

# AGENCY QUARTERLY DIVERSITY AND EEO REPORT FY 2020

AGENCY NAME:	NYC DEPARTMENT OF HEALTH AND MENTAL HYGIENE						
<ul> <li>□ 1<sup>st</sup> Quarter (July -September), due December 13, 2019</li> <li>□ 2<sup>nd</sup> Quarter (October - December), due January 30, 2020</li> <li>□ 3<sup>rd</sup> Quarter (January -March), due April 30, 2020</li> <li>⋈ 4<sup>th</sup> Quarter (April -June), due July 30, 2020</li> </ul>							
Prepared by: Jorge Martinez	EEO Director	(347) 396-6067					
Name	Title	Telephone No.					
Date Submitted: 10	0/2/20						
FOR DCAS USE O	FOR DCAS USE ONLY						
Date Received:							

#### **INSTRUCTIONS FOR FILLING OUT QUARTERLY REPORTS FY 2020**

- 1. Please save this file as 'XXXX Quarter X FY 2020 DEEO Quarterly Report' where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity and EEO Training Summary" details in the attached Excel file. Under Section 10 ("Other"), include training classes co-organized or co-sponsored by EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Please save this Excel file as 'XXXX Quarter X FY 2020 DEEO Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.



## **PART I: NARRATIVE SUMMARY**

COMMITMENT AND ACCOUNTABILITY STATEMENT BY THE AGENCY HEAD
Distributed to all agency employees?   ☐ Yes, On (Date): February 26, 2020 ☐ No
RECOGNITION AND ACCOMPLISHMENTS
The agency recognized employees, supervisors, managers, and units demonstrating superior accomplishment in diversity and equal employment opportunity through the following:
☐ Diversity & EEO Awards
☐ Diversity and EEO Appreciation Events
□ Public Notices
<b>☒</b> Positive Comments in Performance Appraisals
☑ Other (please specify):
* Please describe D&EEO Awards and/or Appreciation Events below:
t quarter, COVID-19 impacted our usual recognition programs.

In t

Agency wide employee recognition programs are usually scheduled to recognize employees whose outstanding contributions and/or longevity have made a positive difference in the lives of the people with whom they work, and the communities that the agency serves. These are:

- Years of Service: Recognizes employees for 20 years of service and at five-year intervals thereafter.
- Employee of the Year Award: Honors employees who have exemplified excellence in the workplace



The Department of Health and Mental Hygiene continues to contribute to the NYC Employee Blood Program. In the past two years we were the #1 Agency to receive the DCAS Commissioner's Cup for contributions made by our employees. COVID-19 has significantly impacted our staff donating as we suspended our on-site blood drives. The agency's staff however, was able to donate 177 Whole Blood donations at various NY Blood Centers and 11 units of convalescent plasma. We continue to work with the Blood Program to encourage our staff to donate blood at the various centers opened to the public and the agency has been recognized for our continued commitment to solicit staff donations.

The agency continues to recognize employees, supervisors, managers, and agency units demonstrating superior accomplishment in diversity and equal employment opportunity through their individualized programs and positive comments in Performance Appraisals.

### III. WORKFORCE REVIEW AND ANALYSIS

1.	Agency reminded employees to update sel ⊠ Yes, On (Date): Ongoing 1/24/20		tion regarding ☐ No	g race/ethnicity, go	ender, and vetera	an status.
2.	The agency conducted a review of the dash composition by job title, job group, race/et   ✓ Yes, On (Date): 1/25/20 □ No			U		,
	The review was conducted together with:	⊠ Human R ⊠ Agency H		⊠ Gene □ Other	ral Counsel	

## IV. <u>EEO, DIVERSITY, INCLUSION, AND EQUITY INITIATIVES FOR FY 2020</u>

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity and EEO Plan for FY 2020 - Proactive Strategies to Enhance Diversity, EEO and Inclusion:

#### A. WORKFORCE:



List the Workforce Goal(s) included in Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion, which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others):	Please describe the steps that your agency has taken to meet the Workforce Goal(s) set/declared in your plan.  o Include steps that were taken or considered to build an inclusive and sustainable pipeline for your agency across all levels.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Our Workforce Development Program offers Career Counseling, Quarterly Career Information Workshops, and targeted training and education to our employees. For 2020 our plan was to provide a Mentoring Guide for divisions to help them implement mentoring programs to address specific employee development and support. In the last quarter we continued to assist divisions in the mentoring plans. Due to effect of our COVID-19 response many of our planned programs were not implemented during this quarter. At the end of the last quarter we began our work from home and these roll outs were severely impacted. During this quarter many of our programs were suspended due to COVID-19 and the agency's efforts were focused on responding to the pandemic.	<ul> <li>Held meetings with programs to determine workforce needs</li> <li>Provided guidance to divisions to start mentoring and cross training programs</li> <li>Identified best practices to retain employees</li> <li>Implemented initiatives to improve the development and training of employees</li> <li>Promoted employee involvement by supporting Employee Resource Groups</li> <li>Conducted Diversity and Inclusion Training</li> <li>Steps taken to build an inclusive and sustainable pipeline:         <ul> <li>Strategically customize diversity recruitment initiatives based on minority groups (e.g. Latino, veterans, 55-a, LGBTQ, people of color)</li> <li>Increased collaboration with Race to Justice work groups and the Employee Resource Groups (ERG) (e.g. Latino, African American and LGBTQ).</li> <li>Increased partnerships with Community Based Organizations, educational institutions, DCAS Office of Citywide Recruitment, MOPD, Mayor's Office of Appointment, Elected Officials and internal</li> </ul> </li> </ul>	☐ Planned ☐ Not started ☒ Ongoing ☐ Delayed ☐ Deferred ☐ Completed			



	<ul> <li>programs targeting specific underserved populations.</li> <li>Conducted Career Information Sessions and Resume Workshops for diverse colleges/universities and high schools.</li> <li>Participated in and hosted Diversity Career Fairs.</li> </ul>				
Describe steps that were taken or considered to underutilization exists in the current quarter.	address underutilization identified through quarterly w	orkforce reports.	Please list J	Job Groups	where
<ul><li>☑ Enhancing internal and external applicant po</li><li>☐ Consider using the quarterly workforce dash</li></ul>	ools to address the underutilization. board and identifying specific job groups where unde	rutilization exists	to guide red	cruitment ef	forts.
The agency will implement the following strate	gies to address the impending retirement of employed	es and possible lo	ss or gap in	talent:	
	s to address the impending retirement of employees and activities to develop a pipeline, facilitate a seamle ant pool for the anticipated vacancies.  Setes.  Somotional civil service examinations by:  ms	•	~ .		
The agency will implement the following initiati	ves to develop and retain employees:				
<ul> <li>☑ Institute coaching, mentoring and cross to solution.</li> <li>☑ Identify best practices to retain mature of solution.</li> <li>☑ Implement initiatives to improve the development.</li> </ul>	employees.				
☑ Promote employee involvement by supp	orting Employee Resource Groups				



The agency continued to implement the above recruitment strategies where possible. During the quarter efforts were focused on responding to COVID-19 and associated personnel actions. On June 30, 2020, we participated in NYC Service, Office of the Mayor - 2020 Virtual NYC Service Year Career Fair.

## B. WORKPLACE:

List the <b>Workplace Goal(s)</b> included in <i>Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion,</i> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., job satisfaction/engagement surveys, exit interviews/surveys, and onboarding surveys):	Please describe the steps that your agency has taken to meet the Workplace Goal(s) set/declared in your plan.  O Include steps that were taken or considered to create an inclusive work environment that values differences that each of your unique employees brings to work, and to maintain focus on retaining talent across all levels.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Ensure that_employees are aware of career development programs that help them qualify for career advancement opportunities. We will continue to tailor presentation to our audience and extend offers to our various DOHMH sites.	<ul> <li>Continued to promote our Workforce         Development Program which offers:         <ul> <li>Career Counseling</li> <li>Quarterly Career Information Workshops</li> <li>Targeted training and education to our employees</li> </ul> </li> <li>Offered trainings outside of our main agency location in Long Island City</li> <li>Developed online trainings to increase access to employees</li> <li>Analyzed agency Exit Survey data to identify issues that can be addressed through workforce development and create quarterly reports that will be issued to agency division</li> </ul>	☐ Planned ☐ Not started ☒ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			



leadership to provide them with data that reflects their division		
Steps taken/considered to create an inclusive work environment		
<ul> <li>Engagement /Job Satisfaction/ Employee         Morale Survey(s)</li> <li>Citywide Onboarding survey</li> <li>Citywide Exit Survey for Non-Represented         Employees</li> <li>Exit interview or surveys developed by the         agency</li> </ul>		

+ New Yorks

ACHIEVE (African and Black) ERG and AAPI (Asian-American and Pacific Islander ERG) — Celebrating Mixed Identities median viewing and discussion event-5/27/20; Honoring Juneteenth Webinar Series-6/19/20; Black Mental Health Matters-Webinar-6/19/20; Breaking down Barriers to COVID-19 Resources for Black People-6/22/20;

ACHIEVE ERG and LGBTQ+ ERG-Erased No More Black Queer and Trans Contributions to Black Liberation-Zoom Meeting 6/30/20 LGBTQ+: Pride Quilt – Who Inspires LGBTQ+ Pride for You? – Talk 5/8/20; LGBTQ+ ERG and AAPI Virtual Film Screening: Asian Stories of Coming Out-5/18/20; Queer Eye Watch Party-6/5/20; Virtual Town Hall on the Health and Health Care Impacts of COVID-19 on LGBTQ-6/10/20; "Pose" Watch Party 6/11/20; Queer Geeks Out Event 6/17/20; Virtual Film Screening" My Daughter Tyler 6/18/20; Pride Drag Bingo-6/22/20; Virtual Screening "Free Cece" Documentary-6/26/20; Pride Month Virtual Close Out events-6/30/20 AAPI ERG – Virtual Screening: The In-Betweens: On Asian Americanness-5/18/20; Podcase Listening Party-5/22/20; Virtual Event Closing Musical Event: 5/29/20.



# C. COMMUNITY:

List the <b>Community Goal(s)</b> included in <i>Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion,</i> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., community outreach and engagement, MWBE participation and customer satisfaction surveys):	Please describe the steps that your agency has taken to meet the Community Goal(s) set/declared in your plan.  O Include steps that were taken or considered to establish your agency as a leading service provider to the citizens of New York City focused on inclusion and cultural competency, while reflecting the vast communities that are served.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Workforce Development Director along with our recruitment staff will continue to participate in diversity job fairs to introduce career development/ advancement opportunities that would otherwise not be available to underprivileged community members.	In person activities were delayed due to our COVID-19 response.  On June 30, 2020, we participated in NYC Service   Office of the Mayor - 2020 Virtual NYC Service Year Career Fair.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			
	Promoted participation with minority and women owned business enterprises (MWBEs). No in person activities were conducted due to the agency's COVID-19 response.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			



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NYC	DCAS
Citywide Admin	istrative Services

Conducted customer satisfaction survey.	☐ Planned☐ Not started☐ Ongoing☐ Delayed☐		
	☐ Deferred ☐ Ongoing ☐ Completed		
Identified best practices for establishing a brand of inclusive customer service.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Undertake initiatives to improve community relations, community awareness, and to engage communities being served in recruitment efforts, service development and delivery	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		



# V. <u>RECRUITMENT</u>

List Recruitment Strategies and Initiatives which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training):	Please describe the steps that your agency has taken to meet the <b>Recruitment Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Review policies, procedures, and practices related to targeted outreach and recruitment.	Ongoing review of recruitment practices and strategies.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			
Review underutilization in job groups to inform recruitment efforts.		☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			
Direct resources to bolster efforts aimed at increasing the effectiveness of diversity recruitment.	Funding and staff resources have been shifted to accommodate these efforts.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			





Put in place an operating, up-to-date, accessible website, mobile application and social media presence related to careers.	Worked with our Communications Office to ensure key agency positions are on social media.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Assess agency job postings to ensure appropriate diversity, inclusion, and equal opportunity employer messaging.	Equal opportunity messaging is on all our postings.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Share job vacancy notices with the Mayor's Office for People with Disabilities at <a href="mayer-nyc.gov">nycatwork@mopd.nyc.gov</a> , (212) 788-2830 and ACCES VR by sending the job vacancy notices to Maureen Anderson at Maureen. Anderson@nysed.gov, (212) 630-2329 so they can share it with their clients.	We worked closely with this office through trainings and various internal and external outreach activities. This is an ongoing effort and has yielded an increase applicant pool, some of which have been hired.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Reach out to the DCAS Office of Citywide Recruitment (OCR) as a resource at citywiderecruitment@dcas.nyc.gov.	We worked closely with this office through trainings and various internal and external outreach activities.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		





If your agency is an eHire agency, post ALL vacancies on NYC Careers.	All vacancies are posted on NYC Careers	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Ensure that agency personnel involved in both the discretionary and the civil service hiring process have received: Structured interviewing training Unconscious bias training	During the quarter we continued to hold monthly meetings for most of our divisions (bi-monthly for the others). Their training compliance was shared along with the detailed list of non-compliant staff. In person trainings were suspended as a result of the pandemic and staff across the agency were encouraged to take the online offerings where available. The Training Unit began the development of other online trainings to meet these needs.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Use the NYCAPS eHire Applicant Interview Log to determine whether recruitment efforts and recruitment sources yield a diverse pool of qualified candidates.		☐ Planned ☐ Not started ☐ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Assess recruitment efforts to determine whether such efforts adversely impact any particular group.		☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing		



□ Cоmp	oleted 🗆	

#### B. INTERNSHIPS/FELLOWSHIPS

The agency is providing the following internship opportunities in FY 2019: [Demographic information is based on self-identification data]

The agency provided the following internship opportunities in FY 2020:

Type of Internship\Fellowship	Total	Race/Ethnicity *[#s] * Use self-ID data				Gender * [#s] * Use self-ID data
1. Urban Fellows						
2. Public Service Corps						
3. Summer College Interns	6	Asian  Black or African American	1	Male Female Non-Binary Other Unknown Male Female Non-Binary Other Unknown		
		Choose not to disclose	1	Male Female 1 Non-Binary Other		



-				T T 1	
				Unknown	_
				Male	
				Female 1	
				Non-Binary	
				Other	
		Latino	1	Unknown	
				Male 1	7
				Female 2	
				Non-Binary	
				Other	
		3371.1	2		
		White	3		_
				Male	
				Female 7	
				Non-Binary	
				Other	
4. Summer Graduate Interns		Asian	9	Unknown	
				Male	
				Female 2	
				Non-Binary	
				Other	
		Black or African American	2	Unknown	
				Male	<b>-</b>
				Female 1	
	23			Non-Binary	
	23			Other	
		T -4'	1		
		Latino	1	Unknown	_
				Male	
				Female 2	
				Non-Binary	
				Other	
		Two or More Races	2	Unknown	
				Male 5	
				Female 7	
				Female 7 Non-Binary Other	



				Male	10	
				Female	30	
5. Other (specify): College				Non-Binary	30	
Aide (TC 10209-B)				Other		
,		A	40			
	-	Asian	40		4.4	
				Male	11	
				Female	22	
				Non-Binary		
				Other		
		Black or African American	33			
				Male	1	
				Female	10	
				Non-Binary		
				Other		
		Choose not to disclose	11	Unknown		
				Male	5	
				Female	19	
	138			Non-Binary		
	100			Other		
		Latino	24			
		Lavino		Male		
				Female	1	
				Non-Binary	1	
		Native Hawaiian/Pacific		Other		
		Islander	1	Unknown		
		Islander	1		2	
				Male	2	
				Female	4	
				Non-Binary		
		T M D		Other		
		Two or More Races	6	Unknown		
				Male	9	
				Female	21	
				Non-Binary	1	
				Other		
		White	31	Unknown		
6. Other (specify): non-		Demographic information				



	city payroll	is not collected.		
-		* Self-ID data is obtained by EEO Office	from NYCAPS.	<u>-                                      </u>
Ĺ				
Add	itional Comments:			
		Tellowship programs were impacted due to utilized groups for entry-level positions, i		
	agency plans to prov traints.	ide internship/fellowship opportunities in	n FY 2021 where possible given	ven the constraints of COVID-19 and budgetary



# C. 55-A PROGRAM

The agency uses the 55-a I	Program to hire and retain qualified individuals with disabilities.	<b>⊠</b> Yes	□ No
Currently, there are 27	[number] 55-a participants.		
<b>During this Quarter, a tota</b>	al of1 [number] new applications for the program were received	ł.	
During this Quarter <u>0</u> or in lieu of a layoff.	participants left the program due to [state reasons] retirement, resign	nation, permanent	appointmen
1. Disseminated 55-a information e-mail training sessions agency website	<ul><li>✓ Yes □ No</li><li>✓ Yes □ No</li></ul>		
•	d job fairs and use internship, work-study, co-op, and other programs se 55-a program applicants $\boxtimes$ <b>Yes</b> $\square$ <b>No</b>	_	
3			

# VI. <u>SELECTION (HIRING AND PROMOTION)</u>

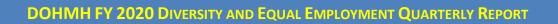
Please review Section VI of your Annual Plan and describe your activities for this quarter below:



List additional <b>Selection Strategies</b> and Initiatives which you outlined in your FY 2020 Diversity and EEO Plan (include use of structured interviewing, EEO or APO representatives observing interviews, review of placement demographics, review of e-hire applicant data).	Please describe the steps that your agency has taken to meet the <b>Selection (Hiring and Promotion) Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Career Counseling: Advising employees of opportunities for promotion and career development	Review policies, procedures, and practices related to hiring (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations).  Promote employee awareness of opportunities for promotion and transfer within the agency.  Inform employees on promotional and transfer opportunities.  Arrange agency wide notification of promotional and transfer opportunities.  Encourage the use of training and development programs to improve skills, performance and career opportunities.  Provide information to staff on both internal and external Professional Development training sources.  Explain the civil service process to staff and what it means to become a permanent civil servant.  Provide technical assistance in filing for upcoming civil service exams.  Provide agency staff with citywide vacancy announcements, civil service exams notices and other career development information.  Continue to facilitate the use of training to improve skills and access to career opportunities of all employees in its	□ Planned □ Not started □ Ongoing □ Delayed □ Deferred □ Ongoing □ Completed			



	Leadership Program and via referrals to DCAS.  Assist employees and Job Training Program participants (if applicable) assess and develop career paths.  Provide resources and support for:  Targeted job searches  Development job search strategies  Resume preparation  Review of effective interview techniques  Review of techniques to promote career growth and deal with change  Internship exploration			
Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires), especially for mid- and high-level discretionary positions;	Review and develop a protocol for in-title promotions and salary increases.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
	Promote employee awareness of opportunities for promotion and transfer within the agency.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		





Assess the criteria for selecting persons for mid-level to	☐ Planned			
high level positions.	☐ Not started			
	☑ Ongoing	$\boxtimes$	$\boxtimes$	$\boxtimes$
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	□ Completed			
	•			
Publicly post announcements for all positions, including	☐ Planned			
senior level positions.	☐ Not started			
1	☑ Ongoing	$\boxtimes$	$\boxtimes$	$\boxtimes$
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	□ Completed			
	-			
Actively reach out to networks of underrepresented	☐ Planned			
groups as part of its outreach.	☐ Not started			
	☑ Ongoing	$\boxtimes$	$\boxtimes$	$\boxtimes$
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	☐ Completed			
Reach out to the Mayor's Office of Appointments for	☐ Planned			
help to identify diverse pools of talent and additional	☐ Not started			
networks for finding qualified candidates.	☑ Ongoing	$\boxtimes$	$\boxtimes$	$\boxtimes$
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	☐ Completed			



Ensure that hiring managers are trained in strinterviewing techniques to avoid unintentions the hiring process. In person trainings were sidue to COVID. Guidance was provided to hiring managers as needed.	al biases in uspended □ Not started □ Ongoing □ Delevated		
Assess the manner in which candidates are see employment, to determine whether there is a impact upon any particular racial, ethnic, disa gender group.	any adverse Not started		
If adverse impact is discovered, the agency he determine whether the criteria being utilized related. If the criteria are not job-related, the discontinue using that method.  Compare the demographics of current employplacements.	are job- agency will  □ Not started □ Ongoing □ Delayed □ Deferred □ Ongoing		
Revise the promotion request form to include various reasons why a promotion may be necessary the demographics race\ethnicity and those who received the promotion\salary rais	essary. gender for		
Submit the resumes for the second- and third for the position.	-choices		



Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires) filled through civil service lists;	<ul> <li>Review policies, procedures, and practices related to hiring (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations) for possible barriers that have a negative impact on minority employees and applicants.</li> <li>Use a collaborative effort between EEO, HR and managers where necessary, develop action plans to eliminate identified barriers.</li> <li>Develop specific, job-related qualification standards for each position that reflect the duties, functions, and competencies of the position and minimize the potential for gender stereotyping and other unlawful discrimination. Make sure these standards are consistently applied when choosing among candidates.</li> <li>Establish written objective criteria for evaluating candidates for hire or promotion and applying those criteria consistently to all candidates.</li> <li>In conducting job interviews, ensure nondiscriminatory treatment by conducting a structured interview, where the same questions are asked of all applicants for a particular job or category of job and inquiring about matters directly related to the position in question.</li> <li>Use a diverse panel of interviewers to conduct the interview.</li> </ul>	□ Planned □ Not started □ Ongoing □ Delayed □ Deferred □ Ongoing □ Completed		



	☐ Have the EEO Officer review the interview questions.			
	☐ Have the EEO Officer observe interviews, where possible.			
	☐ Use the NYCAPS eHire applicant tracking system for external and internal applicants.			
	☑ Monitor the results of action plans for any changes in the agency workforce including increases or decreases in applications of qualified applicants and selection rates.			
Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and		<ul><li>☑ Planned</li><li>☐ Not started</li><li>☐ Ongoing</li><li>☐ Delayed</li></ul>		
post-appointment);		☐ Deferred ☐ Ongoing ☐ Completed		
Analyzing the impact of layoffs or terminations on racial, gender and age groups;	☑ The agency will use the DCAS Layoff Procedure as guidance, should there be any layoffs, terminations and demotions due to legitimate business/operational reasons in FY 2020.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred		
	☐ The agency will analyze the impact of layoffs or terminations on racial, gender and age groups.	☐ Ongoing ☐ Completed		



	<ul> <li>☑ Where layoffs or terminations would have a disproportionate impact on any of these groups, the agency will document that the targeted titles or programs were selected based on objective criteria and justified by business necessity.</li> <li>☑ The Agency Personnel Officer, EEO Officer and General Counsel will be involved in making layoff or termination decisions. It should be noted that layoffs must be conducted by seniority in compliance with civil service law (for competitive titles) and union contract (for non-competitive and labor class titles).</li> </ul>		
Other Selection Strategies and Initiatives:			

# VII. TRAINING

Provide your training information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.



#### VIII. REASONABLE ACCOMMODATION

Please report your reasonable accommodation requests for this quarter and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx

All R/A requests in the current quarter are up-to-date in the DCAS Citywide Tracking System.	<b>⊠</b> Yes	□ No
☐ There were no new R/A requests in the current quarter.		

# IX. COMPLIANCE AND IMPLEMENTATION OF REQUIREMENTS UNDER EXECUTIVE ORDERS AND LOCAL LAWS

A. EXECUTIVE ORDER 16: TRAINING ON TRANSGENDER DIVERSITY AND INCLUSION

Provide E.O. 16 Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.

- B. EXECUTIVE ORDER 21: PROHIBITION ON INQUIRY REGARDING JOB APPLICANT'S PAY HISTORY
  - ☑ The agency has reviewed its practices (including application and interview forms) regarding prohibition on inquiry about pay history.
  - ☑ All personnel involved in job interviews is required to go through structured interview training.
- C. LOCAL LAW 92: ANNUAL SEXUAL HARASSMENT PREVENTION TRAINING



Provide Sexual Harassment Prevention Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.

#### D. LOCAL LAW 93: RISK ASSESSMENT SURVEY

Please provide a short description of planning and progress in implementation of strategies aimed to reduce/minimize the risk of sexual harassment in your agency.

Within the timeframe provided in your Annual Plan, provide any progress on the following, and if none write N/A:
Risk 1: Homogenous Workplace:The Agency has been increasing recruitment efforts to increase staff diversity. This is ongoing.
Risk 2: Cultural and Language Differences in the Workplace: The agency has been enforcing its EEO talk policy requiring managers and supervisors to provide EEO Talks to their direct reports twice a year. In addition, the agency provides readily accessible online EEO and diversity training and gender identity and awareness training this is tracked to ensure compliance. We also stress during the confidentiality of sexual harassment complaints is enforced. The agency revised its EEO Talk procedure to allow managers and supervisor to conduct EEO talks virtually.
Risk 3: Workplaces with Significant Power Disparities: This issue is addressed through the provision of ongoing EEO and diversity training, gender and awareness training and biennial EEO talks. The provision of EEO talks has continued during the agency's COVID-19 response.
Risk 4: Isolated Workplaces: Staff is reminded to immediately report all instances of sexual harassment directly to EEO; Employees who work late are advised to notify security personnel; agency has posted EEO complaint procedures in workplaces and posters concerning sexual harassment; agency is also working on creating opportunities for isolated employees to connect with each other.  N/A
Risk 5: Decentralized Workplaces: The EEO Office continued to provide refresher training to non-headquarter workspaces scattered throughout the agency. In Q1 FY20, EEO refresher training was provided to staff at all of the agency sexual health clinics throughout the city. The EEO Office



conducts refresher training to outlying areas to ensure that EEO policies are enforced and to create awareness. EEO Refresher training was suspended during this quarter due to the pandemic and the fact that most employees were working from home.

#### E. LOCAL LAW 97: ANNUAL SEXUAL HARASSMENT REPORTING

- ☑ The agency has entered the sexual harassment Complaint Data in the DCAS Citywide Complaint Tracking System and updates as they occur.
- ☑ The agency has entered **all types of complaints** in the DCAS Citywide Complaint Tracking System and updates as they occur.
- $\boxtimes$  The agency ensures that complaints are closed within 90 days.

Report all complaints and reasonable accommodation requests through DCAS/CDEEO Complaint Tracking System by logging into your CICS account at: <a href="https://mspwva-dcslnx01.csc.nycnet/Login.aspx">https://mspwva-dcslnx01.csc.nycnet/Login.aspx</a>

#### F. LOCAL LAW 101: CLIMATE SURVEY

Provide a short description of your efforts to analyze the results of climate survey in your agency.



Describe any follow-up measures taken to address the results of the climate survey:

Through biennial EEO talks requirement and annual distribution of agency EEO policy statements, supervisors understand where to direct employees who wish to file EEO complaints and what measures employees can take to address EEO related complaints. In addition, staff received information on where to file EEO and sexual harassment complaints and how such complaints are processed via sexual harassment prevention training.

#### X. AUDITS AND CORRECTIVE MEASURES

Please choose the statement that applies to your agency.

☑ The agency is <u>NOT</u> involved in an audit conducted by NYC EEPC or another governmental agency specific to our EEO practices
☐ The agency is involved in an audit; please specify who is conducting the audit:
☐ Attach or list below audit recommendations. ☐ The agency has submitted or will submit to OCEI an amendment letter, which shall amend the agency plan for FY 2020.



#### APPENDIX: DOHMH EEO PERSONNEL DETAILS

#### EEO PERSONNEL FOR 1st and 2nd QUARTERS, FISCAL YEAR 2020

#### A. PERSONNEL CHANGES

Personnel Changes this Quart	er: 🛛 No Changes		Number of Addition	ons:	Number of Deletio	ns;
Employee's Name & Title						
Nature of change	☐ Addition ☐ Deletion	on	☐ Addition	☐ Deletion	☐ Addition	☐ Deletion
Date of Change in EEO Role	Start Date or Termination Da	te:	Start Date or Termina	tion Date:	Start Date or Termina	tion Date:
NOTE: Please attach CV/Resum	e of new staff to this report					
For Current EEO Professiona	ls;					
Name & Title	Jorge Martinez		Stephanie Saez		Doug Barr	
EEO Function	□ EEO Trainer □ EE	O Counselor O Investigator her: (specify)	<ul><li>□ EEO Officer</li><li>☑ EEO Trainer</li><li>□ 55-a Coordinator</li></ul>	☐ EEO Counselor ☐ EEO Investigator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Trainer ☐ 55-a Coordinator	☐ EEO Counselor ☐ EEO Investigator ☐ Other: (specify)
Proportion of Time Spent on EEO Duties	☑ 100% ☐ Other:	(specify %):	☑ 100% □	Other: (specify %):	☑ 100% □	Other: (specify %):
Attended EEO Professional On-Boarding at DCAS	⊠ Yes □ No	)	⊠ Yes	□ No	⊠ Yes	□ No
Completed Trainings: EEO Diversity & Inclusion lgbTq: The Power of Inclusion Structured Interviewing and Unconscious Bias Sexual Harassment Prevention	<ul> <li>✓ Yes</li> </ul>		<ul><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li></ul>	□ No □ No □ No □ No		<ul><li>□ No</li><li>□ No</li><li>□ No</li><li>□ No</li><li>□ No</li></ul>
Training Source(s):	☑ DCAS ☐ Agency ☐	Other	☑ DCAS ☐ Agend	cy 🗆 Other	☑ DCAS ☐ Agen	cy 🗆 Other



## B. CONTACT INFORMATION (Please list ALL current EEO professionals)

DIVERSITY AND EEO STAFFING IN [AGENCY NAME] AS OF QUARTER (X) FY 2019 *							
Name	Civil Service Title	EEO\Diversity Role	% of Time Devoted to EEO & Diversity Functions	Office E-mail Address	Telephone #		
		Diversity & Inclusion Officer					
Jorge Martinez	Executive Agency Counsel	EEO Officer/Director	<u>100%</u>	Jmartin4@health.nyc.g ov	347-396-6067		
Jorge Martinez	Executive Agency Counsel	Deputy EEO Officer ADA Coordinator	<u>100%</u>	Jmartin4@health.nyc.g	347-396-6067		
		Disability Rights Coordinator	<u>100%</u>	Jmartin4@health.nyc.g ov	347-396-6067		
Jorge Martinez	Executive Agency Counsel	Disability Services Facilitator					
Frances Matos	PRAA/Special Assistant	55-a Coordinator	<u>10%</u>	fmatos@health.nyc.gov	347-396-2127		
Georges Precil	Workforce Development Director	Career Counselor	<u>50%</u>	gprecil@health.NYC.gov	347-396-6183		
		EEO Counselor					
		EEO Investigator					
		EEO Counselor/ Investigator					
Doug Barr	ASC INV-NOT 069	Investigator/Trainer	100%	dbarr@health.nyc.gov	347-396-6507		
		EEO Training Liaison					
Stephanie Saez	INVESTIG DISCIP	Investigator/Trainer	100%	ssaez@health.nyc.gov	<u>347-396-6466</u>		



# **DOHMH FY 2020 DIVERSITY AND EQUAL EMPLOYMENT QUARTERLY REPORT**



\* Please indicate changes (i.e. if new personnel is filling a specified role.) You may insert additional entries as needed. "Title" refers to the civil service title. If there is an EEO\Diversity role that your staff performs that is not on the list above please indicate it on the chart.