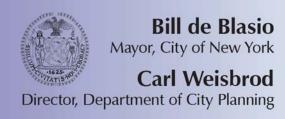
Proposed Consolidated Plan

2018 One-Year Action Plan







Proposed Consolidated Plan

2018 One-Year Action Plan

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Mayor, City of New York

Marisa Lago
Director, Department of City Planning



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DCP# 18-01

The City of New York

PROPOSED 2018 CONSOLIDATED PLAN

One-Year Action Plan

December 22, 2017

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ACTION PLAN EXPECTED RESOURCES

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Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of New York has based its 2017 Anticipated Resources projections for its four formula entitlement funded programs (CDBG, HOME, ESG, and HOPWA) on the FFY2017 Entitlement grant amounts as announced by HUD based on funds appropriated by Congress.

For the 2018 Consolidated Plan Program Year, the City expects to receive approximately *\$262,458,448* from the four HUD formula grant programs: \$151,460,389 for CDBG; \$53,258,298 for HOME; \$44,197,111 for HOPWA; and, \$13,542,650 for ESG.

Overall, the City's 2017 Consolidated Plan Program Year grant awards represented an approximate \$1.7 million decrease in entitlement grant funds received from the City's 2016 grant awards. The decrease in the total received amount is the result of decreases to the HOME, and ESG formula entitlement grant programs' award amount which offset the previously indicated increase (approximately \$419,000) in the amount received for New York City's 2017 HOPWA program.

With regards to the (one-year) expected resources as described in 2017 Action Plan (AP-) sections AP-15, Expected Resources, and AP-20, Annual Goals and Objectives, specific priorities for funds budgeted reflect the outcome of the City Charter mandated budget process that began with community board consultations in September 2016 and ended with adoption of the budget by the City Council in June 2017. These specific allocations reflect consensus on the need to achieve the City's annual goals. Funds in the Action Plan originally budgeted during City Fiscal Year (CFY) 2017 (which began on July 1, 2016) were subject to reallocation in the budget process for CFY18 (July 1, 2017). The funding allocations for the four HUD formula entitlement programs reflect grant awards actually received in 2017.

It should be noted the expected resources do not currently contain a potential subgrant of the federal Housing Trust Fund. New York State Homes and Community Renewal controls the State's allocation and will decide on any suballocations later in 2017. If the City receives a subgrant award, it will amend its Action Plan to include the HTF funds accordingly.

Anticipated Resources

Table AP-1 – Expected Resources – Priority Table

Program	Source	Uses of Funds	Ex	pected Amoun	t Available Yea	r 1	Expected	Narrative Description
of Funds			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Remainder of ConPlan \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	151,460,389	44,000,000	70,288,611	265,749,000	265,749,000	Expected Remainder Amount is calculated at \$Year4 x 1 years.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	53,258,298	4,200,000	0	57,458,298	53,258,298	The City cannot be certain what funding HUD will award in the remaining year of the Con Plan (2019) Therefore, we estimate that in 2019 the City will receive funding equal to 2018. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is equal to the 2018 Year 4 entitlement grant allocation.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU	44,197,111	0	0	44,197,111	41,987,255	With the modernization of the HOPWA formula, the NYC EMSA anticipates a 5% loss of funding annually over the next five years. Since H.R 3700 includes a cap on losses to 5%, the NYC EMSA estimates that the "Expected Amount Available

		Supportive services TBRA						Remainder of ConPlan" is the Year 3 entitlement grant allocation minus a 5% cut for a total amount of \$41.9M.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	13,542,650	0	0	13,542,650	2,708,300	Expected Remainder Amount is calculated at \$Year3 x 2 years.
Competitive McKinney- Vento Homeless Assistance Act	public - federal	Permanent housing in facilities Supportive services Transitional housing Other	104,945,359	0	0	104,945,359	314,836,077	Annual allocation was determined from awarded Tier 1 and Tier 2 for FY2014 Competition grants and the 2014 Planning Grant. Expected Remainder Amount is calculated at \$Year2 x 3 years.
LIHTC	public - state	Acquisition Multifamily rental new construction Multifamily rental rehab	14,500,000	0	0	14,500,000	14,500,000	The Low Income Housing Tax Credit is a means by which the federal government provides funding, indirectly, for the construction and rehabilitation of low-income housing. Developers (and their investors) who build developments or rebuild buildings and rent to a specified percentage of low- income tenants, receive a credit against their federal income taxes. By federal statue, eligible projects must target at

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			minimum 20 percent of the
			units to households earning less
			than 50 percent of the median
			income or in New York City at
			least 25 percent of its units to
			households earning less than 60
			percent of the median. There
			are two types of tax credits, 4%
			credits and the more valuable
			9% credits. The 4% credits are
			available to projects that are
			financed through private
			activity bonds while the 9%
			credits are awarded through a
			competitive process. To obtain
			9% credits developers must
			apply to the state housing
			agency in which their project is
			located, which decides which
			projects will receive the limited
			pool of tax credits allocated to
			their state. The State of New
			York delegates a portion of its
			allocation authority to the New
			York City Department of
			Housing Preservation and
			Development (HPD). HPD
			received approximately \$14.5
			million in 2018 credit authority
			to be allocated during the 2017
			funding round. Since the State
			Division of Housing and
			Community Renewal (HCR) can
			allocate credits to projects in

				New York City as well as
				throughout the rest of the
				State, additional projects may
				receive credits besides those
				allocated by HPD. HPD has a
				Qualified Allocation Plan that
				specifies the criteria used to
				select projects for allocation.
				Points are awarded to those
				projects based on the degree to
				which they satisfy criteria such
				as amount of subsidy required,
				leverage other financing
				sources, impact a project will
				have on a neighborhood,and
				housing those with very low
				income. 40% of the credit
				authority is set aside for
				projects funded through HPD's
				Supportive Housing Loan
				Program (SHLP) that have 100%
				of the units designated as low-
				income and have 60% of the
				units designated for formerly
				homeless households. Any
				developer can compete for tax
				credits available, and credits are
				awarded on a competitive basis,
				so it is impossible to know in
				advance which projects will
				receive credits in a given year.
				In practice, most low-income
				housing projects in New York
				City require not only tax credits

				but also additional public funds,
				such as low interest loans
				provided by the City. Among
				the programs likely to utilize the
				tax credit as a funding source in
				calendar year 2018 are the
				Supportive Housing Loan
				Program, Third Party Transfer,
				Multi-Family Participating Loan
				Program, HUD Multi-Family,
				Low Income Program and
				Participation Loan Program
				(PLP), Extremely Low and Low
				Income Affordability Program
				(ELLA), Neighborhood
				Construction Program (NCP),
				and Senior Affordable Housing
				Rental Apartment Program
				(SARA). Typically, HPD's tax
				credit allocations help fund
				rehabilitation or construction of
				approximately 1,000 low-
				income units per year. For
				calendar year 2018 HPD
				anticipates these
				aforementioned programs will
				be applying to provide the same
				amount of units sought in 2017.
				New York City cannot be certain
				what funding New York State
				will award the City in the final
				year of the Consolidated Plan
				(2019). Therefore, we estimate
				that in 2019 the City will receive

	1							f
								funding equal to 2018. As a
								result, the dollar amount in
								"Expected Amount Available
								Remainder of ConPlan" is the
								Year 4 credit allocation amount.
Section 8	public	Rental Assistance	424,982,204	0	0	424,982,204	424,982,204	Renewal funding for the
	-							Housing Choice Voucher
	federal							program was \$412M for
								CY2017. In CY2018, based on
								the limited information
								available, HPD currently
								projects approximately \$425M
								in renewal funding. This
								number is subject to change
								pending final 2018 federal
								appropriations. HPD does not
								anticipate receiving any
								supplementary funding in 2018.
								The City cannot be certain what
								funding HUD will award in the
								final year of the ConPlan (2019).
								Therefore, we estimate that in
								CY2019 funding will remain flat.
								As a result, the dollar amount in
								"Expected Amount Available
								Remainder of ConPlan" is the
								Year 4 projected HCV allocation.
Other	private	Homeowner rehab	200,000	0	0	200,000	200,000	Neighborhood Housing Services
								(NHS) is a nationwide nonprofit
								organization. The aim of the
								program is to support
								neighborhood revitalization
								through housing preservation.
								NHS of New York City and its
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			divisional offices provide below
			market-rate interest financing
			to low- and moderate-income
			homeowners for the moderate
			rehabilitation of one- to four-
			family houses. A Revolving
			Loan Fund (RLF) has been
			established through prior years
			CDBG allocations. The loan
			fund only consists of program
			income in the form of loan
			repayments and interest from
			notes receivable. The program
			is not receiving a new allocation
			in 2018. The balance of the
			revolving loan fund on 06/30/1
			was \$166,641. Program income
			during 2018 is projected to be
			\$33,799. The revolving loan
			fund balance and program
			income (\$200,440 rounded to
			\$200,000) will be used to fund
			new loans and administrative
			costs during 2018. Through this
			program, NHS operates a
			variety of loan programs, which
			are described below. The
			standards for these loans are
			approved by the Department o
			Housing Preservation and
			Development. A) Emergency
			Repair Loans: loans not
			exceeding \$10,000 that are
			needed to correct an immediat

	1							11 1 11 11 1
								threat to the health and safety
								of the occupants of the subject
								building or to perform lead
								paint remediation anywhere in
								New York City. B) Revolving
								Loan Fund (RLF) Core Loans:
								loans made to borrowers
								citywide. In order to qualify for
								a loan the borrower's annual
								income must be at or below
								80% of the Area Median
								Income, currently \$76,300 for a
								family of four. Homeowners
								may borrow up to \$30,000 per
								dwelling unit. NHS also
								leverages CDBG funds with
								private funds in order to
								maximize the productivity of
								the RLF Core Loan Program.
								The main office of NHS is
								located at 307 West 36th Street
								in Manhattan (phone: 212-519-
								2500). Neighborhood offices
								are located at the following
								locations: 1451 East Gun Hill
								Road, Bronx; 9701 Avenue L,
								Brooklyn; 2806 Church Avenue,
								Brooklyn; and 60-20 Woodside
								Avenue, Queens.
Other	public	Homeowner rehab	4,213,876,0	0	0	4,213,876,0	0	This is the full value of New
	-	Housing	00			00		York City's CDBG-DR allocation.
	federal	Public Improvements						The City does not receive CDBG-
		Public Services						DR funds annually.

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HPD City Funds -- Calendar 2018

HPD Capital matching Federal Funds

HPD's total capital budget for calendar year 2018 from all funding sources (including HUD) is approximately \$ 1,167,649,000. Of that amount \$ 1,132,191,000 comes from the City. Of the City funds, \$ 257,137,000 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining \$ 875,054,000 of City funds are used in programs that do not receive Federal funds.

The City uses a portion of this \$ 257,137,000 figure to meet its 12.5% requirement to match HOME funds, in addition to using the appraised value of tax exemptions. The latest full year for which match data are available indicate that the City's match was \$ 62,260,940 as reported in the FY 2016 Match Report, published in the 2016 Consolidated Plan Annual Performance Report (APR). The City thus exceeded the 12.5% minimum. Estimates for next year's match amount and the portion constituting the cash value of Capital funds are not available at this time.

HPD Expense matching Federal Funds

HPD's total expense budget for calendar year 2018 from all funding sources (including HUD) is approximately \$1,087,396,248 Of that amount approximately \$142,886,773 comes from the City (tax levy, Inter-Fund Agreement (IFA), and Intra-City). Of the City funds, approximately \$61,332,260 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining approximate \$81,554,513 of City funds are used in programs that do not receive Federal funds.

HPD Capital without Federal Funds

In Calendar Year 2018, HPD expects to budget approximately \$875,054,000 in programs that receive no Federal funds.

HPD Expense without Federal Funds

In Calendar Year 2018 HPD expects to budget approximately \$81,554,513 in programs that receive no Federal funds.

HPD Capital and Expense

As the primary housing agency in the City of New York, HPD has used both City capital and tax levy funds to develop housing programs to address the needs of low-and moderate-income households. Although the funds received from the federal government are an essential element in the City's housing policy, HPD has created over 20housing programs, examples of which are listed below, with no direct federal funds for the purposes of increasing housing production and maintaining the existing housing stock.

Non-federally funded HPD Programs

- Housing Rehabilitation Loan Program (HRP)
- Participation Loan Program (PLP)
- Green Housing Preservation Program
- Extremely Low and Low Income Affordability (ELLA)
- Mixed Income Program (Mix & Match)

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- Middle Income Program (M2)
- Neighborhood Construction Program (NCP)
- Home Improvement Program (HIP)
- Housing Education Program (HEP)
- Inclusionary Housing Program
- New Infill Homeownership Opportunities (NIHOP)
- Senior Citizen Home Assistance Program (SCHAP)
- Urban Renewal Associated Costs
- Multifamily Homeownership Program
- Our Space Initiative
- Small Homes–Large Sites
- Small Homes-Scattered Sites
- Small Homes–NYCHA Program
- Year 15/Low-Income Housing Tax Credit Program (LIHTC)
- Mortgage Assistance Program
- Open Door Program

Emergency Solutions Grant Matching Funds

The City of New York provides a dollar for dollar match to the ESG award through City Tax Levy funds. In addition to the required matching funds, the City of New York provides additional City Tax Levy expense and capital funds that are used for family facilities and for overall agency administration. DHS also receives funding through Federal Temporary Assistance to Needy Families (TANF) and Homeless Assistance Funds from the State of New York, which are used for both single adult and family facilities and programs. A combination of all funding sources is dedicated to addressing the needs of homeless single adults and families and overall agency administration.

HOPWA Matching Funds

The City of New York invests in affordable and decent housing for low-income PLWHA. This commitment is evidenced by the fact that in 2016, for every HOPWA dollar spent, the City leveraged \$11.04 for a total of \$483,474,240. HOPWA dollars were combined with other federal resources, as well as State and City funding, to support HIV/AIDS housing and other services. HASA used City Tax Levy and matching State and federal dollars to fund case management, rental assistance, homemaking and housing services, and provides access to medical assistance, and homecare. HOPWA funds distributed to community-based organizations by DOHMH augmented City and State-funded services to persons with mental illness and HIV/AIDS. Almost all of the programs funded through DOHMH received in-kind and donations from the community based organizations providing their HOPWA-funded services.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table AP-2 - Goals Summary

Sort	Goal Name	Start	End	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year				_	
1	Create Affordable Housing - New Construction	2015	2019	Affordable Housing		Housing - New Construction	HOME: \$47,712,469	Rental units constructed: 446 Household Housing Unit
2	Create New Homeownership Opportunities- Downpymnt	2015	2019	Affordable Housing		Housing - Homeownership assistance (Downpayment)	HOME: \$3,000,000	Direct Financial Assistance to Homebuyers: 120 Households Assisted
3	Emergency Shelter & Essential Services (ESG)	2015	2019	Homeless		Chronic Homelessness - ESG Emergency Shelter and Essential Services - ESG Veterans Homelessness - ESG	ESG: \$7,393,594	Homeless Person Overnight Shelter: 12100 Persons Assisted
5	Homeless Outreach (ESG)	2015	2019	Homeless		Chronic Homelessness - ESG Homelessness - Outreach (ESG-CDBG COMBINED) Veterans Homelessness - ESG	ESG: \$781,950	Public service activities other than Low/Moderate Income Housing Benefit: 600 Persons Assisted
6	Homeless Prevention (ESG)	2015	2019	Homeless		Homeless Prevention - ESG	ESG: \$4,596,106	Homelessness Prevention: 5200 Persons Assisted

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						1	7
					Veterans Homelessness		
					- ESG		
7	Improve literacy	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Public service activities
	of low-skilled			Community	Non-Housing \$1,5	61,000	other than
	adults			Development	Community		Low/Moderate Income
					Development/Public		Housing Benefit: 1702
					Services		Persons Assisted
8	Improve	2015	2019	Non-Housing	Administration - CDBG	CDBG:	
	sanitary			Community	Non-Housing \$4	111,000	
	conditions			Development	Community		
	throughout the			Vacant Lots	Development/Planning		
	City				Non-housing		
					Community		
					Development/Interim		
					Assist		
9	Increase	2015	2019	Non-	Administration - CDBG	CDBG:	Rental units
	accessible hsg			Homeless	Housing - Privately- \$1	192,000	rehabilitated: 7
	for people			Special	Owned		Household Housing Unit
	w/disabilities			Needs			Homeowner Housing
							Rehabilitated: 5
							Household Housing Unit
10	Increase	2015	2019	Non-Housing	Administration - CDBG	CDBG:	Other: 8 Other
	capacity of local			Community	Non-housing \$2	292,000	
	arts			Development	Community		
	organizations				Development/Capacity		
					Bldg		
11	Independent	2015	2019	Public	Administration - CDBG	CDBG:	Public service activities
	living for the			Housing	Public Housing \$6	575,000	other than
	elderly and			Non-			Low/Moderate Income
	disabled			Homeless			Housing Benefit: 3619
				Special			Persons Assisted
				Needs			

12	Maintain	2015	2019	Non-		Administration - CDBG	CDBG:	Public service activities
	habitability for			Homeless		Housing - Privately-	\$362,000	other than
	elderly			Special		Owned		Low/Moderate Income
	homeowners			Needs				Housing Benefit: 2000
								Persons Assisted
13	Make the City	2015	2019	Non-		Administration - CDBG	CDBG:	Public service activities
	more livable for			Homeless		Non-Housing	\$156,000	other than
	ppl			Special		Community		Low/Moderate Income
	w/disabilities			Needs		Development/Public		Housing Benefit: 270000
						Services		Persons Assisted
14	Perform	2015	2019			Administration - CDBG	CDBG:	
	housing market					Housing - Planning	\$11,624,000	
	analysis							
15	Preservation of	2015	2019	Non-Housing		Administration - CDBG	CDBG:	Facade
	historic			Community		Housing - Residential	\$688,000	treatment/business
	buildings and			Development		Historic Preservation		building rehabilitation: 1
	areas					Non-Housing		Business
						Community		Homeowner Housing
						Development/Planning		Rehabilitated: 3
						Non-housing		Household Housing Unit
						Community		
						Development/Non-		
						ResiHistPrsr		
16	Preserve and	2015	2019	Private	Code Enf. Mott Haven/Hunts	Administration - CDBG	CDBG:	Rental units
	improve			Housing	Point Bx	Housing - Privately-	\$96,988,000	rehabilitated: 56200
	occupied				Code Enf. Morrisania/East	Owned		Household Housing Unit
	private housing				Tremont Bx			Housing Code
					Code Enf. Highbridge/South			Enforcement/Foreclosed
					Concourse Bx			Property Care: 675000
					Code Enf. University			Household Housing Unit
					Heights/Fordham Bx			
					Code Enf. Kingsbridge			
					Heights/Mosholu Bx			
					Code Enf. Riverdale/Kingsbridge			

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Bx
Code Enf.
Soundview/Parkchester/Throggs
Neck/Co-op City Bx
Code Enf. Pelham Parkway Bx
Code Enf.
Williamsbridge/Baychester Bx
Code Enf.
Williamsburg/Greenpoint/Bedford
Stuyvesant Bk
Code Enf. Bushwick Bk
Code Enf. East New York/Starrett
City Bk
Code Enf. Park Slope/Carroll
Gardens/Sunset Park Bk
Code Enf. North Crown
Heights/Prospect Heights Bk
Code Enf. South Crown Heights Bk
Code Enf. Borough Park Bk
Code Enf. Flatbush/Sheepshead
Bay/Gravesend Bk
Code Enf. Brownsville/Ocean Hill
Bk
Code Enf. Lower East
Side/Chinatown Mn
Code Enf. Morningside/Hamilton
Heights Mn
Code Enf. Central Harlem Mn
Code Enf. East Harlem Mn
Code Enf. Washington
Heights/Inwood Mn
Code Enf. Jamaica Qn
Code Enf. Rockaways Qn
Code Enf. East Flatbush Bk

17	Prevent	2015	2019	Affordable	Housing - HOME HOM	: Tenant-based rental
	Displacement			Housing	Tenant-Based Rental \$1,000,00	
	and Reduce				assistance	Rehousing: 64
	Cost Burdens-					Households Assisted
	TBRA					Trouserrorus 7 tosisceu
18	Prevent long-	2015	2019	Homeless	Administration - CDBG CDB	: Public service activities
	term				Homelessness - \$23,385,00	0 other than
	displacement				Emergency Shelter	Low/Moderate Income
	and					Housing Benefit: 1355
	homelessness					Persons Assisted
						Homeless Person
						Overnight Shelter: 4379
						Persons Assisted
19	Promote	2015	2019	Affordable	Administration - CDBG CDB	i:
	community			Housing	Non-Housing \$16,753,00	0
	development			Non-Housing	Community	
	through			Community	Development/Planning	
	planning			Development		
20	Promote justice	2015	2019	Non-Housing	Administration - CDBG CDB	: Public service activities
	for victims of			Community	Non-Housing \$3,246,00	0 other than
	crime and abuse			Development	Community	Low/Moderate Income
					Development/Public	Housing Benefit: 112250
					Services	Persons Assisted
21	Provide	2015	2019	Non-Housing	Administration - CDBG CDB	: Public service activities
	community			Community	Non-Housing \$1,289,00	0 other than
	green space			Development	Community	Low/Moderate Income
	through gardens				Development/Public	Housing Benefit: 21450
					Services	Persons Assisted
22	Provide day	2015	2019	Non-Housing	Administration - CDBG CDB	
	care services to			Community	Non-Housing \$2,963,00	0 other than
	low/mod			Development	Community	Low/Moderate Income
	households				Development/Public	Housing Benefit: 189
					Services	Persons Assisted

23	Provide	2015	2019	Non-Housing	Administration - CDBG CDBG:	Public service activities
	enrichment			Community	Non-Housing \$5,606,000	other than
	activities to			Development	Community	Low/Moderate Income
	low/mod areas				Development/Public	Housing Benefit: 12000
					Services	Persons Assisted
24	Provide	2015	2019	Non-Housing	Administration - CDBG CDBG:	Public service activities
	recreational			Community	Non-Housing \$2,687,000	other than
	activities for			Development	Community	Low/Moderate Income
	low/mod				Development/Public	Housing Benefit:
	people				Services	16925193 Persons
						Assisted
25	Provide safe	2015	2019	Non-Housing	Administration - CDBG CDBG:	Public Facility or
	learning			Community	Non-Housing \$16,350,000	Infrastructure Activities
	environment in			Development	Community	other than
	City schools				Development/Pub.	Low/Moderate Income
					Facilities	Housing Benefit: 151489
						Persons Assisted
26	Provide safe,	2015	2019	Non-Housing	Administration - CDBG CDBG:	Public Facility or
	accessible			Community	Non-Housing \$1,920,000	Infrastructure Activities
	senior centers			Development	Community	other than
					Development/Pub.	Low/Moderate Income
					Facilities	Housing Benefit: 8400
						Persons Assisted
27	Recover and	2015	2015	Affordable	Community CDBG-DR:	Public service activities
	rebuild after			Housing	Development Block \$4,213,876,000	for Low/Moderate
	Hurricane Sandy			Public	Grant/Disaster Recovry	Income Housing Benefit:
				Housing		329 Households Assisted
				Homeless		Rental units
				Non-Housing		rehabilitated: 4227
				Community		Household Housing Unit
				Development		Homeowner Housing
						Rehabilitated: 3646
						Household Housing Unit

						Businesses assisted: 500 Businesses Assisted
28	Reduce homelessness	2015	2019	Homeless	Administration - CDBG CDBG Homelessness - \$5,512,000 Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)	
29	Reduce housing discrimination	2015	2019	Fair Housing	Administration - CDBG CDBG Housing - Fair Housing \$279,000	
31	Reduction of blighted properties	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing \$50,425,000 Community Development/Clearance Public Housing	
32	Return foreclosed housing to private ownership	2015	2019	Affordable Housing	Administration - CDBG CDBG Housing - Affordable \$18,197,000 Housing	
33	Revitalize commercial districts in low/mod areas	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing \$2,219,000 Community Development/Eco Development	
34	Revitalize the Bronx River and the adjacent area	2015	2019	Non-Housing Community Development	Administration - CDBG CDBG Non-Housing \$206,000 Community Development/Public Services	
100	Reduce homelessness	2015	2019	Affordable Housing Homeless	Housing - Affordable HOPWA Housing for PLWHA \$44,197,112 (HOPWA)	

	among low- income PLWHA			Non- Homeless Special Needs	Housing Support Services for PLWHA (HOPWA)		Households Assisted Housing for People with HIV/AIDS added: 2339 Household Housing Unit HIV/AIDS Housing Operations: 52 Household Housing Unit
110	Increase	2015	2019	Affordable	Housing - Affordable	HOPWA:	Other: 390 Other Tenant-based rental
	housing stability among low- income PLWHA			Housing Non- Homeless Special Needs	Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	44,197,111	assistance / Rapid Rehousing: 455 Households Assisted Housing for People with HIV/AIDS added: 2339 Household Housing Unit HIV/AIDS Housing Operations: 52 Household Housing Unit Other: 390 Other
120	Promote access to care among low-income PLWHA	2015	2019	Affordable Housing Non- Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: 44,197,111	Tenant-based rental assistance / Rapid Rehousing: 455 Households Assisted Housing for People with HIV/AIDS added: 2339 Household Housing Unit HIV/AIDS Housing Operations: 52 Household Housing Unit Other: 390 Other

Goal Descriptions

Table AP-3 – Goals Description

1	Goal Name	Create Affordable Housing - New Construction
	Goal	Use HOME Program funds to increase supply of high-quality, affordable multi-family rental housing for income-eligible
	Description	New Yorkers, particularly for those with special needs.
2	Goal Name	Create New Homeownership Opportunities-Downpymnt
	Goal	Use HOME Program funds to assist first-time homebuyers to afford down payment expense.
	Description	
3	Goal Name	Emergency Shelter & Essential Services (ESG)
	Goal	Funds will be used to support the operations of adult shelters. In addition to supporting general shelter operations,
	Description	funds will be used to provide services within the shelter like substance abuse counseling, employment services,
		advocacy, etc. There are specific services and housing placement options targeted to veterans and chronically homeless
		individuals.
5	Goal Name	Homeless Outreach (ESG)
	Goal	Funds will be used to invest in proven strategies to reduce the number of homeless individuals on the streets. Activities
	Description	will include canvassing for clients, engaging clients, accessing or providing emergency and crisis intervention services,
		assessing clients, crisis intervention counseling, case management, providing access to any available entitlements,
		benefits, housing or other resources, direct provision of and/or referrals and linkages to health and/or mental health
		services, and transportation of clients. There will be a specific focus on homeless veterans and chronically homeless
		individuals.
6	Goal Name	Homeless Prevention (ESG)
	Goal	Funds will be used to prevent adult families and individuals at-risk of homelessness from entering shelter. Services will
	Description	include family or tenant/landlord mediation, household budgeting, emergency rental assistance, and benefits advocacy.
7	Goal Name	Improve literacy of low-skilled adults
	Goal	Improve the employment and economic opportunities for low-skilled, low-income adult New Yorkers through the
	Description	provision of literacy and basic educational services.
8	Goal Name	Improve sanitary conditions throughout the City
	Goal	Promote sanitary conditions throughout the City.
	Description	
9	Goal Name	Increase accessible hsg for people w/disabilities

	Goal	Continue to fund the removal of architectural barriers in rental dwellings and owner-occupied residences, thereby
10	Description	helping people with disabilities to remain in their homes and to maintain their independence.
10	Goal Name	Increase capacity of local arts organizations
	Goal	Assist local arts organizations that serve low- and moderate-income areas targeted by the Mayor's Office by providing
	Description	technical assistance to build cultural capacity of the area.
11	Goal Name	Independent living for the elderly and disabled
	Goal	Continue to promote long-term, community-based residential options with supportive services for the elderly and
	Description	people with disabilities who need help with daily living activities, housekeeping, self-care, social services, and other
		assistance in order to continue to live independently in the community.
12	Goal Name	Maintain habitability for elderly homeowners
	Goal	Help the elderly maintain and retain their homes through the provision of home repairs.
	Description	
13	Goal Name	Make the City more livable for ppl w/disabilities
	Goal	Provide outreach and technical assistance to people with disabilities, landlords, tenants, and advocates in the areas of
	Description	housing and housing rights.
14	Goal Name	Perform housing market analysis
	Goal	Assist in housing preservation through comprehensive housing market analysis.
	Description	
15	Goal Name	Preservation of historic buildings and areas
	Goal	Promote the preservation of historic residential and non-residential buildings.
	Description	
16	Goal Name	Preserve and improve occupied private housing
	Goal	Preserve and improve the existing supply of occupied privately-owned housing.
	Description	
17	Goal Name	Prevent Displacement and Reduce Cost Burdens-TBRA
	Goal	Use HOME Program funds to ensure affordability for the purpose of providing high-quality affordable housing.
	Description	
18	Goal Name	Prevent long-term displacement and homelessness
	Goal	Provide emergency relocation services to tenants displaced as a result of unsafe building conditions.
	Description	
19	Goal Name	Promote community development through planning
	Goal	Perform citywide comprehensive community development planning to help formulate long-term development and
	Description	policy objectives for the City.
	32 23 31	The street of the street

20	Goal Name	Promote justice for victims of crime and abuse
	Goal	Assist crime victims through counseling, document replacement, court services, shelter referrals, and other services.
	Description	
21	Goal Name	Provide community green space through gardens
	Goal	Create, improve, and maintain neighborhood gardens.
	Description	
22	Goal Name	Provide day care services to low/mod households
	Goal	Support housing and economic development efforts by providing day care services so low- and moderate-income
	Description	parents and caregivers may secure employment.
23	Goal Name	Provide enrichment activities to low/mod areas
	Goal	Provide comprehensive community development services to residents in low- and moderate-income areas through
	Description	academic enhancement, recreational, cultural, and substance abuse prevention programs.
24	Goal Name	Provide recreational activities for low/mod people
	Goal	Provide recreational opportunities to low- and moderate-income people by funding staff to coordinate and manage
	Description	programs at park facilities and the creation/improvement of playgrounds.
25	Goal Name	Provide safe learning environment in City schools
	Goal	Provide a safe environment for NYC public school students through the prevention or removal of code violations.
	Description	
26	Goal Name	Provide safe, accessible senior centers
	Goal	Improve the quality of life for senior citizens through the rehabilitation of senior centers.
	Description	
27	Goal Name	Recover and rebuild after Hurricane Sandy
	Goal	
	Description	
28	Goal Name	Reduce homelessness
	Goal	Support operations, improvement, and expansion of adult and family shelters, street outreach services, and drop-in
	Description	centers at which homeless persons receive services to help them return to self-sufficiency as soon as possible.
29	Goal Name	Reduce housing discrimination
	Goal	Prevent discrimination in housing by providing fair housing counseling services, education, and assistance to effectuate
	Description	compliance in the public and private housing markets.
31	Goal Name	Reduction of blighted properties
	Goal	Improve neighborhood quality through the elimination or improvement of blighted properties.
	Description	

32	Goal Name	Return foreclosed housing to private ownership
	Goal	Use CDBG funds to maintain and then City funds to rehabilitate and return the stock of City-owned buildings to a range
	Description	of responsible private owners in order to improve living conditions in these buildings while maintaining affordability for
	-	very low-, low-, and moderate-income tenants.
33	Goal Name	Revitalize commercial districts in low/mod areas
	Goal	Revitalize commercial corridors in low- and moderate-income areas.
	Description	
34	Goal Name	Revitalize the Bronx River and the adjacent area
	Goal	Oversee the revitalization of the Bronx River and educate the public to be environmentally-responsible in its use.
	Description	
100	Goal Name	Reduce homelessness among low-income PLWHA
	Goal	The City will use HOPWA funds to reduce homelessness among low-income persons living with HIV/AIDS (PLWHA)
	Description	through the provision of permanent housing placement, funding of supportive housing and rental assistance, and
		housing information services.
110	Goal Name	Increase housing stability among low-income PLWHA
	Goal	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable
	Description	housing but that they maintain housing stability through the provision of support services and supportive housing.
120	Goal Name	Promote access to care among low-income PLWHA
	Goal	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS access and receive primary care
	Description	to help improve health outcomes.

Projects

AP-35 Projects – 91.220(d)

Introduction

The Department of Homeless Services (DHS) is the recipient of the City's Emergency Solutions Grant (ESG). These funds support efforts to serve homeless and at-risk of homelessness individuals and families.

The Department of Health and Mental Hygiene (DOHMH) administers the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The Department of Housing Preservation and Development (HPD) administers the City's HOME Investment Partnership (HOME) Grant. Proposed projects funds affordable housing new construction, affordable housing rehabilitation, first-time homebuyers homeownership assistance, and tenant-based rental assistance.

The Office of Management and Budget has oversight responsibility for the Community Development Block Grant program.

(For additional information about Hurricane Sandy, the City's response, and Disaster Recovery (DR) funded programs, please visit www.nyc.gov/cdbg to read the current CDBG-DR Action Plan.)

For 2018 the Proposed Action Plan's listing of projects has been re-ordered to correspond with their associated One-Year Goal(s) as found in section AP-20, Annual Goals and Objectives. It should be noted that the order of the One-Year Goals in AP-20 are automatically sorted alphabetically by HUD's eConPlanning software suite and therefore, should not be misinterpreted as the City's order of priority.

Projects

Table AP-4 - Project Information

#	Project Name
1	HPD Affordable Housing Development Program 2018
2	HomeFirst Down Payment Assistance Program 2018
3	HESG18 EMERGENCY SOLUTIONS GRANT PROGRAM
4	Adult Literacy Program
5	Scorecard Program
6	Project Open House
7	Community Arts Development Program
8	Elderly Safe-at-Home Program
9	Senior Resident Advisor Program
10	Elderly Minor Home Repair Program
11	Housing Information and Education

13 HPD Administration 14 Rent Guidelines Board Support Staff 15 Landmarks Historic Preservation Grant Program 16 Landmarks Preservation Commission Planning 17 AP rogram 18 Alternative Enforcement Program 19 Emergency Repair Program 10 Primary Prevention Program 11 Litigation 12 Targeted Code Enforcement 13 HOME Tenant-Based Rental Assistance (TBRA) 2018 14 Neighborhood Preservation Consultants 15 HPD Emergency Shelters 16 DCP Comprehensive Planning 17 DCP Comprehensive Planning 18 Safe Horizon 19 GreenThumb 10 Day Care Center Services 10 Beacon School Program 11 Prospect Park Administrator's Office 12 Van Cortlandt Park Administrator's Office 13 Van Cortlandt Park Administrator's Office 14 Prospect Park Administrator's Office 15 Van Cortlandt Park Administrator's Office 16 Code Violation Removal in Schools 17 DFTA Senior Center Improvements Program 18 DHS Shelter Renovations Project Support 19 Homeless Outreach and Housing Placement Services 19 Homeless Outreach and Housing Placement Services 10 DHS Shelter Renovations Project Support 11 HPD Fair Housing Services Program 12 Demolition Program 13 Demolition Program 14 Public Housing Rehabilitation Program 15 Maintenance and Operation of Tax-Foreclosed Housing 16 Avenue NYC 17 Bronx River Project 17 Bronx River Project 18 CDBG Administration 18 Landmarks Historic Program Housing Placement Operation of Disease Control NYH18F002	12	Housing Policy Analysis and Statistical Research
14 Rent Guidelines Board Support Staff 15 Landmarks Historic Preservation Grant Program 16 Landmarks Preservation Commission Planning 17 7A Program 18 Alternative Enforcement Program 19 Emergency Repair Program 20 Primary Prevention Program 21 Litigation 22 Targeted Code Enforcement 23 HOME Tenant-Based Rental Assistance (TBRA) 2018 24 Neighborhood Preservation Consultants 25 HPD Emergency Shelters 26 DCP Comprehensive Planning 27 DCP Information Technology 28 Safe Horizon 29 GreenThumb 30 Day Care Center Services 31 Beacon School Program 32 Minipools 33 Pelham Bay Park Administrator's Office 44 Prospect Park Administrator's Office 45 Van Cortlandt Park Administrator's Office 46 Code Violation Removal in Schools 47 DFTA Senior Center Improvements Program 48 DHS Homeless Services 49 Homeless Outreach and Housing Placement Services 40 DHS Shelter Renovations Project Support 41 HPD Fair Housing Services Program 42 HPD Fair Housing Services Program 43 Demolition Program 44 Public Housing Rehabilitation Program 45 Maintenance and Operation of Tax-Foreclosed Housing 46 Avenue NYC 47 Bronx River Project 48 CDBG Administrator 40 DCBS 2011 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002	-	
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45 Maintenance and Operation of Tax-Foreclosed Housing 46 Avenue NYC 47 Bronx River Project 48 CDBG Administration 2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002	43	Demolition Program
46 Avenue NYC 47 Bronx River Project 48 CDBG Administration 2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002	44	Public Housing Rehabilitation Program
47 Bronx River Project 48 CDBG Administration 2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002	45	Maintenance and Operation of Tax-Foreclosed Housing
48 CDBG Administration 2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002	46	Avenue NYC
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	48	CDBG Administration
		2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002
	49	(DOHMH-DC)
50 2018-2021 African Services Committee NYH18F002 (ASC)	50	2018-2021 African Services Committee NYH18F002 (ASC)

51	2018-2021 AIDS Center of Queens County, Inc. NYH18F002 (ACQC)
52	2018-2021 Bailey House, Inc. NYH18F002 (BH)
53	2018-2021 CAMBA, Inc. NYH18F002 (CAMBA)
54	2018-2021 Catholic Charities Neighborhood Services, Inc. NYH18F002 (CCNS)
55	2017-2020 Gay Men's Health Crisis NYH18F002 (GMHC)
56	2018-2021 Harlem United Community AIDS Center, Inc. NYH18F002 (HUCAC)
57	2018-2021 Hispanic AIDS Forum NYH18F002 (HAF)
58	2018-2021 HIV/AIDS Services Administration NYH18F002 (HASA)
59	2018-2021 Institute for Community Living, Inc. NYH18F002 (ICL)
60	2018-2021 Praxis Housing Initiatives, Inc. NYH18F002 (PRAXIS)
61	2018-2021 Project Hospitality, Inc. NYH18F002 (PH)
62	2018-2021 Promesa, Inc. NYH18F002 (PROMESA)
63	2018-2021 Services for the Underserved, Inc. NYH18F002 (SUS)
64	2018-2021 The Osborne Association, Inc. NYH18F002 (OA)
65	2018-2021 Unique People Services, Inc. NYH18F002 (UPS)
66	2018-2021 Volunteers of America Greater New York, Inc. NYH18F002 (VOA)
67	2018-2021 Lifting Up Westchester NYH18F002 (LUW)
68	2018-2021 Monmouth County Division of Social Services NYH18F002 (MCDSS)
69	2018-2021 Ocean County Board of Social Services NYH18F002 (OCBSS)
70	2018-2021 PathStone, Inc. NYH18F002 (PathStone)
71	2018-2021 Regional Economic Community Action Program NYH18F002 (RECAP)
72	2018-2021 Rockland County Office of Community Development NYH18F002 (RCOCD)
	2018-2021 Township of Woodbridge Department of Planning and Development NYH18F002
73	(TWDPD)

Estimate the number of extremely low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(B)

Please see Module AP-55., Affordable Housing

AP-38 Project Summary

Project Summary Information

Table AP-5 - Project Summary

1	Project Name	HPD Affordable Housing Development Program 2018
	Goals Supported	Create Affordable Housing - New Construction
	Needs Addressed	Housing - New Construction
	Funding	HOME: \$47,712,469
	Description	HPD's Affordable Housing Development Program supports the City's priority for the creation of affordable multi-family
		rental housing for income-eligible New Yorkers. HPD funds the acquisition, new construction or rehabilitation of
		properties for the purpose of developing long-term affordable housing, including supportive housing for formerly
		homeless, seniors, and other vulnerable populations. The units are rented to extremely low income, very low income,
		low income and/or moderate and/or middle income households.
	Estimate the number and type	446 Extremely Low Income (0-30% MFI) Very Low Income (0 to 50% MFI)Low Income (51 to 80% MFI) and/or
	of families that will benefit	moderate and/or middle income houesholds will benefit from this activity. Type of households that may be assisted
	from the proposed activities	include: Special Needs Populations; Homeless Individuals; the Elderly; and, All Other Renter Types, respectively.
	Location Description	Citywide
2	Project Name	HomeFirst Down Payment Assistance Program 2018
	Goals Supported	Create New Homeownership Opportunities-Downpymnt
	Needs Addressed	Housing - Homeownership assistance (Downpayment)
	Funding	HOME: \$3,000,000
	Description	The HomeFirst Program offers down payment assistance to first-time homebuyers. Eligible homebuyers can qualify for
		a forgivable loan to use toward down payment and/or closing costs on a one- to four- family home, condominium, or
		cooperative purchased in one of the five boroughs of New York City. The amount of the forgivable loan will be up to
		\$25,000. Eligible borrowers must be first-time homebuyers with a maximum annual household income up to 80% of
		Area Median Income (AMI); purchase a one- to four-family home, condominium, or cooperative in one of the five
		boroughs of New York City; qualify for a mortgage loan from a participating lender; have their own savings to
		contribute toward down payment and closing costs; successfully complete a homebuyer education course with an
		HPD-approved counseling agency; and occupy the property as their primary residence for at least ten years.
	Estimate the number and type	This program will assist 120 Very Low Income (0 to 50% MFI), and/or Low Income (51 to 80% MFI) first-time
	of families that will benefit	homebuyers.
	from the proposed activities	

	Location Description	Citywide
3	Project Name	HESG18 EMERGENCY SOLUTIONS GRANT PROGRAM
	Goals Supported	Homeless Prevention (ESG)
		Homeless Outreach (ESG)
		Emergency Shelter & Essential Services (ESG)
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
		Homeless Prevention - ESG
		Emergency Shelter and Essential Services - ESG
		Veterans Homelessness - ESG
		Chronic Homelessness - ESG
	Funding	ESG: \$13,542,650
	Description	DHS is the recipient for ESG funding. These funds are used to serve individuals and families who are homeless or at-
		risk of becoming homeless. These funds are used to provide the following services: Emergency Shelter & Essential
		Services, Street Outreach, and Homeless Prevention.
	Estimate the number and type	Homeless Person Overnight Shelter: 12,100 Assisted; Homeless Prevention: 5,200 Assisted; Homeless Outreach: 600
	of families that will benefit	Assisted
	from the proposed activities	
	Location Description	Citywide
	Planned Activities	Carry out homeless prevention services, conduct homeless outreach, provide shelter and essential services to
		homeless individuals and families.
4	Project Name	Adult Literacy Program
	Goals Supported	Improve literacy of low-skilled adults
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,561,000
	Description	CD funds are used to administer Adult Basic Education and English for Speakers of Other Languages classes for adults.
	Estimate the number and type	For 2018, the program anticipates that it will provide literacy classes to 1,702 adults.
	of families that will benefit	
	from the proposed activities	
	Location Description	BronxWorks - 60 East Tremont Avenue, Bronx
		 Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace, Bronx
		Mercy Center - 377 East 145th Street, Bronx
		CAMBA - 1720 Church Avenue, Brooklyn
		Catholic Charities Neighborhood Services - 191 Joralemon Street, Brooklyn

		Council of Jewish Organizations of Flatbush - 1523 Avenue M, Brooklyn
		Jewish Community Council of Greater Coney Island - 3001 West 37th Street, Brooklyn
		Opportunities for a Better Tomorrow - 783 Fourth Avenue, Brooklyn
		Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc 3300 Coney Island Avenue, Brooklyn St. Niele Allien as Companies - 2 Kingsland Avenue, Brooklyn
		St. Nicks Alliance Corporation - 2 Kingsland Avenue, Brooklyn
		Agudath Israel - 42 Broadway, Manhattan
		The Door: A Center of Alternatives - 555 Broome Street, Manhattan
		Henry Street Settlement - 265 Henry Street, Manhattan
		Inwood Community Services - 651 Academy Street, Manhattan
		Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue, Manhattan
		Fortune Society - 29-76 Northern Boulevard, Queens
		Make the Road New York- 92-10 Roosevelt Avenue, Queens
		 Queens Community House - 74-09 37th Avenue, Queens
		YWCA of Queens - 4207 Parsons Boulevard, Queens
		 Jewish Community Center of Staten Island- 1297 Arthur Kill Road, Staten Island
	Planned Activities	CD funds are used to pay for contracts with adult literacy providers administered by the Department of Youth and
		Community Development (DYCD). The funded programs offer instruction in literacy, numeracy, and English as a
		Second Language to participants who lack sufficient mastery of basic educational skills or are unable to speak, read,
		and/or write the English language well enough to participate in education or training programs conducted in
		English. The fundamental goal of the Adult Literacy Program is to help New Yorkers attain the reading, writing, and
		communication skills they want and need to gain employment and/or pursue further education.
5	Project Name	Scorecard Program
	Goals Supported	Improve sanitary conditions throughout the City
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$411,000
	Description	Scorecard produces street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan
		changes to its cleaning and enforcement programs; and evaluate its methods.
	Estimate the number and type	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	of families that will benefit	
	from the proposed activities	
	Location Description	Citywide
	Planned Activities	Through the Scorecard Program, service inspectors employed by the Mayor's Office produce monthly street and
		sidewalk cleanliness ratings for every city neighborhood. A visual rating scale is used to determine the percent of

		acceptably clean streets and sidewalks. Results are published on the Mayor's Office website and provided to the Department of Sanitation (DSNY). Additionally, monthly reports are developed for most of the City's Business Improvement Districts (BIDs), which are administered by the Department of Small Business Services. The program was initiated by the Mayor's Office of Operations in 1978. CD funds pay for seven full-time staff members, including six service inspectors.
		The two main purposes of the Scorecard Program are to help DSNY: 1) develop and evaluate policies related to its cleaning and enforcement programs; and 2) assess the performance of its field managers. In addition, community boards and other members of the public use the data to learn about cleanliness conditions in their neighborhoods and participate with DSNY in developing operational and enforcement changes (including Alternate Side Parking regulations, street/sidewalk inspections, vacant lot cleaning, and the placement and emptying of street corner litter baskets). Changes requested by the community are often implemented by DSNY on a pilot basis with the stated criterion for continuation being no negative Scorecard impact.
		Currently, 67 of the City's 72 BIDs, including some local development corporations and industrial parks, receive monthly Scorecard ratings. These organizations use the data to evaluate the effectiveness of their self-funded cleaning efforts and to work with merchants and other commercial interests to improve local cleaning practices, generally. The City Comptroller's Office has used Scorecard data in conjunction with audits of the BIDs' use of City funds for district cleaning. Baseline ratings have also been developed, on a pilot basis, for organizations that are considering applying for BID status, or that are implementing self-funded cleaning programs for commercial areas lacking a BID designation.
		Scorecard ratings have been associated with substantial long-term gains in city cleanliness levels, overall and in specific neighborhoods. Today, approximately 93 percent of city streets are rated acceptably clean. This is a dramatic improvement compared to the less-than-70 percent ratings issued in the early days of the program. The citywide trend can be seen on the Mayor's Office of Operations website (http://www1.nyc.gov/site/operations/performance/scorecard-street-sidewalk-cleanliness-ratings.page).
		Scorecard has long been a model for other U.S. localities that consider using the "trained observer" approach to performance measurement for sanitation or other services. Information on Scorecard is included in the U.S. Conference of Mayors' Best Practices handbook and in material circulated by the Urban Institute in Washington, D.C., on performance measurement techniques for local government.
6	Project Name	Project Open House
	Goals Supported	Increase accessible hsg for people w/disabilities
	Needs Addressed	Housing - Privately-Owned
L	Funding	CDBG: \$192,000

	Description	Project Open House (POH) uses contractors to remove architectural barriers in rental units and owner-occupied
		homes.
	Estimate the number and type	For 2018, the program anticipates that it will complete projects in five owner-occupied units and seven renter-
	of families that will benefit	occupied units, for a total of 12 units.
	from the proposed activities	
	Location Description	CD-funded staff located at 100 Gold Street in Manhattan oversees eligible projects citywide.
	Planned Activities	The Mayor's Office for People with Disabilities operates Project Open House, in which CD funds are used to remove architectural barriers from the homes of New York City residents who have disabilities. The extent of the work depends on the physical condition of the applicant and their particular needs. Projects include grab bar installations, main entry components (ramp, chair lift, and door), and kitchen and bathroom modifications. Project Open House affords program recipients greater independence through greater accessibility of their living environment. The following criteria are used to determine grant recipients: • Applicant must have a permanent disability; • Must be a legal resident of New York City; • Income eligibility under Section 8 income limits; and • Need for increased independence. For more information about the program, please visit: http://www1.nyc.gov/site/mopd/initiatives/project-openhouse.page.
7	Project Name	Community Arts Development Program
-	Goals Supported	Increase capacity of local arts organizations
-	Needs Addressed	Non-housing Community Development/Capacity Bldg
		Non-Housing Community Development/Planning
	Funding	CDBG: \$292,000
	Description	CADP uses consultants to provide technical assistance to small cultural organizations.
	Estimate the number and type	For 2018, the program anticipates that it will complete capacity building projects with eight low- and moderate-
	of families that will benefit	income areas.
	from the proposed activities	
	Location Description	Staff located at 31 Chambers Street, Manhattan work with groups that serve low/mod populations and areas
	Planned Activities	The NYC Department of Cultural Affairs' (DCLA) initiative, Building Community Capacity (BCC), takes a collaborative and comprehensive approach to building cultural capacity in targeted low- and moderate-income neighborhoods. The program brings together local stakeholders for visioning and goal setting, intensive training sessions, workshops, coaching, public programs, and other activities designed to enhance the role that arts and culture play in developing a healthy, thriving community.

		Through the multi-year program, DCLA seeks to strengthen the cultural ecosystem in NYC communities that have been targeted by this Mayoral administration for cross-agency support, while also integrating cultural assets and activities into overall community development. BCC was designed to ensure that current community development efforts include the voices and active participation of New York's cultural community in a way that strengthens the neighborhood's capacities beyond the length of the City's formal interventions, allowing for positive social change that can be sustained over the long-term.
		DCLA is now poised to comprehensively assess BCC, and by learning from its successes, challenges, and opportunities, develop a strategic framework for future iterations. Essential to these efforts will be ensuring that BCC aligns its work even more closely with the above findings. To achieve this undertaking, DCLA will procure technical assistance providers to work with staff in creating a framework that encompasses the following components:
		 Organizational: determine mission and goals; Programmatic: develop activities and assistance needed to achieve specific outcomes consistent with identified goals, and that are related to target participants; Operational: develop best practices for community engagement as well as a practical handbook for community participants complete with timeline, resources, and programmatic templates.
		Additionally, technical assistance will include training for DCLA staff regarding community engagement and program delivery.
		Concurrently, DCLA staff will oversee year one for the next round of participants, creating the application and guidelines, conducting outreach, and conducting a competitive application process. Using City tax levy funds, selected community-based organizations will create a cultural ecosystem community profile that will form the basis of their community's next two years of work.
		DCLA's Capacity Building unit's four staff will provide oversight, project administration, and technical assistance of BCC. CD and City tax levy funding each support two staff. For further information regarding CADP, please contact Perian Carson at pcarson@culture.nyc.gov.
8	Project Name	Elderly Safe-at-Home Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$225,000
	Description	The program uses trained paraprofessionals to educate elderly tenants and tenants with disabilities on anti-crime
		tactics.

	Estimate the number and type of families that will benefit	For 2018, the program anticipates that it will serve 2,266 individuals.
	from the proposed activities	
	Location Description	These services are provided to residents in the following four developments in the South Bronx:
		NYCHA Butler Houses: 1402 Webster Avenue, Bronx
		NYCHA Courtlandt Avenue Senior Center: 372 East 152 Street, Bronx
		NYCHA Morris Houses: 3663 Third Avenue, Bronx
		NYCHA Jackson Houses: 799 Courtland Avenue, Bronx
	Planned Activities	This program provides comprehensive crime prevention services, crisis intervention, and general crime victim
		assistance to combat crime perpetrated against elderly and non-elderly persons with disabilities that live in NYCHA developments in the South Bronx. The goal of the program is to provide maximum services geared to enhance the general quality of life of these residents; improve their safety and security; and enhance their health and well-being in
		order to enable them to live independently in their homes. The program offers workshops on entitlements, health
		maintenance, and nutrition, and disseminates information on crime prevention, safety and security, and court
		proceedings through the periodic distribution of pamphlets and through regularly scheduled meetings at program
		sites. Residents in need of crime victim assistance are identified and referred to a host of community-based and City
		agencies for a continuum of social services. Monitoring of the health, safety, and well-being of residents is also
		ongoing.
9	Project Name	Senior Resident Advisor Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$450,000
	Description	The Advisors provide around-the-clock intervention in crisis situations for elderly tenants and tenants with disabilities.
	Estimate the number and type	For 2018, the program anticipates that it will serve 1,353 individuals.
	of families that will benefit	
	from the proposed activities	
	Location Description	Following are the CD-funded NYCHA developments in which the Senior Resident Advisor Program operates:
		Bronx
		Boston Road Plaza, 2440 Boston Road
		Bronx River Addition, 1350 Manor Avenue
		• Randall-Balcom, 2705 Schley Avenue
		Brooklyn
		Palmetto Gardens, 85 Palmetto Street

		Manhattan
		LaGuardia Addition, 282 Cherry Street
		Meltzer Towers, 94 East First Street
	Planned Activities	This program provides supportive services, crisis intervention, assistance in maintaining independent daily living, and case coordination to elderly residents (ages 62 and over) and non-elderly disabled residents in six NYCHA developments. The program also provides assistance with accessing public entitlements, advocates with services providers, and monitors the health and well-being of the residents through home visits and telephone check-ups. The ultimate goal of the program is to provide increased services to elderly residents who are aging-in-place and non-elderly disabled residents to help them maintain independent living within the six CD-funded NYCHA developments, and prevent premature placement in nursing homes or other forms of institutionalization. The program also recruits and trains a cadre of resident volunteers, organized into a floor captain/buddy system, to
		maintain daily contact with residents in their respective developments, check on their well-being, and report back to program staff. The floor captains are the eyes and ears of the program and are often the first to detect that something is wrong or identify an incident requiring immediate attention. The additional services provided through the floor captain/buddy system have been effective in helping to prevent isolation amongst seniors through increased networking and socialization.
10	Project Name	Elderly Minor Home Repair Program
	Goals Supported	Maintain habitability for elderly homeowners
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$362,000
	Description	The New York Foundation for Senior Citizens, Inc. provides free home repair services for elderly homeowners meeting the HUD Section 8 low- and moderate-income criteria.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will perform repairs in the homes of 2,000 seniors.
	Location Description	Citywide
	Planned Activities	Abandonment of privately-owned homes by senior citizens is a serious concern. Such abandonment has a negative impact on individual citizens, neighborhoods, and the cost of local government services. The causes of senior citizen housing abandonment include the homeowner's lack of money to pay for needed repairs and maintenance, their physical inability to handle the maintenance needs of their property, and the lack of information on available resources and services for home maintenance. As the demographic profile of New York continues to age, and as senior homeowners themselves experience declining health, this social problem will require increasing attention and

		action. As homes fall into ill-repair, often leading to abandonment, there are substantial public costs as the City deals
		with increasingly deteriorated neighborhoods and increased social service costs for displaced individuals. A cost effective approach is to provide senior citizens with the means to maintain their homes, thereby preserving neighborhoods.
		This program, administered by the New York Foundation for Senior Citizens, attempts to address many of the conditions that lead to home abandonment. Some of the services that are included are minor home repairs and outreach and coordination with other agencies handling senior citizen problems. The program is available on a citywide basis to persons 60 or older who are at or below the Section 8 income limits.
		Household income is defined as: benefits of Social Security, Supplemental Security Income (SSI), pension, employment, rental income, declared interest/dividend income, and contributions from family on a regular basis. Clients must submit photocopies of income and homeownership records (tax bill or mortgage bill). Condo and co-op clients must have their board's permission for work to be done.
		The Elderly Minor Home Repair Program is publicized with the assistance of the Department for the Aging, senior citizens centers, elected officials, and through the use of local newspapers. In addition, flyers are posted in libraries, post offices, and barbershops/beauty salons. Presentations are also given at senior centers, clubs, retiree groups, etc. For more information on the program, please call (212) 962-7655 or visit www.nyfsc.org/services/repair.html#safety.
11	Project Name	Housing Information and Education
	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$156,000
	Description	Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will provide 270,000 units of service to individuals with disabilities.
	Location Description	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
	Planned Activities	This program, administered by the Mayor's Office for People with Disabilities, seeks to increase awareness and opportunities for people with disabilities to obtain or retain accessible, affordable housing. It provides: • Constituents with information on disability-specific resources and helps them navigate to find the assistance and resources they need;
		 Information and referrals relating to housing discrimination, fair housing laws, and barrier removal

		T.
		 Programs; Technical and legal guidance relating to the design and construction of accessible and affordable housing; New York City Building Code compliance, modifications, updates, interpretations, and recommendations for architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small
		neighborhood businesses, housing real estate brokers, etc.;
		• The identification of additional accessible and affordable options through a partnership with the
		Department of Housing Preservation and Development;
		 Housing referrals to disability advocates and service organizations that operate housing locator programs and maintain a list of accessible and affordable housing; and
		The state of the s
		 Outreach to architects, builders, and community groups. For information on the Housing Information and Education program please visit the following site:
		http://www.nyc.gov/html/mopd/html/home/home.shtml.
12	Project Name	Housing Policy Analysis and Statistical Research
12	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$5,267,000
	Description	The Division of Housing Policy Analysis and Statistical Research plans, designs, and implements all projects necessary
	Description	to conduct the legally-mandated NYC Housing and Vacancy Survey (HVS).
	Estimate the number and type	This program is categorized as Planning and is not required to project accomplishments.
	of families that will benefit	This program is categorized as Flamming and is not required to project accomplishments.
	from the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	The Housing Policy Analysis and Statistical Research Unit (HPASR) plans and conducts major housing-related research
	Planned Activities	requiring advanced concepts and methods and large-scale data collection, processing, and analyses, primarily for the legally-required New York City Housing and Vacancy Survey (HVS). The HVS is needed to establish the official citywide vacancy rate, which is required for the City Council's determination of a housing emergency, as the necessary condition for continuing rent control and rent stabilization.
		A citywide representative survey, the HVS provides comprehensive, detailed data on the City's population, households, housing stock, vacancies, housing structural and maintenance conditions, and other characteristics such as household incomes and employment, rents, and neighborhood conditions. There is no other data source like the HVS; it is a critical resource utilized by a number of City agencies, City Hall, and the City Council. HPD regularly works with City entities to maximize the utility of the HVS. HPD works with the Department of Health and Mental Hygiene (DOHMH) to add questions into each wave to inform priority projects and initiatives. The New York City Center for

		Economic Opportunity, Department of Finance, New York City Housing Authority, and the Department of City Planning all rely on the HVS for information on the City's housing stock and population. Data from the HVS has been used multiple times in making the City's case for or against changes to federal policy. In addition, academic researchers incorporate HVS data into their work. Nonprofit organizations and advocacy groups also depend on important information from the HVS. The Rent Guidelines Board use HVS data in their various reports and decision making. The HVS is the longest running housing survey in the country, having been conducted by the U.S. Census Bureau since 1965. HPASR secures the contract with U.S. Census Bureau and coordinates with the U.S. Census Bureau in planning, designing, and implementing the HVS, which occurs triennially. The City of New York is the only non-federal sponsor of a census product, putting it in a unique position for collaboration.
		HPASR provides reliable data needed for sound planning, policy analysis, research, and program development. The unit prepares and submits to the City Council the Report of Initial Findings of the HVS, which presents an analysis of key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations. The unit also provides customized HVS data to other divisions of HPD and other City agencies to support planning, program development, defense of the Housing Maintenance Code, legal and legislative analyses, and public information to prepare Federal grant applications, including the Consolidated Plan, and to respond to reporting requirements. The unit provides HPD's Section 8 program with HVS data for preparation of its five-year plan. The unit is HPD's liaison to the Rent Guidelines Board, securing and administering an annual support contract. CD funds pay for the staff that conducts these activities. While the HVS is accessible to the public online at no charge, CD program income is generated from the sale of the
		comprehensive report when it is purchased in hard copy.
13	Project Name	HPD Administration
	Goals Supported	Prevent long-term displacement and homelessness
		Reduce housing discrimination
		Perform housing market analysis
		Return foreclosed housing to private ownership
		Preserve and improve occupied private housing
		Reduce homelessness
	Needs Addressed	Reduction of blighted properties
	Needs Addressed	Housing - Affordable Housing Housing - Privately-Owned
		Housing - Privately-Owned Housing - Planning
		Housing - Fair Housing
		Housing Full Housing

	Homelessness - Emergency Shelter
	Non-Housing Community Development/Clearance
Funding	CDBG: \$5,854,000
Description	Staff performs administrative functions for several of HPD's CD-funded programs.
Estimate the number and type	This program is categorized as Administration and is not required to project accomplishments.
of families that will benefit	
from the proposed activities	
Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	Staff in the following units performs administrative functions for several of HPD's CD-funded programs:
	<u>Invoice Review:</u> Units within the Division of Accounts Payable are responsible for receiving, reviewing, and approving
	all contractor invoices submitted for payment related to the Division of Maintenance, which includes repair work for
	both City- and privately-owned properties. In addition, the Division of Accounts Payable reviews invoices and
	processes vouchers for work done by the Neighborhood Preservation Consultants, utility and fuel payments for in rem
	properties, advertising, supplies, and construction and related contracts.
	Fiscal ERP Accounting: Program revenue from the Emergency Repair Program (ERP) is generated through the
	collection of owner payments for billed invoices issued by the Fiscal ERP Accounting Unit. When the bill is not
	satisfied, a lien is placed on the property. The tax lien is removed when the landlord or purchaser makes full payment.
	Bureau of Maintenance Procurement: The Division of Maintenance's Bureau of Maintenance Procurement, through a
	pre-qualified vendor list and requirements contract, bids out and awards repair work to private contractors for both
	privately-owned (under the Emergency Repair Program) and in rem buildings.
	Timekeeping and Payroll: The Timekeeping Unit tracks and inputs timekeeping data for HPD employees, including
	review, verification, adjustments, and input of employee time. The unit also tracks and monitors leave balances and
	issues, processes resignations and terminations, and responds to employee inquiries. The Payroll Unit processes
	payroll changes for employees, including direct deposit changes, refunds or changes of union deductions, processing
	of assignment differentials and jury duty payments, research and resolution of discrepancy inquiries, processing of
	monetary settlements for grievances, and processing of requests for changes in Federal, State, and City withholdings.
	The CD-funded Timekeeping and Payroll Unit staff is assigned to work units comprised of employees who perform only
	CD program functions, such as the Division of Property Management and Division of Maintenance.
	<u>Technology and Strategic Development:</u> Staff within the Division of Technology and Strategic Development (TSD)
	oversees the maintenance and operation of systems that support CD-eligible programs within the Office of
	Enforcement and Neighborhood Services (ENS). This function includes enhancing systems that track CD-eligible
	programs such as ERP and AEP. In addition, TSD staff maintains the HPDINFO system that tracks violations, open
	market orders, and other building specific data. This system also helps in determining how much work is being done in

		CD-eligible census tracts. The TSD staff works closely with the ENS office on the maintenance of the Routesmart GIS
		component and interfacing with the AEP and ERP modules.
		HOME Program Project Support: CD funds support positions for CD-eligible activities funded under the City's HOME
		Investment Partnership Program (HOME). HOME funds may be used to develop and support rental housing and
		homeownership affordability through tenant-based rental assistance (which is not eligible for CD project support),
		rehabilitation, conversion, acquisition of real property, and new construction.
		CD also pays for the staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and
		compliance activities.
14	Project Name	Rent Guidelines Board Support Staff
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$503,000
	Description	The Rent Guidelines Board Support Staff engages in year-round research efforts to establish rent adjustments to units
	-	subject to the Rent Stabilization Law in NYC.
	Estimate the number and type	This program is categorized as Planning and is not required to project accomplishments.
	of families that will benefit	
	from the proposed activities	
	Location Description	Rent Guidelines Board - 1 Centre Street, Suite 2210, New York, NY 10007
	Planned Activities	The Rent Guidelines Board (RGB) is mandated to establish rent adjustments for more than one million units subject to
		the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings and hearings to
		consider research from staff and testimony from owners, tenants, advocacy groups, and industry experts.
		RGB staff is responsible for providing administrative and analytic support to the Board and prepares research
		regarding the economic condition of rent stabilized and other residential real estate industry areas including operating
		and maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB staff engages in
		research efforts; publishes its reports for use by the public, other governmental agencies, and private organizations;
		and provides information to the public on housing questions considered by the Board. While these reports are
		accessible for free online, CD program income is generated from the sale of CD-funded reports that are purchased in
		hard copy. CD funds pay for the RGB staff and associated program administration costs.
15	Project Name	Landmarks Historic Preservation Grant Program
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Housing - Residential Historic Preservation
		Non-housing Community Development/Non-ResiHistPrsr
	Funding	CDBG: \$114,000
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Description	The program consists of two components: a facade restoration grant for homeowners and a grant for nonprofit
	organizations.
Estimate the number and type	For 2018, the program anticipates that it will complete historic preservation projects at three residential properties
of families that will benefit	and one non-residential property.
from the proposed activities	
Location Description	Eligible historic sites citywide
Planned Activities	The Historic Preservation Grant Program provides financial assistance to rehabilitate, preserve, and restore publicly-privately-, or nonprofit-owned historic properties and sites that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Histori Places. To qualify for an interior restoration grant, the building's interior must be designated. Eligible properties cannot have unpaid real estate taxes, water/sewer charges, or un-rescinded notices of violation issued by the Landmarks Preservation Commission (LPC) or the Department of Buildings. Homeowners Grants This component provides grants to homeowners who reside in their buildings, or whose buildings are occupied by low moderate-income individuals. The grants are intended to assist homeowners in repairing and restoring the facades.
	 of their buildings. Homeowners are eligible to receive historic preservation grants if they meet one of the following criteria: Their income, or the incomes of at least 51 percent of their tenants, does not exceed Section 8 low- or moderate-income limits; or The condition of the facade of their home is detrimental to the public's health and safety. Such conditions address HUD eligibility criteria for activities that aid in the prevention or elimination of slums and blight on a spot basis. Homeowners' incomes under this category may not exceed the Area Median Income. In addition depending on the level of their income, homeowners must contribute between 10 and 50 percent of the tot project cost towards their project. This contribution may be from owner equity, loan proceeds, or other grants.
	Nonprofit Grants This component provides historic preservation grants to nonprofit organizations organized under Section 501(c)(3) of the Internal Revenue Code.
	Subject to certain restrictions set forth in the CD regulations, nonprofit organizations that own their designated buildings are eligible to receive historic preservation grants if they meet one of the following criteria: • They serve a low- and moderate-income area or clientele that is deemed to be CD-eligible; or

		 Their buildings require work to eliminate specific conditions detrimental to public health and safety.
		Organizations that do not serve low- and moderate-income areas or persons must contribute at least 50
		percent of the value of the LPC grant towards the cost of their project.
		Both homeowner and nonprofit applicants are identified through general LPC outreach and publications, direct
		mailings, and through staff presentations to block and neighborhood associations.
16	Project Name	Landmarks Preservation Commission Planning
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$574,000
	Description	LPC Planning conducts activities such as environmental reviews and architectural, archaeological, and historical
	-	analyses.
	Estimate the number and type	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	of families that will benefit	
	from the proposed activities	
	Location Description	1 Centre Street, New York, NY 10007
	Planned Activities	The LPC Planning program has three components: Research, Environmental Review, and Archaeology. For Calendar
		Year 2018, the program will continue its CD-eligible activities as outlined below:
		The program's Research activities include surveying the City's buildings to identify those that may merit landmarks
		designation; conducting extensive research about properties that are under consideration for landmark or historic
		district status; and preparing detailed reports about each proposed district or individual site to provide a basis for
		determining whether to designate them as historic districts or individual landmarks. Surveys serve as planning tools to
		establish priorities and set goals for designating the next generation of landmarks and historic districts.
		The Archaeology unit's primary responsibilities are to assess the potential archaeological impact of proposed projects
		subject to City, State, or Federal environmental review and to oversee any ensuing archaeology that may be needed.
		The unit also regulates projects that impact some landmarked archaeological resources such as within historic
		districts, parks, and burial grounds. The unit consists of three members; each plays a different role in the process. The
		Urban Archaeologist conducts the initial screenings. If a project has the potential to impact significant archaeological
		resources, an archaeological documentary study completed by a consultant is recommended. The Director of
		Archaeology then determines the subsequent archaeology to be completed by consultants, which may include a scope
		of work for archaeological testing, the archaeological testing, and archaeological mitigation. Mitigation may include
		full archaeological excavation, project redesign, and public outreach such as an exhibit. The Director also reviews
		relevant applications for work on designated properties submitted to the agency and issues permits. Finally, the

		Director maintains the City's archaeological repository, which is open to scholars and museum professionals upon
		request. The unit also includes a part-time Advisor to the Chair, who offers technical guidance as needed.
		The Environmental Review unit assists Federal, State, and City agencies whose projects are subject to the
		environmental review process by assessing the potential impacts of certain projects on the City's historic and
		archaeological resources. As part of the review process, the department issues comments in response to Federal,
		State, and City regulatory requirements and combines findings from the Research and Archaeology components into
		its final comments. Findings of potential impacts uncovered during the review process, if any, are also disclosed in the
		comments. If the proposed project significantly impacts these properties or sites, the department works with the lead
		agency and the appropriate Federal or State agencies to mitigate or reduce the impact as much as possible. As such,
		the department also negotiates Memoranda of Agreement under Section 106 of the National Historic Preservation Act
		and Letters of Resolution under Section 14.09 of the New York State Preservation Act, and oversees any mitigation
		measures under those agreements. The department also maintains and supports the ERGIS Historic Maps application,
		which consists of an interactive Geographic Information System with each project site review geo-referenced along
		with access to the LPC ERGIS digital historic map collection. ERGIS Historic Maps now supports over 2,300 geo-
		referenced maps that are used for project reviews and to assist other lead or interested agencies.
17	Project Name	7A Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$1,461,000
	Description	CD funds are used for systems repair and replacement through 7A assistance packages. The aim is to improve
		conditions in 7A buildings.
	Estimate the number and type	For 2018, the program anticipates that it will complete projects affecting 25 units of rental housing.
	of families that will benefit	
	from the proposed activities	
	Location Description	7A buildings citywide
	Planned Activities	Article 7-A of the Real Property Actions and Proceedings Law authorizes the Housing Court to appoint Administrators
		to operate privately-owned buildings that delinquent owners have abandoned, and where dangerous conditions exist
		that affect tenants' health and safety. 7A buildings generally enter the program after years of neglect and deferred
		maintenance. 7A buildings are usually located in blighted areas, are under-occupied, and occupants tend to have low
		incomes. Once a building is selected for the 7A Program, loans for system replacement and repair may be provided
		using both CD and City Capital funds. CD funds also pay for staff within the 7A Program and the 7A Financial Assistance
		Unit.

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		The 7A Administrator is authorized to make repairs necessary to stabilize the building and address hazardous
		conditions, correct violations, provide utilities and maintenance services, improve rent collections, and obtain loans
		from HPD. The 7A Program functions to stabilize and preserve these housing units, and provide affordable housing
		that is habitable for the tenants.
		The 7A Unit responds to intake referrals by visiting and evaluating the buildings to determine if its conditions meet
		Article 7-A criteria. If a building is recommended for intake, the unit conducts assessments and refers buildings to
		HPD's Housing Litigation Division to commence a 7A Proceeding. 7A staff meets with tenants, coordinates building
		repair plans, monitors compliance with court stipulations, and works with Administrators to remove code violations
		once an Administrator is appointed. In addition, the staff conducts emergency inspections as needed, and refers
		Administrators to obtain legal assistance funds to aid them in bringing court proceedings against tenants for non-
		payment of rent. Finally, the staff reviews applications from organizations seeking court appointment as 7A
		Administrators, conducts extensive research on owners seeking discharge of 7A buildings, ensures that 7A buildings
		are registered annually, and prepares preliminary documents for the 7A Regulatory Agreement.
		7A Financial Assistance (7AFA) loans are available for 7A Administrators for substantial repairs when collected rents
		cannot support the cost of the work. 7AFA loans are exclusive to 7A Administrators who are authorized to borrow
		funds from HPD. The staff underwrites the loan and prepares loan packages. When work is complete, staff supplies
		loan balances to facilitate the discharge of the buildings to the owners, or places a lien on the property for loan and
		emergency repair charges. CD funds may also support emergency repairs if the rent role is not sufficient.
18	Project Name	Alternative Enforcement Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$9,554,000
	Description	The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most
		distressed buildings in NYC by forcing owners to make effective repairs.
	Estimate the number and type	For 2018, the program anticipates that it will complete projects affecting 175 units of rental housing.
	of families that will benefit	
	from the proposed activities	
	Location Description	Designated distressed residential buildings citywide.
	Planned Activities	The Alternative Enforcement Program (AEP) is intended to address the serious physical deterioration of the most
		distressed buildings in New York City. AEP can order the property owner to repair or replace building systems as well
		as to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds.
		AEP staff is also supported by CD funds.

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		Using criteria set forth in the City's Administrative Code, 250 multiple dwellings are designated annually for participation in AEP. The multiple dwellings selected are high consumers of HPD's enforcement services, which include the Division of Code Enforcement, the Emergency Repair Program (ERP), and the Housing Litigation Division (HLD). An owner will be notified by HPD that his or her multiple dwelling has been chosen for participation in AEP. An owner will have four months to do the following: • Correct 100 percent of violations directly related to providing heat and hot water; • Correct 100 percent of class "C" hazardous mold violations; • Correct 80 percent of class "B" hazardous mold violations; • Correct 80 percent of all vermin violations; • Correct 80 percent of all other class "B" hazardous and class "C" immediately hazardous violations; • Pay all outstanding HPD emergency repair charges and liens or enter into an agreement with the Department of Finance to pay such charges; and • Submit a current and valid property registration statement. If the owner fails to meet all of the requirements for discharge within the first four months, HPD will perform a building-wide inspection and issue an Order to Correct, identifying the building systems that need to be replaced in order to address the underlying conditions (to minimize recurrence of those conditions). Once an Order is issued, fees will be charged to the property for being in the program and as a result of specific inspections. HPD will prepare a scope of work that will address the conditions cited in the Order. Should an owner fail to comply with the Order, HPD may perform the work. CD revenue is generated when owners pay for the cost of the work done by the City as well as
10	Duoi est Noves	for program inspection fees.
19	Project Name	Emergency Repair Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$43,309,000
	Description	The Emergency Repair Program (ERP) works to correct immediately hazardous "C" violations. The goal is to secure
	Estimate the second	voluntary corrective actions by landlords, eliminating the need for direct City involvement.
	Estimate the number and type	For 2018, the program anticipates that it will perform emergency repairs affecting 56,000 housing units, which
	of families that will benefit	includes an estimated 1,000 lead-based paint reduction projects.
	from the proposed activities	Cityuuida
	Location Description	Citywide The Engage of Description (EDD) connects in modificately because on a ready conditions for which Code
	Planned Activities	The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Code Inspectors issue class "C" violations, or for which another City agency cites an emergency condition. ERP consists of the following units:

The Emergency Services Bureau (ESB) immediately contacts owners or managing agents of buildings where HPD has issued "C" violations requiring emergency repair(s). Staff advises the owner of the condition, the time to certify correction, and the consequences of not correcting and certifying violations. Staff also contacts tenants to determine if the owner complied. When HPD cannot certify that the work was done, the violation is forwarded to EREH. Emergency Repair Environmental Hazard (EREH): Intake Unit staff receives emergency repair referrals from ESB. Field inspectors visit buildings to prepare work scopes, monitor work in progress, and sign off on completion for repairs (e.g., lead-based paint, boiler repairs, collapsing ceilings, cascading leaks, raw sewage cleanout, pipe repair). Repair crews perform small lead-based paint repairs. The Vendor Tracking Unit monitors the progress of jobs awarded to outside vendors. Staff ensures that contractors start and complete work according to contract dates, arranges for technical staff to inspect contractors' work in progress and upon completion, tracks service charge requests, attempts to resolve access issues, and obtains vendor affidavits for both refused access and no access situations. EREH receives lead-based paint hazard violations that have not been corrected and certified by the property owner. City law defines a lead-based paint hazard violation as the existence of lead-based paint in any multiple-unit dwelling where a child aged six or under resides if such paint is peeling or is on a deteriorated subsurface. Within 10 days after the certification of a lead violation is due, EREH re-inspects open violations. If a landlord fails to address the violations, EREH uses either in-house staff or contractors for remediation and dust clearance testing. By law, HPD must remediate conditions not addressed by the owner within 45 days of a re-inspection. EREH also addresses lead hazards in Cityowned residential properties; processes referrals received from the DOHMH Lead Poisoning Prevention Program; conducts asbestos surveys, laboratory analysis, and project monitoring; develops specifications and cost estimates for asbestos and lead abatement activities; and monitors contractor performance and compliance. EREH also uses CD funds to seal vacant and accessible privately-owned, residential buildings that threaten public safety in low- and moderate-income areas. (HPD uses City Tax Levy funds for buildings that are not in CD-eligible areas. Sealing activities in in rem buildings are CD-funded under the Maintenance and Operation of Tax-Foreclosed Housing program.) Accessible openings are sealed with stucco, plywood, and/or concrete blocks to prevent illegal entry and occupancy, eliminate fire hazards, and preserve the buildings' physical structures. EREH's Utilities and Fuel Unit responds to violations issued for a lack of electricity, gas, or fuel. The unit works with utility companies to restore services to buildings where the owner has failed to provide them and arranges delivery of fuel oil or necessary repairs. The Research and Reconciliation Unit reviews owner contestations of the charges associated with ERP, Alternative Enforcement Program, or demolition work to ensure that all requirements and procedures were followed.

Primary Prevention Program

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Project Name

Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$277,000
Description	CD funds will be used to pay for staff to administer low-level, interim lead-abatement work.
Estimate the number and type	Since CD funds are only used to pay the salaries of the staff that administer the Primary Prevention Program, the City
of families that will benefit	does not quantify accomplishments for this program.
from the proposed activities	
Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	The Primary Prevention Program (PPP), funded by the Federal Lead Hazard Reduction Demonstration Grant Program, reduces lead hazards and other housing-related health risks in units occupied by low-income and at-risk households. In conjunction with the Department of Health and Mental Hygiene, the Department of Housing Preservation and Development's (HPD) PPP targets areas with high incidence rates of childhood lead poisoning by implementing a combination of partial abatement and interim treatment to prevent lead poisoning and address health risks. Residential buildings in the Bronx, Brooklyn, and Queens are eligible for PPP enrollment under the current Federal grant cycle. Within these boroughs the Program is targeting specific neighborhoods with higher levels of child lead poisoning. Buildings with units occupied by pregnant women or where a child under the age of six lives or visits on a regular basis are highly desirable. Vacant units with lead hazards are also eligible. To be eligible, buildings must be built prior to 1960 and meet HUD's Section 8 income limits: In multiple dwellings, at least 50 percent of the dwelling units in the building must be occupied by households earning less than or equal to 50 percent of the Area Median Income; The remaining 50 percent of the dwelling units in the rental building must be occupied by households earning less than or equal to 80 percent of the Area Median Income (except in buildings with five or more units; up to 20 percent of units may be occupied by households earning over the 80 percent Area Median Income); and Owner-occupied homes are also eligible if the household earns less than 80 percent of Area Median Income. The scope of work for PPP's lead hazard control measures includes a mixture of paint stabilization and abatement of housing unit components that test positively for lead. The Federal Lead Hazard Reduction Demonstration Grant Program also includes Healthy Homes Supplemental funding, which can be used to address additional health risks (such as mold g
1 Project Name	Litigation
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned

Funding	CDBG: \$7,152,000
Description	CD funds assist in paying for the Housing Litigation Division, a unit within HPD that conducts litigation in Housing Court.
Estimate the number and type	For 2018, the program anticipates that it will litigate Housing Code-related cases affecting an estimated 300,000 units
of families that will benefit	of rental housing.
from the proposed activities	
Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	The Housing Litigation Division (HLD), within the Office of Enforcement and Neighborhood Services, initiates actions in Housing Court against owners of private buildings to enforce compliance with the New York State Multiple Dwelling Law's Housing Quality Standards and the NYC Housing Maintenance Code (the Housing Code). HLD attorneys also represent HPD when tenants initiate actions against private owners seeking the correction of conditions, to which HP is automatically named as a party. The goal is to compel owners to comply through enforceable Orders to Correct, Civ Penalties (fines), and/or Contempt Sanctions. Attorneys and support staff assigned to HLD are approximately 75 percent CD-funded. HLD handles a variety of cases including, but not limited to: 1) Heat and hot water cases, when owners do not provide such services to tenants; 2) Comprehensive cases seeking the correction of all violations in a building. Such cases are typically initiated against owners that have a substantial number of Housing Code violations, failed to provide building services, or failed to register a property with HPD, as required by law; 3) Falsely certified violations; 4) Access warrant for buildings where owners have denied access to HPD's contractors or staff to correct immediately hazardous conditions; and 5) Lead-based paint false certification and access warrant cases. The staff assigned to this activity is 100 percent CD-funded. Certification of No Harassment Unit: By law, owners of Single-Room Occupancy (SRO) multiple-unit dwellings must obtain a Certification of No Harassment from HPD before applying for a permit to demolish or reconfigure the building. This process is intended to ensure that owners do not start a proposed demolition or construction project by harassing tenants into leaving. HLD investigates whether harassment occurred during the statutory review period. If there is reasonable cause to believe that harassment prevents the owner from obtaining a demolition or alteration permit for three years. Judgment

Project Name	Targeted Code Enforcement
Target Area	Code Enf. Mott Haven/Hunts Point Bx
	Code Enf. Morrisania/East Tremont Bx
	Code Enf. Highbridge/South Concourse Bx
	Code Enf. University Heights/Fordham Bx
	Code Enf. Kingsbridge Heights/Mosholu Bx
	Code Enf. Riverdale/Kingsbridge Bx
	Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx
	Code Enf. Pelham Parkway Bx
	Code Enf. Williamsbridge/Baychester Bx
	Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk
	Code Enf. Bushwick Bk
	Code Enf. East New York/Starrett City Bk
	Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk
	Code Enf. North Crown Heights/Prospect Heights Bk
	Code Enf. South Crown Heights Bk
	Code Enf. Borough Park Bk
	Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk
	Code Enf. Brownsville/Ocean Hill Bk
	Code Enf. Lower East Side/Chinatown Mn
	Code Enf. Morningside/Hamilton Heights Mn
	Code Enf. Central Harlem Mn
	Code Enf. East Harlem Mn
	Code Enf. Washington Heights/Inwood Mn
	Code Enf. Jamaica Qn
	Code Enf. Rockaways Qn
	Code Enf. East Flatbush Bk
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$34,655,000
Description	CD funds pay for Housing Inspectors and personnel who perform Code-related activities.

Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will issue Housing Code violations affecting an estimated 375,000 units of rental housing.
Location Description	Target areas are deteriorating or deteriorated residential neighborhoods with at least 51 percent of the population at or below 80 percent of the Area Median Income.
Planned Activities	CD funds are used by HPD for code enforcement initiatives in deteriorated and deteriorating neighborhoods where 52 percent of the population is at, or below, 80 percent of the Area Median Income. HPD has designated areas in the City as deteriorated or deteriorating, each of which exhibits at least one of the following characteristics of deterioration:
	 15 percent or more occupied rental units in dilapidated multiple dwellings; or 15 percent or more occupied rental units in multiple dwellings with three or more building defects; or 15 percent or more occupied rental units in multiple dwellings with three or more maintenance deficiencies
	In most cases, the areas line up exactly with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey.
	Tenants call 311 or use 3110NLINE to lodge their complaints regarding conditions that violate the New York City Housing Maintenance Code or the New York State Multiple Dwelling Law. The 311 operators are CD-funded under the Targeted Code Enforcement program for the time they spend on CD-eligible housing complaint calls from these areas
	CD funds are used by HPD for housing inspectors, clerical staff, and personnel who perform code-related activities in CD-eligible areas for the Division of Code Enforcement. Additionally, CD funds are used to enforce compliance with the Property Registration process, which requires owners of all multiple dwellings, and one- and two-family dwellings where the owner does not live on the premises, register their property annually with the City. Registration is a pivota step in the code enforcement and emergency repair process. Without the registration requirement, HPD would be unable to contact owners or managing agents regarding complaints, Notices of Violation, or emergency repairs.
	With the exception of the Lead-Based Paint Hazard Inspection Unit, the Proactive Enforcement Bureau, and those working under the Alternative Enforcement Program, all Division of Code Enforcement units are approximately 75 percent CD-funded. This percentage is based on a HUD-approved cost allocation plan for the time that inspectors spend on housing complaints in CD-eligible areas.
	CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions for which the Division of Code Enforcement has cited class "C" violations, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system(s) replacements i buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned

23	Project Name Goals Supported	buildings to enforce compliance with the Housing Quality Standards contained in the Multiple Dwelling Law and the Housing Maintenance Code. Revenue is generated when owners of multiple-unit dwellings pay fees related to registering their buildings with HPD as well as for inspection fees generated against properties that receive reoccurring violations as defined by local law. This revenue is cost-allocated between CD and tax levy to reflect those owners whose properties are within the CD targeted areas and those outside. HOME Tenant-Based Rental Assistance (TBRA) 2018 Prevent Displacement and Reduce Cost Burdens-TBRA
	Needs Addressed	Housing - HOME Tenant-Based Rental assistance HOME: \$1,000,000
	Funding Description	The New York City Department of Housing Preservation and Development (HPD) intends to utilize HOME TBRA funds to address a variety of needs as follows:
		NYC HRA TBRA for Homeless Assistance Transfer HOME Program funds to the New York City Human Resources Administration (HRA) for a Tenant-Based Rental Assistance Program. HRA plans to offer rental assistance to eligible families, based on funding availability, and subject to close supervision by HPD as the HOME Program administrator. HRA plans to serve only those households who meet all four of the following qualifications: 1. Two or more individuals or a pregnant person who currently resides in a NYC Department of Homeless Services (DHS) or HRA shelter designated for Families with Children, or for Adult Families (which consist of households with more than one adult and no minor children) or the household consists of or includes at least one chronically street homeless individual. 2. Household income does not exceed 60% of Area Median Income. 3. At least one household member receives federal supplemental security income or social security benefits. 4. Has resided in shelter for more than 120 days, or such other period that HRA may designate. The program is designed to last for two years with an ongoing opportunity to extend an additional two years as long as funding is available. Under the program, families pay the highest of the following amounts: 30% of the family's monthly-adjusted income; 10% of the family's monthly gross income; public assistance shelter allowance (that portion of the New York State public assistance grant that is specifically designated to meet the family's actual housing costs); or the minimum rent established by HPD for HOME Tenant-Based Rental Assistance, which is \$50.

		HPD TBRA Rental Assistance Program
		Deploy funds to offer Tenant Based Rental Assistance to families earning less than 80%AMI that are currently provided
		rental assistance under another program but whose assistance will face termination based on federal appropriation
		levels in future years. May also be used to assist in the facilitation of Violence Against Women Act (VAWA) emergency
		transfer requests via the HOME program.
	Estimate the number and type	64 Very Low and/or Low Income (0 to 80% MFI) households will benefit from this activity. Types of households that
	of families that will benefit	maybe assisted include: Renter Elderly; Renter Large Related; Renter Small Related; Homeless Individual; Homeless
	from the proposed activities	Family without Children; Homeless Family with Children; Special Needs Populations; Homeless Youth; HOME
		Participants who are survivors of domestic violence, and all other Renter Household Types, respectively.
	Location Description	Citywide
24	Project Name	Neighborhood Preservation Consultants
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$580,000
	Description	The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with
		implementing the agency's anti-abandonment strategy in low- and moderate-income areas.
	Estimate the number and type	Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.
	of families that will benefit	
	from the proposed activities	
	Location Description	The Neighborhood Preservation Consultants operate in the following areas:
		• Community Districts #1, 3, 4, 5, 6, 7, 9, and 12 in the Bronx;
		• Community Districts #1, 3, 4, 5, 7, 8, 9, 14, 16, and 17 in Brooklyn;
		• Community Districts #3, 9, 10, 11, and 12 in Manhattan;
		 Community Districts #3 and 14 in Queens; and
		Parts of Community District #1 in Staten Island.
	Planned Activities	The Neighborhood Preservation Consultants program aims to increase the involvement of local nonprofits in planning
		and preserving the City's affordable housing stock, particularly by assisting HPD in implementing its Neighborhood
		Preservation strategy. Through the program, HPD contracts with community-based organizations to perform a wide
		range of housing and neighborhood preservation functions including working with owners and tenants to maintain or
		restore buildings to a structurally and fiscally sound condition. The role of the consultants is to work with landlords
		and tenants so that owners can maintain their properties and tenants can be protected from being displaced from the
		neighborhood.
25	Project Name	HPD Emergency Shelters

Goals Supported	Prevent long-term displacement and homelessness
Needs Addressed	Homelessness - Emergency Shelter
Funding	CDBG: \$23,385,000
Description	The Department of Housing Preservation and Development (HPD) provides emergency relocation services to tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, the Fire Department, Department of Health, or HPD.
Estimate the number and type	For 2018, the program anticipates that it will provide emergency shelter to 4,379 individuals, including
of families that will benefit from the proposed activities	children. Additionally, the Homeless Placement Services Unit estimates that it will serve 1,355 individuals.
Location Description	Citywide
Planned Activities	HPD's Division of Property Management and Client Services (PMCS) operates Emergency Housing Services (EHS), which provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, Fire Department, Department of Health, or HPD.
	PMCS contracts with the American Red Cross (ARC) on emergency response and sheltering services for displaced households. ARC assesses clients' needs, provides initial shelter services through contracted hotels, and attempts to relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ARC are referred to HPD or the Department of Homeless Services. HPD pays for hotel costs for eligible households.
	EHS's Central Intake assesses ARC-referred households for eligibility, and assigns shelter placements based on unit and household size, matching school affiliation, other community support systems, and special needs. Households with children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Households with no children are placed in privately-owned hotels in the Bronx, Brooklyn, Manhattan, and Queens.
	EHS staffers provide storage services through a contracted vendor to clients who have furniture and other items that are not needed while in a shelter. Clients must remove their stored items upon shelter exit.
	Family Living Centers (FLC): Each FLC is staffed by social service contractors that provide case management services including benefits advocacy, employment and/or vocational assistance and support, counseling and referrals for other needed services, documentation gathering, and family support activities.
	Hotels: Households residing in participating hotels are serviced by EHS Case Managers who provide case management services including housing search/placement, applying for subsidized housing programs/rent subsidies, benefits advocacy, employment and/or vocational assistance and support, counseling and referrals for other needed services, documentation gathering, and family support activities.

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		Homeless Placement Services (HPS): HPS is responsible for facilitating the placement of shelter clients into homeless set-aside units and providing ongoing oversight of projects with set-asides to ensure compliance with the homeless restriction. These units are a combination of newly-constructed and rehabilitated apartments in housing projects that have been subsidized by HPD and/or the NYC Housing Development Corporation (HDC). HPS makes referrals of income-eligible clients from DHS, HPD, and HRA shelters to developers with vacant set-aside units and coordinates the screening and lease-up process. HPS is within HPD's Division of Policy & Operations.
		Special Enforcement Unit (SEU): SEU, staffed by housing inspectors, community associates, and real property managers, provides code enforcement support to EHS to decrease clients' length of stay by quickly restoring households to their original apartments. SEU monitors landlords' performance in correcting the hazardous conditions that caused the vacate order. SEU files vacate orders with the County Clerks' Offices to notify owners of possible relocation liens. SEU also makes referrals to the Housing Litigation Division to commence litigation against owners who fail to comply with vacate/repair orders. The housing inspectors and support staff are CD-funded.
26	Project Name	DCP Comprehensive Planning
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$13,498,000
	Description	Staff performs comprehensive planning functions citywide: zoning actions; housing, economic development, and
		census data analysis; open space and waterfront revitalization plans; urban design; etc.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	NYC Department of City Planning - 120 Broadway, New York, NY 10271
		Bronx Borough Office - 1775 Grand Concourse, Bronx, NY 10453
		Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241
		 Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424
		Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301
	Planned Activities	CD funds pay for Department of City Planning (DCP) staff that performs comprehensive planning functions within the following divisions:
		 Strategic Planning: Oversees DCP's functional planning activities and coordinates land use policy. Staff formulates long-term development and policy objectives for the City. Activities include preparation of key planning documents, directing citywide studies, and working with the City Planning Commission on planning
		and development issues.

		 Borough Offices: Develops local zoning and land use policy, and prepares comprehensive neighborhood plans. The five offices maintain links to the City's varied communities by providing technical assistance to the boroughs' community boards, civic organizations, and elected officials regarding zoning and land use. The offices review development actions to ensure conformance with local area needs and plans. Capital Planning: Works with NYC agencies to gather data around City facilities to create planning data sets that can be used for community planning activities. The division provides analyses to agency partners in the creation of the City's 10-Year Capital Strategy. The division assists the borough offices in neighborhood planning activities and serves as staff to the City's Neighborhood Development Fund. Housing, Economic, and Infrastructure Planning (HEIP): Develops citywide plans and policies addressing housing, economic, and infrastructure issues. It conducts economic, employment, and housing analyses and studies. HEIP analyzes land use proposals, assists in initiating zoning text and map amendments, and coordinates preparation of the Consolidated Plan and Annual Report on Social Indicators. HEIP's Population Section conducts demographic studies; advises on demographic, immigration, and census policy issues; distributes census data, analyses, and maps on DCP's website; and is the City's liaison to the U.S. Census Bureau. Planning Coordination Division: Responsible for activities that support the management of DCP's work program and execution of City Charter-mandated responsibilities such as management of the agency's land use project pipeline; review of community-based 197-a plans; preparing the Mayor's Management Report, Citywide Statement of Needs, and Statements of Community District Needs; conducting interagency coordination and community outreach; and providing analysis and technical assistance. Waterfront and Open Space Unit: Prepares comprehensive and loc
		in developing City planning policy to support urban design, reviews large-scale projects for modification and
		approval, and designs urban projects in-house. The department also conducts urban design studies ranging in scope from site-specific projects to comprehensive neighborhood plans and citywide initiatives.
27	Project Name	DCP Information Technology
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Goals Supported	Promote community development through planning
Needs Addressed	Non-Housing Community Development/Planning
Funding	CDBG: \$3,255,000
Description	Planning functions involve geographic data collection and processing for land use, housing, economic, and
	demographic studies.
Estimate the number and type	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
of families that will benefit	
from the proposed activities	
Location Description	NYC Department of City Planning - 120 Broadway, New York, NY 10271
	Bronx Borough Office - 1775 Grand Concourse, Bronx, NY 10453
	 Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241
	 Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424
	 Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301
Planned Activities	CD funds pay for support staff, contractual and professional services, supplies, materials, equipment, and software
	and hardware maintenance (including subscription services) within the various sections of the Department of City
	Planning's (DCP) Information Technology Division (ITD).
	• Geographic Systems Section (GSS): GSS is responsible for developing and maintaining specialized geographic
	data processing capabilities that support the planning activities of DCP and other City agencies, including
	Federally-funded programs such as CDBG. GSS produces the Geosupport System, which processes New York
	City geographic locations, such as addresses and street intersections, standardizes and validates locations, and
	relates these to various political and administrative districts such as community districts, census tracts, and
	school districts.
	 Database and Application Development (DAD) Section: DAD collects, processes, and provides land use,
	housing, economic, and demographic data that are used for developing neighborhood and community
	development plans, major citywide studies, and tax revenues and economic studies. DAD is also responsible
	for developing and maintaining on-line database systems that provide easy access to data including, but not
	limited to, Interim Management Pre-Application Certification Tracking (imPACT), which tracks land use
	projects in the pre-certification review process; Land Use and CEQR Application Tracking System (LUCATS),
	which tracks applications for land use changes through New York City's Charter-mandated review processes,
	including the Uniform Land Use Review Process (ULURP) and the City Environmental Quality Review (CEQR);
	and Primary Land Use Tax Lot Output (PLUTO), which contains extensive land use, zoning, and geographic data
	that are used with micro-computer database and mapping software. Data updates are completed twice a
	year.

		 ITD/Web Team: The Web Team is responsible for designing, building, and maintaining DCP's website for the dissemination of departmental data and information to the general public. GIS Team: The GIS Team maintains the data and application infrastructure used by DCP's planning and other professional staff for desktop geographic inquiry and analysis. Customized applications and interfaces are developed by the team to enhance the access to, and use of, the various geographic resources both within the agency and for the public. The GIS Team and the Web Team produce a wide range of GIS and related data products under the BYTES of the BIG APPLE heading for free distribution to other government entities and the general public. PC and Network Services (PCNS): PCNS provides services related to all agency computer hardware and software, and is responsible for managing the local and wide area networks at all DCP office locations. Director's Office: The Director's Office coordinates the work of the different ITD sections, prepares budget requests for OMB, tracks expenditures against budget allocations, and ensures that audits are completed. This Office is also responsible for maintaining the digital master Zoning Resolution text and coordinates the timely updating of the paper document with staff in the Zoning Division and the Graphics Division.
28	Project Name	Safe Horizon
	Goals Supported	Promote justice for victims of crime and abuse
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$3,246,000
	Description	Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the
	·	psychological, physical, and financial hardships associated with victimization.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will provide 112,250 units of service to crime victims.
	Location Description	 Bronx Criminal Court Reception Center, 215 East 161st Street, 3rd Floor Brooklyn Criminal Court Children's Center, 120 Schermerhorn Street, 8th Floor Reception Center, 120 Schermerhorn Street, 6th Floor Bronx Family Court Reception Center, 900 Sheridan Avenue, (Room 1-40) Children's Center, 900 Sheridan Avenue, (Room 1-41) Brooklyn Family Court Reception Center, 330 Jay Street, 12th Floor

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		Children's Center, 330 Jay Street, 1st Floor
		Hotlines
		Domestic Violence Hotline, (800) 621-HOPE (4673)
		Crime Victims Hotline, (866) 689-HELP (4357)
	Planned Activities	Safe Horizon is a nonprofit organization that provides a continuum of services to New York City crime victims, witnesses, and their families in order to reduce the psychological, physical, and financial hardships associated with victimization. The mission of Safe Horizon is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities.
		Safe Horizon offers CD-funded support and concrete services through its 24-hour Crime Victims Hotline and Domestic Violence Hotline and its Criminal and Family Courts in Brooklyn and in the Bronx. Services include: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual and group counseling; document replacement; emergency lock replacement; assistance in applying for Compensation for uninsured medical care, lost income, and funeral expenses; assistance with obtaining an order of protection; restitution; and services for intimidated victims and witnesses; reception centers; and day care for children at court. CD-funded services are targeted to low- and moderate-income persons.
		Safe Horizon also provides non-CD-funded services such as the Sexual Assault Hotline, borough-based community programs in all five boroughs, services in police precincts, NYC Family Justice Centers, supervised visitation, legal services, licensed mental health treatment, shelters, and overnight shelter for homeless youth.
		Safe Horizon's headquarters is located at 2 Lafayette Street in Manhattan. The NYC Mayor's Office of Criminal Justice provides administrative oversight for the program.
29	Project Name	GreenThumb
	Goals Supported	Provide community green space through gardens
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,289,000
	Description	Garden materials, technical assistance, and general support services are provided to community groups for the creation of community vegetable and flower gardens in vacant lots.
	Estimate the number and type	For 2018, the program anticipates that there will be 21,450 individuals served at GreenThumb gardens.
	of families that will benefit	
	from the proposed activities	
	Location Description	Gardens located in CD-eligible areas citywide
	Planned Activities	Established in 1978, GreenThumb remains the nation's largest urban gardening program, assisting 600 neighborhood
		groups in the creation and maintenance of community gardens aimed at increasing civic participation and encouraging

neighborhood revitalization. GreenThumb was initiated in response to the City's severe financial crisis during the 1970s, which resulted in a serious loss of population and housing in neighborhoods throughout the five boroughs. A tremendous amount of public and private land was left vacant, adding an unattractive and unsafe element to these devastated communities. GreenThumb's assistance helped neighborhood volunteers transform derelict land into active and attractive community resources. Administered by the Department of Parks and Recreation, GreenThumb provides technical support/assistance and manages the license agreements for all community gardens located on City property. Gardens located in CDeligible areas are also provided materials and tools. A majority of the gardens are under the jurisdiction of the Department of Parks and Recreation while the rest are on Department of Housing Preservation and Development and Department of Education land. GreenThumb organizes three large annual events starting with the annual Spring GrowTogether conference showcasing over 70 garden workshops that attract approximately 1,600 City gardeners, greening partners, youth, and the general public. In June, GreenThumb celebrates "GreenThumb Garden Month" with community gardens planning and hosting free community events in gardens throughout New York City. In the fall, GreenThumb hosts the Harvest Fair where gardeners show off their summer bounty and compete for blue ribbons in 30 vegetable, flower, and herb categories. The Harvest Fair also involves the Garden Recognition Awards, presenting awards in 10 different categories to garden groups serving local communities across NYC. GreenThumb links the distribution of all materials to educational workshops that are developed in partnership with gardeners and other greening organizations. All workshops are designed to enhance gardeners' horticultural, construction, and community development expertise, thus increasing the sustainability of their gardens and communities. In 2018 GreenThumb expects to offer approximately 150 educational workshops and events that will serve approximately 6,500 participants. GreenThumb promotes these numerous events, workshops, and workdays held in community gardens. As part of its programming, GreenThumb maintains an informational website, www.GreenThumbnyc.org. The majority of GreenThumb gardens are located in community districts that request and receive Federal financial support for a combination of affordable housing, business development, and open space projects. As a result, active garden sites create a stable force in the community and serve as anchors for area redevelopment initiatives. GreenThumb gardeners, who often live or work near the gardens, share many interests such as public safety, environmental quality, housing, and educational opportunities in their communities. GreenThumb gardens are managed by community and block associations that are interested in improving their neighborhood through a complement of open space, affordable housing, and economic development opportunities. **Project Name** 30 **Day Care Center Services** Provide day care services to low/mod households **Goals Supported**

Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$2,963,000
Description	Children are provided child development, educational, and social services in day care centers operated under contract with the City.
Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that there will be 189 persons assisted.
Location Description	Betances Early Childhood Education Center (operated by Sheltering Arms NY) • 528 East 146th Street, Bronx New Life Child Development Center • 1307 Greene Avenue, Brooklyn • 408 Grove Street, Brooklyn • 295 Woodbine Street, Brooklyn Rena Day Care Center • 639 Edgecombe Avenue, Manhattan
Planned Activities	The Administration for Children's Services' (ACS) Division of Early Care and Education administers one of the largest publicly-funded early care and education systems in the country, serving almost 100,000 children in different types of service settings. The services are provided through the <i>EarlyLearn NYC</i> contractor system and through issuance of vouchers to eligible families to purchase child care from providers in the City. The most recent data for programs operated under contract with the City estimates 30,300 enrollees.
	All <i>EarlyLearn NYC</i> programs contracted with ACS's Division of Early Care and Education are designed to ensure that quality services are provided to children. Individualized and group educational instruction, group play, trips, and special projects are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs offer family engagement activities and community participation is encouraged by the program staff and parents.
	Through <i>EarlyLearn NYC</i> and vouchers, the goal is to provide a safe learning environment for the delivery of group and family day care services that are designed to address the developmental, social, educational, and nutritional needs of children from ages two months to 12 years old.
Project Name	Beacon School Program
Goals Supported	Provide enrichment activities to low/mod areas
Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$5,606,000

Description	The Beacon School Program provides comprehensive services to youth and community residents. Each school has an
	advisory council comprised of community residents and officials to ensure community ownership and support.
Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will serve 12,000 individuals.
Location Description	CD-funded Beacon Schools are located at the following addresses:
	I.S. 117 - 1865 Morris Avenue, Bronx
	I.S. 217 (School of Performing Arts) - 977 Fox Street, Bronx
	P.S./I.S. 224 - 345 Brook Avenue, Bronx
	P.S. 11 - 1257 Ogden Avenue, Bronx
	• I.S. 219 - 3630 Third Avenue, Bronx
	I.S. 271 - 1137 Herkimer Street, Brooklyn
	J.H.S. 218 - 370 Fountain Avenue, Brooklyn
	M.S. 562 - 125 Covert Street, Brooklyn
	 M.S. 328 - 401 West 164th Street, Manhattan
	I.S. 49 - 101 Warren Street, Staten Island
Planned Activities	The Beacon School Program provides comprehensive services to youth and community residents. Located in public schools across New York City, each Beacon transforms its host school into a resource for the whole community by offering an integrated range of programming tailored to local needs. Services are provided along major core service areas that include: Academic Enhancement, Life Skills, Career Awareness/School-to-Work Transition, Civic Engagement/Community Building, Recreation/Health and Fitness, and Culture/Art. The core areas are delivered through three distinct activity structures: drop-in activities where participants engage in recreational opportunities and self-directed study; planned activities where participants explore new interests and develop skills; and community events where the community has an opportunity to engage in various happenings such as community beautification and health fairs. Typical program activities include homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. Beacons operate services for youth and community residents year round. All Beacons are required to operate a minimum of 42 hours a week over six days, in the afternoons and evenings, on weekends, school holidays, and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week, Monday through Friday. All Beacons have an Advisory Council consisting of community residents, principals, local police officers, and program participants to foster and enhance communication among all stakeholders and improve community resources.
Project Name	Minipools
Goals Supported	Provide recreational activities for low/mod people

Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$567,000
Description	CD funds pay for seasonal lifeguards, recreation, and support staff at Minipools that are located in or near New York
	City Housing Authority developments.
Estimate the number and type	For 2018, the program anticipates that it will serve 62,084 children.
of families that will benefit	
from the proposed activities	
Location Description	Bronx
	• Site: Edenwald Houses Pool, Schieffelin Avenue & East 229th Street
	Adjacent NYCHA Sites: Edenwald Houses
	Site: Playground 174, East 174th Street and Bronx River Avenue
	Adjacent NYCHA Sites: Bronx River Houses
	Brooklyn
	• Site: Fox Playground, Flatlands Avenue and Ralph Avenue
	Adjacent NYCHA Sites: Glenwood Houses
	Site: Glenwood Playground, Farragut Road and Ralph Avenue
	Adjacent NYCHA Sites: Glenwood Houses
	Site: Albert J. Parham Playground, DeKalb Avenue and Clermont Avenue
	Adjacent NYCHA Sites: Raymond Ingersoll Houses, Walt Whitman Houses
	Manhattan
	Site: Abraham Lincoln Playground, East 135th Street and Fifth Avenue
	Adjacent NYCHA Sites: Abraham Lincoln Houses, Jackie Robinson Houses
	Site: Frederick Douglass Playground, West 102nd Street and Amsterdam Avenue
	Adjacent NYCHA Sites: Frederick Douglass Houses
	Site: Tompkins Square, East 10th Street and Avenue A
	Adjacent NYCHA Sites: Jacob Riis Houses, Lower East Side Houses, Lillian Wald Houses, Samuel Gompers Houses,
	Baruch Houses
	Staten Island
	Site: General Douglas MacArthur Park, Jefferson Street and Dongan Hills Avenue
	Adjacent NYCHA Sites: Berry Houses
	Site: Old Town Playground, Kramer Street and Parkinson Avenue
	Adjacent NYCHA Sites: South Beach Houses

		Site: Stapleton Playground, Tompkins Avenue, Hill Street, and Broad Street
		Adjacent NYCHA Sites: Stapleton Houses
	Planned Activities	The New York City Department of Parks and Recreation's Minipools program offers safe swimming opportunities for children ages 6 to 11, as well as for toddlers accompanied by an adult. CD funds are used to pay for seasonal lifeguards, Parks Enforcement security personnel, and the staff that operate the filtration systems to maintain water quality and perform custodial services. The 11 CD-funded Minipools operate during the summer months and are located near New York City Housing Authority developments.
33	Project Name	Pelham Bay Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
		Administration - CDBG
	Funding	CDBG: \$586,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Pelham Bay Park.
	Estimate the number and type	For 2018, the program anticipates that 5,400,000 people will visit Pelham Bay Park.
	of families that will benefit	
	from the proposed activities	
	Location Description	Pelham Bay Park, Bronx
	Planned Activities	The Pelham Bay Park Administrator's Office provides services for the largest park in the Bronx, serving low- and moderate-income borough residents. CD-funded staff includes the Pelham Bay Park Administrator, Natural Areas Manager, Wildlife Manager, and Special Events Coordinator. The Administrator's Office offers the following services:

		City Island, and is easily accessible by public transportation. In 2018, CD funds will also be used to update the user
		study.
34	Project Name	Prospect Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,012,000
	Description	CD funds pay for the staffing costs and related expenses associated with the administration of Brooklyn's Prospect Park, which includes the Audubon Center and Lefferts Historic House. The Audubon Center is a state-of-the-art facility dedicated to wildlife preservation and natural education. The Lefferts House offers free public programs that focus on the everyday life of the Dutch settlers that inhabited Brooklyn in the 1700s.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that 8,863,109 individuals will visit the park (based on a user survey).
	Location Description	Prospect Park, Brooklyn
	Planned Activities	The Prospect Park Administrator's Office provides the following services for the park, which serves the borough of Brooklyn: Coordination of conservation and recreation activities; Coordination of educational programs; Coordination and implementation of volunteer programs; Coordination and implementation of special projects and events; Administrative and liaison functions with the nonprofit Prospect Park Alliance; Public relations and community outreach; Coordination of capital planning and investments; and Delivery of services to ensure park security and upgrading. Funds may also be used to purchase equipment when available. The Prospect Park Audubon Center in the Boathouse has developed a curriculum of urban environmental education programs open to academic groups and the general public. The Center combines exhibits, nature trails, and citizen science projects to meet the varying instructional levels required for educators, students, and the public. The Center's initiative, "Pop-up Audubon," brings educational programs out to the public at various locations in the park. The Lefferts Historic House interprets everyday life in the farming village of Flatbush as Dutch, African, and Native American children experienced it in the early Nineteenth Century.

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		Volunteer recruitment and coordination of Volunteer programs provides thousands of volunteer hours essential to the function and vitality of the Park. The Prospect Park Tennis Center's Junior Development program serves the diverse population within Brooklyn communities, including many underserved youth that participate on a scholarship basis.
		A Federally-funded user study of Prospect Park indicated the majority of park visitors come from CD-eligible Brooklyn census tracts. In 2018, CD funds will also be used to update the user study.
		For more information about Prospect Park, please visit the following websites:
		www.nycgovparks.org/parks/prospectpark or www.prospectpark.org.
35	Project Name	Van Cortlandt Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$522,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Van Cortlandt Park.
	Estimate the number and type	For 2018, the program anticipates that 2,600,000 individuals will visit Van Cortlandt Park.
	of families that will benefit	
	from the proposed activities	
	Location Description	Van Cortlandt Park, Bronx
	Planned Activities	The Van Cortlandt Park Administrator's Office represents the third largest park in New York City and predominantly serves low- and moderate-income residents of the Bronx. CD-funded staffing includes the Park Administrator, the Special Events Coordinator, and an Office Manager. Along with two Park Managers, they oversee four offices: one at Ranaqua to coordinate with the Borough Administration; one at Van Cortlandt Garage for the forest restoration and turf & trails crews; another at the park's headquarters building for the maintenance and operations staff; and at the Van Cortlandt Golf House for teen and volunteer programs. Staff at these offices oversees all programming, maintenance, and operations of the park in addition to capital projects and community outreach.
		The CD-funded Special Events Coordinator oversees permitting for hundreds of events from family barbecues to the New York Philharmonic Concert that comes to the park. The park offers free public programming including the Barefoot Dancing Series in the spring and summer, monthly volunteer forest workdays, and weekly Bird Walks conducted from April to November. Newly added programs include the Hike & Draw series, Painting from Nature series, and a rowing program.
		The Department of Parks and Recreation's <i>Van Cortlandt Park Natural Areas Management Plan</i> and the <i>Van Cortlandt Park Master Plan 2034</i> include horticultural and natural area plans. These documents currently guide work on the park's physical aspects.

		CD-funded staff coordinates the programs and concerns of a Community Council made up of representatives from the many diverse park user groups. The Council meets twice a year to grapple with park issues and recommend solutions in concert with the master plan ideas. Van Cortlandt Park Conservancy, Friends of Van Cortlandt Park, Van Cortlandt Track Club, Friends of Canine Court, National Society of The Colonial Dames in the State of New York, Friends of the Old Croton Aqueduct Trail, Woodlawn Taxpayers Association, Bronx Community Board 8, NYC Audubon, Bike NY, Transportation Alternatives, and many sports and athletic leagues are all represented. The Administrator's Office produces seasonal calendars promoting programs of all these groups for the general public as well as maintains the official website for the park, www.vcpark.org.
		A Federally-funded user study of Van Cortlandt Park indicated the majority of visitors to the park come from CD-eligible Bronx census tracts. In 2018, CD funds will also be used to update the user study. Van Cortlandt Park is adjacent to the Kingsbridge, Norwood, and Woodlawn communities and is easily accessible by public transportation.
		For more information about Van Cortlandt Park, please visit the following websites: www.vcpark.org or www.nycgovparks.org/parks/VanCortlandtPark.
36	Project Name	Code Violation Removal in Schools
	Goals Supported	Provide safe learning environment in City schools
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$16,350,000
	Description	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools.
	Estimate the number and type	For 2018, the program anticipates that it will prevent or remove code violations in schools that serve an estimated
	of families that will benefit	151,489 children.
	from the proposed activities	
	Location Description	Citywide
	Planned Activities	CD funds are used by the Department of Education to prevent or remove code violations in New York City
		schools. The activities may include the installation, repair, or replacement of emergency lighting, elevator guards,
		corridor doors, door closers, bathrooms, fire-rated doors and hardware, panic hardware, fire alarm systems, fire
		suppression systems, fire extinguishers, sprinklers/standpipes, radiator shields, potable water systems, sewage
		systems, kitchen ventilation/exhaust systems, and heating/cooling/refrigeration systems; environmental health
		inspections; flame-proofing curtains; building elevator and sidewalk elevator upgrades; and the repair of bleachers,
		retaining walls, interior masonry, falling plaster, damaged flooring, ceilings, electrical fixtures, water closets,
		mandated signage, and wiring. To avoid archaeological concerns, playground resurfacing may be performed provided
		there is no increase in the playground area and no excavation is proposed.

		Additionally, in Calendar Year 2018, DOE will use CD funds to test for and address elevated lead levels in school drinking water. In September of 2016, the City and State agreed to new lead testing protocols in City schools. Using contractors and custodial staff, DOE will test all 1,726 schools located in approximately 1,400 buildings and remediate
		any fixtures that test positive for lead.
37	Project Name	DFTA Senior Center Improvements Program
	Goals Supported	Provide safe, accessible senior centers
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,920,000
	Description	CD funds are used for the renovation of the physical plant and the rectification of code violations in senior centers.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will complete projects at six facilities serving an estimated 8,400 seniors.
	Location Description	The following is a list of possible sites where work may take place in 2018.
		Bronx
		BronxWorks Heights Neighborhood Senior Center, 200 West Tremont Avenue
		Bronxworks Morris, 80 East 181st Street
		Northeast Bronx, 2968 Bruckner Boulevard
		SEBCO Mt. Carmel, 2405 Southern Boulevard
		Brooklyn
		Albany Senior Center, 196 Albany Avenue
		BCA Neighborhood Senior Center, 545 60th Street
		CCNS Pete McGuinness Senior Center, 715 Leonard Street
		Fort Greene Hazel Brooks, 951 Ocean Avenue
		Midwood Senior Center, To Be Determined
		Senior League of Flatbush, 870 Ocean Parkway
		Manhattan
		BRC, 30 Delancey Street
		Carter Burden Neighborhood Senior Center, 351 East 74th Street
		CPC Project Open Door, 168 Grand Street
		FIND Woodstock Senior Center, 160 West 61st Street Singuish Senior Center, 231 Fact 13th Street
		Sirovich Senior Center, 331 East 12th Street

		Washington Heights Senior Center, 650 West 187th Street
		Queens
		CCNS Bayside Senior Center, 221-15 Horace Harding Expressway
		Elmhurst Jackson Heights, To Be Determined
		Korean American Senior Center of Flushing, 203-05 32nd Avenue
		Staten Island
		CYO Senior Guild Lunch, 120 Anderson Avenue
		Mt. Loretto Friendship Club Center, 6581 Hylan Boulevard
		S.I. Community Services Friendship Club, 11 Sampson Avenue
	Planned Activities	CD funds are used for the acquisition, renovation, and the rectification of code violations in senior centers. Activities may include relocation; plumbing upgrades; the installation of lighting and emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrades; bathroom renovations; rewiring; floor replacement; accessibility for persons with disabilities; and security and elevator improvements. Approximately 20 percent of the total allocation will be used for consultant services.
38	Project Name	DHS Homeless Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Emergency Shelter
		Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$3,545,000
	Description	The Department of Homeless Services provides shelter and services to homeless families and single adults. CD funds
		help pay for security services at the 30th Street Men's Shelter in Manhattan.
	Estimate the number and type	For 2018, the program anticipates that it will provide shelter to 5,902 homeless individuals at the 30th Street Men's
	of families that will benefit	Shelter.
	from the proposed activities	
	Location Description	30th Street Men's Shelter - 400-30 East 30th Street, Manhattan
	Planned Activities	The 30th Street Men's Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th
		Street, Manhattan. This site acts as the Department of Homeless Services' main point of entry for all single adult men
		as well as adult families and, as such, acts as DHS's primary location for Intake and Diversion efforts for these
		populations. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and
		their available resources, and provides valuable services including, but not limited to, family mediation, emergency

		one-shot deal applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification. On a daily basis, 145 beds are made available for Intake and Diversion efforts.
		In addition, the 30th Street Men's Shelter also serves as two different programmatic shelters. The 30th Street Assessment program shelters 230 men on a nightly basis, and serves as one of four assessment shelters for men in the shelter system. Social services are tailored to a 21-day assessment of clients and recommendation for program type. The 30th Street General Shelter has capacity for 475 clients, and offers case management and employment-related assistance with long-term placement as the goal of social services.
		As shelters, both programs provide three meals a day, clean linens and toiletry essentials, a lock/locker to secure valuables, a safe and respectful environment, and case management services. Case management services are built around each individual's unique set of strengths and aid the client as they move from emergency shelter to permanent independent living. Case management services include entitlement enrollment, employment assistance, financial management, substance abuse/mental illness support, medical management, and permanent housing assistance. CD funds pays for a portion of the contract with a private security firm at the 30th Street Men's Shelter in an effort to provide a safe environment for the residents.
39	Project Name	Homeless Outreach and Housing Placement Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$553,000
	Description	Outreach services are provided to homeless individuals throughout Staten Island.
	Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will provide shelter and services to 3,500 homeless individuals.
	Location Description	25 Central Avenue, Staten Island, New York 10301
	Planned Activities	Through a contract with the New York City Department of Homeless Services, in collaboration with the New York City
		Department of Health and Mental Hygiene, Project Hospitality provides homeless outreach and housing placement services to homeless, mentally ill persons who also may have substance use/dependence problems and occupy the Staten Island Ferry Terminal or other locations throughout Staten Island. The primary goal of the Homeless Outreach and Housing Placement Services program is to provide an array of services to mentally ill homeless and dually diagnosed clients. Many clients are often faced with a multitude of issues. Project Hospitality's trained staff provides support 24 hours/7 days a week to connect homeless individuals with appropriate and needed services. Outreach teams canvas the Staten Island Ferry and other known locations throughout Staten Island that homeless individuals often frequent. Currently, daily efforts with local officials and the Outreach team engage more than 20 individuals at

		the Ferry terminal. Individuals are provided and offered services such as transport, showers, food, and shelter. In addition, Outreach Teams also respond to the 311 Homestat initiatives. Project Hospitality works in collaboration with the NYC Department of Transportation at the Staten Island Ferry Terminal, the 120th Police Precinct, its annex office inside the terminal, and local hospitals and clinics. This program focuses on providing housing, accompanied by wraparound treatment and support services. The program is designed to respond effectively to the psychiatric and substance abuse issues that impact a person's ability to secure treatment and housing services.
		Homeless Outreach and Housing Placement workers approach, engage, and try to work intensively with homeless people to move them out of the Staten Island Ferry Terminal or off the streets. Outreach workers engage and counsel such persons, perform assessments, and refer homeless persons to a variety of services to address their most immediate needs. They organize such emergency services as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care.
		The goal of this model is to reduce the number of homeless persons who live in places not meant for human habitation, in and around the Staten Island Ferry Terminal and throughout the borough of Staten Island, and to expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs, with the long-term goal of permanent housing for all homeless persons on Staten Island. In order to advance this goal, in the past year Project Hospitality has increased program operations to a 24 hours/day, seven days/week, 365 days/year model.
40	Project Name	DHS Shelter Renovations Project Support
	Goals Supported	Reduce homelessness
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$804,000
	Description	CDBG funds will be used for DHS staff that oversees the rehabilitation of City- and nonprofit-owned homeless shelters. The actual rehabilitation will be paid for with non-CDBG funds.
	Estimate the number and type	Since CD funds are only used to pay the salaries of the staff that oversee shelter renovations, the City does not
	of families that will benefit	quantify accomplishments for this program.
	from the proposed activities	
	Location Description	NYC Department of Homeless Services - 33 Beaver Street, New York NY, 10004
	Planned Activities	The Department of Homeless Services uses City capital funds to rehabilitate City- and, in eligible instances, nonprofit-
		owned homeless shelters. Rehabilitation may include but is not limited to: roof upgrade or replacement, window replacement, fire safety work, various structural improvements, heating and ventilation upgrade, elevator
		replacement, the safety work, various structural improvements, heating and ventuation apgrade, elevator

		reconstruction, and lighting improvements. CD funds will be used for DHS staff that oversees the rehabilitation
41	Due in at Nove	contracts.
41	Project Name	HPD Shelter Expansion Staff
	Goals Supported	Reduce homelessness
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
		Administration - CDBG
	Funding	CDBG: \$610,000
	Description	CDBG funds will pay for the shelter expansion staff that will oversee construction of homeless shelters, while non-
		CDBG funds will be used for the actual construction.
	Estimate the number and type	Since CD funds are only used to pay the salaries of the staff that oversee shelter renovations, the City does not
	of families that will benefit	quantify accomplishments for this program.
	from the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development (HPD) - 100 Gold Street, New York, NY, 10038
	Planned Activities	To assist in implementing the Mayor's Homelessness Plan, Turning the Tide on Homelessness in New York City, CD funds will partially support a new initiative that seeks to preserve high quality shelters and create permanent housing for homeless households.
		In conjunction with the Department of Homeless Services (DHS), HPD will work to address the needs of the current shelter system through increased capacity and efficiency, better property management, and expanded permanent placement options for the increasing homeless population. The goal is to renovate existing DHS shelters with unmet capital needs, add beds to shelters to make them more efficient—thus reducing the need for new shelters—and refinance existing City- or nonprofit-owned shelters through HPD's loan programs to ensure long-term financial and physical well-being.
		The program will apply HPD's institutional knowledge and resources in housing development to assist the shelter system using a real estate toolkit and asset management approach, which will provide a variety of options depending on the shelter needs, including: • Renovating the site to improve quality; • Increasing bed count through more efficient use of space; • Incorporating adjacent City-owned parcels; • Converting shelter beds to permanent housing; and • Increasing inspections, issuing violations when warranted, and providing oversight to shelter operators. Recognizing that different shelters require different outcomes, the program will determine if the building has unmet
		capital needs, can be renovated to create more beds within the existing site, can incorporate a supportive housing

		component, has unused development potential, and can sustain operations in the long term. After HPD assesses potential site needs, the City will undertake a full financial analysis and determine whether to rezone the property. The creation of project reserves, new tools to finance renovation, and incentives to efficiently manage current shelters—along with creating permanent housing on existing shelter sites—will help mitigate the increase in the City's homeless population. This program is focused on the rehabilitation and reconstruction of existing homeless shelters owned by either the City or nonprofit partners. CDBG funds will pay for the shelter expansion staff that will oversee construction, while non-CDBG funds will be used for construction. An attorney will also be funded through the HPD Administration program.
42	Project Name	HPD Fair Housing Services Program
	Goals Supported	Reduce housing discrimination
	Needs Addressed	Housing - Fair Housing
	Funding	CDBG: \$279,000
	Description	The Department of Housing Preservation and Development provides fair housing counseling and educational services through an agreement with the City's Commission on Human Rights.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
	Location Description	Citywide
	Planned Activities	HPD's Fair Housing Services Program is the result of an interagency Memorandum of Understanding (MOU) between the New York City Department of Housing Preservation and Development and the New York City Commission on Human Rights (CCHR). This agreement enables HPD to utilize CCHR's dedicated and knowledgeable staff. CCHR is mandated to enforce the most comprehensive local human rights law in the country. The City's Human Rights Law, like the Federal Fair Housing Act, prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawful source of income. The City's law also prohibits bias-related harassment. Because the City's Human Rights Law is inclusive of the Federal Fair Housing Act, the MOU is compliant with HPD's Federally-mandated obligation to promote fair housing.
		The MOU has created a Fair Housing Services Program focused on raising the awareness of building owners and project sponsors of their duty to comply with the Federal Fair Housing Act and the NYC Human Rights Law. CCHR staff present a review of fair housing obligations during HPD's weekly Pre-Award Conferences, wherein recipients of HPD

		funding are also informed of equal opportunity, business utilization, and workforce participation provisions found in HPD contracts.
		CCHR participates in community forums ("Owners Night" and "Tenant Nights") sponsored by HPD, in partnership with local political and community leaders, to inform the public of housing opportunities and regulations and to answer questions related to fair housing.
		HPD and CCHR conduct quarterly "Fair Housing in Practice" workshops for representatives of building owners and sponsors. The workshops promote understanding of how to avoid discriminatory practices and policies; provide an overview of tenant/buyer rights; and include a presentation on HPD affirmative marketing guidelines.
		HPD and CCHR have created a City website that promotes awareness of fair housing practices and enforcement. Fair Housing NYC is a visually appealing website that provides the public with a broad range of fair housing-related content and referral services. The site includes summaries of relevant laws, examples of discriminatory practices and policies, and links to CCHR and HPD resources. The summaries can be downloaded and printed in the most widely used languages in New York City: English, Spanish, Korean, Haitian Creole, Russian, and Mandarin. The site can be accessed at: http://www.nyc.gov/html/fhnyc/html/home/home.shtml.
		The Fair Housing Services Program reaffirms HPD's and CCHR's commitment to implement the goals and objectives of Federal and City mandates to promote housing choices free of discriminatory barriers.
43	Project Name	Demolition Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Non-Housing Community Development/Clearance
	Funding	CDBG: \$10,964,000
	Description	HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of
		Buildings. CD funds pay for the demolition work performed by outside contractors.
	Estimate the number and type	For 2018, the program anticipates that there will be 35 CD-funded demolitions.
	of families that will benefit	
	from the proposed activities	
	Location Description	Citywide
	Planned Activities	The Demolition Unit within HPD's Division of Maintenance has the authority to contract out for emergency
		demolitions when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency, as
		established by the New York City Administrative Code. The Code further requires the treatment of any structure that
		may become "dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health,
		or morals." Pursuant to DOB guidelines, this would include deteriorated residential and commercial structures
		determined to be unsafe and/or debilitated in any area, including Urban Renewal Areas. DOB issues Unsafe Building

		violations for buildings or properties that are dangerous or unsafe throughout the City. If the owner does not correct the unsafe condition, DOB may initiate an Unsafe Building proceeding in Supreme Court. The court may issue a precept, which provides a determination of the remedy required to abate the unsafe condition and directs the City to correct the condition unless an owner does so in a timely manner. Depending on the situation, the remedy may consist of sealing the property, making repairs such that the condition of concern is addressed, or demolishing the structure.
		The Demolition Unit is responsible for surveying the site, providing a scope of work and cost estimate, and overseeing and approving all demolition, cleaning, and grading of land. CD funds are expended for all full and partial demolition of privately-owned residential and commercial properties, and some City-owned properties. When DOB directs HPD to perform necessary work in accordance with an emergency declaration or precept, HPD engages a contractor to take the appropriate action to correct the condition. Correcting the condition may include demolition (which would be CD-funded), shoring/bracing (which would be funded by tax levy dollars), or sealing for commercial properties (which would be funded by tax levy dollars).
		In accordance with the City's Administrative Code, owners are billed for the City's expenses for demolition work. CD
		revenue is generated when private owners pay for demolitions performed by the City.
44	Project Name	Public Housing Rehabilitation Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Public Housing
		Administration - CDBG
	Funding	CDBG: \$39,461,000
	Description	CDBG funds will be used to renovate NYCHA residential buildings.
Ī	Estimate the number and type	In 2018, the program will improve 10,000 housing units.
(of families that will benefit	
<u> </u>	from the proposed activities	
<u> </u>	Location Description	NYCHA Developments Citywide
	Planned Activities	CD funds will be used to pay for various rehabilitation activities in NYCHA residential buildings.
45	Project Name	Maintenance and Operation of Tax-Foreclosed Housing
l —	Goals Supported	Return foreclosed housing to private ownership
l —	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$18,197,000
	Description	This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of
		selling the buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.

Estimate the number and type of families that will benefit from the proposed activities	For 2018, the program anticipates that it will assist 2,260 units of tax-foreclosed rental housing.
Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. These programs are designed to benefit the low- and moderate-income people who occupy these buildings.
Planned Activities	The Maintenance and Operation of Tax-Foreclosed Housing program conducts the following activities in City-owned tax-foreclosed housing: • HPD conducts necessary repairs, either through in-house staff or private contractors, including plumbing and electrical work, seal-ups, boiler repair, roof repair, and renovating common areas. CD funds pay for fuel and utilities. • CD-funded staff oversee maintenance and repair efforts, including: - Responding to emergency complaints regarding heat and other essential services; - Processing work order requests; - Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications; - Inspecting, monitoring, and surveying repairs for City-owned properties; - Managing the process of bidding, awarding, and processing of publicly competitive sealed bids above \$90,000; and - Supervising fiscal support operations and processing invoices for inspection and payment. • Under a competitively bid contract, superintendents are employed to provide janitorial services. Tenant Interim Lease (TIL): Through TIL, City-owned buildings become independent housing cooperatives under a Housing Development Fund Corporation structure where tenants become homeowners. Training contracts enable HPD to work with tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, HPD will cover repairs and fuel and utility expenses. The TIL staff, which is CD-funded, ensures compliance with applicable laws and regulations.
	Sale of City-Owned Buildings: City-owned buildings managed by HPD are transitioned into ownership by tenants, nonprofit organizations, or private entrepreneurs through the programs of the Division of Property Disposition and Finance (PDF). CD funds continue to maintain these buildings until the City can achieve its goal of selling the buildings and returning them to the tax rolls. The primary avenues by which City-owned buildings are returned to private ownership are TIL, the Affordable Neighborhood Cooperative Program, and the Multifamily Preservation Loan

		Program. The staff that oversee these programs are not CD-funded.
		Third Party Transfer for Non-City-Owned Foreclosed Property: In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title, the City may petition the Court to convey the property to a qualified third party. HPD selects responsible for-profit and nonprofit owners. Until the properties can be transferred to a permanent owner, the Neighborhood Restore Housing Development Fund Corporation assumes interim ownership, provides technical assistance, and oversees management by the prospective owners. The prospective owners manage the properties and secure rehabilitation financing prior to the final transfer. Rehabilitation financing may include City Capital, Federal HOME funds, private debt, and/or Low Income Housing Tax Credits. During the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property management costs. CD funds may be used for emergency repairs/building stabilization, utilities, legal and title fees, and environmental/property surveys. Further, a subset of the TPT building portfolio receives regular CD-funded fuel deliveries.
46	Project Name	Avenue NYC
	Goals Supported	Revitalize commercial districts in low/mod areas
	Needs Addressed	Non-Housing Community Development/Eco Development
	Funding	CDBG: \$2,219,000
	Description	Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance
		and marketing and promotion programs to small businesses.
	Estimate the number and type	For 2018, the program anticipates that it will provide façade design services to 8 businesses. Additionally, 30
	of families that will benefit	organizations will complete capacity building projects.
	from the proposed activities	
	Location Description	Bronx - Allerton, Baychester, Fordham, Highbridge/University Heights, Hunts Point, Kingsbridge, Marble Hill, Morris Heights, Morris Park, Mott Haven, Norwood, Parkchester, Pelham Parkway, South Bronx, Wakefield/Williamsbridge/Baychester, West Farms, and Woodlawn.
		Brooklyn - Bedford Stuyvesant, Bensonhurst, Brighton Beach, Brownsville, Bushwick, Clinton Hill, Coney Island, Crown Heights, Cypress Hills, Downtown Brooklyn, East Flatbush, East New York, East Williamsburg, Flatbush, Fort Greene, Greenpoint, Midwood, Northside Williamsburg, Prospect Heights, Prospect-Lefferts Gardens, South Brooklyn/Red Hook/Gowanus, South Williamsburg, Sunset Park, and Wallabout.
		Manhattan - Central Harlem, Chinatown, East Harlem, East Village, Hamilton Heights, Lower East Side, Two Bridges, Washington Heights/Inwood, and West Harlem.

Queens - Astoria-Ditmars, Central Astoria, Corona, Downtown Flushing, Downtown Jamaica, Jackson Heights/Elmhurst, Jamaica East, Jamaica South, North Corona, Queensbridge/Ravenswood, Richmond Hill/Ozone Park, Ridgewood, Rockaway Peninsula, Sunnyside, and Woodside. Staten Island - New Brighton, Port Richmond, and Stapleton/St. George/Tompkinsville. **Planned Activities** Avenue NYC promotes the economic viability of neighborhood business districts. This program is intended not only to help local businesses directly engage local residents but to also preserve neighborhoods more broadly. The target areas selected experience varying degrees of stagnation, deterioration, or disinvestment, and the incomes of the areas' populations are primarily low to moderate. Projects usually have a local community sponsor, frequently a Community-Based Development Organization (CBDO), that represents the needs of local merchants, property owners, and local residents. The sponsor contracts with SBS to carry out the neighborhood revitalization strategy and set the foundation for the area's long-term prosperity. The program's goals are to attract, retain, and expand businesses and business opportunities throughout New York's neighborhoods; provide quality goods and services to local residents serviced by the targeted business districts; and foster collaboration among businesses in a neighborhood. SBS staff works with the local sponsor to plan, develop, and administer comprehensive revitalization. The following eligible activities represent some of the basic program elements: Placemaking focuses on creating or enhancing a sense of place that captures or reinforces the unique character of the commercial corridor. The program entails developing a new, or solidifying a current, placemaking strategy that identifies and leverages unique attributes of the target commercial district to attract local resident customers. These efforts aim to increase consumer spending in the district. Business Attraction efforts work to attract new businesses and investment into the targeted district so that the commercial corridor may better serve the needs of local residents. Facade Improvement covers costs related only to program design, administration, and marketing of facade improvement activities. Sponsors will be required to use the services of a design consultant and produce model storefronts with a combination of open grid security gates, retractable or faux-retractable awnings, high quality storefront signs, and an exterior finish (paint or other material). Merchant Organizing selects sponsors to lead the planning and outreach for the creation of a new merchants association or the revitalization of an existing organization that can address business needs in the commercial corridor. Sponsors are expected to develop a plan for organizing merchants and accomplish concrete organizing milestones within the contract year. Capacity Building Initiatives build the capacity of nonprofit economic development corporations, Business Improvement Districts, CBDOs, and merchants associations. Initiatives are specific to the technical and

		strategic needs of each individual organization, draw on the strengths and distinctiveness of each commercial district, and are expected to produce a measurable improvement in the commercial life of the community and functioning of the organization receiving capacity building services. SBS will continue its nonprofit management technical assistance programs by expanding the capacity building course offerings in Calendar Year 2018. Trainings will be offered to help organizations strengthen their boards, increase their programs' effectiveness, market their programs to constituents, and identify and secure alternative sources of funding
		in order to increase their stability. SBS will also provide local organizations with project management strategies to assist in the creation and implementation of commercial revitalization programs in their respective neighborhoods.
47	Project Name	Bronx River Project
	Goals Supported	Revitalize the Bronx River and the adjacent area
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$206,000
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks,
		and provide opportunities to enjoy and care for the river.
	Estimate the number and type	For 2018, the program anticipates that it will serve 265,000 individuals.
	of families that will benefit	
	from the proposed activities	The ANYO Learning Cities December 2
	Location Description	The NYC length of the Bronx River
	Planned Activities	The Bronx River Project works to restore the river and create a continuous greenway along its length. The program has several funding sources including City tax levy, private grants and gifts, State grants, and other Federal grants. CD
		funds are used to purchase education and outreach materials, office supplies, field equipment, and restoration
		supplies; and for the support of program consultants and ecological restoration personnel. The CD funding fully covers
		the Bronx River Conservation Manager position and two Crew Leader positions. The Department of Parks and
		Recreation (DPR) coordinates closely with the Bronx River Alliance to implement programs along the river as follows:
		Education: The Bronx River Education Program provides hands-on outdoor learning opportunities for thousands of
		students and educators in communities along the Bronx River. The program has three components: Bronx River
		Classroom, the Bronx River Stewards Volunteer Monitoring Program, and the Wade into the Bronx River series, which
		includes free lectures, walks, and workshops on educational topics related to the river. In addition, the Recreation
		Program guides thousands of Bronx residents each year on educational paddling adventures on the river.
		Outreach Program: Every year, the Bronx River Outreach Program draws thousands of people to the river through
		public events, including the Amazing Bronx River Flotilla, International Coastal Clean-up Day, and dozens of other
		activities including volunteer-led walks, clean-ups, restoration projects, movies nights, and performing arts programs along the river.
		aiong the river.

		Ecology Program: The Ecological Restoration and Management Program works to protect, restore, and manage the Bronx River through field work and policy leadership. Guided by an Ecology Team (comprised of scientists, community residents, and agency representatives), the Ecology Program tackles the most pressing ecological issues that affect the river corridor. The Bronx River Conservation Crew has a full-time presence on the river, implementing, monitoring, and maintaining the river and upland restoration efforts. To date, the Crew and volunteers have planted more than 100,000 trees, shrubs, and plants and removed over 650 tons of garbage; supported oyster and fish reintroduction projects; and performed year-round blockage and litter removal to keep the river clean and accessible to tens of thousands of paddlers. Greenway Program: The Greenway Program develops open spaces, restores existing parks, and integrates them into a series of continuous parks and trails along the river: the Bronx River Greenway. When complete, the greenway will form a 23-mile ribbon of parkland along the river from the Kensico Reservoir to the East River, opening up a healthy corridor for walking, biking, and running in communities that desperately need access to open spaces. The Alliance is uniquely structured to create common ground between government agencies and community-based organizations to develop the greenway. For the past several years, DPR has been consolidating the parkland along the entire New York City length of the river into a single Bronx River District (District 14). The district will expand southward as new, contiguous parks come into being. A single Bronx River District will foster more effective river- and greenway-wide programming, implementation of river-length ecological projects, and maintenance activities to uphold the environmental standards of the greenway's parks and pathways.
48	Project Name	CDBG Administration
40	Goals Supported	Independent living for the elderly and disabled Increase accessible hsg for people w/disabilities Make the City more livable for ppl w/disabilities Prevent long-term displacement and homelessness Reduce housing discrimination Perform housing market analysis Return foreclosed housing to private ownership Preserve and improve occupied private housing Provide enrichment activities to low/mod areas Provide safe, accessible senior centers Promote justice for victims of crime and abuse Reduce homelessness Provide recreational activities for low/mod people Provide community green space through gardens

	Promote community development through planning
	Provide day care services to low/mod households
	Maintain habitability for elderly homeowners
	Increase capacity of local arts organizations
	Preservation of historic buildings and areas
	Revitalize the Bronx River and the adjacent area
	Provide safe learning environment in City schools
	Improve sanitary conditions throughout the City
	Reduction of blighted properties
	Improve literacy of low-skilled adults
	Revitalize commercial districts in low/mod areas
Needs Addressed	Administration - CDBG
Funding	CDBG: \$1,763,000
Description	CD-funded staff provides administrative support services for planning, management, and citizen participation
	necessary to formulate, implement, and evaluate NYC's CDBG Program.
Estimate the number and type	This program is categorized as an administrative activity and thus is not required to provide accomplishment
of families that will benefit	projections.
from the proposed activities	
Location Description	NYC Office of Management and Budget - 255 Greenwich Street, New York, NY 10007
•	NYC Department of City Planning - 120 Broadway, New York, NY 10271
	NYC Landmarks Preservation Commission - 1 Centre Street, New York, NY 10007
	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
Planned Activities	This function provides administrative and support services for planning, management, and citizen participation
	necessary to formulate, implement, and evaluate the City's Community Development Program. These activities
	include:
	 Preparation and implementation of the Citizen Participation Plan, including technical assistance to
	Community Boards and other interested groups and citizens;
	Development of Community Development plans and policies;
	Preparation of the City's Consolidated Plan;
	Preparation of the Consolidated Plan Annual Performance Report;
	Preparation of Environmental Reviews;
	Monitoring of the expenditures for CD-funded programs;

		 Delineation of population groups served by CD programs;
		 Liaison function with HUD and other Federal departments; and
		 Certification and maintenance of the necessary records that demonstrate that Federal requirements for
		environmental review, relocation, equal opportunity, and citizen participation are met.
		In order to meet this mandate, as well as to plan effectively the City's future Community Development effort, a
		portion of the block grant is used to fund planning and management activities within the Office of Management and
		Budget, the Department of City Planning, the Landmarks Preservation Commission, and the Mayor's Office for People with Disabilities.
40	Dunio et Nome	
49	Project Name	2018-2021 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH18F002 (DOHMH-DC)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,246,006
	Description	Administration funds for the provision of housing related services to low income persons living with HIV/AIDS in NYC,
		Westchester, Rockland and Orange Counties, as well as Monmouth, Middlesex, and Ocean Counties in New Jersey.
		The administrative component of the HOPWA grant supports the staff of the Division of Disease Control that
		coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA.
	Estimate the number and type	Approximately 3,000 low-income individuals and their families will receive housing assistance across NYC, Central New
	of families that will benefit	Jersey and the Lower Hudson Valley.
	from the proposed activities	
		The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA
		programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which
		include the Counties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York
		and the counties of Ocean, Monmouth and Middlesex in New Jersey.
		HOPWA services that will be provided under the supervision and administration of the Division of Disease Control in
		Grant Year 2018 will include services to the following special needs populations:
		Adults with mental illness;
		Adults with substance abuse disorders;
		Adolescents/young adults;
		Individuals age 55 and over;
		Families with children;

	Recently released from jail/institution; and
	Homeless/chronically homeless.
Location Description	New York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and
Planned Activities	Ocean County, New Jersey. The City of New York Department of Health and Mental Hygiene's Division of Disease Control administers the HOPWA program for the New York City (NYC) Eligible Metropolitan Statistical Area (EMSA). The administrative component of the HOPWA grant supports the staff of the Division of Disease Control that coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA. The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which include the Counties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York and the counties of Ocean, Monmouth and Middlesex in New Jersey. HOPWA Services Delivered HOPWA services that will be provided under the supervision and administration of the Division of Disease Control in
	Grant Year 2018 include the following: Supportive Housing The adult supportive housing programs identify, secure, and provide appropriate, permanent housing for the following target HIV/AIDS populations: homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; young adults age 18-26; persons age 55 and over; individuals recently released from jail/institution; and homeless/chronically homeless. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
	Housing Placement Assistance The housing placement assistance programs provide housing information services to persons living with HIV/AIDS (PLWHA). These programs assist PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.
Project Name	2018-2021 African Services Committee NYH18F002 (ASC)
Goals Supported	Reduce homelessness among low-income PLWHA
	Increase housing stability among low-income PLWHA
	Promote access to care among low-income PLWHA
Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	Housing Support Services for PLWHA (HOPWA)

	Funding	HOPWA: \$350,000
	Estimate the number and type	Approximately 70 individuals and their families will receive housing placement assistance and housing information
	of families that will benefit	services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS
		(PLWHA). This program assists PLWHA lo+M9cate and secure permanent housing. Services also include short-term
		case management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program.
		Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire
		housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers
		and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
51	Project Name	2018-2021 AIDS Center of Queens County, Inc. NYH18F002 (ACQC)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,150,000
	Description	
	Target Date	
	Estimate the number and type	Approximately 100 low-income individuals and families will receive supportive housing services and 70 individuals and
	of families that will benefit	their families will receive housing placement assistance and housing information services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless
		single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and

		single adults recently released from jail/institution. Other service elements include on-site case management, harm
		reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
		Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS
		(PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case
		management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program.
		Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire
		housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers
		and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
52	Project Name	2018-2021 Bailey House, Inc. NYH18F002 (BH)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type	Approximately 25 low-income young adults between the ages of 18-26 will receive supportive housing and supportive
	of families that will benefit	services.
	from the proposed activities	
	Location Description	New York, NY.
	Planned Activities	Supportive Housing:
		The Bailey House supportive housing program will identify, secure, and provide appropriate, permanent housing to
		homeless young adults between the ages of 18-26. In addition to housing, the agency will provide other service
		elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and
		other supportive services as needed.
53	Project Name	2018-2021 CAMBA, Inc. NYH18F002 (CAMBA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,150,000
	Estimate the number and type	Approximately 100 low-income individuals and their families will receive supportive housing services and 70
	of families that will benefit	individuals and their families will receive housing placement assistance and housing information services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families and single adults diagnosed with a substance abuse disorder. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed. Housing Placement Assistance: The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed. Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers
54	Project Name	and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing. 2018-2021 Catholic Charities Neighborhood Services, Inc. NYH18F002 (CCNS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$928,500
	Estimate the number and type	Approximately 52 low-income individuals and their families will receive supportive housing and supportive services.
	of families that will benefit	
	from the proposed activities	
	Location Description	New York City, NY.

	Planned Activities	Supportive Housing:
	Trainica Activities	The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless
		single adults and families, single adults diagnosed with a substance abuse disorder, and single adults and/or families
		who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm
		reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
55	Project Name	2017-2020 Gay Men's Health Crisis NYH18F002 (GMHC)
	Goals Supported	Reduce homelessness among low-income PLWHA
	Goals Supported	Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	iveeus Audresseu	Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$447,500
	Estimate the number and type	Approximately 25 low-income individuals and their families will receive supportive housing and supportive services.
	of families that will benefit	Approximately 23 low-income individuals and their families will receive supportive flousing and supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
	Planned Activities	
		Gay Men's Health Crisis' supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service
		elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and
		other supportive services as needed.
56	Project Name	2018-2021 Harlem United Community AIDS Center, Inc. NYH18F002 (HUCAC)
30	Goals Supported	Reduce homelessness among low-income PLWHA
	Goals Supported	Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	iveeus Audresseu	Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,550,000
	Estimate the number and type	Approximately 150 low-income individuals and their families will receive supportive housing and supportive services.
	of families that will benefit	Approximately 150 for international and their families will receive supportive housing and supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
57	Project Name	2018-2021 Hispanic AIDS Forum NYH18F002 (HAF)
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	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$3,700,000
	Estimate the number and type	Approximately 250 low-income individuals and their families will receive TBRA services; 10 individuals and families will
	of families that will benefit	receive Short-Term Rental Assistance (i.e. STRMU), and 40 individuals and families will receive permanent housing
	from the proposed activities	placement services.
	Location Description	New York City, NY.
	Planned Activities	The Rental Assistance contract distributes short-term rental subsidies, long-term rental subsidies, and rental start-up
		(i.e. permanent housing placement services). Short-term rental subsidies are provided as emergency assistance to
		prevent eviction and homelessness.
58	Project Name	2018-2021 HIV/AIDS Services Administration NYH18F002 (HASA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$23,266,523
	Estimate the number and type	HOPWA 2018 funds will support 1,739 units of permanent supportive housing to individuals and families living with
	of families that will benefit	HIV/AIDS.
	from the proposed activities	
	Location Description	New York City, NY
	Planned Activities	Human Resources Administration: HIV/AIDS Services Administration (HASA) will serve as the administrative sub-
		recipient of the HOPWA award for all HASA supportive housing vendors in New York City, NY.
		During Grant Year 2018, case management and supportive services will be delivered in conjunction with permanent
		supportive housing. Specifically:
		Case Management and Supportive Services:
		HASA anticipates supporting over 33,300 individuals and families with case management services. HASA's caseload will
		include almost 29,900 single cases, nearly 3,400 family cases, and over 10,000 family members (i.e., non-medically
		eligible members of cases). As of September 2017, nearly 33,300 HIV-positive individuals were receiving direct housing

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		services through HASA. A total of \$1,000,000 in HOPWA funds will support HASA case management and support
		service personnel.
		Eligible case management activities include housing information services including, but not limited to, counseling,
		information and referral to assist an eligible person to locate, acquire, finance and maintain housing; supportive
		services including, but not limited to, assessment, permanent housing placement, and assistance in gaining access to
		local, State and Federal government benefits and services.
		Supportive Housing Contracts:
		Permanent supportive housing remains a significant and necessary component of the continuum of housing
		opportunities for New Yorkers living with HIV/AIDS. This funding will support contracts administered by HASA for
		permanent congregate facilities and permanent scattered-site supportive housing programs.
		Eligible activities include operating costs for housing including facility-based rental assistance, maintenance, security,
		operation, insurance, utilities, furnishings, equipment, supplies and other incidental costs; and rental costs for
		permanent scattered-site supportive housing programs.
59	Project Name	2018-2021 Institute for Community Living, Inc. NYH18F002 (ICL)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive
	of families that will benefit	services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site
		case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services
		as needed.
60	Project Name	2018-2021 Praxis Housing Initiatives, Inc. NYH18F002 (PRAXIS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
	110000710010000	Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive
	of families that will benefit	services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site
		case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services
		as needed.
61	Project Name	2018-2021 Project Hospitality, Inc. NYH18F002 (PH)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,250,000
	Estimate the number and type	Approximately 50 low-income individuals and their families will receive supportive housing services and 70 individuals
	of families that will benefit	and their families will receive housing placement assistance and housing information services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless
		single adults and families and single adults diagnosed with a substance abuse disorder. Other service elements include
		on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive
		services as needed.
		Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS
		(PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case
		management services, securing housing subsidies, and providing short-term rental, utility and security deposit
		payments to prevent or end homelessness as needed.

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		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program.
		Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire
		housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers
		and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
62	Project Name	2018-2021 Promesa, Inc. NYH18F002 (PROMESA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$445,000
	Estimate the number and type	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing and
	of families that will benefit	supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such
		as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other
		supportive services as needed.
63	Project Name	2018-2021 Services for the Underserved, Inc. NYH18F002 (SUS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type	Approximately 25 low-income single adults living with HIV/AIDS age 55 and older will receive supportive housing and
	of families that will benefit	supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:

		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless
		single adults living with HIV/AIDS age 55 or older. In addition to housing, the agency will provide other service
		elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and
		other supportive services as needed.
64	Project Name	2018-2021 The Osborne Association, Inc. NYH18F002 (OA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$350,000
	Estimate the number and type	Approximately 70 individuals and their families will receive housing placement assistance and housing information
	of families that will benefit	services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Housing Placement Assistance:
		The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.
		Housing Information Services:
		Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
65	Project Name	2018-2021 Unique People Services, Inc. NYH18F002 (UPS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000

	Estimate the number and type	Approximately 25 low-income single adults and/or families who are ineligible for HASA financial assistance will receive
	of families that will benefit	supportive housing and supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed
66	Project Name	2018-2021 Volunteers of America Greater New York, Inc. NYH18F002 (VOA)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Estimate the number and type	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing and
	of families that will benefit	supportive services.
	from the proposed activities	
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:
		The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other
		supportive services as needed.
67	Project Name	2018-2021 Lifting Up Westchester NYH18F002 (LUW)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,127,702

	Estimate the number and type	Approximately 75 homeless/at risk of being homeless individuals and families will receive tenant-based rental
	of families that will benefit	assistance and support services such as case management.
	from the proposed activities	
	Location Description	Westchester County, City of Yonkers and Mount Vernon
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and
		their families in Westchester County, City of Yonkers and Mount Vernon.
68	Project Name	2018-2021 Monmouth County Division of Social Services NYH18F002 (MCDSS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$427,500
	Estimate the number and type	Approximately 37 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	of families that will benefit	assistance.
	from the proposed activities	
	Location Description	Monmouth County, NJ.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Monmouth
		County, NJ.
69	Project Name	2018-2021 Ocean County Board of Social Services NYH18F002 (OCBSS)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$267,114
	Estimate the number and type	Approximately 23 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	of families that will benefit	assistance.
	from the proposed activities	
	Location Description	Ocean County, NJ.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Ocean
		County, NJ.
70	Project Name	2018-2021 PathStone, Inc. NYH18F002 (PathStone)

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	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$82,742
	Estimate the number and type	Approximately 10 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	of families that will benefit	assistance.
	from the proposed activities	
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Orange
		County.
71	Project Name	2018-2021 Regional Economic Community Action Program NYH18F002 (RECAP)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$179,978
	Estimate the number and type	Approximately 17 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	of families that will benefit	assistance.
	from the proposed activities	
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Orange
		County.
72	Project Name	2018-2021 Rockland County Office of Community Development NYH18F002 (RCOCD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$241,046
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	Estimate the number and type	Approximately 18 homeless/at risk of being homeless individuals and families will receive tenant-based rental
	of families that will benefit	assistance and support services such as case management through the support of the Rockland County Department of
	from the proposed activities	Health.
	Location Description	Rockland County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and
		their families in Rockland County.
73	Project Name	2018-2021 Township of Woodbridge Department of Planning and Development NYH18F002 (TWDPD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$337,500
	Estimate the number and type	Approximately 25 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental
	of families that will benefit	assistance.
	from the proposed activities	
	Location Description	Middlesex County, NJ
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Middlesex
		County, NJ.

AP-50 Geographic Distribution - 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CD funds have been targeted to these areas for Code Enforcement activities because they are distressed neighborhoods where at least 15 percent or more of the occupied units in multiple dwelling buildings have 3 or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income.

Geographic Distribution

Table AP-6 - Geographic Distribution

Target Area	Percentage of Funds
Code Enf. Mott Haven/Hunts Point Bx	
Code Enf. Morrisania/East Tremont Bx	
Code Enf. Highbridge/South Concourse Bx	
Code Enf. University Heights/Fordham Bx	
Code Enf. Kingsbridge Heights/Mosholu Bx	
Code Enf. Riverdale/Kingsbridge Bx	
Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx	
Code Enf. Pelham Parkway Bx	
Code Enf. Williamsbridge/Baychester Bx	
Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk	
Code Enf. Bushwick Bk	
Code Enf. East New York/Starrett City Bk	
Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk	
Code Enf. North Crown Heights/Prospect Heights Bk	
Code Enf. South Crown Heights Bk	
Code Enf. Borough Park Bk	
Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk	
Code Enf. Brownsville/Ocean Hill Bk	
Code Enf. Lower East Side/Chinatown Mn	
Code Enf. Morningside/Hamilton Heights Mn	
Code Enf. Central Harlem Mn	
Code Enf. East Harlem Mn	
Code Enf. Washington Heights/Inwood Mn	
Code Enf. Jamaica Qn	
Code Enf. Rockaways Qn	
Code Enf. East Flatbush Bk	

Rationale for the priorities for allocating investments geographically

The CD regulations restrict Code Enforcement activities to "deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area." Accordingly, CD-funded Code Enforcement efforts are conducted in areas where at least 15 percent of the occupied units in multiple-dwelling buildings have three or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income. CD funds pay for the time 311 operators spend on emergency housing complaints from tenants in multiple-dwelling buildings within the target areas; the time spent by Code Inspectors on these complaints; and support staff. CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

For the 2018 Consolidated Plan Program Year (Calendar 2018), the City of New York is required to provide a summary of its one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using the four grant programs (HOME; CDBG; HOPWA; and, ESG).

The City of New York is also required to estimate one-year goals for the number of households to be provided affordable housing through any of the City's HUD-funded activities that 1) provide rental assistance; 2) produce new units; 3) rehabilitate existing units; or 4) acquire existing units.

For the purpose of this section, the term "affordable housing" shall be as defined in the HOME program regulations at 24 CFR 92.252 for rental housing, and 24 CFR 92.254 for homeownership, respectively.

Table AP-7 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	64
Non-Homeless	120
Special-Needs	446
Total	630

Table AP-8 - One Year Goals for Affordable Housing by Support Type

8 7 1 1 7 1 7 1 7 1 7 1 7 1 7 1 7 1 7 1		
One Year Goals for the Number of Households Supported Through		
Rental Assistance	64	
The Production of New Units	446	
Rehab of Existing Units	0	
Acquisition of Existing Units	120	
Total	630	

Discussion

During the upcoming 2018 Consolidated Plan Action Plan Program Year HPD will allocate HOME funds across three initiatives: new construction of affordable housing units, tenant-based rental assistance and providing homeownership opportunity through our HomeFirst Down Payment Assistance program.

AP-60 Public Housing – 91.220(h)

Introduction

The New York City Housing Authority ("NYCHA") provides affordable housing to nearly 400,000 low- and moderate-income residents in 326 housing developments with just under 177,000 apartments in the five boroughs of New York City. Through federal rent subsidies (Section 8 Housing Choice Voucher ("HCV") Program), the Authority assists nearly 85,000 families in locating and renting housing in privately owned buildings throughout the five boroughs of New York City. In addition, NYCHA provides social services for its residents through 14 senior centers and a variety of programs designed to promote independence and well-being.

Actions planned during the next year to address the needs to public housing:

Since 2003, NYCHA has collaborated with the New York City Department of Housing Preservation and Development ("HPD") to construct new affordable housing on NYCHA properties. In June 2017, NYCHA and HPD, in collaboration with the New York City Housing Development Corporation (HDC) and the selected development teams, closed on construction financing for 159 units of affordable senior housing at Mill Brook Houses in the Bronx and 145 units of affordable senior housing at Ingersoll Houses in Brooklyn. Development teams have been selected for affordable housing development sites at Van Dyke Houses in Brooklyn, at two Betances sites in the Bronx, and for the first NextGen Neighborhoods development at Holmes Towers in Manhattan. NYCHA is in the process of reviewing proposals and selecting a developer for the NextGen Neighborhoods development at Wyckoff Gardens in Brooklyn and for the next round of affordable housing development sites at Sumner Houses (Brooklyn), Twin Parks West (the Bronx), Morrisania Air Rights (the Bronx), and Harborview Terrace (Manhattan). In November 2017, NYCHA and HPD also released the initial Seniors First RFP for affordable senior housing at Bushwick II (Group E), Baruch, and Sotomayor Houses. Additional RFPs for development sites will be issued as part of Mayor de Blasio's Housing New York 2.0 Plan in 2018.

Activities completed and planned for 2017-2018 include:

- (1) Sale of property at Ocean Bay Apartments in Queens for construction of neighborhood retail space;
- (2) Ground lease of sites for construction of 100% affordable housing at Betances V, Betances VI, and East 165th-Bryant Avenue (the Bronx) and at Van Dyke Houses (Brooklyn); and
- (3) Disposition of a site at Soundview Houses in the Bronx for development of 53 new affordable homeownership units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

NYCHA has offered residents of its single-family FHA Repossessed Houses the opportunity to qualify and purchase the home they rent. Primarily located in Southeast Queens, the homes are part of the U.S. Department of Housing and Urban Development ("HUD") approved 5(h) Project HOME Homeownership Plan. In accordance with the plan, NYCHA is repairing the homes to ensure that they meet HUD standards. Residents with incomes sufficient to pay real estate taxes, assessments, utilities, and maintenance on the homes will receive homeownership and financial counseling to prepare them to assume responsibility for owning their homes. Prospective buyers were offered contracts of sale in 2014; closings commenced in the summer of 2015.

Activities completed and planned for 2017-2018 include:

- 1. Conveyance of single-family homes to NYCHA residents at 16 properties via NYCHA's 5(h) homeownership plan.
- 2. Disposition of 33 single-family vacant FHA homes to Habitat for Humanity and 30 single-family vacant homes and 8 multi-family vacant homes (2-4 units) to Restored Homes for extensive physical rehabilitation and re-sale to low- and moderate-income families.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The New York City Housing Authority is currently not designated as troubled.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

New York City continues to implement successful strategies to prevent homelessness, encourage individuals living on the street to move into housing and provide services to those living in emergency shelter with the goal of successful permanent hosuing placements. During the next year, the City will carry on and expand many of these efforts including city funded rental assitance programs, support of other innovative permanent housing models and expansion of supportive housing development with the NYC 15/15 Initiative. The City will continue rehosuing initiatives focused on special popluations, including veterans, youth and the chronically homeless.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In December 2015, the City initiated HOME-STAT (Homeless Outreach & Mobile Engagement Street Action Teams), a citywide multiagency initiative to combat street homelessness in which hundreds of highly-trained outreach staff, including licensed social workers, canvass the streets 24/7/365, proactively engaging homeless New Yorkers, offering services and assistance, and working to gain their trust with the goal of addressing the underlying issues that may have caused or contributed to their street homelessness in order to ultimately help these individuals transition off the streets. HOME-STAT also provides aftercare services, continuing to work with individuals who receive placements to ensure that they get the supports they need to remain in housing and off of the street.

NYC's HOME-STAT, which is the most comprehensive outreach program in the nation, broadly encapsulates all of New York City's street homeless outreach efforts across the board, including DHS's commitment to redoubling those efforts by:

- Investing further in our not-for-profit partners who coordinate outreach across the five boroughs, including more than doubling investments in street homeless programs funding by \$49.2M (118%) from \$41.8M in FY14 to \$91M in FY18;
- Adding new staff, including canvassers and analysts, to expand the scope, reach, and focus of those efforts;
- Bringing new capacity dedicated to serving street homeless New Yorkers online, with hundreds of additional beds brought online since December 2015 and hundreds more coming online by early 2018 for an operating total of more than 1,300 beds;
- Enhancing proactive efforts after analyzing the first year's results to further optimize proactive canvassing and outreach strategy, with a focus on more effectively mapping and understanding challenging hotspots.

Through HOME-STAT, DHS developed the City's first-ever comprehensive by-name list of the individuals who are living on the street across the five boroughs, improving delivery of services, enabling outreach teams to more effectively provide the resources and case management resources needed to build the

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AP-100

strong relationships that will help transition them from the street to a home. Resources offered to homeless New Yorkers by outreach teams around the clock include:

- Canvassing and engagement focused on meeting homeless New Yorkers where they are within communities, getting to know and build trust these individuals, many of whom may be resistant to accepting services, including traditional shelter, with the goal of providing the unique combination of services that will ultimately help them off the streets
- Accessing or providing emergency and crisis intervention services and counseling for clients, many of whom have fallen through available safety nets, and experience trauma and challenges, including mental health and substance use challenges that may make outreach more complicated.
 - O Clinicians and psychiatrists working with outreach teams perform psychiatric evaluations on the streets and thereby help us understand and better meet the individual needs of each street homeless New Yorker
- Direct provision of and/or referrals and linkages to health and/or mental health services
 - Outreach teams in Manhattan, for example, are piloting a Street Medicine program in which a team of mobile Nurse Practitioners offers medical assessments and minimally invasive treatments to homeless people where they live within communities, including providing: medical care to those on the street who are in need of medical attention, risk assessments, wound care, administration of antibiotics and blood pressure, diabetes screening, and referrals to medical and mental health providers as needed
- Case management, including connecting clients to available entitlements, benefits, housing and other resources
- Transportation of clients to transitional or permanent housing settings

As part of this work, a public dashboard was developed to share the City's progress addressing street homelessness with all New Yorkers.

Addressing the emergency shelter and transitional housing needs of homeless persons

NYC Department of Homeless Services (DHS) provides safe and appropriate emergency shelter when remaining in housing is not an option. By mayoral action in 2016, the delivery of homeless services were overhauled, expanded and enhanced to better serve homeless persons and families, and those at risk of homelessness. Significant investments were made in the areas of prevention, street outreach and shelter operations. With the Human Resources Administration (HRA) and other agencies, DHS will continue to administer targeted rental assistance programs tailored to eligible families and individuals in shelter; enhance services for children and adults in shelters and improve health and safety conditions.

NYC DHS and social services agencies partners provide emergency and transitional shelter for families with children, adult families, and single individuals in a network of general and specialized facilities. DHS provides individuals and families with shelter and services with an overall goal of housing stability. Twenty-six (26) DHS shelter programs receive ESG funding for operations and services. These shelter programs serve a wide range of discrete subpopulations and include: substance and mental health services, services for survivors of domestic violence and their children, transitional housing for youth or persons with medical needs, interim housing for street homeless awaiting permanent supportive housing placements, employment services, housing placement assistance, and other programs.

NYC DHS provides Safe Haven and Stabilization beds which are low-threshold, low-demand service models specifically for chronically street homeless individuals. Safe Haven beds provide an immediate housing alternative with private or semi-private rooms and flexible program requirements. HOME-STAT Street Outreach teams are the sole referral source and can place clients directly from the street with few administrative barriers. In addition, the model allows for more intensive work with each client by offering a higher case manager to client ratio.

Drop-In Center and Respite beds are also available to street homeless individuals. These programs provide a variety of services including but not limited to meals, counseling, medical/psychiatric services, showers, laundry facilities, clothing, referrals for employment, benefits assistance, etc.

In 2018, the City expects to assist 12,100 individuals through ESG funded emergency shelter services.

Through the Office of the Ombudsman, DHS provides independent and impartial information and education on homeless services, conflict resolution and mediation, and timely client focused case management in response to constituent issues and concerns. Staff is available to meet with constituents in person, by phone or email in order to provide assistance and advocate on their behalf to resolve issues. The Office works collaboratively with other DHS departments as well as external agencies and representatives.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City provides case management services and comprehensive housing placement strategies to transition families and individuals from shelter into stable housing as quickly as possible. DHS encourages effective placements from shelter through partnership with contracted shelter providers to move clients to stable permanent housing, avoid individuals returning to shelter, and targeting placement of chronically homeless and special populations.

The City will continue to implement and refine new strategies to increase stable permanent placements. These efforts include the creation of new rental assistance programs for homeless families and individuals that began in 2014; expanding new supportive housing development; and development of new models, including master leasing contracts. These programs help working families/individuals, survivors of domestic violence, elderly individuals/families, persons with disabilities, and households with histories of repeated shelter stays move into permanent housing. The NYC Human Resources Administration (HRA) also provides aftercare services designed to help stabilize clients, including assisting with linkages to community-based resources and assistance with benefits and landlord/tenant issues.

In 2018, the City and CCoC will also continue their efforts to increase permanent housing for chronically homeless individuals, and continue efforts to quickly place veterans into permanent housing and connect them to the necessary services and benefits.

ESG funding is also used to support diversion, placement, and homelessness prevention service programs in community based offices throughout the five boroughs. NYC supports several different Rapid Rehousing initiatives through housing relocation and stabilization services with alternate funding sources. NYC is developing plans as a part of its federal strategy to use these funds to support tenant-based rapid re-housing services in future grant years.

The New York City (NYC) Department of Homeless Services (DHS) and the New York City Coalition on the Continuum of Care (CCoC) use the Homeless Management Information System (HMIS) for federal reporting purposes to ensure NYC is compliant with requirements and standards put forth by the Department of Housing and Urban Development (HUD). Specifically, HMIS is used for regular reporting including the Annual Homeless Assessment Report, Consolidated Annual Performance and Evaluation Report, Housing Inventory Chart-Housing Inventory Count, System Performance Measures and the Notice of Funding Availability. DHS and federally funded CCoC programs also use HMIS to ensure data quality, completeness, accuracy, and consistency with the goal of improving program performance. Data collected and uploaded into HMIS (by DHS' CARES system for Emergency Shelter, and by Providers for Transitional Housing and Permanent Housing) is used to run statistical reports for up-to-date information on a host of metrics used to assess program performance and track a variety of demographics. HMIS is also used to monitor system and individual level performance for the CCoC and function in coordination with ESG funded programs. HMIS will support regular monitoring to ensure NYC's progress in meeting the goals outlined in Opening Doors, HUD's federal strategy to prevent and end homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The New York City community-based prevention program called HomeBase, has doubled in size since 2013 and enrolled over 27,000 at-risk and homeless families and individuals annually in FY 17 through our contracted providers. HomeBase takes an individualized, strengths-based approach to crafting services to support families and individuals and help them remain in their own homes. More than 90 percent of households who receive prevention services remain in their communities and avoid shelter entry in the12 months following HomeBase services. In FY2018, HomeBase services expanded with new contracts, providing aftercare services to families and individuals to ensure stability in the community after exiting shelter into permanent housing. HRA will also continue to collaborate with the Department of Education and the Mayor's Office of Public Engagement on special projects including 'Days of Action' and outreach events at schools and in the community to ensure that children remain stably housed.

ESG funds for prevention services are allocated to sixteen HomeBase contracts with 24 community based sites; with plans to increase the number of locations to 27 in 2018.

Services provided through these programs include: family or tenant/landlord mediation, household budgeting, short-term financial assistance, job training/placement, entitlements and legal advocacy, and location of permanent housing. Programs target low and extremely low-income individual and families in an effort to facilitate housing stability. A household that is at-risk of losing their present housing may be eligible if it can be documented that the loss of housing is imminent, that there are no appropriate other housing options, and that they have no other financial resources and support networks to maintain current housing or obtain other housing.

Beyond ESG eligibility, individuals seeking prevention services are evaluated based on a screening tool that was designed following a rigorous evaluation of homeless prevention programs. Services are only provided to those found most at risk of entering shelter. In 2018, the city expects to continue to serve over 27,000 households through a mixture of funding sources, and will use ESG funds to provide HomeBase prevention services to over 2000 individuals.

In addition, New York City will continue to implement and enhance coordinated policies and procedures to prevent homelessness for individuals who are being discharged from publicly funded institutions and systems of care. This initiative involves multiple City and State agencies, along with community-based programs.

On site Social Services encourage stable housing through supporting consistent medical and mental health care needs for individuals, families and the youth while they are in a community, employment, or educational setting.

AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or	
family	10
Tenant-based rental assistance	455
Units provided in permanent housing facilities developed, leased, or operated with HOPWA	
funds	2,391
Units provided in transitional short-term housing facilities developed, leased, or operated	
with HOPWA funds	0
Total	2,856

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Housing New York, Mayor de Blasio's 2014 ten-year housing plan, and recently released Housing New York 2.0 establish the objective of achieving a more equitable city, in which all New Yorkers have a safe and affordable place to live, in neighborhoods that provide opportunities to succeed.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In 2016, the City enacted two major reforms to its zoning resolution that will increase the production of permanently affordable housing. In 2017, the City continued to implement and maximize the authorities provided by these changes. Because these new policies require the private market to include a higher share of mixed-income affordable housing in exchange for local incentives, we anticipate that as overall production growth increases, so too will the supply of affordable housing.

In addition, certain existing regulations impede the development of affordable housing. Amending regulations to remove these impediments would encourage the construction of new housing.

The Department of City Planning (DCP) is developing a paperless filing system that will increase the agency's ability to manage its workload and provide additional transparency to the land use review process. The implementation of the paperless filing system requires a rule change to allow the transmission of electronic documents. The system will allow applicants, elected officials and the public to understand where a project is in the land use review process and what the next steps are. DCP staff will be able to share documents electronically across divisions and manage the review via set milestones and expected timeframes.

The City Environmental Quality Review (CEQR) is the process by which the City conducts environmental quality reviews of discretionary actions, including land use and other approvals, in compliance with city and state law. Over the years, the CEQR process has become increasingly complex, and the delays and costs associated with environmental reviews have become burdensome to both public and private applicants seeking approvals to build affordable housing or take other actions. In an effort to make the CEQR process more efficient DCP has released Fast Track, an expedited review process for certain, qualifying applications (Type II) that do not require detailed environmental review. The goal of this process is to give Applicants more certainty over the timeline of their applications by streamlining DCP's review and increasing the role of the Applicant in the process. See:

http://www1.nyc.gov/site/planning/applicants/applicant- portal/fast-track.page.

People with disabilities still have difficulty securing affordable and accessible housing. The City has increased oversight of accessibility standards in its regulated affordable housing stock and will extend oversight to the private market. The City is increasing targeted marketing of affordable housing developed to people with disabilities, and requiring disability verification in the resident selection process to ensure that accessible units serve the people who need them.

Through educational events and informational materials, the Mayor's Office for People with Disabilities (MOPD), HPD, and other City agencies also stepped up efforts to build awareness of affordable housing

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and subsidies for people with disabilities. The City continues work to make the Housing Connect Lottery System more efficient and accessible and to broaden marketing efforts for City financed buildings to ensure all eligible individuals with disabilities who are not already stably housed participate in housing lotteries.

The City will continue its efforts to expand the production of supportive housing, a critical ingredient in helping households in need of additional services succeed in stable environments. To ensure that community voices and priorities are part of any City rezoning or planning towards the development of affordable housing, City agencies work in partnership with local elected officials, community-based organizations and residents to identify opportunities to revitalize and shape growth in neighborhoods throughout the five boroughs.

Near-Term Actions

- In 2017, HPD awarded designations for the New Infill Homeownership Opportunities Program (NIHOP) and Neighborhood Construction Program (NCP) designed to create 100 percent affordable housing on vacant city-owned land. In 2018, the winning development teams will work with the City to construct both rental and homeownership opportunities affordable to New York City's workforce population ranging from low to middle income households. An additional RFP for the NIHOP and NCP programs is expected to be released in 2018.
- HPD, DHS and the City's Human Resources Administration (HRA) continue their interagency
 process to develop a model for financing innovative permanent housing for homeless
 individuals and families using dollars that would otherwise be spent on higher cost homeless
 shelters. In 2018, HPD will hire dedicated staff to work on program development, rollout and
 implementation in partnership with DHS and HRA.
- The City, through HPD's Mix & Match Mixed Income Program and the New York City Housing Development Corporation's (HDC) Mixed-Middle Income (M2) Program, will continue to finance multi-family rental housing affordable to low, moderate, and middle income families.
- In 2018, HPD will continue to work towards an update and expansion of its current online lottery application system via *Housing Connect*. The planned system will provide a guided experience for applicants to help them create an accurate, complete application, and offer opportunities to apply for the housing that best meets their needs and preferences. It will offer an expanded portfolio of affordable housing options, including re-rentals and homeownership opportunities. The new system will also streamline much of the resident selection process, allowing faster review of applications and easier communication among the agency, marketing agencies, and applicants.

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs:

As indicated in the City's Consolidated Plan Strategic Plan, the City recognizes the need for more Permanent Supportive Housing (PSH). In order to meet the need for PSH, the City of New York and the NYC Continuum of Care (CoC) will take steps to expand the supportive housing available. In May 2014, Mayor de Blasio released the City's ten -year Housing Plan, "Housing New York: A Five-Borough, Ten-Year Plan." One of the many points within this Plan was the need to expand supportive housing.

The elderly represent the fastest growing segment of New York City's population and are another important focus of the Mayor's Housing Plan. In addition to HOME dollars that support new construction efforts, the city has committed additional local resources to expand the development of safe, affordable housing and services for our aging populations and will continue this work in 2018. To reach more of our growing senior population, the Administration committed to create or preserve 15,000 senior homes and apartments through "Housing New York". We are now doubling our efforts on senior housing to serve 30,000 senior households over the "Housing New York 2.0" extended 12-year plan. To meet this additional commitment, in 2018 we will work towards full implementation of *Seniors First*, a three-pronged strategy to make more homes accessible to seniors and people with disabilities; build new 100 percent affordable senior developments on underused NYCHA land as well as other public and private sites; and preserve existing senior housing developments such as those created through HUD's 202 program. The City will also examine creative ways to provide housing opportunities for seniors seeking communal living situations.

Last year's implementation of the City's Zoning for Quality and Affordability (ZQA) amendment will continue to complement these efforts and increase the supply of much needed affordable housing for our seniors.

The full Housing Plan report can be viewed at:

http://www.nyc.gov/html/housing/assets/downloads/pdf/housing_plan.pdf.

Actions planned to foster and maintain affordable housing:

The housing related activities within the Consolidated Plan support the broader housing strategy articulated in the Mayor's" Housing New York: A Five-Borough, Ten Year Plan", found at the hyperlink indicated above. At the close of New York City's 2017 Fiscal Year, the Housing Plan had financed more than 75,000 affordable apartments and homes for New Yorkers. In 2018, the various New York City agencies which administer the City's federally-funded Consolidated Plan housing and supportive housing programs will continue to work toward the Mayor's Housing Plan objectives and goals.

During the 2018 funding grant year, we will utilize approximately \$1,132,191,000 in local capital funds, along with our HOME allocation and tax credit and bond authority to support new construction efforts including permanent supportive housing, senior housing, multifamily rental housing serving a wide variety of income levels, 1-4 family rental buildings, and down payment assistance for qualified low-income homebuyers. In addition to new construction, the preservation of existing affordable units is a key priority of the Mayor's Housing Plan. The City's preservation strategies include enforcement of the Housing Maintenance Code, outreach to owners about how to proactively address maintenance and

financial challenges, and providing local financing and tax exemptions to rehabilitate properties in return for a regulatory agreement that guarantees long-term affordability.

NYCHA promotes equitable service delivery in providing low- and moderate-income New Yorkers with safe, affordable housing and access to social and community services, increasing their opportunities for success. As stated in NextGeneration NYCHA, the Authority plans to convert approximately 15,000 units from public housing to project-based Section 8 via the Rental Assistance Demonstration ("RAD") and complimentary federal programs to place these properties on a more stable financial footing, perform extensive physical rehabilitation, and improve day-to-day operations and social services delivery.

Additionally, NYCHA's NextGen Neighborhoods program is an initiative to generate revenue to reinvest in development sites and across NYCHA by leveraging a 50-50 split of market-rate and affordable housing units built on underutilized NYCHA land. In June 2016, NYCHA and HPD released the RFP for the first two developments at Wyckoff Gardens (Brooklyn) and Holmes Towers (Manhattan).

Activities completed and planned for 2017-2018 include:

- 1. Selection of development partners under the "RAD Phase I" RFP for approximately 1,700 units in the Bronx and Brooklyn;
- 2. Conversion of numerous scattered site developments in the Bronx from public housing to Section 8 via the Rental Assistance Demonstration ("RAD") and complimentary federal programs. Developments slated for conversion by the end of 2018 include Twin Parks West, Franklin Avenue Conventional I-III, Highbridge Rehabs, and the Betances scattered sites; and
- 3. Ground lease of a site for construction of a NextGen Neighborhoods development at Holmes Towers in Manhattan, which will generate \$25 million for NYCHA.

Actions planned to reduce lead-based paint hazards

For a full discussion on New York City's lead-based paint abatement activities please refer to The 2015 Consolidated Plan Strategic Plan (SP86-) module SP-65., Lead based Paint Hazards. The module outlines the policies and procedures for the elimination and treatment of lead-based paint hazards for the respective City agencies (HPD and DHS), and NYCHA.

Additionally, HPD's Primary Prevention Program (PPP) offers forgivable loans to owners of private residential buildings constructed prior to 1960 for the reduction of lead-based paint (LBP) hazards, as well as healthy homes interventions for eligible projects. The program seeks to target neighborhoods where there are concentrations of children whose blood lead levels have tested high. Designed to serve low-income home owners and renters, the program leverages CDBG monies as well as federally funded grants via HPD's Lead Hazard Control and Healthy Homes initiatives to ensure residents in the city's older housing stock can live safely and eligible owners have access to much needed funds for necessary improvements.

The Department of Homeless Services' Office of Construction and Technical Services (OCTS) continues to compile a comprehensive 'Lead Paint Hazard Checklist' for all of their owned/operated/contracted facilities where such hazards once identified, are slated for remedial action by licensed and certified contractors.

Lead-Based Paint at DHS

As part of DHS' multi-agency Shelter Repair Squad (SRS) coordinated inspection efforts involving all four

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City inspection agencies (DOHMH, HPD, DOB, FDNY), the City inspects every shelter site every six months, meaning DHS sites are inspected by more City agencies more frequently than any other building type in NYC. If violations or conditions are identified after these coordinated multi-agency inspections, they are sent directly to the provider and/or landlord by the agency that identified said violation or condition. In addition, DHS sends a multi-agency summary of the results of the coordinated inspections to the shelter provider.

Providers are contractually responsible for addressing any issues, including potential lead-based paint hazards, identified during the normal course of the coordinated Shelter Repair Squad inspections in accordance with New York City code and law, including Local Law 1. Where DHS directly operates a shelter covered by Local Law 1, DHS uses a licensed contractor to remediate in response to potential lead based hazards, in accordance with New York City code and law.

Lead-Based Paint at NYCHA

Lead-based paint was banned from residential housing in New York City in 1960 and prior to its being banned was not widely applied in NYCHA housing because it was prohibitively expensive. Where lead-based paint does exist within NYCHA buildings, it is primarily from the original primer, now under many layers of paint, on select components such as radiators, door frames, pipes and ceramic fixtures. Because of these factors, paint hazards are not likely to be found, and children are not likely to be exposed to lead in NYCHA buildings. However, even a single child living in public housing with elevated levels of lead is one too many.

Key Facts:

- (1) According to the City's Department of Health and Mental Hygiene, lead poisoning in the City is at historic lows and children living in public housing are less likely to be exposed to lead than those living in private housing.
- (2) If the paint is in good shape, the lead-based paint is typically not a hazard.
- (3) Most of the lead paint found at NYCHA is in the primer, not on the surface, and is on items like radiators and door frames, not on walls.
- (4) Younger children are most at-risk for lead exposure from swallowing paint chips and dust through normal hand-to-mouth activity—NYCHA has prioritized these households, where there may be the presence of lead-based paint.

NYCHA's Lead Efforts

NYCHA is pursuing immediate and long-term corrective actions to fix gaps in lead compliance and correct prior compliance missteps in order to better ensure the health and safety of residents. NYCHA is aggressively bringing its lead-based paint program into compliance by:

- Continuing to conduct visual inspections of apartments housing children under the age of 6
 where the presence of lead-based paint has not been ruled out. A visual inspection is
 completed to look for deteriorated paint, visible dust or debris, or failure of any previously
 installed lead-based paint hazard reduction measure.
- Finalizing a detailed plan with a contractor to inspect the remaining units in which leadbased paint has not been ruled out.
- Remediating any lead-based paint hazards that are identified in those apartments.
 Remediation can include repainting, specialized cleaning, as well as paint removal, enclosure, or component replacement.
- Reviewing and enhancing NYCHA's current lead-based paint procedures.
- Reviewing NYCHA's lead-based paint risk assessment program. A follow-up risk assessment is an on-site investigation combining a visual inspection with collection of environmental

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samples to determine if a previously implemented lead-based ainti-hazard control measure is still effective and if the dwelling remains lead-safe.

Actions planned to reduce the number of poverty-level families:

<u>Harness affordable housing investments to generate quality</u> jobs

The Mayor's Ten-Year Housing Plan for constructing and preserving 200,000 units of housing is projected to create 194,000 construction jobs and nearly 7,100 permanent jobs. With the two year expansion of the Plan in 2017, the goal for the construction and preservation of affordable units has now been increased to a projected 300,000 by 2026. The City will work with communities and local stakeholders to ensure that these are quality jobs, encouraging local hiring and integrated with the City's broader workforce development initiatives. Specifically, the Office of Workforce Development will:

- Create a designated workforce development Senior Contractor Manager who will ensure that developers implement hiring practices and work in partnership with City agencies to connect individuals with job opportunities.
- Partner with local intermediaries who conduct outreach to and screening of local jobseekers
- Develop a City-wide hiring database through the launch of a centralized on-line job application system that improves screening at local access points and enables follow up for other construction jobs outside of local areas.
- Expand promising construction workforce programs and integrate them into the affordable housing construction investments.

The City's investment in affordable housing is tied to greater Minority and Women Owned Business Enterprises (M/WBE) participation in housing development. As such, the City has implemented a program to expand M/WBEs' access to capital, build their capacity, and provide opportunities to compete for a targeted pipeline of development projects. In 2014, the State enacted legislation which enables the City to designate a specific pipeline of development projects to be competitively solicited to pre-qualified M/WBEs. The M/WBE RFQ (Request for Qualifications) released by HPD in 2016 generated an initial pre-qualified roster of M/WBEs that were able to compete for those development projects. During 2017, HPD made awards to six winners and work began on the selected projects, bringing approximately 440 units of affordable housing online. The City has also allocated funding to HPD and SBS to expand SBS's Compete to Win Program to provide capacity building to M/WBE affordable housing developers. In 2017, HPD launched the Build-UP program, which requires a 25% goal of all City Contribution money in any new development receiving \$2 million or more from the City be spent on M/WBEs businesses during the design or construction phase of an affordable housing project. In September 2017, HPD launched the Build-Out program, which works with developers to find qualified and local MWBE and small business contractors to employ on affordable housing projects and provides a seminar series to increase the business acumen and capacity of these firms.

In addition, EDC's Blueprint to Success and SBS's Compete to Win have provided M/WBE contractors with technical assistance, business curriculum education and networking opportunities. EDC and SBS will endeavor to scale these successful programs in support of the Plan. EDC will also seek to have greater participation by M/WBEs on its real estate projects by requiring developers to include M/WBE participation through appropriate M/WBE construction goals. EDC, SBS and HPD will coordinate all M/WBE efforts.

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The Mayor's Office for Economic Opportunity (NYC Opportunity) helps the City apply evidence based and innovative strategies to reduce poverty and increase equity. NYC Opportunity's work includes analyzing existing anti-poverty approaches, developing new interventions, improving digital products and program services via insights about the experiences of those affected by public services, rigorously assessing the impact of key initiatives, and facilitating inter-agency data sharing and integration through technology, data standards and legal frameworks. The office oversees approximately 35 innovative programs in partnership with 16 City agencies and over 100 nonprofit organizations to reach more than 600,000 individuals. In addition, NYC Opportunity currently manages innovative digital products to improve the lives of low-income, vulnerable New Yorkers and help produce better outcomes for residents. NYC Opportunity also produces research and analysis of poverty and social conditions, including its influential annual Poverty Measure, which provides a more accurate and comprehensive picture of poverty in New York City than the federal rate.

Incentivize deeper levels of affordability in housing production and preservation

In early 2017, the Mayor committed an additional \$1.9 illion in City capital to provide for deeper affordability in new construction and affordable housing preservation efforts. Subsequently, new targets were set to increase by 10,000 the number of homes built and preserved for extremely-low and very-low income (ELI/VLI) families. The updated *Housing New York Plan* increases the VLI target by 5,000 units and the ELI target by 5,000 homes. The New York City Department of Housing Preservation and Development (HPD) released new developer term sheets prioritizing and codifying these new targets, which will be in full use continuing into 2018. HPD also accelerated the Request for Proposal (RFP) process to ensure affordable units are being built and preserved even faster.

Wage and Job Growth Initiatives

In June 2017, Mayor de Blasio released New York Works, a series of 25 initiatives to spur 100,000 jobs with good wages over the coming decade. To combat economic inequality, grow the middle class and adapt to ever-changing technology, the City will invest in industries with high wages and job potential, focusing on jobs that pay at least \$50,000 per year or offer a clear path to that salary level. Investments will be targeted heavily in technology, particularly cybersecurity; life sciences and health care; industrial and manufacturing; and the creative and cultural sectors. The ten-year plan will support those sectors with physical space to expand, tax incentives to promote growth, business development investments for early-stage companies, and workforce training to connect New Yorkers to good jobs. These strategies will be supported by City actions to spur millions of square feet of new commercial office space. You can read the full plan at https://newyorkworks.cityofnewyork.us/.

Establish Career Pathways as the framework for the City's workforce system.

The Mayor's Office of Workforce Development continues its work of shifting the workforce system from a rapid-attachment model to a population-specific menu of services that emphasize education, employment skills, and advancement and wage-growth potential. The five Industry Partnerships—Industrial/Manufacturing, Construction, the New York Alliance for Careers in Health Care, the NYC Tech Talent Pipeline, and the Food and Beverage Hospitality Council—have continued their work strengthening New York City's sector-based training. They continue to work with employers to define common core skills needed for workers seeking entry into their sectors.

- The City University of New York continues the expansion of its successful Accelerated Study in Associate Programs initiative, keeping pace with its goal to enroll 25,000 students in the program by academic year 2018-2019.
- Best for NYC received philanthropic support to pilot a business-coaching model that will

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- serve at least 20 businesses in the Bronx and yield replicable models.
- The Department of Information Technology and Telecommunications and Operations is currently focused on developing the foundations of a new platform to integrate workforce data from City agencies into a single repository. With the development of a set of Common Metrics, the City is establishing and implementing a shared framework for exchanging client workforce data to improve coordination and tracking.

10 Point Industrial Plan

The Industrial Plan, an initiative incorporated into the Mayor's New York Works initiative, maintains three major goals as essential to a vibrant and growing industrial economy:

- A. Protecting and Strengthening Core Industrial Areas;
- B. Investing in the Long-Term Development of Industrial and Manufacturing Businesses; and
- C. Prepare New Yorkers for Industrial & Manufacturing jobs of the Future.

In 2017, the Department of City Planning (DCP) proposed two proposals for special permits as part of *Investing in the Long-Term Development of Industrial and Manufacturing Businesses* initiative. In May 2017, DCP introduced a proposal for a special permit that would require evaluation of new self-storage facilities on a case-by-case basis. The special permit would apply in designated areas that largely correspond to the City's Industrial Business Zones, with the goal of optimizing and preserving sites with potential for job-intensive industrial uses. The City Planning Commission approved an amended proposal on November 1, 2017. Currently, it is out for City Council review, which should be complete by the end of December 2017.

In October 2017, DCP launched the public environmental review process for a proposal to create a special permit for new hotels, allowing the City to evaluate them on a case-by-case basis. The land use review process for the proposal is expected to commence later in 2018.

For more information on both proposals, see www1.nyc.gov/site/planning/plans/city-wide.page.

New York City Housing Authority

NYCHA's Office of Resident Economic Empowerment & Sustainability ("REES") supports residents' increased income and assets through programs, policies and collaborations in four key areas:

- Employment and Advancement
- Adult Education and Training
- Financial Literacy and Asset Building
- Resident Business Development

NYCHA's outcome-driven resident economic opportunity platform—the Zone Model —is focused on service coordination, strategic partnerships, leveraging localized external resources and services, and NYCHA resources to support residents in increasing their income and assets.

In addition to local service partnerships, REES has developed ample citywide partnerships in the four functional areas. Through recruitment sessions held on-site at various NYCHA developments throughout the city, NYCHA residents of all communities have access to services offered by REES partners. Residents also regularly access citywide Zone Partner opportunities through REES information sessions that occur twice weekly through REES' Central Office as well as offsite information sessions at targeted NYCHA Developments. Additionally, NYCHA staff can refer residents to economic opportunity service providers through the use of a web-based referral system which to date has generated over 12,000 referrals. In late 2016, NYCHA expanded Opportunity Connect, an online platform used by residents to refer

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themselves to economic opportunity services. Now residents can refer themselves to economic opportunity providers in the areas of adult education, job training and workforce development. To date, there have been over 800 electronic referrals.

REES continues to move forward with full implementation of the Zone Model across all of New York City, and in the fall of 2017 launched a zone partner application to solicit economic opportunity partners in the East Brooklyn, the Upper West Side of Manhattan and Southeast Bronx zones. REES has accepted 19 organizations as new Zone Partners. REES built on the success of Food Business Pathways, a public-private partnership which has graduated over 200 residents from an 10-week food business entrepreneurship course, by launching a second track called Childcare Business Pathways. Childcare Business Pathways provides NYCHA residents with the business education and technical assistance needed in order to start their own home-based childcare business. To date over 30 residents have graduated from two training cohorts with 18 already receiving their state license. REES continues to focus on strengthening NYCHA resident access to adult education and college preparation services, recently meeting with Bard College and the Brooklyn Public Library, and supporting outreach for the Bard Microcollege initiative. Lastly, NYCHA was a proud recipient of the 2016 Family Self Sufficiency grant which provided funding for an additional staff line and allowed REES to grow its FSS program to 3 staff members in 2017. To date over 800 NYCHA Section 8 voucher holders have enrolled in the FSS program.

Actions planned to develop institutional structure:

The City of New York has a sophisticated and comprehensive infrastructure in place to meet the various needs of persons who are homeless or at-risk of becoming homeless. While the service delivery system within New York City is robust, recognizing the need for more permanent supportive housing the City is taking action to address this need.

In April 2016, Mayor de Blasio announced a thorough plan to ensure the efficient and effective delivery of homeless services by integrating the management structure of both HRA and DHS. Reporting into a single Commissioner of Social Services (DSS), the two agencies coordinate to prevent and alleviate homelessness for families with children as well as individuals and households without children. HRA is primarily responsible for homelessness prevention and rehousing services, including the administration of rental assistance to move homeless families and adults into permanent housing. DHS is responsible for shelter operations and services to street homeless individuals.

New York City Housing Authority

The NYCHA Board is comprised of seven members appointed by the mayor, including three resident members. The mayor designates one of the board members as the Chair. The Chair is the Chief Executive Officer of NYCHA and has general purview over the business and affairs of NYCHA. The members elect from amongst themselves one member to serve as Vice-Chair. In the event of a vacancy in the office of Chair, or during the Chair's inability to act, the Vice-Chair presides at meetings for NYCHA. The duties of the Board Members include: voting on contracts, resolutions, policies, motions, rules and regulations at no fewer than ten regularly scheduled meetings per year.

NYCHA's General Manager/Chief Operation Officer and Executive Vice-Presidents are responsible for the day to day operations. A majority of the departments within NYCHA are clustered into one of eight groups, each headed by an Executive Vice President reporting to the Chair or General Manager: Operations, Capital Projects, Administration, Finance, Audit, Community Programs and Development, Leased Housing, Information Technology, Legal Affairs and External Affairs. Several other departments

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comprising the Executive Group report directly to either the Chair or General Manager.

Actions planned to enhance coordination between public and private housing and social service agencies

COMMUNITY OPERATIONS/PUBLIC PRIVATE PARTNERSHIPS

The City of New York has a coordinated approach to reducing the number of household who become homeless and will continue to utilize the NYC Coalition on the Continuum of Care to address these needs.

HPD Housing Ambassadors Program

During 2018, HPD will continue to train and partner with a network of non-profit organizations in order to strengthen and expand its *Housing Ambassadors Program*. The organizations in the program support New Yorkers in diverse communities across the city with the preparation, application, and selection processes of the affordable housing lottery. The program is also in its second year of financial support from City Council to help defray Housing Ambassadors' costs of service provision and, in collaboration with the Dept. of Consumer Affairs' Office of Financial Empowerment, integrate free financial counseling into applicants' preparation for affordable housing.

New York City Housing Authority

NYCHA's Office of Public/Private Partnerships manages relationships with nonprofits, companies, and governmental offices to bring resources to NYCHA communities. Key functions of this relationship management include facilitating the execution of legal agreements to enable work at developments, troubleshooting partners' challenges in serving NYCHA residents and navigating them to solutions, pursuing new relationships to help achieve various goals of *NextGeneration NYCHA*, and tailoring current relationships to better meet residents' needs. The Fund for Public Housing, a 501(c)(3) created in 2015, is also operated out of the Office of Public/Private Partnerships. In addition to bringing new resources to public housing residents, one of its central goals for the coming year is to create a NYCHA alumni association.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

 The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed The amount of proceeds from section 108 loan guarantees that will be used during the year to 	0
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has no	t
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0
Other CDBG Requirements	
1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate	
·	6.55%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of New York uses many, if not most, of the approved subsidy forms cited in the regulations and

listed below:

- Interest bearing loans or advances;
- Non-interest bearing loans or advances;
- Deferred payment loans;
- Grants;
- Interest subsidies;
- Equity investments;
- Tenant-Based Rental Assistance; and
- Down Payment Assistance.

It does not use any forms of investment that are not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME Recapture Provisions

Currently, the City is only utilizing HOME funds in one homeownership program, the HomeFirst Down Payment Assistance Program. The HomeFirst Down Payment Assistance Program provides a forgivable loan of up to \$25,000 for eligible homebuyers' use toward the down payment or closing costs on a 1-4 family home, condominium, or a cooperative unit within New York City. The public subsidy is made in the form of a zero interest forgivable loan requiring the homeowner to reside in their home as their primary residence for a minimum of 10 years. The down payment assistance loan is secured by a UCC-1 lien for the purchase of a cooperative unit and by a mortgage for the purchase of a 1-4 family home or a condominium. Additionally, each purchaser executes a note, and HOME written agreement at closing.

This program adheres to HUD's recapture requirements in the following manner:

a. Failure to comply with owner occupancy restrictions:

If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.

- b. Transfer of the home during the 10-year compliance period:
- 1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will recapture the entire amount of the loan.
- 2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer are defined as the difference between the consideration received for the

home and certain allowable closing fees.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The HOME Written Agreement used in HPD's Home First Down Payment Assistance Program prescribes a minimum affordability period of 10 years, the standard required by HUD under 24 CFR 92.254(a)(4) for per unit investments at \$25,000. This is also the maximum loan amount HPD offers eligible homeowners via this initiative. HPD employs only the recapture option for the Home First program, as described in question 2 above. HPD does not intend to utilize the resale option for any of its HOME-funded homeownership programs.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HPD does not intend to use HOME funds to refinance existing debt secured by multifamily housing for rehabilitation purposes.

Other HOME Requirements

HPD Affordable Housing Development Program

Solicitation and Funding of Developer Proposals/Applications

HPD typically selects development teams for development on City-owned properties through an open and competitive Request for Proposals or Request for Expressions of Interest process. The RFP/RFEI is advertised broadly and application materials are posted on the agency's website at http://www1.nyc.gov/site/hpd/developers/rfp-rfq-rfo.page. A Submission Conference is held shortly thereafter to address questions in person, and applicants have several months to submit proposals. A jury of HPD and HDC staff with expertise in planning, housing finance, and design review the proposals. The selection process consists of two stages: 1) a review of threshold requirements and 2) a review of competitive requirements. Submissions that meet all threshold requirements are comprehensively evaluated, and rated according to competitive selection criteria set forth in the RFP. HPD may request additional information, interviews, presentations, or site visits. In certain circumstances, HPD may elect to enter into direct negotiations with a developer. For example, where there is no City-owned property involved in the project or where an adjacent property owner proposes a development that will render more affordable housing units than can be achieved solely on a City-owned site.

Once selected, projects may be considered for HOME funding where they meet HOME program requirements and align with HPD's priorities for affordable housing development.

Program Preferences

HPD's Affordable Housing Development Program uses HOME funds in the creation of affordable multifamily rental housing for income-eligible New Yorkers. HPD deploys HOME funds in a number of initiatives that provide long-term affordable housing, including supportive housing for formerly homeless, seniors, and other vulnerable populations. Units in these affordable housing projects are filled either through referrals from New York City social service agencies such as in supportive housing and

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senior housing projects or are marketed through the HPD's lottery system online via NYC Housing Connect. In some of the projects, applicable law requires that a portion of the units be set aside for persons with mobility disabilities and a hearing or vision disability. In addition, HPD may require that some of the affordable units in a project include a preference for municipal employees, New York City residents, and community board residents pursuant to HPD's Marketing Handbook guidelines.

HomeFirst Down Payment Assistance Program

HPD allocates a portion of its HOME funds to provide first-time down payment assistance for the purchase of one to four family homes to qualified applicants. Purchase price limits are set according to HUD's published HOME program affordable homeownership limits. Accordingly, HPD is not required to determine the purchase price using the 95 percent of the median area purchase price calculation and set forth the information as prescribed by 24 CFR 92.254(a)(2)(iii). Prospective homebuyers must be income-eligible and successfully complete pre-purchase counseling from an HPD-approved Homebuyer Education Counseling Agency in order to qualify for the HomeFirst Program. Neighborhood Housing Services of New York City (NHS NYC) serves as the loan administrator for HPD's HomeFirst Program.

Applicants are placed with a housing counselor who determines their eligibility for the HomeFirst Program. The counselor provides the applicant with written program guidelines, including income requirements, purchase price limits, eligible house requirements, a list of participating lenders and educates them on the mortgage process. The counselor also assesses client's purchasing ability based on income, savings and other sources of funds and estimates amount of the HomeFirst loan based on the home purchase price. Once the applicant executes a purchase contract, obtains a mortgage commitment from an approved lender and meets all other program criteria, the counselor submits a HomeFirst Application for the down payment assistance loan directly to NHS NYC.

HPD provides the program application exclusively to NHS NYC and all of the homebuyer counseling agencies participating in the HomeFirst Down Payment Assistance Program. Only counseling agencies are authorized to submit a HomeFirst application to NHS NYC for the down payment assistance loan. Applicants are not able to access a HomeFirst application independently. They are required to undergo counseling and have the application submitted by a certified counselor, on their behalf. Interested applicants can access eligibility requirements and full program details at http://www1.nyc.gov/site/hpd/owners/homeowner-downpayment-assistance.page.

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

- 1. Include written standards for providing ESG assistance (may include as attachment)
 - See attached document for ESG written standards.
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The coordinated entry system uses multiple sites covering 100% of New York City. Given the size of NYC and needs of diverse population, various government and non-profit partners run sites. Existing

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mainstream systems (e.g., behavioral health, health care, child welfare, corrections, senior services) conduct outreach to identify, engage, and refer homeless households to coordinated assessment site. Outreach teams operate 24/7 citywide to engage unsheltered person and connect them to assessment services. DHS operates 5 centralized emergency shelter intake centers & 23 prevention sites. A sites use standardized assessment to identify need and utilize data systems to track resources and direct household to services that meet their needs. The CoC with collaboration from multiple government agencies, providers and coalition groups is designing an even more comprehensive coordinated assessment system to ensure resources are allocated efficiently & prioritized for those who have been homeless the longest/have the most severe service needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Sub-recipients are selected through a competitive RFP process. Proposals are rated on the following factors: experience and qualifications, organizational capacity, and program approach. The description of the parameters and policies used for the allocation of sub-awards to not-for-profits is summarized in bulleted points as follows:

Experience:

- The subrecipient would have at least three years of demonstrated experience in the last six years working with and providing homelessness prevention and related services to at-risk households (relevant references are will be required).
- The subrecipient would have knowledge and experience at least three years in the last six years
 working with the targeted population, providing the proposed program services and operating
 under a performance based contract.

Organizational Capacity:

- The subrecipient would be fiscally sound and capable of managing the proposed programs.
- The subrecipient would have the capacity to integrate the proposed program into its overall operations.
- The subrecipient internal monitoring system would be effectively used to identify program, personnel, and fiscal issues and provide corrective action procedures.

Program Approach:

- The subrecipient would provide outreach to at-risk individuals and families and conduct a screening to ensure that those who are most likely to enter or re-enter shelter are served.
- The subrecipient would provide casework services to identify and address the factors that may cause and episode of homelessness.
- The subrecipient would provide a thorough assessment and the development of a case plan to address immediate client need(s).
- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions

regarding facilities and services funded under ESG.

NYC meets the homeless participation requirement through its consultation with the NYC CCoC. Consumers are present at the Steering Committee meetings where ESG funding goals and priorities are discussed. Consumers are also involved in the Data Management Committee where the ESG performance is reviewed through the CAPER. The following is from the NYC CCoC bylaws Article VIII, subsections A & B:

- A. The Consumer Committee is a permanent standing committee of the NYC CCoC Steering Committee (see attached bylaws).
- 1. The Consumer Committee will have two co-chairs, selected by a vote of the Consumer Committee. One co-chair must be a voting member.
- 2. The Consumer Committee shall, each year, determine with the Steering Committee co-chairs, a defined project of issue and strategic importance to the Steering Committee.
- 3. The purpose of the Consumer Committee will be to communicate the decisions and policy priorities of the NYC CCoC to consumers of homeless services in New York City, and to serve as a conduit to the Steering Committee for the concerns of consumers of NYC CCoC services, and any noticeable service gaps noted by consumers of homeless services in New York City. These responsibilities might be fulfilled in the context of calls for comments to the Steering Committee, or in response to specific action items such as the annual evaluation tool, the PQI cycle, or other similar initiatives.
- B. In addition to the Consumer Committee, the Steering Committee will have six (6) standing committees. The following governing principles will apply to these standing committees:
- 1. All committees will have two co-chairs. At least one of the co-chairs must be a voting member of the NYC CCoC.
- 2. All committee must include one consumer, one coalition member, one at-large member, one government member, and one provider. These members are not required to be voting members of the Steering Committee...

To find the full bylaws (updated as of 7/18/14), please follow this link: http://www.nychomeless.com/downloads/pdf/cmt_Steering/NYC_CCoC_Approved_BY-LAWS_rev7-18-2014.pdf

5. Describe performance standards for evaluating ESG.

DHS utilizes its experience from its successful implementation of HPRP to evaluate the new ESG activities. DHS shared this framework with the Continuum of Care Steering Committee and will review periodically with the NYC CCoC Data Management Committee. DHS will utilize its HMIS to monitor performance through the following indicators:

- Number of individuals/households served
- Exit destinations (temporary and permanent) of individuals/households served
- % of clients served who avoid shelter entry
- Length of time served by ESG program

Housing Opportunities for Persons with AIDS (HOPWA) Reference 91.220(I)(3)

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Identify the method for selecting project sponsors and describe the one-year goals for HOPWA-funded projects.

Procurement

All contracts procured by the New York City Department of Health and Mental Hygiene (DOHMH) are governed by the New York City Procurement Policy Board (PPB). The PPB is authorized to promulgate rules governing the procurement of goods, services, and construction by the City of New York under Chapter 13 of the Charter of the City of New York. The underlying purposes of the PPB rules are to:

- Simplify, clarify, and modernize the law governing procurement by the City of New York
- Permit the continued development of procurement policies and practices
- Make as consistent as possible the uniform application of these policies throughout New York
 City agencies
- Provide for increased public confidence in New York City's public procurement procedures
- Ensure the fair and equitable treatment of all persons who deal with the procurement system of the City of New York
- Provide for increased efficiency, economy, and flexibility in City procurement activities and to maximize to the fullest extent the purchasing power of the City
- Foster effective broad-based competition from all segments of the vendor community, including small businesses, and minority- and women-owned and operated enterprises
- Safeguard the integrity of the procurement system and protect against corruption, waste, fraud, and abuse
- Ensure appropriate public access to contracting information
- Foster equal employment opportunities in the policies and practices of contractors and subcontractors wishing to do business with the City

DOHMH adheres to PPB rules and processes HOPWA contracts internally through its Agency's Chief Contracting Officer (ACCO). In addition, the ACCO submits all DOHMH contracts, including HOPWA contracts, through various City oversight agencies, including the City Law Department, Mayor's Office of Contract Services (MOCS), and the City of New York Comptroller's Office. These agencies ensure that contracts are compliant with City, State, and Federal laws and guidelines pertaining to procurement.

As the designated grantee for the New York City EMSA, the New York City DOHMH's Division of Disease Control will administer, coordinate and execute the HUD HOPWA formula grant. The EMSA is comprised of the five boroughs of the City of New York together with Westchester, Orange, and Rockland Counties in the Lower Hudson Valley and Middlesex, Monmouth and Ocean Counties in New Jersey. The Division of Disease Control works with these six counties and eligible localities therein to plan and evaluate their use of HOPWA funds and to ensure the consistency of their efforts with those in the rest of the EMSA.

For the 2018 Grant Year, the HOPWA grant intends to serve a total of 3,246 households with permanent supportive housing, tenant based-rental assistance, STRMU and permanent housing placements. For a

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detailed list of goals, please refer to the table below.

Proposed Housing Goals for 2018 Annual Action Plan (AP 90) for the HOPWA NYC EMSA	Proposed Households Served
(AP 30) for the HOPWA NTC EWSA	
Facility Based Housing	
DOHMH-DC	652
HASA	1,739
Tenant-Based Rental Assistance	
DOHMH-DC	455
STRMU	10
Permanent Housing Placements	
DOHMH-DC	390
Grant Year 2018 Total Proposed Households Served	3,246

Housing Trust Fund (HTF) Reference 24 CFR 91.220(I)(5)

1. Distribution of Funds

The City of New York does not expect to receive a 2018 HTF sub-grant from New York State. Therefore, these requirements do not apply.

Discussion

The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income (86.55%) covers Federal Fiscal Years 2017, 2018, and 2019.