### FY 2021 AGENCY QUARTERLY DIVERSITY AND EEO REPORT

	<b>у N</b> аме: <u>[</u>	DEPARTMENT OF TRANSPORTATION			
		er (July -September), due November 6, 2020 er (January -March), due April 30, 2021		r (October - December), due Janua r (April -June), due July 30, 2021	ary 29, 2021
<b>Prepare</b> James L	<b>ed by</b> : Hallman	Assistant Commissioner of EDI	jhallman@dot.nyc.gov	212-839-6603	
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Date Su	ı <b>bmitted</b> : No	ovember 6, 2020			
FOR DC	AS USE ONL	Y: Date Received:			

#### **INSTRUCTIONS FOR FILLING OUT QUARTERLY REPORTS FY 2021**

#### [NOTE: These forms are cumulative. For Q2, Q3 and Q4 use previous quarter's submission to update]

- 1. Please save this file as 'XXXX Quarter X FY 2021 DEEO Quarterly Report.Part I' where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity and EEO Training Summary" details in the attached Excel file. Under Section 10 ("Other"), include training classes coorganized or co-sponsored by your agency EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Mark progress in check boxes in the column for the current quarter. NOTE: DELAYED = behind schedule; DEFERRED = put off until later when better resources become available.
- 4. Please save the Excel file as 'XXXX Quarter X FY 2021 DEEO Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.

#### PART I: NARRATIVE SUMMARY

#### I. COMMITMENT AND ACCOUNTABILITY STATEMENT BY THE AGENCY HEAD

Distributed to all agency employees?	□ Yes, On (Date): □ No
	🗆 By e-mail
	Posted on agency intranet
	oxtimes Other Commissioner made statement regarding civil unrest in response to killings of
unarmed Black Americans	

#### II. RECOGNITION AND ACCOMPLISHMENTS

The agency recognized employees, supervisors, managers, and units demonstrating superior accomplishment in diversity and equal employment opportunity through the following:

Diversity & EEO Awards

**Diversity and EEO Appreciation Events** 

**Public Notices** 

□ Positive Comments in Performance Appraisals

Other (please specify): \_\_\_\_\_\_

\* Please describe D&EEO Awards and/or Appreciation Events below:

#### III. WORKFORCE REVIEW AND ANALYSIS

1. Agency Headcount as of the last day of the quarter was:

Q1 (9/30/2020): \_\_\_5735\_\_\_\_\_ Q2 (12/31/2020): \_\_\_\_\_

Q3 (3/31/2021): \_\_\_\_\_ Q4 (6/30/2021): \_\_\_\_\_

2. Agency reminded employees to update self-ID information regarding race/ethnicity, gender, and veteran status.

3. The agency conducted a review of the dashboard sent to the EEO Officer with demographic data and trends, including workforce composition by job title, job group, race/ethnicity and gender; new hires, promotions and separation data; and utilization analysis.

🗌 Yes , On (Dat	es):			
Oct: 22-	D&I and ERG Leadership			
Oct 15- Workford	ce Profile Data Sharing with ERGs	8		
Oct 2-	D&I Committee Meeting			
Sept 23-	D&I and ERG Leadership			
Aug 25-	D&I Committee Meeting			
July 30-	Structured Hiring Implementatio	on Follow Up		
July 10-	D&I and ERG Leadership			
July 1-	D&I Committee Meeting			
June 20-	Structured Hiring Implementation	1		
June 15-	Commissioner, D&I and ERG Le	eadership		
The review was	🛛 Human Resources	Human Resources	Human Resources	Human Resources
conducted with:	Agency Head	Agency Head	🗆 Agency Head	Agency Head
	🛛 General Counsel	General Counsel	General Counsel	General Counsel

DO	T FY 2021 Diversity and Equal Emp	oloyment Quarterly Repo	ort PAG	E 4
	⊠ Other	□ Other	□ Other	□ Other
	□ Not conducted	□ Not conducted	□ Not conducted	□ Not conducted

### IV. EEO, DIVERSITY, INCLUSION, AND EQUITY INITIATIVES FOR FY 2021

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity and EEO Plan for FY 2021 - <u>Proactive Strategies to Enhance Diversity, EEO and Inclusion</u>:

#### A. WORKFORCE:

Please list the <b>Workforce Goal(s)</b> included in <i>Section</i> <i>IV: Proactive Strategies to Enhance Diversity, EEO and</i> <i>Inclusion,</i> which you set/declared in your FY 2021 Diversity and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others):	<ul> <li>Please describe the steps that your agency has taken to meet the Workforce Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to build an inclusive and sustainable pipeline for your agency across all levels.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Workforce: Overall objective is to build a diverse workforce that is reflective of the diverse City it serves by developing strategies to attract and retain high performers that are committed to DOT's organizational mission.	During the 1st quarter, the Agency's HR Analytics Team and Performance Management Team continued building on its workforce diversity profile report using CEEDS data in conjunction with its own independent workforce analysis to review workforce demographics and to identify areas where underutilization exists within DOT. DOT has been looking at the composition of its various divisions, as well as drawing comparisons with broader industry and occupational demographics. DOT continues to utilize CEEDS, the Workforce Underutilization	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>			

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	Report, and other Workforce Dashboard tools to establish a targeted plan to address underutilization and a working dialogue with Agency leaders and senior staff. DOT also worked diligently with Citywide EEO to make the CEEDS data even more useful with its discussions around new title mapping groups and adding work unit codes to the workforce composition data.				
Workforce: Overall objective is to build a diverse workforce that is reflective of the diverse City it	During the 1 <sup>st</sup> quarter, DOT's Human Resources division worked diligently to	Planned Not started			
serves by developing strategies to attract and	align diversity recruiting, internal	Ongoing			
retain high performers that are committed to	candidate development, and equitable	Delayed Deferred			
DOT's organizational mission.	selection practices strategically with current employment needs.	Completed			
Workforce: Overall objective is to build a diverse	In addressing the impending retirement of	Planned			
workforce that is reflective of the diverse City it	employees, DOT Human Resources	Not started			
serves by developing strategies to attract and	Division annually reviews the workforce	Ongoing			
retain high performers that are committed to	with senior management to identify	Delayed			
DOT's organizational mission.	potentially qualified successors and to	Deferred Completed			
	discuss the competencies and skills to be				
	developed with training.				
Describe steps that were taken or considered to address une exists in the current quarter.	derutilization identified through quarterly workforce i	reports. Please list J	ob Groups w	here underu	tilization

To address underutilization, DOT did the following this quarter:

1. The DOT HR Analytics Team and Performance Management Team completed its workforce diversity profile report using CEEDS data in conjunction with its own independent workforce analysis to review workforce demographics and to identify areas where underutilization exists within DOT. We shared that report with DOT's Executive staff, Deputy Chiefs and ERG Leaders.

DOT has been looking at the composition of its various divisions, as well as drawing comparisons with broader industry and occupational demographics. DOT continues to utilize CEEDS, the Workforce Underutilization Report, and other Workforce Dashboard tools to establish a targeted plan to address underutilization and a working dialogue with Agency leaders and senior staff.

- The current reports draw on November 2019 personnel and payroll data. It provides a broad look at DOT's employees at the agency level and by division. The statistics compiled in the report parallel those developed by DCAS for the Fiscal Year (FY) 2018 NYC Government Workforce Profile Report.
- 2. Structured Hiring Initiative: the EEO, Diversity & Inclusion (EDI) office, together with Human Resources and the Executive team, developed a comprehensive guide for Hiring Managers, and Personnel Coordinators to follow when seeking to fill a position. The guide includes detailed information starting with the basics of a structured interview and the steps to be taking pre-interview through post interview. While structured hiring is encouraged for all interviews, it is mandatory for the hiring of titles of interest.
- 3. Continued to encourage employees to participate in civil service exams to promote growth towards advancement by sending e-mails with the schedule of exams, providing the link to specific DCAS exams, and posting schedules and exam announcements on the Agency's intranet. HR emails employees the DCAS Monthly Exam Schedule every month and continues to email civil service exam notices to the Agency Personnel Coordinators, who in turn distribute the information to all of their Division's staff. Information on exams is also posted on DOT's kiosks, bulletin boards, and intranet. Information is similarly passed on to those employees serving in lower level titles that are promotable.
- 4. The DOT Human Resources Division emailed employees the DCAS Monthly Exam Schedule every month. HR continues to email civil service exam notices to the Agency Personnel Coordinators, who in turn distribute the information to all of their division's staff. Information on exams is also posted on DOT's kiosks, bulletin boards, and intranet. Information is similarly passed on to those employees serving in the lower titles that are promotable.
- 5. Use the quarterly workforce dashboard (provided by DCAS) to identify specific job groups where underutilization exists to guide recruitment efforts.
- 6. Continued to reach out to non-traditional sources to generate applicant interest for underutilized titles. HR, for underutilized titles of interest, continued to post external job vacancy notices on multiple recruitment websites which target underrepresented populations.
- 7. DOT will continue to participate in job fairs which target underrepresented populations.

**8.** DOT will endeavor to maintain and update a roster of recruitment sources which target underrepresented populations, and will, where possible, send posting notices for titles of interest to those organizations.

#### **B. WORKPLACE:**

Please list the <b>Workplace Goal(s)</b> included in <i>Section</i> <i>IV: Proactive Strategies to Enhance Diversity, EEO and</i> <i>Inclusion,</i> which you set/declared in your FY 2021 Diversity and EEO Plan (e.g., job satisfaction/engagement surveys, exit interviews/surveys, and onboarding surveys):	<ul> <li>Please describe the steps that your agency has taken to meet the Workplace Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to create an inclusive work environment that values differences that each of your unique employees brings to work, and to maintain focus on retaining talent across all levels.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Workplace: overall objective is to cultivate a flexible, collaborative, and inclusive work environment that leverages diversity and empowers all contributors. Building inclusiveness ensures that all employees feel included, connected, and engaged.	<b>DOT ERG Initiative:</b> On September 21, 2018, EDI invited DOT employees to attend an informational session to learn about DOT's newest Diversity & Inclusion initiative, Employee Resource Groups or ERGs. at the session, EDI explained that ERGs are employer- recognized group of employees who convene to collectively celebrate, promote, and advocate for professional development, cultural connections, diversity and inclusion, and to enhance engagement/morale in the workplace. It acknowledged that ERGs would be instrumental in helping DOT work toward	<ul> <li>☑ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Completed</li> </ul>			

	<ul> <li>its Strategic Diversity &amp; Inclusion Goals of workforce diversity, workplace inclusion, and community understanding. EDI also told attendees that each ERG would be responsible for establishing its own mission, goals, and annual activities, which must align with DOT's strategic goals.</li> <li>Since the launch, EDI has established seven ERGs.</li> <li>This quarter ERGs participated in a series of virtual meetings with the Commissioner and other Senior leaders from the Executive team, to discuss a wide variety of issues affecting employees including, but not limited to, equity, Black Lives Matter and racial injustice, promotional opportunities, increased training, systemic oppression, hiring and onboarding, structured hiring, and more.</li> </ul>			
Workplace: overall objective is to cultivate a flexible, collaborative, and inclusive work environment that leverages diversity and empowers all contributors. Building inclusiveness ensures that all employees feel included, connected, and engaged.	Special Events for Cultural and Heritage Recognition: Throughout the calendar year, the EDI Office has scheduled different cultural and heritage events, including programming for Black History Month, Women's History Month, Asian American and Pacific Islander Heritage Month, LBGTQ+ Pride Month, Disability Pride and Disability Employment Awareness Month, and Hispanic Heritage Month. Some	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

examples of events include book club,	
view and discussion of TED talks, museum	
trips, and panel discussions.	
This quarter ERGs partnered with EDI in	
celebrating the following:	
coloritating the following.	
Disability Pride Month & ADA 30	
In honor of the 30 <sup>th</sup> anniversary of the	
enactment of the historic American's with	
Disabilities Act (ADA), the Office of	
Equal Employment Opportunity, Diversity	
& Inclusion (EDI) and DiverseAbilities is	
proud to continue DOT's tradition of	
celebrating Disability Pride Month in	
2020.	
The Feeling Through Experience - July	
16 <sup>th</sup> at 7pm	
A free accessible livestream of 2 shorts	
films followed by a live panel discussion	
• •	
and Q&A.	
Created by filmmaker Doug Roland in	
partnership with Helen Keller Services,	
The Feeling Through Experience is a 90-	
minute event consisting of Feeling	
Through (the 1st film to star a DeafBlind	
actor), an accompanying making-of	
documentary, and a panel discussion and	
Q&A with Doug Roland, DeafBlind actor	
Robert Tarango, and others.	
ADA 30 at DOT: a Discussion hosted by	
EDI and DiverseAbilities	
Save the Date! July 28 <sup>th</sup> 12-1pm	

Join for a discussion on how ADA shapes	
our work and physical environment.	
Latinx Heritage Month	
OLA and EDI invite all DOT employees to	
join us in celebrating Latinx Heritage	
Month, Sept 15 – Oct 15. These events will	
highlight topics and discussions of culture	
and identity.	
5	
• The Legend of Walter Mercado	
Watch Party	
$\circ$ When: 9/15 at 8pm	
1	
• Walter Mercado Discussion With	
Guest Speaker Daniel Calder	
• When: 9/17 at 12pm	
1	
• Frida Kahlo Museum Tour	
• When: 9/29 at 12pm	
-	
• A Discussion on Colorism With	
Guest Speaker Jose Juan Parades	
[Bilingual Discussion in English &	
<u>Spanish]</u>	
• When: 10/15 at 12pm	
The 75 <sup>th</sup> National Disability	
<b>Employment</b> Awareness Month	
Celebration!	
Join DiverseAbilities Employee Resource	
Group (ERG) & the Office of EEO,	
Diversity & Inclusion (EDI) as we	

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	celebrate Employees with Disabilities and this year's theme of "Increasing Access and Opportunity". This webinar will feature a keynote speaker, as well as a panel of DOT and local employees to be announced soon. Keynote Speaker: Rachel Arfa, Commissioner of Chicago Mayor's Office for People with Disabilities. When: October 28th 12pm –1:30pm			
Workplace: overall objective is to cultivate a flexible, collaborative, and inclusive work environment that leverages diversity and empowers all contributors. Building inclusiveness ensures that all employees feel included, connected, and engaged.	As mentioned above, in 2017 DOT launched the DOT Future Leaders Fellowship Program which is a	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

	The program includes up to a month long rotation in another agency division and culminates with group presentations to pitch an idea to senior staff. The Future Leaders program complements the variety of professional development opportunities that DOT already offers. Diversity is one of the factors considered in the selection of candidates. This quarter the Future Leaders had a ZOOM check-in and discussed the future of the program.		
Please specify any other EEO related activities during the gua			

Please specify any other EEO-related activities during the quarter (e.g., postings, meetings, cultural programs promoting diversity, newsletters/articles, etc.) and describe briefly the activities, including the dates when the activities occurred.

#### **DOT Leadership Academy:**

In 2018, based on the feedback received from our town halls, DOT created the Leadership Academy, a program for seasoned employees looking to take stock of where they are and come away with some concrete plans and strategies for moving their career forward. Through self-assessment tools, skill building workshops, and panel discussions, participants will have the opportunity to meet members of the senior team and focus on how to best reach their career goals. The Leadership Academy is designed to complement the variety of professional development opportunities that DOT already offers. At the end of the program, participants will write a plan for taking the next steps in their career. Diversity is one of the factors considered in the selection of candidates. The first 2 years of the program included 51 participants. Due to the pandemic, this program was cancelled for calendar year 2020, but we anticipate resuming the program before the end of FY 2021.

#### **Equity Working Group:**

COVID-19's disproportionate impact on historically disenfranchised communities, as well as the recent deaths of Black men and women during confrontations with law enforcement, have re-emphasized the need for open conversations around racial disparities and equity in all aspects of

our society. Racial disparities and systematic racism are unfortunately, also a part of the present experiences of many members of the public, in their interactions with other government agencies throughout our nation, and this is particularly true for people of color.

Consequently, it is pivotal that the work that we do and decisions we make as the city's Department of Transportation (DOT) focus on promoting racial and social equity. The agency has several efforts underway to advance this goal, include three staff-level working groups; the Equity in Planning Working Group, led by Denise Ramirez, Strategic Planning Unit; Equity In Enforcement working group, led by Assistant Commissioner Kim Wiley-Schwartz, Safety Education and Outreach Unit; and the Equity in Infrastructure working group, led by Luis Gonzalez, Policy Unit . Each of these groups have a focused mission to address key areas of concern where policy change is needed.

These groups provide further opportunities for staff engagement and to cohesively communicate the sum total of these efforts back to staff.

- Agency Equity Initiatives
- Equity in Planning
- Equity in Enforcement
- Equity in Infrastructure

#### **Environmental Justice Interagency Working Group**

Environmental justice (EJ) refers to the principle that all people, regardless of race or socioeconomic background, have a right to live, work, and play in communities that are safe, healthy, and free of harmful environmental conditions. In order to advance environmental justice, New York City (City or NYC) must provide for the fair treatment and meaningful involvement of all New Yorkers in the development, implementation, and enforcement of environmental laws, regulations, policies, and activities.

Under the leadership of Mayor Bill de Blasio, the City has committed to environmental justice with nation-leading legislation to investigate historic and persistent environmental injustices and develop a plan to tackle these disparities. The legislation also aims to build equity and embed environmental justice into the fabric of the City's decision making.

The Environmental Justice program is centered on three main products, which include the delivery of an EJ study, portal, and plan. The EJ study will provide a comprehensive view of the present state of environmental justice in the City and inform the development and implementation of the remainder of the EJ program. The data and analysis from the EJ study will be used to create a public portal and mapping tool where New Yorkers can see what environmental justice looks like in their community. All of this work leads up to the creation of the City's Environmental Justice Plan, which will identify possible citywide initiatives for promoting EJ and outline a set of discrete recommendations for better imbedding equity and environmental justice into the City's decision making processes.

These products will be developed and implemented by three distinct teams, including the Mayor's Office of Climate Policy & Programs (CPP), an Interagency Working Group comprised of staff from 18 City Agencies, and the Environmental Justice Advisory Board made up of nationally recognized EJ advocates and subject matter experts. DOT is one of the 18 agencies that comprise the Interagency Working Group. Denise

Ramirez, Director, Strategic Planning Unit represents DOT at the Interagency Working Group. The staff from the Strategic Planning Unit (Jackson McNeil, Hilda Cardenas) are also part of several subcommittees tasked with developing the study.

## C. COMMUNITY:

Please list the <b>Community Goal(s)</b> included in <i>Section</i> <i>IV: Proactive Strategies to Enhance Diversity, EEO</i> <i>and Inclusion,</i> which you set/declared in your FY 2021 Diversity and EEO Plan (e.g., community outreach and engagement, MWBE participation and customer satisfaction surveys):	<ul> <li>Please describe the steps that your agency has taken to meet the Community Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to establish your agency as a leading service provider to the citizens of New York City focused on inclusion and cultural competency, while reflecting the vast communities that are served.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Community: overall objective is to facilitate outstanding culturally competent public service while strengthening collaborator and community relations through effective leadership and accountability.	Street Ambassador Program In 2015, DOT launched the Street Ambassador Program to engage New Yorkers on their own terms. The unit is comprised of 10 multi-lingual public engagement specialists who develop outreach plans and provide support for DOT projects. Street Ambassadors target high-volume community locations to expand the public's feedback and knowledge of DOT's Street Improvement Projects. Ambassadors go where New Yorkers go: bustling streets, schools, churches, libraries, senior centers, movie theaters, supermarkets, and shopping centers. This approach allows DOT to establish a presence that builds trust and transparency throughout the planning and implementation process.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>			

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Community: overall objective is to facilitate outstanding culturally competent public service while strengthening collaborator and community relations through effective leadership and accountability.	Street Ambassador Program In 2015, DOT launched the Street Ambassador Program to engage New Yorkers on their own terms. The unit is comprised of 10 multi-lingual public engagement specialists who develop outreach plans and provide support for DOT projects. Street Ambassadors target high-volume community locations to expand the public's feedback and knowledge of DOT's Street Improvement Projects. Ambassadors go where New Yorkers go: bustling streets, schools, churches, libraries, senior centers, movie theaters, supermarkets, and shopping centers. This approach allows DOT to establish a presence that builds trust and transparency throughout the planning and implementation process.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		
Community: overall objective is to facilitate outstanding culturally competent public service while strengthening collaborator and community relations through effective leadership and accountability.	Mobility Management Program The Mobility Management Program (MMP) was established in 2012 to improve transportation access for people with disabilities, older adults, low income, and limited English proficient populations. MMP provides DOT staff with education, guidance, data, and coordinating outreach to these target populations. MMP conducted monthly outreach with organizations serving the Mobility Management target populations, including persons with disabilities (PwD), older adults, low income populations (LIP), and	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

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	limited English populations (LEP) groups. Through monthly meetings, presentations and tabling outreach with community organizations, MMP seeks to strengthen relationships and communication with hard-to-reach populations and increase awareness of DOT's accessibility initiatives and programs.			
Community: overall objective is to facilitate outstanding culturally competent public service while strengthening collaborator and community relations through effective leadership and accountability.	Consolidation of Language Access and	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

CSLACU has initiated several program			
improvements and continues to plan for the			
future:			
□ Scheduled Meetings with the NYCDOT			
develop more complete language access			
searching for COVID-19 alerts, service			
updates, or an LPR, as required by Local			
1 1 1			
1 0			
-			
1 0			
1 0 0			
- Rapid deployment of COVID-19 Alerts			
to DOT service modifications			
- Open Streets, including the DOE's			
0 1 0			
1			
•			
□ Direct access to translation services for			
agency operational managers			
6			
ideas with and provide feedback to DOT			
	<ul> <li>improvements and continues to plan for the future:</li> <li>Scheduled Meetings with the NYCDOT Strategic Communications Office and IT to develop more complete language access linkage for LEP customers who are searching for COVID-19 alerts, service updates, or an LPR, as required by Local Law 30(LL 30) LPR mandate. This effort provides the following:</li> <li>A unified presence</li> <li>A new NYC DOT website LPR landing page with dedicated icons</li> <li>The ability to introduce new programs translated into the top ten languages</li> <li>Rapid deployment of COVID-19 Alerts to DOT service modifications</li> <li>Open Streets, including the DOE's Outdoor Learning Initiative: program updates</li> <li>Open Restaurant applications introduced through DOT homepage online link</li> <li>Current and future Mayoral Initiatives</li> <li>The potential ability to share translated social media alerts with the public</li> <li>Direct access to translation services for agency operational managers</li> <li>Direct document access for the public, including translated information</li> </ul>	<pre>improvements and continues to plan for the future:     Scheduled Meetings with the NYCDOT Strategic Communications Office and IT to develop more complete language access linkage for LEP customers who are searching for COVID-19 alerts, service updates, or an LPR, as required by Local Law 30(LL 30) LPR mandate. This effort provides the following:     A unified presence     A new NYC DOT website LPR landing page with dedicated icons     The ability to introduce new programs translated into the top ten languages     Rapid deployment of COVID-19 Alerts to DOT service modifications     Open Streets, including the DOE's Outdoor Learning Initiative: program updates     Open Restaurant applications introduced through DOT homepage online link     Current and future Mayoral Initiatives     The potential ability to share translated social media alerts with the public     Direct document access for the public, including translated information     The ability for the public to share their </pre>	improvements and continues to plan for the future:   Scheduled Meetings with the NYCDOT   Strategic Communications Office and IT to develop more complete language access linkage for LEP customers who are searching for COVID-19 alerts, service updates, or an LPR, as required by Local Law 30(LL 30) LPR mandate. This effort provides the following:   A unified presence   A new NYC DOT website LPR landing page with dedicated icons   The ability to introduce new programs translated into the top ten languages   Rapid deployment of COVID-19 Alerts to DOT service modifications   Open Streets, including the DOE's Outdoor Learning Initiative: program updates   Open Restaurant applications introduced through DOT homepage online link   Current and future Mayoral Initiatives   The potential ability to share translated social media alerts with the public   Direct access to translation services for agency operational managers   Direct document access for the public, including translated information

□ NYC DOT compliance with LL 30 and	
MOIA guidelines	
Agency Requests for Translated	
Content	
During the First Quarter of FY21 the	
number of translations and translated pages	
increased slightly with 39 requests,	
resulting in 443 pages versus Fourth	
Quarter of FY20 (33 document requests for	
416 pages). The FY21, First Quarter	
numbers are still relatively high, in	
response to demand for DOT's COVID-19	
related service updates being translated	
into the top ten languages.	
The number of requests by language types	
remain nearly the same with 12 languages	
requested in FY20, Fourth Quarter and 11	
in FY21, First Quarter. The number was	
, .	
similar and the languages were all the	
same, minus Italian. Thirty-nine (39)	
documents were translated into eleven (11)	
languages: Arabic, Bengali, Traditional	
Chinese, French, Haitian Creole, Korean,	
Polish, Russian, Spanish, Urdu and	
Yiddish. Eight (8) DOT Divisions	
requested translations in FY21, First	
Quarter: Language Access,	
Communications & Press, Transportation	
Planning and Management; External	
Affairs, Creative Services, Queens	
Borough Commissioner's Office, IT&T,	
and Urban Design, Art and Wayfinding	

	(UDAW). In FY20, Fourth Quarter, four					
	DOT Divisions requested translations: 33					
	document translations, conducted in 12					
	languages for 4 Divisions: Language					
	Access; Communications & Press;					
	Transportation Planning and Management;					
	and External Affairs.					
	Interpretations					
	Over the Phone Interpretations					
	-					
	In this reporting period, CSLACU					
	managed over-the-phone interpretation					
	services. The following DOT					
	Divisions/Units initiated a total of 15 calls					
	on behalf of customers with Limited					
	English Proficiency: Traffic Operations					
	and Bureau of Permits. 4 languages were					
	accessed for a total duration of 145					
	minutes.					
	initiates.					
	In-Person Interpretations					
	American Sign Language					
	Language Access processed ten (10) ASL					
	interpretation requests on behalf of the					
	Franchises/Concessions & Consents Unit					
	and Executive Division utilizing web					
	conferencing technology. The ten requests					
	for interpretation resulted in a total of ten					
	(10) interpretation events taking place					
	online.					
Please specify any other Community-directed activities durin	g the quarter (e.g., meetings, educational and cultura	I programs, promotion of agen	cy services, co	ommunity		
fairs, etc.) and describe briefly the activities, including the dates when the activities occurred						

# V. <u>RECRUITMENT</u>

#### A. RECRUITMENT EFFORTS

Please list <b>Recruitment Strategies and Initiatives</b> which you set/declared in your FY 2021 Diversity and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training):	Please describe the steps that your agency has taken to meet the <b>Recruitment Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Development of a Structured Interviewing Guide	EDI office, together with Human Resources and the Executive team, developed a comprehensive guide for Hiring Managers, and Personnel Coordinators to follow when seeking to fill a position. The guide includes oThe Basics of Structured Interviewing oPre-Interview Hiring Requirements oThe Structured Interview oPost-Interview Hiring Requirements oUnconscious Bias oGoverning EEO Laws This quarter HR advised divisions personnel coordinators to begin entering interview information in NYCAPs, as required by all city agencies. This enables HR and EDI to evaluate the interview	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>			

process.		
<ul> <li>Oversight at resume selection stage:</li> <li>Review by HR and EDI of resumes selected</li> <li>HR will hold hiring process if upon review there are candidates who are not qualified but are selected for interviews or if diverse and qualified candidates are not selected for an interview but based on a review of their resume they are determined to be otherwise qualified for the position sought. Will also confirm interview panels are compliant with the Structured Hiring Guidelines.</li> <li>EDI will approve interview questions. Will perform advisory role and will conduct post-audit review.</li> </ul>		
<ul> <li>Oversight at Interviews and Candidate Selection</li> <li>Review by HR and EDI after first (and subsequent) round interviews</li> <li>HR will hold hiring process if upon review rating sheets from each round of interviews are not satisfactory and if applicants advancing are not otherwise qualified for the position sought.</li> <li>EDI will perform advisory role and</li> </ul>		

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	<ul> <li>will conduct post-audit review.</li> <li>Review by HR and EDI for final selection</li> <li>HR will hold hiring process if rating sheets are not satisfactory and if final selection process did not follow Structured Hiring Guidelines.</li> <li>EDI will perform advisory role and will conduct post-audit review.</li> </ul>			
Implementation of DOT's Recruitment Plan	HR will, on a monthly basis, continue to distribute to relevant organizations DCAS issued Notices of Examinations for underutilized titles of interest. For these titles, HR will continue to post external job vacancy notices on multiple recruitment websites which target underrepresented populations and will maintain and update a roster of recruitment sources. DOT will also continue to participate in job fairs which also target these populations and when pictures are used in recruitment advertisements, diversity will be displayed. All advertisements will include a statement that the City of New York and DOT are equal employment employers and will include the Mayor's Office for People with Disabilities (which has access to DOT vacancies) as an important recruitment source for people with disabilities.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

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Implementation of DOT's Recruitment Plan	<ul> <li>In some titles where there is underutilization, we have reached out to non-traditional sources for applicants, including the following sources:</li> <li>Advancing Women In Transportation</li> <li>Society of Women Engineers</li> <li>LatPro-Latin Professionals</li> <li>CUNY Schools</li> <li>National Society of Black Engineers</li> <li>Society of Hispanic Professional Engineers</li> <li>Nontraditional Employment for Women (NEW)</li> </ul>	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		
	In order to expand our diverse recruitment sources, all Agency job openings have been posted to the following websites: AfricanAmericanHires.com AllHispanicJobs.com AllLGBTJobs.com AsianHires.com DisabilityJobs.net DiversityJobs.com LatinoJobs.org VeteranJobs.net WeHireWomen.com			

### **B.** INTERNSHIPS/FELLOWSHIPS

The agency is providing the following internship opportunities in FY 2021 Q1: [NOTE: Please update this table every quarter]

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Type of Internship\Fellowship	Total	Race/Ethnicity* [#s]	Gender* [#s]
		* Use self-ID data	[N-B=Non-Binary; O=Other; U=Unknown]  * Use self-ID data
			Use sell-iD uala
1. Public Service Fellows	5	Asian = 2, Unknown = 2, White =1	M_2F_3_N-BOU
2. College Aides	87	Asian = 32, Black = 14, Hispanic = 20	M _51 F _36 N-B O U
		White = 21	
3. DYCD Interns	8	Asian = 1, Black = 3, Hispanic = 3, White = 1	M_6F_2N-BOU

Additional Comments:

In FY 2020, the agency hired 3 Urban Fellows and an additional 5 NYC Public Service Fellows. Due to budget restrictions, DOT didn't hire Fellows from either program during FY 2021 Quarter 1. DOT will participate in the next cohort of both programs, if we receive Budget approval.

In FY 2021, DOT will recruit both College Aides and Summer Interns from local and regional schools and via posting on the City's website. In addition to participating in career fairs, DOT will also hold agency-specific info sessions at CUNY schools in order to attract a diverse intern candidate pool. Provided we receive Budget approval, the agency will hire College Aides and Summer Interns during the last two quarters of FY 2021.

In FY 2020, the agency participated in the DYCD (Department of Youth and Community Development) Ladders for Leaders Program, the Intern & Earn Program, and the Transportation Career Mentoring Program. In the first quarter of FY 2021, DOT was able to host Transportation Mentoring interns, and we will continue to participate in available DYCD internship programs during the remainder of FY 2021.

In FY 2021, if the agency's budget allows, DOT will also participate in the CUNY Service Corps Program, which focuses on undergraduate students from diverse academic, socioeconomic, and racial/ethnic backgrounds, while providing training and support services.

#### C. 55-A PROGRAM

The agency uses the 55-a Program to hire and retain qualified individuals with disabilities.

Currently, there are \_22\_\_\_ [number] 55-a participants.

During the 1st Quarter, a total of \_\_0\_ [number] new applications for the program were received. During the 1st Quarter \_1\_ participants left the program due to retirement.

During the 2nd Quarter, a total of \_\_\_\_\_ [number] new applications for the program were received. During the 2nd Quarter \_\_\_\_ participants left the program due to [state reasons] \_\_\_\_\_\_.

During the 3rd Quarter, a total of \_\_\_\_ [number] new applications for the program were received. During the 3rd Quarter \_\_\_ participants left the program due to [state reasons] \_\_\_\_\_.

During the 4th Quarter,	a total of	[number] new applica	ations for the progr	am were received.
During the 4th Quarter	participant	ts left the program due	e to [state reasons]	·

The 55-a Coordinator has achieved the following goals:

- 2. \_Ensured that all competitive job postings included the 55-a language.
- 3. \_Notified participants about promotional exams for which they qualify.

## VI. <u>SELECTION (HIRING AND PROMOTION)</u>

Please review Section VI of your Annual Plan and describe your activities for this quarter below:

Please list additional <b>Selection Strategies and</b> <b>Initiatives</b> which you set/declared in your FY 2021 Diversity and EEO Plan (include use of structured interview, EEO or APO representatives observing interviews, review of placements, review of e-hire applicant data)	Please describe the steps that your agency has taken to meet the <b>Selection (Hiring and</b> <b>Promotion) Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Career Counseling: Advising employees of opportunities for promotion and career development; Notification of promotion/transfer opportunities	DOT posts information on the agency's intranet site regarding job openings, civil service exams, DCAS resources, agency training and professional development, and online learning and training. HR emails all employees updates to this site, including all new job postings. Agency Personnel Coordinators ensure that employees without email receive the same information. The Career Counselor and the Training & Development Office continue to advise employees regarding promotional opportunities and career development, both through individual meetings and by conducting group info sessions.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>			
Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires), especially for mid- and high-level discretionary positions	While it is a best practice for all interviews to be conducted by a diverse panel of at least three people, with respect to interview panels of titles where underutilization exist, panels must be comprised of at least two people and	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> </ul>			

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	must, except in very unusual circumstances, be diverse (that is, the panel must be comprised of at least one male and female, and must be comprised of individuals of different ethnicities). For higher-level discretionary positions, DOT also established a Promotion Review Committee (PRC) that is made up of the Executive Deputy Commissioner, the Chief Operations Officer (COO), the COO's Chief of Staff, the Commissioner's Chief of Staff, the Deputy Commissioner for Human Resources and Facilities Management, and the Assistant Commissioner for Equal Employment, Diversity and Inclusion. The PRC meets monthly to review all promotions for positions earning salaries of \$100,000 or more, considers and evaluates whether the promotions conform with agency policies and goals for a diverse and inclusive workforce, confirms that the promotions are equitable among staff with comparable job titles and functions across divisions, and certifies that the cost of the promotions are covered within the agency's budget.	Completed		
Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires) filled through civil service lists	To fill positions through civil service lists, DOT's goal is to increase the number of employees taking civil service exams, and will advertise such opportunities by emailing all employees the DCAS Monthly Exam Schedule every month. Agency Personnel Coordinators distribute exam notices to all staff within their division and encourage qualifying employees to file for promotional exams. Information	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

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	regarding exams is also posted on DOT kiosks, bulletin boards, and intranet. The Agency continues to increase participation in hiring pools, as well as pickup-and-transfer opportunities with other agencies. An HR representative participates in every civil service list call interview.		 	
Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and post- appointment)	<ul> <li>Divisions are encouraged to submit proposed interview questions to EDI and HR for review before interviews. EDI representatives also participate in interviewers as observers on occasion.</li> <li>There is also EDI oversight at resume selection stage: <ul> <li>Review by HR and EDI of resumes selected</li> <li>HR will hold hiring process if upon review there are candidates who are not qualified but are selected for interviews or if diverse and qualified candidates are not selected for an interview but based on a review of their resume they are determined to be otherwise qualified for the position sought. Will also confirm interview panels are compliant with the Structured Hiring Guidelines.</li> <li>EDI will approve interview questions. Will perform advisory role and will conduct post-audit review.</li> </ul> </li> </ul>	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		
	<ul> <li>There is EDI oversight on Interviews and Candidate Selection as well:</li> <li>Review by HR and EDI after first (and</li> </ul>			

Analyzing the impact of layoffs or terminations on	<ul> <li>subsequent) round interviews</li> <li>HR will hold hiring process if upon review rating sheets from each round of interviews are not satisfactory and if applicants advancing are not otherwise qualified for the position sought.</li> <li>EDI will perform advisory role and will conduct post-audit review.</li> <li>Review by HR and EDI for final selection</li> <li>HR will hold hiring process if rating sheets are not satisfactory and if final selection process did not follow Structured Hiring Guidelines.</li> <li>EDI will perform advisory role and will conduct post-audit review.</li> </ul>	□ Planned		
racial, gender and age groups	fiscal/operational reasons during the 1 <sup>st</sup> quarter of FY 2021.	<ul> <li>□ Not started</li> <li>□ Ongoing</li> <li>□ Delayed</li> <li>⊠ Deferred</li> <li>□ Completed</li> </ul>		
Other:		<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Completed</li> </ul>		

DOT FY 2021 Diversity and Equa	I Employment Quarterly Report	Ρ	AGE 32		
During this Quarter the Agency activities included:	# of Vacancies	#_29	#	#	#
	# of New Hires	#2	#	#	#
	# of New Promotions	#4	#	#	#

#### VII. TRAINING

Please provide your training information in Part II of the report "DIVERSITY AND EEO TRAINING SUMMARY" (in MS Excel).

#### VIII. REASONABLE ACCOMMODATION

Please report all reasonable accommodation requests and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: <u>https://mspwva-dcslnx01.csc.nycnet/Login.aspx</u>

#### IX. COMPLIANCE AND IMPLEMENTATION OF REQUIREMENTS UNDER EXECUTIVE ORDERS AND LOCAL LAWS

A. EXECUTIVE ORDER 16: TRAINING ON TRANSGENDER DIVERSITY AND INCLUSION

Please provide E.O. 16 Training Information in Part II of the report "DIVERSITY AND EEO TRAINING SUMMARY" (in MS Excel).

#### B. LOCAL LAW 92: ANNUAL SEXUAL HARASSMENT PREVENTION TRAINING

Please provide Sexual Harassment Prevention Training Information in Part II of the report "DIVERSITY AND EEO TRAINING SUMMARY" (in MS Excel).

### C. LOCAL LAW 97: ANNUAL SEXUAL HARASSMENT REPORTING

	0,	has entered the sex tion as they occur.	ual harassment Complaint Da	ta in the DCAS C	tywide Complaint Tracking System and updates	
		Q2 []	Q3 🗆	Q4		
	e agency l they occu		<b>es of complaints</b> in the DCAS (	Citywide Compla	nt Tracking System and updates the information	
☑ The agency ensures that complaints are closed within 90 days.						
-	Report all complaints and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: <u>https://mspwva-dcslnx01.csc.nycnet/Login.aspx</u>					

#### D. LOCAL LAW 101: CLIMATE SURVEY

Please provide a short description of your efforts to analyze the results of climate survey in your agency.

Describe any follow-up measures taken to address the results of the climate survey:

n/a			

### X. AUDITS AND CORRECTIVE MEASURES

Please choose the statement that applies to your agency.

The agency is <u>NOT</u> involved in an audit conducted by NYC EEPC or another governmental agency specific to our EEO practices.

The agency is involved in an audit; please specify who is conducting the audit: \_\_\_\_\_EEPC\_\_\_\_\_\_.

□ Attach the audit recommendations by NYC EEPC or the other auditing agency.

The agency has submitted or will submit to OCEI an amendment letter, which shall amend the agency plan for FY 2021.

The agency's implementation of the following required corrective actions will be monitored during the assigned compliance-monitoring period:

Corrective Action #1: Issue a conclusive report within 90 days of the date the complaint was filed. Commence and investigation immediately if allegations raised sufficiently warrant an investigation.

Corrective Action #3: Ensure that managers and supervisors are held accountable for enforcing the agency's sexual harassment prevention policies and complaint procedures. Document this expectation and its implementation.

Corrective Action #4: Ensure the managerial performance evaluation form contains a rating for EEO (which covers responsibilities and processes

for assuring their ability to make employment decisions based on merit and equal consideration, or treat others in an equitable and impartial manner).

#### **APPENDIX: DOT EEO PERSONNEL DETAILS**

#### EEO PERSONNEL FOR \_\_1\_ QUARTER, FISCAL YEAR 2021

#### A. PERSONNEL CHANGES

Personnel Changes this Quarte	r: 🛛 No Changes	Number of Additions:	Number of Deletions:
Employee's Name & Title			
Nature of change	□ Addition □ Deletion	□ Addition □ Deletion	□ Addition □ Deletion
Date of Change in EEO Role	Start Date or Termination Date:	Start Date or Termination Date:	Start Date or Termination Date:
NOTE: Please attach CV/Resume	of new staff to this report		
For New EEO Professionals:			
Name & Title			
EEO Function	EEO OfficerEEO CounselorEEO TrainerEEO Investigator55-a CoordinatorOther: (specify)	EEO OfficerEEO CounselorEEO TrainerEEO Investigator55-a CoordinatorOther: (specify)	□       EEO Officer       □       EEO Counselor         □       EEO Trainer       □       EEO Investigator         □       55-a Coordinator       □       Other: (specify)
Proportion of Time Spent on EEO Duties	□ 100% □ Other: (specify %):	□ 100% □ Other: (specify %):	□ 100% □ Other: (specify %):
Completed Trainings:			
EEO Awareness Diversity & Inclusion IgbTq: The Power of Inclusion Sexual Harassment Prevention Unconscious Bias	Yes     No       Yes     No       Yes     No       Yes     No       Yes     No       Yes     No       Yes     No	□ Yes     □ No       □ Yes     □ No	□ Yes     □ No
Training Source(s):	DCAS      Agency      Other	DCAS Agency Other	DCAS Agency Other

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#### B. CONTACT INFORMATION (Please list ALL current EEO professionals)

#### DIVERSITY AND EEO STAFFING IN [AGENCY NAME] AS OF QUARTER FY 2021 \*

EEO\Diversity Role	<u>Name</u>	<u>Civil Service Title</u>	<u>% of Time</u> <u>Devoted to EEO</u> <u>&amp; Diversity</u> <u>Functions</u>	Office E-mail Address	Telephone #
Diversity & Inclusion Officer	James L. Hallman	Executive Agency Counsel	100	jhallman@dot.nyc.gov	(212) 839-6603
EEO Officer/Director	James L. Hallman	Executive Agency Counsel	100	jhallman@dot.nyc.gov	(212) 839-6603
Deputy EEO Officer	Benjamin Graham	Deputy EEO Officer	100	bgraham1@dot.nyc.gov	(212) 839-6605
Interim ADA Coordinator	Denise Ramirez	Administrative Staff Analyst	50	Dramirez1@dot.nyc.gov	(212) 839-6995
Disability Rights Coordinator	James L. Hallman	Executive Agency Counsel	100	jhallman@dot.nyc.gov	(212) 839-6603
Disability Services Facilitator	James L. Hallman	Executive Agency Counsel	100	jhallman@dot.nyc.gov	(212) 839-6603
55-a Coordinator	Lianne Palacios	Administrative Staff Analyst	15	lpalacios@dot.nyc.gov	(212) 839-9516
Career Counselor	Peter Scavetta	Administrative Staff Analyst	25	pscavetta@dot.nyc.gov	(212) 839-9452
EEO Counselor	n/a				
EEO Investigator	Andrew Sonpon	Agency Attorney 3	100	asonpon@dot.nyc.gov	
EEO Counselor\ Investigator					
Investigator/Trainer EEO Training Liaison	Vincent DiGennaro	Community Coordinator	100	vdigennaro@dot.nyc.gov	(212)839 4151

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Other (describe)			

\* Please note changes (new personnel filling the specified role). You may insert additional entries as needed. Title refers to the civil service title. If there is an EEO\Diversity role that your staff performs that is not on the list above you may indicate it on the chart.