that the commissioner stated, and that was part of our cleanup of encampments. The noticeable difference from removing encampments off our streets, it was just a complete noticeable difference in the area.

But also the commissioner stated something that I think is very important, and that is citizen participation. I was on the train I think one day last week, and this woman came up to me, irate, "Look at this garbage on the floor. Why is this garbage on the floor?" And what I did was I walked over to it and I picked it up. I picked it up.

We step over garbage. We sit next to garbage. We see garbage on our streets. And instead of saying, "Why don't one of these agencies do something," these are our blocks, these are our neighborhoods. We need cleanup participation from neighbors. We need to get garbage bags that we will help get. We all must be engaged in cleaning our city. This is not the agency's issue. This is all of our issues.

And so if I'm willing to do it, I'm sure that everyone is willing to do it, but no one has really asked in a real way, "Hey, let's all clean our city."

**Question:** For Commissioner Tisch, how are you coordinating all the agencies and who's in charge of that? I guess number two, will there be some sort of public service campaign asking people to pick up their trash? This was done years ago in the city, and I think it made a difference. I think Parks actually had taken limits on that, but is that something you're thinking about?

**Commissioner Tisch:** I'll start with the first question. We are working very closely with the agency commissioners behind us. As a great example, the 1,000 locations that we identified, we identified it in partnership with the other agencies. Locations where there was a mandate to clean them, but that was an unfunded mandate. They brought them to our attention and that's how they got on the list. I want to also be clear that this list is just a starting point. We fully expect to add to it as needed. But the work, this is a coordinated effort among all the agency commissioners that you see behind us.

As for the public service campaign, absolutely, we do have money in our budget this year that was newly added for a public service campaign around cleanliness and litter pickup. This is the first time in a long time that DSNY has been given funding to create a public service campaign around litter and cleaning up the city.

(Crosstalk)

**Question:** How are you paying for the 200 new sanitation officers in the context of the November budget modification and the PEGs. And also as part of the rat mitigation efforts, will you be using that rat trap that you tried out at Borough Hall?

**Mayor Adams:** Julia hated that rat trap. She still talks to me about it. We have to find the dollars. And that was part of our PEGs and it's part of the continuation of better managing the city dollars. And we're going to have a series of other things we're doing that the chief of staff is looking at. We have a real financial crisis, but a clean city is going to impact our recovery and New Yorkers deserve to have a clean city. And so we have to prioritize those things that are important. And this is one of the top things that New Yorkers are saying.

We have to listen to what New Yorkers are feeling and that is what we're responding to. When it comes down to — we have a few tools and tricks that we are going to be rolling out around rats in the next couple of days. Deputy Mayor Meera Joshi is going to be doing with our other agencies. We don't want to let them know right away because the rats may be listening and we want to surprise them with some of the tricks that we are going to be doing. But we are going to

zero in on rodents. And in the next few weeks we're going to be rolling out some new initiatives that we are doing. We're testing some of them right now.

And we want to see the byproduct of those tests because we want to make sure that they're doing a better job than those little black boxes. Those little black boxes, they're almost a joke. And the little pellets, that's candy. We need to really use new methods to go after these rodents that have just really frightened and traumatized the city. And the reason we are able to do this is because of our model of team leaders.

The team leader, City Hall is the mothership. And to navigate through agencies, you need someone out of City Hall that's going to tell all the agencies you're lining up to the mission. So no more silos. This project, this is the team leader, and she's coordinating with Deputy Mayor Williams-Isom because the Department of Health and Mental Hygiene is in another portfolio. But that doesn't stop the team leader to be able to coordinate all of our agencies.

And so Borough Hall, we are the team leaders. We call the plays. The agencies execute the plays that we call, but it comes out of City Hall. That's the function and that is why we're going to be able to move these projects forward.

Great. To a few off topics. Thank you. Thank you all.

(...)

How are you?

**Question:** Good. How are you doing?

**Mayor Adams:** Good, good.

**Question:** So I want to talk a little bit about the election. Brooklyn Democrats had kind of a rough night. Looks like South Brooklyn could lose three seats, maybe four. I have two questions on this one. What do you think contributed to Democrats having a rough showing in Brooklyn and do you think the Brooklyn Democratic Party did enough to support incumbents?

**Mayor Adams:** Yes. I think that Rodneyse Bichotte has been an amazing leader there. She has a list of victories from last year in the borough of Brooklyn. The public advocate is from Brooklyn. The attorney general's from Brooklyn. Hakeem Jeffries, who's the head of the Democratic Caucus, is from Brooklyn. All these folks are from Brooklyn. Oh, the mayor is from Brooklyn. So there's a list of success and there's a list of success she has done from this election.

Listen, it's going to come down to... You can't talk over people. You have to talk to people. New Yorkers were saying crime is important. They were saying this. My acronym is ICE: inflation, crime, economy. This is what New Yorkers were saying. And so when you see six out of 10 Asian and Hispanics in New York City voting Republican when last year was seven or eight out of 10, we better listen to the wake up call.

Everyday people are looking for bread and butter issues. All this intellectual, philosophical, that's not what everyday New Yorkers... When I'm on that 4 train, talking to everyday New Yorkers, they're very clear on what they want. And if we don't start understanding that, you're going to see the hemorrhaging of other communities. And so when you look at Southern Brooklyn, it's a high immigrant population and their concerns are those bread and butter issues and we got to talk to them. And that's what I've been saying this over and over again. I will continue to say that. We got to get back and talk to those issues.

**Question:** Mr. Mayor, there have been some critics, including the head of the Working Families Party that have questioned whether or not you in some part should take responsibility for what happened. Specifically in New York when you're seeing so many members of Congress in the suburbs or whatever happened in Southern Brooklyn. You're seeing Democratic seats flip to the Republican side in part because of the crime issue. And the question is whether or not the Working Families Party had said that you were fear-mongering and perhaps propped up Lee Zeldin as a result of talking about bail...

**Mayor Adams:** That's a long question, Courtney.

**Question:** As a result — I haven't seen you in a while so I got a lot to ask. (Laughter.) — as a result of talking about bail reform. So just your response to that or whether or not you take any responsibility on this.

**Mayor Adams:** I'm just waiting for Rod Serling to come out because that's simply the Twilight Zone. Come on. Let's get real here. Think about this for a moment. If every poll shows that New Yorkers were concerned about crime and their mayor is responding to their concern, who should be at fault? Those who ignored the concern. So to say, "You know what, Eric was talking about crime." Duh. New Yorkers were talking about crime. And I was clear when I ran for office, I didn't sugarcoat it, we needed to be saved. That's why I zeroed in on guns and shootings. And that's why we have a double digit decrease in guns and shootings. Because in spite of those same organizations that said, "Don't put in place my plain clothes anti-gun unit," I ignored them. And so the problem was we ignored the concerns of everyday New Yorkers, and you can't do that. And they are at fault for that.

**Question:** Sort of a follow up to what Courtney asked, so Governor Hochul did not grant what you wanted during the campaign, which was to call a special session of the legislature to further address bail reform. Now that she won re-election, what are you expecting to see from her? What do you hope to see from her on that front?

**Mayor Adams:** She's the governor, the first woman governor elected in the State of New York. I'm excited about that. It follows suit to my unprecedented elevation of women in my administration. Even one of my favorite press person, Kate. So Albany's going to do what Albany is going to do. I think they need to immediately take on the part of those reforms that are allowing repeated offenders to return to our streets. And I'm excited with going to Albany and sitting down with the governor. She has been an awesome partner. I said this over and over again. And the victories we were able to get around the reforms, discovery and other areas, it's



because of her. And so I'm looking forward to going back to Albany with her and navigating these challenges. We have to get it right.

**Question:** Thank you. Mr. Mayor, kind of continuing on the same topic. You said in the MSNBC interview this morning that Democrats are losing this election because of, I think your wording was catch and release bail laws of the state. What are you referring to when you're talking about that? Because the state legislators specifically amended the bail laws this year to make repeat offenses bail-eligible. And secondly, to kind of follow up on Courtney's questions, you've exaggerated (inaudible.) You said earlier this year that crime in the city was the worst you've ever seen over your professional career. That's just not true if you're looking at the data. So I'm wondering, don't you think that kind of plays into the hands of the Republican candidates?

**Mayor Adams:** So let's break apart your pieces. Number one, I stated that part of the reform that deals with catch, release, repeat, parts of the reforms. When you look at the number of increases in young people, for example, that are participating in shooting, and I didn't say bail reform. Young people that participate in shootings and victims of shootings, that's part of the reform that was put in place.

When you look at what crimes we can't charge bail on, the repeated offenders for grand larceny, for burglary, for robbery, the numbers are just through the roof. These guys are coming out, arrested, they're doing it again. That we must close the door on. And so because of Kathy Hochul, Governor Hochul, we were able to look after some of those problems. We were able to close the door, but there's more we have to do. We have to get it right for the small number of individuals who are repeated offenders.

Now, to talk specifically about the climate that you said I created. I recall reading the first few pages of your paper and you talk about the same crime that the public were talking about. So I wasn't the only one in the city that realized we had a problem with a system that let dangerous people out. You wrote many stories about crime because you were hearing...

**Question:** That's part of what you said.

**Mayor Adams:** Yes. Because you were hearing it from the public also. The public... I was responding, I will continue to listen to the public. The public was stating clearly that there was on many communities, not every, but many communities, the crime was a real issue. The Bronx, I mean, what was happening in the Bronx before we started emphasizing on the Bronx. The number of shootings, innocent people, bystanders being shot. All of us realized that we had to do a better job on crime. I don't see how other elected officials were not listening to the public. So because I'm listening to the public, I didn't create the climate. I responded to the climate. And everyone else should have done that also.

**Question:** On a different topic, just quickly on a different topic...

(Crosstalk.)

**Mayor Adams:** Kate don't play. Y'all know that.

(Crosstalk)

**Question:** It seems to me that today we're back to regularly-scheduled Mayor Eric Adams, but that over the last week to 10 days of the election, either Governor Hochul or the Democratic Party or Chuck Schumer or somebody asked you could you maybe lay off the crime issue or the repeat offender issue, because that's not helping the governor. Did they ask you to do that? Did you consciously say, "Let me help Kathy Hochul first, then we'll go back to this?"

**Mayor Adams:** Well, first of all, you've been covering me for a long time, and you know there's no such thing as coming to me and fighting on behalf of what I think is right. I did not change my dialogue throughout the entire campaign. I was clear on what was needed. Even when we had the meeting at Gracie Mansion, I was very clear. The troubling part is while I was talking about a broken criminal justice system, everyone wanted to go back to one sentence. Well, what about bail? What about bail? It's more than bail. It is inmates sitting on Rikers Island for years without being in court. It is the fact that you can't get court cases. People are coming in, visiting, or seeing a judge for 30 seconds after waiting four hours. It's about release people who have gun charges.

And so because everyone used the catchphrase of bail reform, and I'm trying to say this system is broken, and no one wanted to hear that because that did not fall into the beauty of a one word Twitter post. I'm trying to state that we have a criminal justice system that we need to dismantle every piece that feed the many rivers of violence. And I didn't stop saying that from the time of the last 10 days, and no one came to me and said, "Eric, can you please stop talking about the criminal justice problem." Because I will continue to talk about that until we get it right.

**Question:** Hi, Mr. Mayor. Going back to a story that was reported this morning about the southern Brooklyn races, a couple of candidates who've run there in the past, Andrew Gounardes and Justin Brannan said, "We didn't see the resources coming into these races from the State Democratic Party, or from the Brooklyn Democratic Party." What do you think about that?

**Mayor Adams:** They have to articulate that. I don't know how the party allocates resources. That's something that I don't know about. So they will have to articulate that on what they meant by that. I don't have an answer to that.

**Question:** Thanks. So statistically...

**Mayor Adams:** Dana, Dana, Dana.

**Question:** Statistically crime is more of an issue in other parts of the country than it is here, but Republicans in New York did better here than other parts of the country by running on fears of crime. How do you account for that disparity?

**Mayor Adams:** Well, I think that messaging is important. And when you look at some of the locations, I don't believe... It's unfortunate that Democrats have a good crime story, they didn't tell it. If you look at the Republican states, you'll see the homicide rates are extremely high.

When you look at their policies around not funding police, Democrats allow the Republicans to pin the defund movement on them. Well, that's not the position of the majority of Democrats and the real defunders were the Republicans. They didn't want to put money back into the crime strategies that supported police. They did not want to fight against the common sense gun laws.

So Democrats had a good story. They just didn't tell that story. And for whatever reason, they felt if you came out openly and said I support my law enforcement, like I do all the time, they felt as though they were going to lose the fringe arm of the party. And I just refuse to believe that. Everyday New Yorkers support their police, they want to be safe, and they want their leaders to say that. And I don't think we said that enough during this election.

**Question:** Mr. Mayor, given that the Albany legislature, the leader, seems so dug in on these issues, what does the Governor have to do to negotiate with them? Or what does she have to do to give them something? Or can she declare a state of emergency to overrule them?

**Mayor Adams:** Well, I think that Governor Hochul is extremely knowledgeable on how to navigate the complexities of Albany. She was extremely helpful to us. People keep giving the impression we didn't walk out of Albany with some W's. But I keep pointing to child care, billions of dollars. I point to NYCHA Land Trust. I point to what we did around Earned Income Tax Credit. What we did was moving a needle on law enforcement. So I have a lot of faith and trust in the governor and her ability to navigate the challenges of Albany and everything that comes with it. And we're looking forward to this legislative cycle and bringing in place a real agenda for our city and this entire state. Okay. Thank you very much,

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