

The City of New York  
**Office of Management and Budget**  
75 Park Place - New York, New York 10007 - 2146  
(212) 788-5900

**Mark Page**  
Director

February 17, 2011

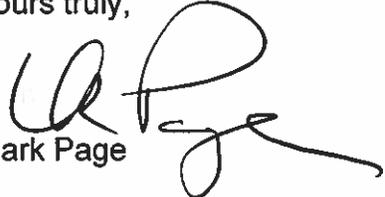
## **TO THE FINANCIAL CONTROL BOARD**

Pursuant to Section 8.3 of the Financial Emergency Act (the "Act"), the City hereby submits for review by the Financial Control Board, Modification No. 11-2 to the Financial Plan for the City and Covered Organizations for fiscal years 2011-2015 (the "Modification"). The Modification as it relates to the City is attached hereto as Exhibit A. Any Covered Organization which requires modification will be forwarded to you under separate cover.

The Five Year Financial Plan has been prepared in accordance with generally accepted accounting principles ("GAAP") except for the application of Statement No. 49 of the Government Accounting Standards Board ("GASB 49"), and with the exception of that portion of the plan related to certain Covered Organizations, which are prepared on a cash basis.

The City hereby certifies that, in its judgement, the Modification is complete and complies with the standards set forth in Section 8.1 of the Act.

Yours truly,

  
Mark Page

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### EXHIBIT A

### CITY OF NEW YORK - FINANCIAL PLAN

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A-2	Projections of Cash Sources and Uses
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A-5	Capital Plan

**Five Year Financial Plan Revenues and Expenditures**  
(\$ in millions)

<b>REVENUES</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>
<b>Taxes</b>					
General Property Tax	\$ 16,847	\$ 17,643	\$ 18,197	\$ 18,632	\$ 19,062
Other Taxes	22,267	23,631	24,320	25,353	26,678
Tax Audit Revenue	868	645	644	651	651
Subtotal: Taxes	\$ 39,982	\$ 41,919	\$ 43,161	\$ 44,636	\$ 46,391
Miscellaneous Revenues	6,161	5,765	5,814	5,880	5,909
Unrestricted Intergovernmental Aid	14	12	12	12	12
Anticipated State Actions	-	600	600	600	600
Less: Intra-City Revenue	(1,871)	(1,515)	(1,512)	(1,512)	(1,512)
Disallowances Against Categorical Grants	(15)	(15)	(15)	(15)	(15)
Subtotal: City Funds	\$ 44,271	\$ 46,766	\$ 48,060	\$ 49,601	\$ 51,385
Other Categorical Grants	1,315	1,160	1,157	1,154	1,150
Inter-Fund Revenues	559	500	493	493	493
Federal Categorical Grants	8,197	5,937	5,795	5,761	5,761
State Categorical Grants	11,565	11,263	11,286	11,330	11,331
<b>Total Revenues</b>	<b>\$ 65,907</b>	<b>\$ 65,626</b>	<b>\$ 66,791</b>	<b>\$ 68,339</b>	<b>\$ 70,120</b>
<b>EXPENDITURES</b>					
<b>Personal Service</b>					
Salaries and Wages	\$ 22,124	\$ 21,263	\$ 21,371	\$ 21,598	\$ 21,685
Pensions	6,999	8,419	8,566	8,444	8,721
Fringe Benefits	7,664	7,994	8,439	8,959	9,523
Retiree Health Benefits Trust	(395)	(672)	-	-	-
Subtotal: Personal Service	\$ 36,392	\$ 37,004	\$ 38,376	\$ 39,001	\$ 39,929
<b>Other Than Personal Service</b>					
Medical Assistance	\$ 4,883	\$ 6,141	\$ 6,327	\$ 6,463	\$ 6,643
Public Assistance	1,562	1,526	1,546	1,546	1,546
All Other <sup>1</sup>	20,290	19,413	19,934	20,435	20,922
Subtotal: Other Than Personal Service	\$ 26,735	\$ 27,080	\$ 27,807	\$ 28,444	\$ 29,111
General Obligation, Lease and TFA Debt Service <sup>1,2</sup>	\$ 5,046	\$ 5,908	\$ 6,672	\$ 6,919	\$ 7,269
FY 2010 Budget Stabilization & Discretionary Transfers <sup>1</sup>	(3,646)	-	-	-	-
FY 2011 Budget Stabilization <sup>2</sup>	3,151	(3,151)	-	-	-
General Reserve	100	300	300	300	300
Subtotal	\$ 67,778	\$ 67,141	\$ 73,155	\$ 74,664	\$ 76,609
Less: Intra-City Expenses	(1,871)	(1,515)	(1,512)	(1,512)	(1,512)
<b>Total Expenditures</b>	<b>\$ 65,907</b>	<b>\$ 65,626</b>	<b>\$ 71,643</b>	<b>\$ 73,152</b>	<b>\$ 75,097</b>
<b>Gap To Be Closed</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,852)</b>	<b>\$ (4,813)</b>	<b>\$ (4,977)</b>

<sup>1</sup> Fiscal Year 2010 Budget Stabilization and Discretionary Transfers total \$3.646 billion, including GO of \$2.888 billion, TFA of \$371 million, net equity contribution in bond refunding of \$4 million and subsidies of \$383 million.

<sup>2</sup> Fiscal Year 2011 Budget Stabilization total \$3.151 billion, including GO of \$2.361 billion and TFA of \$790 million.

**New York City Financial Plan  
Five Year Projections of Cash Sources and Uses  
(\$ in millions)**

<b>Sources of Cash</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>
Funds Provided/(Used) from Operations	\$ 367	\$ -	\$ -	\$ -	\$ -
Proceeds from Seasonal Borrowings	-	2,400	2,400	2,400	2,400
Capital Plan Funding Sources (see Exhibit A-3)	9,867	8,826	8,155	7,832	7,133
<b>Total Sources</b>	<b>\$ 10,234</b>	<b>\$ 11,226</b>	<b>\$ 10,555</b>	<b>\$ 10,232</b>	<b>\$ 9,533</b>
<b>Uses of Cash</b>					
Capital Disbursements	9,867	8,826	8,155	7,832	7,133
Repayment of Seasonal Borrowings	-	2,400	2,400	2,400	2,400
<b>Total Uses</b>	<b>\$ 9,867</b>	<b>\$ 11,226</b>	<b>\$ 10,555</b>	<b>\$ 10,232</b>	<b>\$ 9,533</b>
<b>Net Sources/(Uses) of Cash</b>	<b>\$ 367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Cash Balance - Beginning of Period	\$ 4,659	\$ 5,026	\$ 5,026	\$ 5,026	\$ 5,026
Cash Balance - End of Period	\$ 5,026	\$ 5,026	\$ 5,026	\$ 5,026	\$ 5,026

**New York City Financial Plan  
Five Year Capital Plan Funding Sources  
(\$ in millions)**

<b>Sources of Capital Cash</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>
New York City General Obligation Bonds	\$ 2,475	\$ 2,640	\$ 2,420	\$ 2,410	\$ 2,210
Other Long-Term Sources:					
TFA-PIT	\$ 3,600	\$ 2,640	\$ 2,420	\$ 2,410	\$ 2,210
Water Authority	3,008	1,978	1,657	1,487	1,231
Total Long-Term Sources	\$ 9,083	\$ 7,258	\$ 6,497	\$ 6,307	\$ 5,651
Four Year Education Capital Plan					
TFA - Building Aid Revenue Bonds	922	619	610	629	617
Change in Non-City Cash	(282)	-	-	-	-
Other Non-City Funds	703	778	842	718	665
Reimbursable Capital	\$ 1,343	\$ 1,397	\$ 1,452	\$ 1,347	\$ 1,282
Financial Plan Adjustment	(559)	171	206	178	200
Total Capital Plan Funding Sources	\$ 9,867	\$ 8,826	\$ 8,155	\$ 7,832	\$ 7,133

**New York City Financial Plan  
FY 2011 Borrowing Schedule  
(\$ in millions)**

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total Financing
Short-Term Borrowing:					
Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -
Repayment	-	-	-	-	-
Total Short-Term Borrowing (Repayment)	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Borrowing:					
New York City General Obligation	\$ -	\$ 2,050	\$ -	\$ 425	\$ 2,475
Transitional Financial Authority	1,000	850	1,750	-	3,600
Water Authority <sup>1</sup>	950	620	900	538	3,008
Total Borrowing to Finance City Capital Program	\$ 1,950	\$ 3,520	\$ 2,650	\$ 963	\$ 9,083

## Notes:

1. Excludes costs of issuance and reserve fund allocations and reflects Water Authority Commercial Paper and revenue bonds issued to finance the water and sewer system's capital program. Amounts do not include revenue bonds issued to permanently finance previously issued commercial paper.

**New York City Financial Plan  
Five Year Capital Plan  
(\$ in millions)**

**Projected Capital Commitments**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
City	\$ 8,277	\$ 6,520	\$ 5,360	\$ 4,861	\$ 3,906	\$ 28,924
Non-City	2,283	1,422	1,018	829	793	6,345
Total	\$ 10,560	\$ 7,942	\$ 6,378	\$ 5,690	\$ 4,699	\$ 35,269

**Projected Capital Expenditures**

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
City	\$ 8,524	\$ 7,429	\$ 6,703	\$ 6,485	\$ 5,851	\$ 34,992
Non-City <sup>1</sup>	1,343	1,397	1,452	1,347	1,282	6,821
Total	\$ 9,867	\$ 8,826	\$ 8,155	\$ 7,832	\$ 7,133	\$ 41,813

Notes:

1. Includes Federal, State and other Reimbursable Capital.



The City of New York  
**Office of Management and Budget**  
75 Park Place - New York, New York 10007 - 2146  
(212) 788-5900

**Stuart Klein**  
First Deputy Director

March 9, 2011

Mr. Jeffrey Sommer  
Acting Executive Director  
Financial Control Board  
123 William Street, 23<sup>rd</sup> Floor  
New York, New York 10038

Dear Mr. Sommer:

Enclosed please find Exhibits B1-B5 on behalf of the Covered Organizations. This completes Modification No. 11-2.

Yours truly,



Stuart Klein

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### EXHIBIT B

### COVERED ORGANIZATIONS - FINANCIAL PLAN

B-1	New York City Health and Hospitals Corporation
B-2	New York City Transit Authority
B-3	Staten Island Rapid Transit Operating Authority
B-4	New York City Housing Development Corporation
B-5	City University Construction Fund

**NYC Health & Hospitals Corporation**  
**Accrual Basis**  
**FY 2012 January Budget**  
(\$ in millions)

	Projected 2011	Projected 2012	Projected 2013	Projected 2014	Projected 2015
<b>OPERATING REVENUES</b>					
<b>Third Party Revenue</b>					
Medicaid Fee for Service	1,520.3	1,504.5	1,532.3	1,560.3	1,590.1
Medicare	684.8	645.1	635.9	622.4	609.9
Other Third Parties <i>which includes Medicaid &amp; Medicare managed care</i>	1,266.2	1,280.2	1,308.1	1,338.4	1,365.1
Pools & Additional Revenues <i>including Self Pay</i>	1,660.6	1,788.9	1,768.9	1,708.4	1,708.4
<b>Subtotal: Third Party Revenue</b>	<b>5,131.9</b>	<b>5,218.7</b>	<b>5,245.2</b>	<b>5,229.4</b>	<b>5,273.5</b>
<b>Funds Appropriated by the City</b>					
Debt Service	(34.6)	(62.0)	(69.1)	(59.4)	(53.0)
Prisoner/Uniform Services	27.6	27.6	27.6	27.6	27.6
Other City Services	7.9	6.1	6.2	6.2	6.2
Unrestricted City Services	-	22.6	22.7	22.7	22.7
CEO: Nursing Ladder Program	1.2	0.7	-	-	-
WTC- Bellevue Site	2.8	2.8	2.8	2.8	2.8
SART Grant	1.3	-	-	-	-
FTA Grant	0.2	-	-	-	-
Child Health Clinics	-	2.8	2.8	2.8	2.8
Outpatient Pharmacy	0.1	0.8	0.8	0.8	0.8
HIV Transfer	1.2	1.2	1.2	1.2	1.2
Medical Malpractice Transfer	17.3	17.3	17.3	17.3	17.3
<b>Subtotal: Funds Appropriated by the City</b>	<b>24.9</b>	<b>19.9</b>	<b>12.1</b>	<b>21.8</b>	<b>28.3</b>
Grants (including CHP and Intra-City)	241.1	215.7	215.7	215.7	215.8
Other Revenue	45.1	46.2	47.3	48.5	49.7
MetroPlus Premium Revenue	1,238.4	1,348.8	1,348.8	1,348.8	1,348.8
<b>TOTAL OPERATING REVENUES</b>	<b>6,681.4</b>	<b>6,849.3</b>	<b>6,869.2</b>	<b>6,864.3</b>	<b>6,916.1</b>
<b>OPERATING EXPENSES</b>					
Personal Services	2,595.3	2,649.2	2,679.2	2,730.2	2,728.2
Fringe Benefits	1,122.9	1,191.8	1,244.4	1,304.1	1,411.0
Other Than Personal Services	1,656.0	1,707.6	1,760.7	1,715.0	1,667.2
Medical Malpractice	144.9	144.9	144.9	144.9	144.9
Affiliations	855.0	880.7	907.0	934.3	962.4
Depreciation	253.3	263.3	273.3	283.3	293.3
Postemployment benefits, other than pension (Excl PYG)	337.9	368.3	401.5	437.6	477.0
<b>TOTAL OPERATING EXPENSES</b>	<b>6,965.3</b>	<b>7,205.9</b>	<b>7,411.0</b>	<b>7,549.5</b>	<b>7,684.1</b>
<b>TOTAL OPERATING INCOME/(LOSS)</b>	<b>(283.9)</b>	<b>(356.5)</b>	<b>(541.8)</b>	<b>(685.2)</b>	<b>(768.0)</b>
<b>NON-OPERATING REVENUE/(EXPENSE)</b>					
Interest Income	6.6	7.0	5.5	4.0	2.0
Interest Expense	(100.0)	(100.0)	(100.0)	(100.0)	(100.0)
Total Non-Operating Expenses (net)	(93.3)	(93.0)	(94.5)	(96.0)	(98.0)
<b>PROFIT/(LOSS) BEFORE OTHER CHANGES IN NET ASSETS</b>	<b>(377.2)</b>	<b>(449.5)</b>	<b>(636.3)</b>	<b>(781.2)</b>	<b>(866.0)</b>
<b>CORRECTIVE ACTIONS</b>					
HHC Savings Initiatives/Cost Containment	-	28.1	24.2	21.1	21.1
Restructuring	43.0	136.0	261.0	304.0	304.0
To Be Determined	-	-	-	250.0	450.0
<b>Subtotal: Corrective Actions</b>	<b>43.0</b>	<b>164.1</b>	<b>285.2</b>	<b>575.1</b>	<b>775.1</b>
<b>PROFIT/(LOSS) AFTER CORRECTIVE ACTIONS</b>	<b>(334.2)</b>	<b>(285.4)</b>	<b>(351.1)</b>	<b>(206.1)</b>	<b>(90.9)</b>
<b>PRIOR YEAR CASH BALANCE</b>	<b>365.3</b>	<b>832.5</b>	<b>581.1</b>	<b>318.6</b>	<b>110.9</b>
<b>ACCRUAL TO CASH ADJUSTMENT</b>	<b>801.4</b>	<b>34.0</b>	<b>88.6</b>	<b>(1.6)</b>	<b>11.1</b>
<b>CLOSING CASH BALANCE</b>	<b>832.5</b>	<b>581.1</b>	<b>318.6</b>	<b>110.9</b>	<b>31.1</b>

New York City Transit (NYCT) 2010-2014 FEBRUARY FINANCIAL PLAN (Calendar Years; \$ in Millions)					
DESCRIPTION	2010	2011	2012	2013	2014
<b>REVENUE:</b>					
Operating Revenue					
Farebox Revenue <sup>(1)</sup>	\$ 3,250.8	\$ 3,556.1	\$ 3,637.2	\$ 3,689.4	\$ 3,738.3
Other Operating Revenue	329.1	347.0	372.0	399.0	429.7
<b>Total Operating Revenue</b>	<b>\$ 3,579.9</b>	<b>\$ 3,903.1</b>	<b>\$ 4,009.2</b>	<b>\$ 4,088.3</b>	<b>\$ 4,167.9</b>
Capital & Police Reimbursement	\$ 962.8	\$ 963.2	\$ 926.5	\$ 902.0	\$ 913.3
<b>REVENUE TOTAL</b>	<b>\$ 4,542.7</b>	<b>\$ 4,866.3</b>	<b>\$ 4,935.7</b>	<b>\$ 4,990.3</b>	<b>\$ 5,081.2</b>
<b>EXPENSES: <sup>(2)</sup></b>					
<b>Nonreimbursable Expenses</b>					
<b>Personal Services</b>					
Salaries and Wages	\$ 3,043.2	\$ 3,082.3	\$ 3,098.0	\$ 3,103.4	\$ 3,163.1
Fringe Benefits	1,786.4	1,855.6	2,036.0	2,173.3	2,359.6
Reimbursable Overhead	(225.1)	(214.1)	(200.5)	(192.0)	(194.1)
<b>Total Personal Services</b>	<b>\$ 4,604.5</b>	<b>\$ 4,723.9</b>	<b>\$ 4,933.5</b>	<b>\$ 5,084.7</b>	<b>\$ 5,328.6</b>
<b>OTPS Total</b>	<b>\$ 1,496.7</b>	<b>\$ 1,576.0</b>	<b>\$ 1,709.4</b>	<b>\$ 1,874.7</b>	<b>\$ 2,054.1</b>
Total Gap Closing Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service <sup>(3)</sup>	777.7	931.6	1,038.4	1,139.8	1,241.3
Depreciation	1,325.0	1,400.0	1,475.0	1,550.0	1,625.0
Other Post Employment Benefits (OPEB)	879.6	918.7	929.9	943.8	962.6
Environmental Remediation	-	-	-	-	-
<b>Total Nonreimbursable Expenses</b>	<b>\$ 9,083.5</b>	<b>\$ 9,550.2</b>	<b>\$ 10,086.2</b>	<b>\$ 10,593.0</b>	<b>\$ 11,211.7</b>
<b>Total Reimbursable Expenses</b>	<b>\$ 962.8</b>	<b>\$ 953.2</b>	<b>\$ 926.5</b>	<b>\$ 902.0</b>	<b>\$ 913.3</b>
<b>TOTAL EXPENSES</b>	<b>\$ 10,046.3</b>	<b>\$ 10,503.4</b>	<b>\$ 11,012.7</b>	<b>\$ 11,495.0</b>	<b>\$ 12,124.9</b>
<b>SUBSIDIES:</b>					
Bridges & Tunnels Surplus Transfer	\$ 128.8	\$ 179.3	\$ 175.8	\$ 157.9	\$ 135.1
Operating Assistance	316.3	316.3	316.3	316.4	316.4
Tax-Supported Subsidies	2,833.8	2,930.9	3,169.1	3,194.6	3,385.6
Additional Assistance <sup>(4)</sup>	88.0	(216.0)	(251.0)	(151.5)	(186.5)
<b>TOTAL SUBSIDIES</b>	<b>\$ 3,366.9</b>	<b>\$ 3,210.5</b>	<b>\$ 3,410.2</b>	<b>\$ 3,517.4</b>	<b>\$ 3,650.6</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (2,136.7)</b>	<b>\$ (2,436.6)</b>	<b>\$ (2,666.8)</b>	<b>\$ (2,987.3)</b>	<b>\$ (3,393.1)</b>
Financial Stabilization Program	\$ -	\$ -	\$ -	\$ -	\$ -
2010 and Post-2010 Agency Program to Eliminate Gap	\$ -	\$ -	\$ -	\$ -	\$ -
<b>OTHER ACTIONS AVAILABLE TO OFFSET OUTYEAR BUDGET GAPS <sup>(5)</sup></b>	<b>\$ -</b>	<b>\$ 13.6</b>	<b>\$ 205.5</b>	<b>\$ 437.5</b>	<b>\$ 737.3</b>
<b>CASH FLOW ADJUSTMENTS <sup>(6)</sup></b>	<b>\$ (126.6)</b>	<b>\$ 104.2</b>	<b>\$ 56.4</b>	<b>\$ 56.1</b>	<b>\$ 68.1</b>
DEPRECIATION ADJUSTMENT	\$ 1,325.0	\$ 1,400.0	\$ 1,475.0	\$ 1,550.0	\$ 1,625.0
OPEB ADJUSTMENT	\$ 879.6	\$ 918.7	\$ 929.9	\$ 943.8	\$ 962.6
ENVIRONMENTAL REMEDIATION	\$ -	\$ -	\$ -	\$ -	\$ -
CASH SURPLUS FROM PREVIOUS YEAR	\$ 58.7	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
<b>CLOSING CASH BALANCE</b>	<b>\$ 0.0</b>				

SOURCE: MTA 2011 Adopted Budget, February Financial Plan 2011-2014, dated February 2011. This report is an accrual based operating report statement excluding amounts for debt service and subsidies, which are reported on a cash basis.

NOTE: The Calendar Year is the Fiscal Year used by MTA-New York City Transit

(1) Additional revenue expected from a 7.5% fare increase starting in 2011 and 2013.

(2) Includes reductions in Administration payroll, cutbacks in maintenance and customer convenience/amenity items, changes in Paratransit no-show/cancellation policy, a Paratransit rate reduction initiative, and service.

(3) Debt Service includes NYCT Base Debt Service plus Debt Service assumed by the MTA on behalf of NYCT. It equals the Sub-Total MTA Paid Debt Service. The total debt service amount is cash-based. For the 2010-2013 February Plan, cash defeasance is incorporated into the baseline amount.

(4) Includes: Inter-Agency Loan, NYCT Charge Back of MTA Bus Debt Service, Pay-As-You-Go Capital.

(5) Includes items not yet provided by the MTA. Typically includes Increased Ridership, Fare Collection, Expense Reductions, Management Initiatives, Cash Reserve, & Other Governmental Assistance.

(6) Includes unfavorable \$49.9 million due to timing of capital reimbursements, an unfavorable \$82.7 due to timing of pension payments, unfavorable \$41.8 due to timing of GASB Account payments, partially offset by favorable \$37.6 Other Fringe Benefits payments.

**STATEN ISLAND RAILWAY (SIR/TOA)**  
**2010-2014 FEBRUARY FINANCIAL PLAN**  
**(Calendar Years; \$ in Millions)**

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
<b>REVENUE: <sup>1</sup></b>					
Subway Farebox Revenue	5.077	5.600	5.719	5.800	5.873
Other Operating Revenue	2.071	2.071	2.071	2.071	2.071
Capital and Other Reimbursements	1.545	1.605	1.672	1.674	1.680
<b>TOTAL REVENUE</b>	<b>8.693</b>	<b>9.276</b>	<b>9.462</b>	<b>9.545</b>	<b>9.624</b>
<b>EXPENDITURES (Non-Reimbursable):</b>					
Payroll <sup>2</sup>	19.391	16.326	16.669	16.992	17.314
Overtime	0.714	0.613	0.631	0.646	0.662
Health & Welfare	2.962	3.371	3.553	3.795	4.054
OPEB Current Portion	0.545	0.585	0.628	0.673	0.722
Pensions	4.999	7.021	9.711	9.432	9.577
Other Fringe Benefits	1.497	1.210	1.195	1.223	1.242
Traction & Propulsion Power	3.320	3.569	3.837	4.124	4.434
Insurance	0.258	0.303	0.436	0.361	0.393
Claims	0.266	0.268	0.268	0.274	0.279
Mtce. & Other Operating Contracts <sup>3</sup>	7.201	2.473	2.546	2.643	2.734
Professional Service Contracts	0.405	0.408	0.408	0.418	0.425
Materials & Supplies	1.055	1.070	1.095	1.118	1.143
Other Business Expenses	0.005	0.005	0.005	0.005	0.005
<b>TOTAL EXPENSES</b>	<b>42.618</b>	<b>37.222</b>	<b>40.982</b>	<b>41.704</b>	<b>42.984</b>
Capital and Other Reimbursements	1.545	1.605	1.672	1.674	1.680
Depreciation Expense	7.700	7.700	7.700	7.700	7.700
OPEB Account	2.500	2.800	3.000	3.000	3.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000
<b>TOTAL EXPENSES AFTER DEPRECIATION</b>	<b>54.363</b>	<b>49.327</b>	<b>53.354</b>	<b>54.078</b>	<b>55.364</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(45.670)</b>	<b>(40.051)</b>	<b>(43.892)</b>	<b>(44.533)</b>	<b>(45.740)</b>
<b>SUBSIDY REVENUE:</b>					
City Aid & Fare Reimbursement	0.500	0.500	0.500	0.500	0.500
State Aid & Fare Reimbursement	0.500	0.500	0.500	0.500	0.500
MMTOA	2.900	3.100	3.300	3.500	3.700
MTA Subsidy to Subsidiaries	29.200	30.600	29.200	29.700	30.800
<b>TOTAL TAX &amp; OPERATING ASSISTANCE</b>	<b>33.100</b>	<b>34.700</b>	<b>33.500</b>	<b>34.200</b>	<b>35.500</b>
<b>SURPLUS (DEFICIT)</b>	<b>(12.570)</b>	<b>(5.351)</b>	<b>(10.392)</b>	<b>(10.333)</b>	<b>(10.240)</b>
LOAN FROM (TO) MTA STABILIZATION FUND	0.000	0.000	0.000	0.000	0.000
OTHER ACTIONS AVAILABLE TO OFFSET OUTYEAR GAPS (including increased ridership revenue, increased state subsidies, use of cash reserve and expenditure reductions) <sup>4</sup>	0.000	0.071	0.039	0.012	(0.045)
ACCRUAL TO CASH ADJUSTMENT <sup>5</sup>	0.643	(5.220)	(0.347)	(0.379)	(0.415)
DEPRECIATION CASH ADJUSTMENT	7.700	7.700	7.700	7.700	7.700
OPEB ACCOUNT CASH ADJUSTMENT	2.500	2.800	3.000	3.000	3.000
ENVIRONMENTAL REMEDIATION ADJUSTMENT	0.000	0.000	0.000	0.000	0.000
<b>NET CHANGE IN CASH</b>	<b>(1.727)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
OPENING CASH BALANCE	1.844	0.000	0.000	0.000	0.000
<b>CLOSING CASH BALANCE</b>	<b>0.117</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

NOTE: The Calendar Year is the Fiscal Year used by MTA-Staten Island Railway.

SOURCES: MTA 2011 Adopted Budget, February Financial Plan 2011-2014, dated February 2011.

(1) Additional revenue expected from a 7.5% fare increase starting in 2011 and 2013.

(2) Estimated wage impacts and related pay rate adjustments for one unsettled bargaining unit retroactive to 1/07.

(3) Reflects a delay in the timing of R-44 fleet maintenance work resulting in the deferral of expenses to 2009 and 2010.

(4) Includes items not yet provided by the MTA. Typically includes Increased Ridership, Fare Collection, Expense Reductions, Management Initiatives, Cash Reserve, & Other Governmental Assistance.

(5) Reflects favorable timing adjustments of \$3.453 million in payroll, partially offset by unfavorable timing adjustments of \$2.334 in timing of fleet maintenance costs from 2009 and an unfavorable timing of GASB Account payment of \$0.290.

**New York City Housing Development Corporation**  
**Five Year Financial Plan - Schedule of Revenues, Expenditures and Fund Balances**  
**HDC Fiscal Years 2011 through 2015**  
**Accrual Basis, Dollars in Thousands**  
**HDC Programs Only**

Reporting Categories	2011	2012	2013	2014	2015
<b>Operating Revenues</b>					
Interest on Loans	173,460	180,398	187,614	195,118	202,923
Fees and Charges	33,000	33,660	34,333	35,020	35,720
Income on Loan Participation Interests	3,000	3,000	3,000	3,000	3,000
Other Operating Revenues	100	100	100	100	100
Subtotal, Operating Revenues	<u>209,560</u>	<u>217,158</u>	<u>225,047</u>	<u>233,238</u>	<u>241,743</u>
<b>Operating Expenses</b>					
Interest, Amortization of Bond Discount/Premium	150,098	156,102	162,346	168,840	175,593
Salaries and Related Expense <sup>(1)</sup>	25,132	26,137	27,183	28,270	29,401
Trustee and Other Fees	5,724	6,296	6,926	7,619	8,381
Amortization of Debt Issuance Costs	7,164	7,308	7,454	7,603	7,755
Corporate Operating Expenses	5,845	6,138	6,444	6,767	7,105
Subtotal, Operating Expenses	<u>193,964</u>	<u>201,981</u>	<u>210,353</u>	<u>219,098</u>	<u>228,235</u>
<b>Non-Operating Revenues (Expenses)</b>					
Earnings on Investments	28,294	29,143	30,017	30,918	31,845
Non-Operating Revenues (Expenses), Net	<u>3,000</u>	<u>3,120</u>	<u>3,245</u>	<u>3,375</u>	<u>3,510</u>
Subtotal, Non-Operating Revenues	<u>31,294</u>	<u>32,263</u>	<u>33,262</u>	<u>34,292</u>	<u>35,355</u>
<b>Transfers</b>	440	462	485	509	535
<b>Change in Net Assets</b>	47,330	47,902	48,441	48,942	49,398
<b>Net Assets, Beginning of Year <sup>(2)</sup></b>	1,225,883	1,273,213	1,321,115	1,369,556	1,418,498
<b>Net Assets, End of Year <sup>(2)</sup></b>	<u>1,273,213</u>	<u>1,321,115</u>	<u>1,369,556</u>	<u>1,418,498</u>	<u>1,467,897</u>

<sup>(1)</sup> As of October 31, 2010, the actuarial accrued liability for OPEB (Other Post Employment Benefits) was \$20,300,000.00 this amount is included in the plan annual salaries expense.

<sup>(2)</sup> Net Assets of the Corporation consist principally of loan assets (notes and mortgages) and restricted and dedicated invested funds. The assets are reserved by bond covenant, contract and/or HDC policy.

**CITY UNIVERSITY CONSTRUCTION FUND**  
**FINANCIAL PLAN FOR CITY FISCAL YEARS 2011 - 2015**  
(\$ in thousands)

	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
<b>REVENUES</b>					
State	\$ 301,409	\$ 237,844	\$ 259,010	\$ 234,204	\$ 268,537
City	25,582	24,931	21,648	28,121	29,156
Investment Income & Other	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>	<u>8,700</u>
Total <sup>1</sup>	\$ 335,691	\$ 271,475	\$ 289,357	\$ 271,024	\$ 306,393
<b>EXPENDITURES</b>					
Debt Service <i>(Senior Colleges)</i>	\$ 247,872	\$ 188,625	\$ 212,189	\$ 179,982	\$ 212,305
Debt Service <i>(Community Colleges)</i>	<u>43,657</u>	<u>42,907</u>	<u>35,992</u>	<u>48,573</u>	<u>50,261</u>
Subtotal - D.A. Rentals	\$ 291,529	\$ 231,532	\$ 248,181	\$ 228,555	\$ 262,566
D.A. Administration <i>(Senior Colleges)</i>	15,536	15,798	16,588	17,417	18,288
D.A. Administration <i>(Community Colleges)</i>	5,602	6,350	6,668	7,001	7,351
Pass-through Expenses <i>(Senior Colleges)</i>	5,819	1,890	1,985	2,084	2,188
Pass-through Expenses <i>(Community Colleges)</i>	1,905	605	635	667	700
CUCF Administration	<u>8,200</u>	<u>8,200</u>	<u>8,200</u>	<u>8,200</u>	<u>8,200</u>
Total	\$ 328,591	\$ 264,375	\$ 282,257	\$ 263,924	\$ 299,293
Surplus/ (Deficit)	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100
Cash Flow Adjustment	<u>24,870</u>	<u>31,970</u>	<u>39,070</u>	<u>46,170</u>	<u>53,270</u>
Adjusted Surplus/ (Deficit)	\$ 31,970	\$ 39,070	\$ 46,170	\$ 53,270	\$ 60,370

**NOTES**

<sup>1</sup> Totals may be slightly off due to rounding