

City of New York

Minority and Women-Owned Business Enterprise Program

Preliminary Report

**Fiscal Year 2010 Preliminary Compliance Information
(July 1 – December 31, 2009)**

Pursuant to New York City Administrative Code § 6-129 (l)(1)

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TABLE OF CONTENTS

Introduction	3
The M/WBE Program.....	3
Prime Contracts	7
Subcontracts	10
Waivers.....	12
Complaints Received/Non-Compliance Findings	14
Efforts to Reduce or Eliminate Barriers to Competition	14
Large-Scale Procurement Approvals.....	15
Appendix	21

Introduction

This report summarizes program accomplishments from the first two quarters of Fiscal Year 2010 (July 1 – December 31, 2009). As per the New York City Administrative Code § 6-129(l)(1), the report is jointly submitted by the Director of the Mayor’s Office of Contract Services (MOCS), as City Chief Procurement Officer, and by the Commissioner of the Department of Small Business Services (SBS). This report consists of a summary of program activity, prime contract and subcontract utilization data for City certified Minority and Women-Owned Business Enterprises (M/WBE), as well as additional data specified in Local Law 129 of 2005 (LL129).

Ensuring New York City’s minority and women-owned businesses have greater access to opportunity continues to be a priority for Mayor Michael R. Bloomberg and SBS. City agencies are making progress toward meeting the LL129 goals with the collaborative efforts of MOCS, the City Council and community organizations.

The M/WBE Program

In 2005, Mayor Michael R. Bloomberg signed LL129 to reaffirm the City’s commitment to provide greater incentives for eligible companies to certify and for City agencies to increase utilization of M/WBE vendors. Since the passage and implementation of the law, SBS has worked aggressively to develop the City’s M/WBE program through wide-ranging initiatives that provide multiple services to certified companies, purchasing agencies, and prime contractors. SBS collaborated with MOCS to establish performance criteria for City agencies and created a baseline for performance. The number of certified companies continues to increase, along with the number of contracts awarded to these companies. In the first three years of the program, i.e., from July 1, 2006 through June 30, 2009, M/WBE firms were awarded nearly 19,000 prime and subcontracts valued at over \$1.2 billion dollars.

During the early stages of program implementation, SBS developed a blueprint to deliver a successful M/WBE program. The program is designed around five core objectives:

- Reaching out to eligible companies;
- Simplifying and facilitating certification;
- Fostering business growth;
- Equipping buyers to find certified companies; and
- Holding agencies accountable.

Reaching out to eligible companies

In the first six months of FY 2010, SBS certified 366 new M/WBEs and recertified 56 M/WBEs, bringing the number of City-certified companies to 2,564, an increase of 17% from the end of FY 2009. Various community partners, including those funded by City Council, have helped extend the reach of SBS’ certification and outreach efforts. These organizations support the growth of M/WBEs throughout the five boroughs with marketing workshops, networking events, and assistance in certification application preparation and business development. SBS also collaborated with local development corporations, trade associations, industry membership organizations and local chambers of commerce on more than 50 events in the first six months of Fiscal Year 2010 to spread the word about the benefits of certification and identify companies interested in and eligible for certification.

Additionally, SBS encourages City agencies to reach out to eligible companies as part of their overall action plan to increase M/WBE utilization and address their specific agency purchasing goals. In the first half of the year, City agencies hosted three events that targeted prospective M/WBEs:

- **5th Annual M/WBE Tradeshow and Networking Event** hosted by the Department of Design and Construction (DDC);
- **One-on-One Business Contracting Conference** hosted by the Department of Sanitation (DSNY), in conjunction with the U.S. Department of Commerce's Minority Business Development Agency (MBDA); and
- **Calling All Consultants:** a certification outreach and networking event with SBS and the Departments of Youth and Community Development (DYCD), Health and Mental Hygiene (DOHMH), Children's Services (ACS), and Parks & Recreation (DPR).

Simplifying and facilitating certification

SBS has worked hard to simplify certification without compromising standards. SBS streamlined the application, increased the certification period and expedited the application process for companies that are already certified with other regional certification entities. Beginning in January, businesses can now apply for M/WBE certification online and track the status of their application using the NYC Business Express website (available at <http://nyc.gov/BusinessExpress>). NYC Business Express provides all the license, permit, tax and incentive information needed to run a business in New York City.

For companies that need assistance with their applications, SBS leverages the resources of the seven NYC Business Solution Centers and the SBS network of M/WBE Leadership Association organizations to provide technical support to companies entering the certification process. This approach extends the City's outreach efforts, ensures a higher quality application, and makes the submission and the certification review process easier and simpler.

Fostering business growth

SBS provides technical assistance and training to certified companies, both those new to government procurement and those looking to expand their business with the City. This includes guidance on bid and proposal preparation, workshops and classes taught by industry experts, and business development programs. These are all valuable services that teach M/WBEs the path to success in City contracting.

Since most City contracting opportunities occur at the "small purchase" level, i.e., under \$100,000, and such opportunities are not publicly advertised, it is critical that vendors display their accurate information in the City's purchasing systems so they can receive solicitations. Certified M/WBEs have the added benefit of a public profile on the Online Directory of Certified Businesses, which must also be maintained and kept current. In the first six months of Fiscal Year 2010, SBS helped 227 companies update their contact information and 241 companies update their commodity codes. SBS also helped M/WBEs find the right opportunities by sending out over 900 solicitations to appropriate vendors and providing 300 sessions to help firms identify the best agencies to target for their products and services.

In the first six months of Fiscal Year 2010, over 200 companies attended SBS' regularly scheduled workshops, *Selling to Government*, and *I'm Certified, Now What?* The first is a monthly workshop open to the public. The second is offered quarterly and exclusively to newly certified firms. Agency buyers participate in this workshop, which is followed by sector-specific breakout sessions. The SBS *Fundamentals of Construction Management* continuing education series attracted 55 participants. This seven-course continuing education program, offered in partnership with CUNY's New York City College of Technology,

gives firms the tools they need to better manage City construction projects. In addition, 23 certified M/WBEs took advantage of *Breaking New Ground*, SBS' free one-on-one technical assistance service that provides guidance on responding to City contract solicitations, better managing projects, and bid/proposal analysis.

As the pool of certified companies grows, SBS is working to scale various services to reach a broader audience, by better leveraging community partnerships. For example, SBS worked with the City Council to establish broader objectives for the M/WBE Leadership Association in Fiscal Year 2010. In response to requests from certified firms, the SBS community partners now provide certified firms with more capacity-building services, including help applying for loans and surety bonds, preparing bids and proposals, and marketing to both the public and private sector.

While the primary goal of the M/WBE program is to connect certified firms with procurement opportunities, SBS recognizes that not all M/WBEs will win City contracts. Some certified companies specialize in goods and services that the City does not typically purchase, for example. SBS is working hard to make sure that certified M/WBEs know about all the services available to them through NYC Business Solutions that will help them grow their capacity to compete not only in the City's procurement system, but in the larger marketplace. SBS offers a suite of services at no cost that addresses the needs of businesses at any size and at any stage. The services include business courses, legal review of contracts and leases, accessing financing and incentives, and recruiting and training employees. In 2009, one in five certified firms received services from NYC Business Solutions; SBS is committed to increasing this ratio. SBS is training its staff to cross-sell other SBS services at every point of contact with certified firms.

Connecting Certified M/WBE's to Opportunities

Throughout the year, SBS hosts invitation-only networking events in collaboration with other City agencies, exclusively for City-certified companies. On July 21, 2009, SBS hosted the Third Annual Citywide Procurement Fair, a full-day conference bringing together M/WBEs and procurement personnel from City and state agencies. Partnering with MOCS, SBS invited representatives from certified firms and agency exhibitors for a day of workshops and networking. Mayor Michael Bloomberg and Council Speaker Christine Quinn addressed the audience and both highlighted the City's efforts to support the M/WBE community. This year's fair brought together over 40 City and state agencies and authorities, prime contractors, public utilities, and over 400 M/WBE attendees. In the first six months following the event, M/WBEs won 565 contracts valued at \$3,240,239. Such events provide a forum to make connections and build relationships. SBS will hosts the next Citywide Procurement Fair on May 25, 2010.

Equipping buyers to find certified companies

SBS and MOCS held five agency training sessions for 125 procurement staff from 26 different City agencies in the first half of Fiscal Year 2010 at the City's Procurement Training Institute (PTI). The topics included LL129 implementation, strategies to identify the right M/WBEs for contract opportunities, developing M/WBE Subcontracting Utilization Plans, and best practices on subcontractor program administration. The sessions also focus on sharing information and tactics across agencies to expand the network of buyers that work together to improve program results. SBS also conducted five additional agency-specific sessions for 135 procurement staff, on topics such as using M/WBEs for P-Card¹ purchases and overview of LL129 goals and requirements.

¹ The City employs a purchasing card ("P-card") program that allows agency buyers to use cards that are similar to credit cards to make micro purchases (under \$5,000) of goods and services. P-cards allow purchases to be made quickly with simplified payment procedures for vendors, while reducing administrative cost, ensuring financial control, oversight and transparency.

SBS and MOCS also implemented new initiatives in the M/WBE subcontractor program administration area to help agencies better oversee their prime contractors. These included an enhanced training curriculum on subcontractor utilization, state and federal requirements and guidelines on subcontract oversight, as well as improved tracking requirements and informational materials for agencies and prime contractors. To ensure prime contractors are aware of their obligations, SBS offers direct assistance in completing Schedule B subcontractor utilization plans and identifying qualified M/WBE subcontractors. In the first half of Fiscal Year 2010, SBS referred 674 certified companies to 18 prime contractors.

In addition, SBS promotes the use of the Online Directory of Certified Businesses to both agency buyers and prime contractors. Early in Fiscal Year 2010, SBS enhanced the Online Directory to make it easier for City buyers and prime contractors to find the right certified companies for their specific opportunities. Account Managers from SBS' Buyer Services Unit also refer companies to meet agency procurement needs. In the first six months of the Fiscal Year, account managers have provided 858 referrals to 16 agencies.

Hold Agencies Accountable

In December 2009, SBS published the Citywide Progress Report (<http://nyc.gov/sbs>), a key milestone in the effort to promote accountability and transparency in the administration of the program. The report provides a comprehensive assessment of agency performance and efforts demonstrated throughout Fiscal Year 2009. SBS plays a critical role in helping agencies implement initiatives that will enable them to continue to make substantial progress toward LL 129 goals. Initiatives such as the progress reports foster an open and clear sharing of information on procurement practices, the enhanced accessibility of contracts to minority and women-owned firms, and increased M/WBE participation at all contracting levels in city procurement.

SBS also conducts an annual audit of prime contracts with "target subcontracting percentages." In Fiscal Year 2009, 217 prime contracts with subcontracting goals were awarded. A compliance audit is underway covering five percent of eligible prime contracts and five percent of eligible subcontracts awarded pursuant to these prime contracts.

Conclusion

SBS has continuously worked hard to improve the City's program. Since LL 129's implementation, SBS has:

- Built a program that provides customer service to certified firms, City agencies and prime contractors;
- Obtained more comprehensive information on certified firms to better market their goods and services to agency buyers;
- Made technology improvements to better match the growing pool of M/WBE firms with appropriate procurement opportunities;
- Developed targeted strategies for increasing M/WBE utilization across various dollar value ranges and procurement methods; and
- Increased accountability and transparency by publishing agency progress reports, which provide greater detail on each agency's performance, efforts to increase M/WBE utilization, and unique challenges for meeting utilization goals.

Additionally, SBS sends out a quarterly e-newsletter that includes tips on selling to government, information on upcoming training, and profiles of successful M/WBE firms and agencies. The newsletter is sent to over 3,000 subscribers including certified firms, agencies, and community partners.

While much remains to be done, the City has made significant progress. SBS and MOCS are committed to continue working aggressively to increase our ability to help M/WBE companies win contracts with the City.

Prime Contracts

In the table below, we present preliminary data showing City agencies' award of prime contracts during the first two quarters of Fiscal Year 2010. M/WBEs were awarded \$86,973,612 in prime contracts in this reporting period. Relative to the same reporting period in Fiscal Year 2009, M/WBE participation increased in several key categories.

In those areas of procurement where agencies have greater discretion to target procurements to M/WBEs – i.e., micropurchases and small purchases – M/WBEs have increased their performance during this reporting period, relative to the same reporting period of Fiscal Year 2009. For micropurchases, the M/WBE utilization rate (by dollar value) increased to 15.4%, compared to 12.7% in the first six months of Fiscal Year 2009. For small purchases, the corresponding percentages were 16.4% vis-à-vis the former rate of 10.4%. This reflects especially strong performance by Hispanic-owned firms. The increase correlates with a policy change promulgated in the City's Procurement Policy Board (PPB) rules, which enhanced M/WBEs' ability to compete effectively for small purchases by reducing agencies' discretion to rely heavily upon vendors with whom they have had prior business, and increased the number of small purchases that were solicited solely from competitors (M/WBE and non-M/WBE) drawn randomly from City bidder lists.

For contracts valued at more than \$100,000 M/WBE performance remained relatively level, at roughly 7% for contracts valued below one million dollars, and slightly down (from 1.7% to 1.2%) for those of one million dollars or more. Because there were so few contracts overall in those ranges (20 M/WBE awards below one million dollars and 14 at or above one million dollars), it is not possible to draw statistically significant conclusions from this data as yet.

This reporting period represents the first since the end of the three-year "ramping up" period included in LL 129. While City agencies fell short of achieving the ambitious prime contract award goals set by LL129, progress was made in some categories. Under LL 129, there are prime contract goals only for awards valued below one million dollars, and only for certain gender/ethnicity categories in certain industries. The applicable prime contract goals are as follows:

§ 6-129(d)(1): LL129 Prime Contracting Goals				
Industry	Asian American	Black American	Hispanic American	Caucasian Women
Construction Services	No goal	12.63%	9.06%	No goal
Goods	5.19%	7.47%	4.99%	17.87%
Professional Services	No goal	9.00%	5.00%	16.50%
Standardized Services	No goal	9.23%	5.14%	10.45%

For example, Asian American firms achieved nearly 30% of the goal amount established for goods awards below one million dollars; Black Americans achieved over 25% of the goal set for standardized services; and Hispanics achieved 50% of the goal established for construction in the aforementioned dollar range.

§ 6-129(l)(1)(i): Number & Dollar Value of Prime Contracts > \$5K		
Industry	Count	Value
Construction Services	348	\$3,714,126,681
Goods	1578	\$747,265,853
Professional Services	271	\$242,847,901
Standardized Services	936	\$618,232,249

§ 6-129(l)(1)(ii): Number & Dollar Value of Prime Contracts of M/WBEs > \$5K								
	Asian American		Black American		Hispanic American		Caucasian Women	
Industry	#	Value	#	Value	#	Value	#	Value
Construction Services	28	\$22,992,398	5	\$750,701	14	\$34,363,225	5	\$948,561
Goods	53	\$1,262,651	50	\$940,387	52	\$1,127,433	169	\$3,411,131
Professional Services	13	\$9,035,572	4	\$213,100	2	\$109,858	6	\$1,410,742
Standardized Services	35	\$1,851,865	30	\$3,008,925	19	\$584,450	15	\$575,798

§ 6-129(l)(1)(iii)(iv)(v)(vi): Dollar Value of Prime Contracts (& Number/Value of Awards to M/WBEs)											
Industry/ Dollar Range	Total Dollar Volume	Asian American		Black American		Hispanic American		Caucasian Women		All M/WBE	
		Count	Value	Count	Value	Count	Value	Count	Value	Count	Value
Architecture/ Engineering	\$197,217,048	8	\$8,726,837	0	\$0	1	\$26,663	2	\$98,500	11	\$8,852,000
<=\$5K	\$85,551	3	\$12,600	0	\$0	0	\$0	1	\$1,000	4	\$13,600
>\$5K - \$100K	\$608,159	1	\$81,500	0	\$0	1	\$26,663	1	\$97,500	3	\$205,663
>\$100K -\$1M	\$4,310,939	2	\$1,546,950	0	\$0	0	\$0	0	\$0	2	\$1,546,950
>=\$1M	\$192,297,950	2	\$7,085,787	0	\$0	0	\$0	0	\$0	2	\$7,085,787
Construction Services	\$3,714,126,681	30	\$22,998,898	5	\$750,701	14	\$34,363,225	5	\$948,561	54	\$59,061,385
<=\$5K	\$11,500	2	\$6,500	0	\$0	0	\$0	0	\$0	2	\$6,500
>\$5K - \$100K	\$3,929,467	20	\$442,398	3	\$130,500	4	\$198,800	2	\$82,222	29	\$853,920
>\$100K -\$1M	\$49,268,144	3	\$2,183,000	2	\$620,201	5	\$2,234,312	3	\$866,339	13	\$5,903,853
>=\$1M	\$3,660,929,070	5	\$20,367,000	0	\$0	5	\$31,930,113	0	\$0	10	\$52,297,113
Goods	\$747,265,853	298	\$1,797,446	346	\$1,496,287	383	\$1,803,103	938	\$5,138,996	1965	\$10,235,831
<=\$5K	\$16,174,713	245	\$534,794	296	\$555,900	331	\$675,670	769	\$1,727,865	1641	\$3,494,229
>\$5K - \$100K	\$33,358,937	53	\$1,262,651	50	\$940,387	52	\$1,127,433	168	\$3,226,491	323	\$6,556,963
>\$100K -\$1M	\$52,626,731	0	\$0	0	\$0	0	\$0	1	\$184,640	1	\$184,640
>=\$1M	\$661,280,186	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Professional Services	\$45,630,853	13	\$329,550	9	\$229,498	4	\$96,395	9	\$1,321,540	35	\$1,976,983
<=\$5K	\$2,056,495	5	\$8,215	5	\$16,398	3	\$13,200	4	\$8,298	17	\$46,111
>\$5K - \$100K	\$6,854,944	8	\$321,335	4	\$213,100	1	\$83,195	4	\$262,890	17	\$880,520
>\$100K -\$1M	\$3,003,768	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
>=\$1M	\$35,772,141	0	\$0	0	\$0	0	\$0	1	\$1,050,352	1	\$1,050,352
Standardized Services	\$618,232,249	662	\$2,299,792	157	\$3,158,543	70	\$666,882	82	\$722,195	971	\$6,847,412
<=\$5K	\$10,088,284	627	\$447,927	127	\$149,619	51	\$82,431	67	\$146,397	872	\$826,375
>\$5K - \$100K	\$25,813,647	32	\$992,648	28	\$941,125	19	\$584,450	15	\$575,798	94	\$3,094,021
>\$100K -\$1M	\$18,945,944	3	\$859,217	1	\$149,480	0	\$0	0	\$0	4	\$1,008,697
>=\$1M	\$573,472,658	0	\$0	1	\$1,918,320	0	\$0	0	\$0	1	\$1,918,320
All Industries	\$5,322,472,684	1,011	\$36,152,522	517	\$5,635,029	472	\$36,956,268	1,036	\$8,229,793	3,036	\$86,973,612
<=\$5K	\$28,416,543	882	\$1,010,036	428	\$721,916	385	\$771,301	841	\$1,883,560	2,536	\$4,386,814
>\$5K - \$100K	\$70,565,153	114	\$3,100,532	85	\$2,225,112	77	\$2,020,542	190	\$4,244,901	466	\$11,591,087
>\$100K -\$1M	\$128,155,526	8	\$4,589,167	3	\$769,681	5	\$2,234,312	4	\$1,050,979	20	\$8,644,140
>=\$1M	\$5,123,752,004	7	\$27,452,787	1	\$1,918,320	5	\$31,930,113	1	\$1,050,352	14	\$62,351,572

The tables above credit only those awards that went to certified M/WBEs, not other qualified “minority-owned” or “woman-owned” companies that have not yet sought certification.

In addition, most prime contracts reflected in the data (except the professional services contracts) are required by New York State law to be procured via competitive sealed bid. Under General Municipal Law (GML) § 103, agencies must, for the overwhelming majority of the contracts covered by LL 129, accept the lowest responsible bid and may not give a bidder preference because of its M/WBE status. City agencies' efforts to achieve their prime contract M/WBE participation goals are thus limited to such means as increased outreach and training, aimed at encouraging M/WBEs to bid successfully on various procurements. Even for work not covered by GML § 103, such as professional services contracts, GML § 104-b precludes agencies from incorporating into their contracts social policy goals unrelated to the goals of the State procurement laws. Thus, the Citywide goals for prime contract awards must be viewed as aspirational, and agencies' performance evaluated in terms of their efforts to make progress toward achieving the goals in light of the limited tools available to them for that purpose. LL 129 reflects this standard, namely, by referring to whether each agency has made "substantial" or "adequate" progress toward meeting its goals. See § 6-129(l)(2) and (m).

The LL 129 program also does not cover all of the City's procurements. In keeping with Federal constitutional case law, the program is "narrowly tailored" to address the gender- and race/ethnic-based disparities identified in an economic study commissioned by the City Council and released in 2005. Based on that study, LL 129 is limited in several significant ways. The most significant limitation is the *exclusion* from the goals program of any prime contract valued at one million dollars or more.

LL 129 excludes some contracts from its coverage based upon the industry of the vendor and type of services. Nonprofits have no individual owners, so they cannot be classified as M/WBEs. Thus, nearly all human services contracts are excluded from LL 129, as they are held by nonprofit vendors. For other industries, LL 129 sets goals for prime contracts – ranging from 22% in construction to 36% in goods – but for three industries, LL 129 sets goals only for *some* gender and racial/ethnic subgroups, not for all.²

Further, LL 129 excludes from its goals provisions all contracts entered into by certain procurement methods – i.e., emergency procurements, intergovernmental procurements, interagency and government-to-government procurements, and sole source procurements. See, § 6-129(q) (iii)-(vi). In addition, LL 129 excludes all procurements wherein state or federal funding restrictions either preclude the imposition of local goals or override local goals by imposing analogous state or federal goals. See § 6-129(q)(i)-(ii).

Agency-by-agency details corresponding to each of the above tables are included in the appendix to this report. For the reporting period, with respect to LL 129 prime contracts above the small purchase limits (i.e., awards valued at more than \$100,000 up to one million dollars), only two agencies awarded more than 20 contracts in any category for which goals were set. DCAS awarded 134 such contracts for goods and DPR awarded 57 such contracts for construction.

Even in the small purchase area, most agencies did not award more than 20 contracts in many of the LL 129 categories. All told, 16 agencies awarded more than 20 goods contracts, a category for which there are four separate gender/ethnicity goals under LL 129; of the 64 possible goals for those goods procurements (16 agencies times 4 categories each), in 15 instances agencies attained 90% of the goal amounts (or better), and in another 14 instances, agencies attained at least half of the goal amount set. Similarly, there were 12 agencies that awarded more than 20 standardized services contracts, a category for which three gender/ethnicity goals are established under LL 129; of the 36 potential goals, agencies attained 90% (or better) in five instances, and met at least half of the goal amount in four other instances. Similarly, few

² In construction, LL 129 establishes prime contract goals only for Black American and Hispanic American firms. For professional services and standard services, prime contract goals are set for those groups, and also for Caucasian Women firms. Only for goods does LL 129 set prime contract goals for those three groups and also Asian American firms.

agencies awarded more than 20 contracts in the professional services and construction areas: only two in professional services, and one in construction.³

Subcontracts

LL 129 sets subcontracting goals for prime contracts in the construction and professional services areas (only). These goals apply to prime contracts, including those valued at more than one million dollars, but the LL 129 goals do not cover subcontracts which themselves equal or exceed one million dollars.⁴

During the reporting period, agencies awarded 183 new prime contracts with target subcontracting requirements, as compared with 86 in the first half of Fiscal Year 2009. As shown in the two tables below, those 183 contracts (valued at \$2.6 Billion) have thus far yielded 186 subcontracts valued at below one million dollars, 67 of which, approximately 37% of the value, were awarded to M/WBE firms. Looking at construction, in particular, as the area represented by 181 of the 186 contracts, and leaving aside those subcontracts that went to certified WBEs, a category for which LL 129 does not set subcontracting goals, the applicable percentage was 30%, which is roughly comparable to the LL 129 total goals of approximately 31%.⁵ The value of subcontracts awarded to M/WBEs on prime contracts with LL 129 subcontracting goals in the first half of Fiscal Year 2010 is \$5.7M, a nearly 70% increase from the \$3.4M awarded in the comparable period of Fiscal Year 2009.

It is worth noting that for many of the covered contracts, especially in the construction arena, considerable subcontracting activity occurs in later phases of projects. Longer term trends can be derived from a review of the 312 active prime contracts registered during FY 2007, 2008, and 2009 that included target subcontracting requirements and M/WBE goals for construction and/or professional services. To date, including the first six months of Fiscal Year 2010, City agencies have approved more than 1,200 subcontracts valued at below one million dollars for construction or professional services (i.e., covered by LL 129 goals); M/WBEs account for 441 of these subcontracts. Among those subcontracts, the share of the total dollar value awarded to certified M/WBE subcontractors is approximately 27%.

³ For agencies that did not award at least 20 contracts in a given area, it is not possible to provide any statistically sound analysis with respect to the percentages awarded by industry, gender or ethnicity category, as the universe is too small to subdivide in accordance with the LL 129 statutory structure. A prime contract awarded to an MWBE can only be counted toward a goal for one group. The fact that an agency procured only a single contract in a given category and that contract happened to be worth \$500,000 does not mean that the agency even theoretically could have achieved four different gender/ethnic subgroup goals for that contract. Only by looking at the number of procurements, not simply the dollar value, can a fair understanding be reached as to whether or not an agency is making substantial progress toward the goals. Given that for each industry sector the law establishes separate goals for at least two, and sometimes up to four, minority and gender groups, and that the goals range in size from 4.99% to 17.87%, it is difficult to determine mathematically whether or not an agency can be said to have failed to attain the LL 129 goals if it procured a very small number of contracts in the relevant category.

⁴ LL 129 treats all professional services, including A/E, as one category (professional services), and applies one set of goal numbers. MOCS tracks A/E separately, as utilization rates differ somewhat between A/E and other professional services. Subcontractor participation goals are set for three groups in the professional services area, but not for Asian American firms. Similarly, in construction, goals are set for three groups, but not for women-owned firms. Each of these exclusions stems from the City's 2005 disparity study, which failed to identify any statistically significant procurement disparities in those areas. Similarly, standardized services such as security, trucking or fencing at construction sites do not count toward the LL 129 goals, as the economic study did not find statistically significant disparity for M/WBEs in subcontracts for standardized services.

⁵ Even with 181 subcontracts, it is difficult to attain the participation goals for each subgroup, as prime contractors must identify and select subcontractors that are appropriate and available to work on the particular jobs that are underway. The 30% total subcontracting rate for the reporting period reflects participation at a rate higher than the applicable goal for Black American firms, and lower than the applicable goals for Asian American and Hispanic American firms.

§ 6-129(l)(1)(vii)(A-B): Number & Dollar Value of Prime Contracts (& Number/Value of Awards to M/WBEs) Where Target Subcontracting Percentage is Established										
	All		Asian American		Black American		Hispanic American		Caucasian Women	
Industry	#	Value	#	Value	#	Value	#	Value	#	Value
Construction Services	162	\$2,551,078,691	5	\$16,884,000	0	\$0	5	\$30,946,113	3	\$866,339
Professional Services	21	\$90,309,971	2	\$7,085,787	0	\$0	0	\$0	0	\$0
Total Primes w/LL129 Subcontracts	183	\$2,641,388,662	7	\$23,969,787	0	\$0	5	\$30,946,113	3	\$866,339

§ 6-129(l)(1)(vii)(C): Number & Dollar Value of LL 129 Subcontracts (& Number/Value of Awards to M/WBEs) Pursuant to Prime Contracts Where Target Subcontracting Percentage is Established										
	All		Asian American		Black American		Hispanic American		Caucasian Women	
Industry	#	Value	#	Value	#	Value	#	Value	#	Value
Construction Services	181	\$15,430,622	9	\$885,795	35	\$2,912,276	5	\$930,000	14	\$811,731
Professional Services	5	\$199,701	0	\$0	1	\$60,309	2	\$47,397	1	\$60,474
Total LL 129 Subcontracts	186	\$15,630,323	9	\$885,795	36	\$2,972,585	7	\$977,397	15	\$872,205

Number & Dollar Value of Prime Contracts Registered Where Target Subcontracting Percentage is Established Fiscal Years 2007 to 2009		
Industry	Number	Value
Construction and Professional Services	312	\$1,888,941,568

Number & Dollar Value of LL 129 Subcontracts (& Number/Value of Awards to M/WBEs) Pursuant to Prime Contracts Where Target Subcontracting Percentage is Established Fiscal Years 2007 to 2010 (Q1-2 only)										
	All		Asian American		Black American		Hispanic American		Caucasian Women	
Industry	#	Value	#	Value	#	Value	#	Value	#	Value
Construction Services	1105	\$194,240,426	91	\$10,468,122	174	\$19,432,086	82	\$13,540,221	37	\$12,037,413
Professional Services	109	\$55,288,188	11	\$3,770,907	11	\$1,361,306	15	\$3,114,115	20	\$3,524,250
Total Subcontracts	1214	\$249,528,613	102	\$14,239,029	185	\$20,793,392	97	\$16,654,335	57	\$15,561,663

Waivers

Vendors sought a total of 55 requests for waivers of the target subcontracting requirements during the reporting period from July 1 through December 31, 2009. Of those requests, 6 were denied, while 21 were approved as full waivers and 28 were approved as partial waivers. Since waivers may be granted only to vendors that demonstrate both the capacity to perform the prime contract without the subcontracting and a prior contracting history of doing similar work without subcontracting, some of the waivers that were granted involved repeated requests from the same firms, as they sought multiple bidding opportunities. Thus, the 49 full and partial waivers granted covered a total of only 37 individual firms.

Waivers are determined during the pre-bid stage of the procurement. Thus, most of the vendors that received waivers did not ultimately win the contracts they were competing for. Of the 49 waivers granted during the reporting period, only one (full waiver) pertained to procurements for which contracts were ultimately registered during the reporting period⁶. The dollar value of that contract was \$765,000.

§ 6-129(l)(1)(vii)(D): M/WBE Waivers Decided - 7/1/2009 to 12/31/2009							
Agency	Decision Date	Vendor Name	Bid/Response Due Date	Agency TSP	Waiver Request	Waiver Determination	If Partial, % Granted
DDC	7/7/2009	OKG Engineers	7/8/2009	10.00%	0.00%	Full	
DCAS	7/8/2009	Simpson & Brown	7/9/2009	35.00%	5.00%	Partial	5.00%
DOITT	7/9/2009	Blackboard Connect Inc.	7/15/2009	1.00%	0.00%	Full	
DOITT	7/9/2009	SWN Communication Inc.	7/15/2009	1.00%	0.00%	Full	
NYPD	7/9/2009	R&J Renovations Corp.	7/14/2009	15.00%	0.00%	Full	
NYPD	7/9/2009	Arista Plumbing, Heating and Piping Corp.	7/14/2009	15.00%	7.00%	Partial	7.00%
DOITT	7/10/2009	Verizon Business Network Services	7/15/2009	1.00%	0.00%	Denied	
DDC	7/14/2009	Mega Engineering, Inc.	7/16/2009	20.00%	0.00%	Full	
DCAS	7/23/2009	J.H. Electric of New York, Inc.	7/29/2009	3.00%	0.00%	Full	
DOITT	7/24/2009	Twenty First Century Crisis Communications, LLC	7/15/2009	1.00%	0.00%	Full	
DDC	7/29/2009	Interstate Masonry Corp.	8/4/2009	8.00%	5.00%	Partial	5.00%
DCAS	8/4/2009	Sajian Electric, Inc.	7/27/2009	30.00%	0.00%	Full	
DPR	8/14/2009	Da Costa Landscaping Contractors	8/20/2009	5.00%	0.00%	Full	
DPR	8/14/2009	Dragonetti Brothers	8/20/2009	5.00%	0.00%	Full	
DCAS	8/19/2009	Netcom Information Technology	8/21/2009	15.00%	0.00%	Full	
DSNY	8/28/2009	Perfetto Enterprise Company, Inc.	9/3/2009	5.00%	0.00%	Denied	
DSNY	8/28/2009	City & County Paving Corp.	8/3/2009	5.00%	0.00%	Denied	
DHMH	9/1/2009	Health Nest	9/10/2009	5.00%	0.00%	Full	
DDC	9/9/2009	En-Tech Corp	9/9/2009	6.00%	0.00%	Full	
DDC	9/16/2009	En-Tech Corp	9/22/2009	5.00%	0.00%	Full	
DPR	9/16/2009	Octagon Painting Inc.	9/30/2009	32.00%	0.00%	Full	

⁶ Four recipients of a full waiver and five recipients of partial waivers from prior reporting periods succeeded in winning awards that were ultimately registered during this reporting period. The dollar value of those nine contracts was \$48,545,630.

DDC	9/23/2009	DiFazio Industries, Inc.	10/1/2009	25.00%	12.00%	Partial	15.00%
DPR	9/23/2009	Doyle-Baldante, Inc.	9/29/2009	35.00%	15.00%	Partial	17.00%
DDC	9/25/2009	JLJ IV Enterprise Inc.	10/1/2009	25.00%	7.00%	Partial	7.00%
DDC	9/25/2009	CAC Industries Inc.	10/1/2009	25.00%	5.50%	Partial	6.00%
DDC	9/28/2009	Pace Plumbing Inc.	9/30/2009	15.00%	5.00%	Partial	5.00%
DDC	9/28/2009	Preferred Mechanical	9/30/2009	15.00%	5.00%	Partial	5.00%
DDC	9/28/2009	C & L Contracting Corp.	9/30/2009	60.00%	26.00%	Partial	26.00%
DDC	10/1/2009	J.H. Electric of New York, Inc.	10/16/2009	9.00%	0.00%	Full	
DDC	10/9/2009	Halcyon Construction Corp.	10/14/2009	25.00%	6.00%	Partial	6.00%
DDC	10/13/2009	Tully Construction Co Inc.	10/14/2009	25.00%	7.50%	Partial	7.50%
DSNY	10/13/2009	Eagle 1 Mechanical Inc.	10/15/2009	20.00%	3.00%	Partial	3.00%
DDC	10/14/2009	Kanta Electric Corp.	10/16/2009	9.00%	0.00%	Full	
DDC	10/19/2009	CAC Industries Inc.	10/22/2009	12.00%	3.00%	Partial	4.00%
DPR	10/19/2009	Doyle-Baldante, Inc.	10/23/2009	8.00%	2.00%	Partial	4.00%
DPR	10/19/2009	Gramercy Group, Inc.	10/22/2009	20.00%	5.00%	Partial	8.00%
DPR	10/19/2009	Dragonetti Brothers	10/23/2009	5.00%	0.00%	Full	
DSNY	10/19/2009	China Perfect Construction Corp.	10/27/2009	20.00%	0.00%	Partial	10.00%
DSNY	10/19/2009	Neptune Mechanical, Inc.	10/27/2009	20.00%	0.00%	Denied	
DSNY	10/19/2009	Maric Plumbing & Heating, Inc.	10/27/2009	20.00%	0.00%	Partial	7.00%
DPR	10/22/2009	Interphase Elec Corp.	10/26/2009	11.00%	0.00%	Full	
DSNY	10/23/2009	ACE Contrating, Inc.	10/27/2009	20.00%	10.00%	Partial	10.00%
DCAS	10/28/2009	Interphase Elec Corp.	10/30/2009	10.00%	0.00%	Full	
DCAS	10/28/2009	A.T.J. Electrical Co., Inc.	10/30/2009	10.00%	1.00%	Partial	1.00%
DDC	11/20/2009	A.T.J. Electrical Co., Inc.	11/24/2009	9.00%	1.00%	Partial	1.00%
DDC	11/20/2009	Interphase Elec Corp.	11/24/2009	9.00%	3.00%	Partial	3.00%
DPR	12/10/2009	LAWS Construction Corp.	12/17/2009	32.00%	5.00%	Denied	
DDC	12/10/2009	CAC Industries Inc.	12/16/2009	12.00%	10.00%	Partial	10.00%
DPR	12/14/2009	Doyle-Baldante, Inc.	12/18/2009	34.00%	8.00%	Partial	8.00%
DDC	12/14/2009	J. D'Annunzio & Sons, Inc.	12/16/2009	30.00%	5.00%	Denied	
DDC	12/14/2009	John Civetta & Son Inc.	12/16/2009	30.00%	13.00%	Partial	13.00%
DDC	12/17/2009	Peter Scalamander & Sons, Inc.	12/21/2009	30.00%	15.00%	Partial	15.00%
DDC	12/18/2009	Arista Plumbing, Heating and Piping Corp.	12/22/2009	10.00%	0.00%	Full	
DDC	12/10/09	Tully Construction Co Inc.	12/16/2009	12.00%	5.00%	Partial	5.00%
DDC	12/18/09	Mar-Sal Plumbing & Heating, Inc.	12/22/2009	10.00%	5.00%	Partial	5.00%

Complaints Received/Non-Compliance Findings

LL 129 requires the tracking of compliance complaints by M/WBE vendors, but only one such complaint was made during the reporting period, which did not yield any evidence or indication or actual non-compliance by any City agencies.⁷

Efforts to Reduce or Eliminate Barriers to Competition

In the first half of Fiscal Year 2010, the Mayor announced two major developments that will further reduce barriers for M/WBEs to access contract opportunities. In October 2009, the City reformed its bonding policy, easing requirements and increasing opportunities for small and minority-owned businesses. The U.S. Small Business Administration (SBA) has approved the measures, which will allow the City's small and minority owned businesses to participate in the federal Surety Bond Guarantee Program that helps companies secure bonds required to do business with the City. The change will open up contract opportunities for minority and women-owned businesses of up to \$500 million a year. New York City requires companies doing business with the City to obtain performance bonds for all construction projects greater than \$500,000, but smaller contractors often have difficulty securing them. Historically, the program has been unavailable to bidders on New York City capital projects because of the terms of the City's performance bond form. The new bond form will be used for all prime contracts that do not exceed \$5 million, and the City is encouraging prime contractors on larger projects to permit their subcontractors to use the SBA bond form for qualifying subcontracts. SBA's Surety Bond Guarantee Program gives bonding agents an incentive to provide bonding for eligible contractors, and thereby provides greater access to contracting opportunities.

SBS helps firms meet performance bond requirements by educating them on the process for acquiring bonds through a Risk Management course and through one-on-one counseling, which also includes individual bond packaging assistance. In the first six months of the fiscal year, SBS worked with and referred five companies to a network of sureties and surety agents with whom SBS has established relationships.

In the second major development, announced in November, the City reached a deal on a series of historic project labor agreements (PLAs) with the NYC Building and Construction Trades Council (BCTC) and its affiliated locals. These agreements will cover \$5.3 billion in public projects – generating some 32,000 construction jobs over the next four years and will save the City nearly \$300 million. In addition to the projected economic savings to be achieved by the PLAs, the City and the BCTC have also negotiated provisions that are intended to yield significant advancement opportunities for minority and women-owned business enterprises (M/WBEs). With extensive input from the M/WBE contracting community, the City and the BCTC have agreed to a fundamental and historic change in the traditional union hiring hall practice for projects covered by the City's PLAs. M/WBE contractors will be empowered to bring more of their own workforce onto projects covered by the PLAs. These unique workforce provisions govern M/WBE contracts and subcontracts ranging up to one million dollars. The City's PLAs allow M/WBE contractors to retain their key employees on the job, enabling them to be more competitive when bidding on City projects.

In addition to these major developments, SBS helped reduce market barriers by assisting nine companies expedite their payment requests from prime contractors and City agencies. To reduce the need for such interventions, SBS educates M/WBEs on how to properly submit payment requisition paperwork and assists firms with their initial submission.

⁷ One M/WBE vendor complained that the proposed re-bidding of two DCAS solicitations was not justified. The agency stated that the bid lacked critical information; MOCS determined that there was no violation of the procurement rules.

Large-Scale Procurement Approvals

Local Law 129 requires City agencies to seek MOCS approval, prior to solicitation to conduct procurements anticipated to be valued at over \$10 million. In the reporting period, there were 66 registered contracts for which MOCS conducted large-scale procurement reviews.⁸ Of these, 6 were both solicited and awarded during the reporting period and another 60 were registered during the reporting period based on approvals that occurred earlier. A full list is shown below. The value of the 66 registered contracts shown in the table below is approximately \$4.5 billion dollars. Of those, 59 percent were solicited via competitive sealed bid, 40 percent via competitive sealed proposal, and one percent via accelerated procurement.

More than half of the dollar value of the approvals was granted on the grounds that large scale construction projects achieve considerable economies of scale, and more competition as these had participation goals for M/WBEs. Ten contracts, worth approximately 13% of the total dollar value, were requirements contracts for DCAS (e.g. trucks and police vehicles), DDC (e.g. commissioning services) and DSNY (e.g. processing solid waste). For each of those, the determination to approve the procurement was based upon the fact that separate and smaller contracts would not enhance M/WBE opportunities and would not be practical based on cost considerations. Other categories for approvals included human services contracts, for which the agencies anticipated making awards to not-for-profit providers; these procurements are not covered by Local Law 129.

Large Scale Procurements Registered in Fiscal Year 2010			
Basis of Determination	# of Contracts	Dollar Value	% of Total
Human Services (not-for-profit awardees)	5	\$123,752,589	3%
Indivisible purchase/project/service	5	\$98,474,512	2%
Large-scale Construction Project	13	\$2,654,580,023	58%
Multiple Award Requirement Contract	3	\$33,530,310	1%
Multiple Site Contract	9	\$126,026,371	3%
Requirement Contract	10	\$574,692,162	13%
Unique Goods/Services	8	\$401,861,286	9%
Upstate location	3	\$90,727,895	2%
Wicks Law Mandate	10	\$485,992,039	11%
Total	66	\$4,589,637,187	100%

⁸ Approvals that occurred during the reporting period but have not yet resulted in the release of any solicitation are reported only after the contract is awarded, in order to protect the integrity of the bidding/proposal process.

Fiscal Year 2010 Large Scale Procurement Approvals (>\$10M)					
Agency	Approval Date	Type	Contract Description	Basis for Approval	Estimated Value
DHS	9/16/2008	RFP	Shelter Services for Homeless Families	Human Services (not-for-profit awardees)	\$54,348,736
DHS	1/22/2008	RFP	Transitional Residence For Homeless Families	Human Services (not-for-profit awardees)	\$28,535,436
HPD	5/9/2009	RFP	Emergency Family Shelter Services	Human Services (not-for-profit awardees)	\$18,375,636
HPD	7/8/2009	RFP	Emergency Shelter Services for Homeless Families	Human Services (not-for-profit awardees)	\$11,275,219
HPD	5/21/2007	RFP	Temporary Housing	Human Services (not-for-profit awardees)	\$11,217,562
Human Services					\$123,752,589
DDC	12/24/2008	CSB	Construction of Sanitary and Storm Sewers in Seguine Avenue	Indivisible purchase/project/service	\$21,076,842
DEP	4/2/2008	RFP	Construction Management for Shaft Portion Tunnel 3	Indivisible purchase/project/service	\$19,998,539
DEP	10/2/2008	CSB	Croton Water Treatment Plant Residual Force Main to Hunts Point	Indivisible purchase/project/service	\$18,626,745
DEP	4/15/2009	CSB	Upgrade of Boiler System	Indivisible purchase/project/service	\$27,010,500
DOT	1/16/2008	CSB	Reconstruction of the 8th Street Access Ramp to the Belt Parkway, Brooklyn	Indivisible purchase/project/service	\$11,761,886
Indivisible Purchase, Project or Service					\$98,474,512
DDC	5/5/2008	RFP	Construction Management/Build for Construction of a New Police Precinct	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$51,303,066
DDC	5/8/2008	RFP	Construction Management/Build for New Police Academy	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$656,000,000
DDC	3/6/2008	RFP	Construction Management/Build for the Construction of Public Safety Center II	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$645,038,440
DEP	6/6/2007	CSB	Brookfield Avenue Landfill Remediation	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$241,357,000
DEP	10/10/2008	CSB	Structures and Equipment Gowanus Facilities Upgrade	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$116,948,969
DEP	7/28/2009	CSB	Primary Sludge System Reconstruction	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$13,749,000
DOT	4/29/2008	RFP	Design/Build of Ramps at St. George Ferry Terminals Staten Island	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$174,444,444

DOT	11/21/2008	CSB	Reconstruction of Belt Parkway Paerdegat Basin	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$364,403,036
DOT	10/14/2009	CSB	Reconstruction of the Cables and Suspenders for the Manhattan Bridge	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$149,375,351
DPR	4/9/2009	CSB	Construction of Golf Course at Ferry Point Park	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$53,851,874
DPR	3/8/2010	CSB	Coney Island Boardwalk	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$13,728,000
DPR	3/8/2010	CSB	Reconstruction of the Boardwalk Between 9th Avenue and 126th Street	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$13,185,843
DSNY	10/10/2008	CSB	Conversion program North Shore Marine Transfer Station	Large-scale construction project (economies of scale result from large contract and participation goals established for subcontracts)	\$161,195,000
Large-scale Construction Project					\$2,654,580,023
DDC	3/31/2009	RFP	Eight A and E Design Requirements Contracts for Large Projects	Multiple award requirement contract (already divided)	\$10,000,000
DDC	3/31/2009	RFP	Eight A and E Design Requirements Contracts for Large Projects	Multiple award requirement contract (already divided)	\$10,000,000
DOITT	3/1/2010	CSB	Pagers: Numeric & Alpha-Numeric	Multiple award requirement contract (already divided)	\$13,530,310
Multiple Award Requirement Contract					\$33,530,310
DDC	2/6/2009	CSB	Construction of Sanitary and Storm Sewers, Water Mains and Appurtenances	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$16,383,383
DEP	8/20/2008	RFP	Professional Design and Technical Support Services	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$11,170,851
DEP	7/3/2008	RFP	Environmental Health Safety Management Services	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$18,192,671
DEP	7/2/2008	CSB	Provide Utility Power for Various Regulators	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$10,300,000
DOT	12/23/2008	CSB	Replacement of Type 10 Street Light Poles	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$10,392,680
DOT	9/3/2008	CSB	Traffic Operation for Increasing Capacity and Safety	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$10,937,599

DOT	3/11/2009	CSB	Traffic Signal Maintenance, Manhattan	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$20,247,813
DOT	3/17/2009	CSB	Traffic Signal Maintenance, Queens	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$15,765,732
DOT	3/11/2009	CSB	Traffic Signal Maintenance, Bronx	Multiple site contract, but separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$12,635,642
Multiple Site Contract					\$126,026,371
DCAS	11/24/2008	CSB	Truck, Collection, Rear Loading	Requirement contract and significant economies of scale result from large contract	\$415,615,587
DCAS	11/24/2008	CSB	Salt Spreader with Snow Plow	Requirement contract and significant economies of scale result from large contract	\$34,537,501
DCAS	2/9/2009	Accelerated	Fluorosilicic Acid	Requirement contract and significant economies of scale result from large contract	\$12,160,000
DCAS	3/9/2009	Accelerated	Liquid Caustic Soda	Requirement contract and significant economies of scale result from large contract	\$21,827,000
DCAS	4/29/2009	CSB	Dump Truck 18	Requirement contract and significant economies of scale result from large contract	\$20,152,100
DCAS	2/10/2009	CSB	Fire Truck 100 Feet Rear	Requirement contract and significant economies of scale result from large contract	\$21,016,210
DCAS	2/6/2009	CSB	Vehicle, Marked Police	Requirement contract and significant economies of scale result from large contract	\$13,278,100
DDC	8/22/2008	RFP	Commissioning Services	Requirement contract and significant economies of scale result from large contract	\$10,000,000
DDC	8/22/2008	RFP	Commissioning Services	Requirement contract and significant economies of scale result from large contract	\$10,000,000
DSNY	3/12/2009	CSB	Processing Solid Waste	Requirement contract and significant economies of scale result from large contract	\$16,105,664
Requirement Contract					\$574,692,162
DCAS	12/11/2008	CSB	Automated Self Check in System - Queens Library	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$11,602,920

DEP	7/2/2008	CSB	Installation of Scada for Pumping Station and Regulators	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$23,784,000
DSNY	11/24/2008	CSB	Export of Municipal Solid Waste from Manhattan	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$74,553,300
DSNY	11/24/2008	CSB	Export of Municipal Solid Waste from Manhattan	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$101,779,340
DSNY	11/24/2008	CSB	Export of Municipal Solid Waste from Manhattan	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$41,236,390
DSNY	11/24/2008	CSB	Export of Municipal Solid Waste from Manhattan	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$51,876,672
DSNY	11/24/2008	CSB	Export of Municipal Solid Waste from Manhattan	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$79,028,664
DSNY	11/06/2006	RFP	Management of Household Hazardous Waste Drop - Off	Unique/unusual goods/services/construction, and separate/smaller contracts would not enhance opportunities and/or is not practical/advantageous in light of costs, etc.	\$18,000,000
Unique Goods/Services					\$401,861,286
DEP	6/22/2007	RFP	Construction Management for Gilboa Dam Reconstruction	Upstate location	\$48,000,202
DEP	4/9/2008	RFP	Facility Planning and Construction Services, 3rd Catskill Delaware Aqueduct	Upstate location	\$30,452,193
DEP	1/30/2009	CSB	Installation Water Main, Kensico Campus Commerce St. Pump Station	Upstate location	\$12,275,500
Upstate Location					\$90,727,895
DDC	12/24/2008	CSB	Riverside Health Center Building Renovation	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$14,927,000

DEP	10/10/2008	CSB	Electrical work for Gowanus Facilities Upgrade	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$13,770,599
DEP	1/22/2009	CSB	Plant Upgrade Central Residuals Building Electrical Work	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$37,440,000
DEP	1/22/2009	CSB	Plant Upgrade Central Residuals Building HVAC Work	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$19,474,000
DEP	1/22/2009	CSB	Plant Upgrade Central Residuals Building Plumbing Work	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$11,193,000
DEP	1/22/2009	CSB	Plant Upgrade Central Residuals Building Work	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$287,275,061
DEP	12/19/2008	CSB	Rehabilitation of the Existing Digester at Hunts Point, Bronx	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$29,869,379
DEP	3/11/2009	CSB	Structures Equipment, Water Pollution Control Plant, Emergency Generator	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$24,650,000
DPR	6/18/2009	CSB	Reconstruction of McCarren Pool and Bathhouse	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$31,434,000
DSNY	10/10/2008	CSB	North Shore Marine Transfer Station Conversion	Wicks Law mandate (additional multiple prime coordination not practical/advantageous)	\$15,959,000
Wicks Law Mandate					\$485,992,039
Total Registered Large-Scale Procurements in Fiscal 2010					\$4,589,637,186

Appendix

Prime Contracts disaggregated by industry, dollar range, and ethnicity/gender

Agency	Industry	Dollar Range	Total Primes		Total MWBE		Asian American		Black American		Hispanic American		Caucasian Women		
			Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	
ACS	Goods	>\$5K	23	\$774,669	5	\$118,310	1	\$25,000	1	\$24,960	1	\$18,350	2	\$50,000	
		<=\$5K	101	\$268,233	26	\$42,028	7	\$2,760	8	\$18,281	2	\$3,100	9	\$17,887	
		>\$5K, <=\$100K	23	\$774,669	5	\$118,310	1	\$25,000	1	\$24,960	1	\$18,350	2	\$50,000	
	Professional Services	>\$5K	23	\$3,728,746	1	\$100,000	0	\$0	1	\$100,000	0	\$0	0	\$0	
		<=\$5K	58	\$167,366	2	\$9,996	0	\$0	1	\$4,998	0	\$0	1	\$4,998	
		>\$5K, <=\$100K	22	\$1,328,746	1	\$100,000	0	\$0	1	\$100,000	0	\$0	0	\$0	
		>=\$1M	1	\$2,400,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
	Standardized Services	>\$5K	26	\$5,734,639	4	\$809,319	2	\$633,765	2	\$175,554	0	\$0	0	\$0	
		<=\$5K	69	\$161,427	3	\$13,109	1	\$3,212	0	\$0	2	\$9,897	0	\$0	
		>\$5K, <=\$100K	22	\$1,137,222	3	\$252,644	1	\$77,090	2	\$175,554	0	\$0	0	\$0	
		>\$100K, <\$1M	2	\$703,435	1	\$556,675	1	\$556,675	0	\$0	0	\$0	0	\$0	
		>=\$1M	2	\$3,893,982	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
	BIC	Architecture/Engineering	>\$5K	1	\$6,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
			>\$5K, <=\$100K	1	\$6,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		Goods	>\$5K	3	\$37,355	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
<=\$5K			17	\$28,395	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
>\$5K, <=\$100K			3	\$37,355	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Professional Services		<=\$5K	4	\$4,950	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
Standardized Services		>\$5K	2	\$40,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
		<=\$5K	18	\$26,379	1	\$785	0	\$0	0	\$0	1	\$785	0	\$0	
	>\$5K, <=\$100K	2	\$40,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0		
CCHR	Goods	<=\$5K	31	\$29,046	1	\$542	0	\$0	0	\$0	1	\$542	0	\$0	
	Professional Services	>\$5K	1	\$18,177	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
		<=\$5K	1	\$500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
		>\$5K, <=\$100K	1	\$18,177	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	
	Standardized Services	>\$5K	2	\$27,781	1	\$14,400	0	\$0	1	\$14,400	0	\$0	0	\$0	
		<=\$5K	20	\$15,197	7	\$2,508	0	\$0	0	\$0	2	\$822	5	\$1,686	

CCHR	Standardized Services	>\$5K, <=\$100K	2	\$27,781	1	\$14,400	0	\$0	1	\$14,400	0	\$0	0	\$0
CCRB	Goods	>\$5K	3	\$56,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	14	\$16,487	1	\$230	0	\$0	1	\$230	0	\$0	0	\$0
		>\$5K, <=\$100K	3	\$56,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	<=\$5K	18	\$14,900	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	7	\$161,671	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	23	\$31,868	2	\$1,460	0	\$0	0	\$0	1	\$1,000	1	\$460
		>\$5K, <=\$100K	7	\$161,671	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
CJC	Professional Services	>\$5K	1	\$10,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$10,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$100K												
	Standardized Services	>\$5K	8	\$393,888	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	1	\$595	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	7	\$68,888	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	1	\$325,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
CULT	Goods	>\$5K	39	\$1,655,588	10	\$349,329	6	\$250,026	0	\$0	2	\$63,938	2	\$35,365
		<=\$5K	30	\$70,311	4	\$8,106	1	\$816	2	\$5,290	1	\$2,000	0	\$0
		>\$5K, <=\$100K	39	\$1,655,588	10	\$349,329	6	\$250,026	0	\$0	2	\$63,938	2	\$35,365
	Professional Services	>\$5K	1	\$22,700	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	3	\$13,430	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$22,700	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	<=\$5K	18	\$49,609	3	\$3,980	0	\$0	0	\$0	2	\$1,480	1	\$2,500
DCA	Goods	>\$5K	5	\$55,848	1	\$5,479	0	\$0	0	\$0	0	\$0	1	\$5,479
		<=\$5K	40	\$71,257	2	\$6,036	0	\$0	0	\$0	0	\$0	2	\$6,036
		>\$5K, <=\$100K	5	\$55,848	1	\$5,479	0	\$0	0	\$0	0	\$0	1	\$5,479
	Professional Services	>\$5K	1	\$45,339	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	6	\$7,200	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$45,339	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	14	\$172,714	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	25	\$52,288	3	\$5,189	0	\$0	1	\$627	0	\$0	2	\$4,562
		>\$5K, <=\$100K	14	\$172,714	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0

DCAS	Architecture/Engineering	<=\$5K	1	\$1,000	1	\$1,000	0	\$0	0	\$0	0	\$0	1	\$1,000
	Construction Services	>\$5K	13	\$34,099,099	4	\$8,014,000	2	\$7,869,000	1	\$95,000	0	\$0	1	\$50,000
		>\$5K, <=\$100K	7	\$516,000	3	\$195,000	1	\$50,000	1	\$95,000	0	\$0	1	\$50,000
		>\$100K, <\$1M	1	\$737,361	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	5	\$32,845,738	1	\$7,819,000	1	\$7,819,000	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	341	\$702,299,417	15	\$785,515	4	\$182,745	1	\$25,000	1	\$99,570	9	\$478,200
		<=\$5K	362	\$650,664	227	\$386,267	18	\$42,899	25	\$46,808	25	\$38,158	159	\$258,402
		>\$5K, <=\$100K	157	\$5,841,895	14	\$600,875	4	\$182,745	1	\$25,000	1	\$99,570	8	\$293,560
		>\$100K, <\$1M	134	\$50,710,016	1	\$184,640	0	\$0	0	\$0	0	\$0	1	\$184,640
		>=\$1M	50	\$645,747,507	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	5	\$4,546,417	1	\$6,000	0	\$0	1	\$6,000	0	\$0	0	\$0
		<=\$5K	41	\$102,594	3	\$4,870	2	\$2,670	0	\$0	0	\$0	1	\$2,200
		>\$5K, <=\$100K	4	\$46,417	1	\$6,000	0	\$0	1	\$6,000	0	\$0	0	\$0
		>=\$1M	1	\$4,500,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	36	\$9,238,363	4	\$287,350	4	\$287,350	0	\$0	0	\$0	0	\$0
		<=\$5K	74	\$171,716	28	\$57,623	6	\$11,071	9	\$16,895	5	\$7,424	8	\$22,233
		>\$5K, <=\$100K	32	\$1,740,615	4	\$287,350	4	\$287,350	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	2	\$1,200,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	2	\$6,297,748	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DCP	Goods	>\$5K	3	\$59,067	1	\$13,790	1	\$13,790	0	\$0	0	\$0	0	\$0
		<=\$5K	43	\$63,081	6	\$11,927	2	\$6,145	0	\$0	1	\$1,192	3	\$4,590
		>\$5K, <=\$100K	3	\$59,067	1	\$13,790	1	\$13,790	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	1	\$13,434	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	1	\$4,495	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$13,434	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	2	\$19,797	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	23	\$29,795	4	\$4,176	0	\$0	1	\$1,975	2	\$1,806	1	\$395

DCP	Standardized Services	>\$5K, <=\$100K	2	\$19,797	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DDC	Architecture/Engineering	>\$5K	13	\$68,869,111	3	\$6,033,200	3	\$6,033,200	0	\$0	0	\$0	0	\$0
		<=\$5K	5	\$19,562	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$81,500	1	\$81,500	1	\$81,500	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	2	\$1,787,611	1	\$951,700	1	\$951,700	0	\$0	0	\$0	0	\$0
		>=\$1M	10	\$67,000,000	1	\$5,000,000	1	\$5,000,000	0	\$0	0	\$0	0	\$0
	Construction Services	>\$5K	71	\$1,572,501,506	9	\$16,013,585	5	\$10,010,000	2	\$620,201	2	\$5,383,384	0	\$0
		>\$100K, <\$1M	20	\$11,099,271	4	\$2,314,201	2	\$1,694,000	2	\$620,201	0	\$0	0	\$0
		>=\$1M	51	\$1,561,402,235	5	\$13,699,384	3	\$8,316,000	0	\$0	2	\$5,383,384	0	\$0
	Goods	>\$5K	15	\$253,875	6	\$82,117	1	\$25,000	1	\$18,759	1	\$8,458	3	\$29,899
		<=\$5K	98	\$207,477	11	\$26,851	1	\$1,325	1	\$5,000	0	\$0	9	\$20,526
		>\$5K, <=\$100K	15	\$253,875	6	\$82,117	1	\$25,000	1	\$18,759	1	\$8,458	3	\$29,899
	Professional Services	>\$5K	4	\$2,171,835	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	19	\$25,699	2	\$1,100	0	\$0	0	\$0	0	\$0	2	\$1,100
		>\$5K, <=\$100K	3	\$185,589	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	1	\$1,986,246	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	18	\$443,188	5	\$61,032	1	\$6,450	1	\$7,210	3	\$47,372	0	\$0
		<=\$5K	52	\$114,047	2	\$5,725	0	\$0	0	\$0	1	\$2,500	1	\$3,225
		>\$5K, <=\$100K	18	\$443,188	5	\$61,032	1	\$6,450	1	\$7,210	3	\$47,372	0	\$0
DEP	Architecture/Engineering	>\$5K	9	\$98,363,321	1	\$595,250	1	\$595,250	0	\$0	0	\$0	0	\$0
		<=\$5K	6	\$25,435	3	\$12,600	3	\$12,600	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	2	\$1,178,650	1	\$595,250	1	\$595,250	0	\$0	0	\$0	0	\$0
		>=\$1M	7	\$97,184,671	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Construction Services	>\$5K	19	\$900,626,270	1	\$4,232,000	1	\$4,232,000	0	\$0	0	\$0	0	\$0
		>=\$1M	19	\$900,626,270	1	\$4,232,000	1	\$4,232,000	0	\$0	0	\$0	0	\$0

DEP	Goods	>\$5K	103	\$3,497,968	11	\$238,229	4	\$28,475	2	\$116,000	0	\$0	5	\$93,755
		<=\$5K	1362	\$4,202,218	342	\$1,033,840	37	\$110,255	47	\$108,269	60	\$173,157	198	\$642,160
		>\$5K, <=\$100K	102	\$2,533,648	11	\$238,229	4	\$28,475	2	\$116,000	0	\$0	5	\$93,755
		>\$100K, <\$1M	1	\$964,320	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	5	\$2,160,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	23	\$70,757	1	\$3,200	0	\$0	0	\$0	1	\$3,200	0	\$0
		>\$5K, <=\$100K	4	\$160,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	1	\$2,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	83	\$46,637,928	7	\$304,309	1	\$50,000	2	\$174,000	3	\$60,309	1	\$20,000
		<=\$5K	401	\$1,207,851	28	\$88,223	9	\$34,929	4	\$13,925	9	\$15,836	6	\$23,533
		>\$5K, <=\$100K	63	\$2,685,438	7	\$304,309	1	\$50,000	2	\$174,000	3	\$60,309	1	\$20,000
		>\$100K, <\$1M	8	\$4,583,968	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	12	\$39,368,521	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DFTA	Construction Services	<=\$5K	1	\$2,020	1	\$2,020	1	\$2,020	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	2	\$27,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	107	\$255,816	18	\$50,294	0	\$0	2	\$6,122	4	\$13,506	12	\$30,666
		>\$5K, <=\$100K	2	\$27,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	5	\$334,650	1	\$99,950	0	\$0	0	\$0	0	\$0	1	\$99,950
		<=\$5K	20	\$73,032	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	5	\$334,650	1	\$99,950	0	\$0	0	\$0	0	\$0	1	\$99,950
	Standardized Services	>\$5K	1	\$10,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	62	\$164,262	4	\$9,924	1	\$3,374	1	\$550	1	\$1,000	1	\$5,000
		>\$5K, <=\$100K	1	\$10,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DHMH	Architecture/Engineering	>\$5K	3	\$279,779	1	\$97,500	0	\$0	0	\$0	0	\$0	1	\$97,500
		<=\$5K	1	\$4,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	3	\$279,779	1	\$97,500	0	\$0	0	\$0	0	\$0	1	\$97,500
	Construction Services	>\$5K	1	\$100,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$100,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	161	\$2,963,470	41	\$751,471	10	\$242,249	7	\$80,630	8	\$170,016	16	\$258,575
		<=\$5K	214	\$503,694	55	\$136,360	11	\$20,437	10	\$25,060	10	\$24,532	24	\$66,332

DHMH	Goods	>\$5K, <=\$100K	161	\$2,963,470	41	\$751,471	10	\$242,249	7	\$80,630	8	\$170,016	16	\$258,575
	Professional Services	>\$5K	14	\$503,781	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	222	\$560,246	3	\$15,000	0	\$0	1	\$5,000	2	\$10,000	0	\$0
		>\$5K, <=\$100K	14	\$503,781	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	105	\$15,076,991	7	\$1,960,726	0	\$0	6	\$1,953,369	1	\$7,357	0	\$0
		<=\$5K	121	\$292,808	11	\$14,707	1	\$3,000	5	\$4,175	4	\$2,532	1	\$5,000
		>\$5K, <=\$100K	100	\$2,996,874	6	\$42,406	0	\$0	5	\$35,049	1	\$7,357	0	\$0
		>\$100K, <\$1M	2	\$1,344,578	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	3	\$10,735,540	1	\$1,918,320	0	\$0	1	\$1,918,320	0	\$0	0	\$0
DHS	Construction Services	>\$5K	2	\$1,467,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$73,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	1	\$1,394,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	35	\$572,337	10	\$198,550	0	\$0	4	\$39,659	3	\$27,121	3	\$131,770
		<=\$5K	39	\$84,406	3	\$9,155	0	\$0	1	\$1,386	0	\$0	2	\$7,769
		>\$5K, <=\$100K	35	\$572,337	10	\$198,550	0	\$0	4	\$39,659	3	\$27,121	3	\$131,770
	Professional Services	>\$5K	1	\$7,748	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	4	\$7,510	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$7,748	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	18	\$1,394,902	2	\$159,067	1	\$151,342	0	\$0	1	\$7,725	0	\$0
		<=\$5K	39	\$79,298	4	\$13,858	0	\$0	4	\$13,858	0	\$0	0	\$0
		>\$5K, <=\$100K	13	\$209,201	1	\$7,725	0	\$0	0	\$0	1	\$7,725	0	\$0
		>\$100K, <\$1M	5	\$1,185,701	1	\$151,342	1	\$151,342	0	\$0	0	\$0	0	\$0
DJJ	Goods	>\$5K	37	\$365,193	12	\$105,233	2	\$16,000	2	\$12,900	3	\$40,828	5	\$35,505
		<=\$5K	136	\$292,436	40	\$66,948	9	\$21,053	15	\$19,770	7	\$8,304	9	\$17,822
		>\$5K, <=\$100K	37	\$365,193	12	\$105,233	2	\$16,000	2	\$12,900	3	\$40,828	5	\$35,505
	Professional Services	>\$5K	4	\$45,530	2	\$25,900	2	\$25,900	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	4	\$45,530	2	\$25,900	2	\$25,900	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	47	\$1,324,813	11	\$539,800	1	\$30,000	6	\$113,800	2	\$198,000	2	\$198,000
		<=\$5K	41	\$110,114	3	\$7,340	0	\$0	0	\$0	3	\$7,340	0	\$0

DJJ	Standardized Services	>\$5K, <=\$100K	47	\$1,324,813	11	\$539,800	1	\$30,000	6	\$113,800	2	\$198,000	2	\$198,000
DOB	Architecture/Engineering	<=\$5K	3	\$10,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	11	\$116,410	6	\$53,047	1	\$8,395	0	\$0	1	\$10,000	4	\$34,653
		<=\$5K	20	\$31,535	4	\$2,637	1	\$317	0	\$0	1	\$710	2	\$1,610
		>\$5K, <=\$100K	11	\$116,410	6	\$53,047	1	\$8,395	0	\$0	1	\$10,000	4	\$34,653
	Professional Services	>\$5K	5	\$330,540	1	\$12,940	0	\$0	0	\$0	0	\$0	1	\$12,940
		<=\$5K	12	\$22,260	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	4	\$137,940	1	\$12,940	0	\$0	0	\$0	0	\$0	1	\$12,940
		>\$100K, <\$1M	1	\$192,600	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	16	\$14,164,228	6	\$144,382	1	\$10,000	3	\$117,946	1	\$6,636	1	\$9,800
		<=\$5K	27	\$37,295	1	\$300	0	\$0	0	\$0	1	\$300	0	\$0
		>\$5K, <=\$100K	12	\$279,778	6	\$144,382	1	\$10,000	3	\$117,946	1	\$6,636	1	\$9,800
		>\$100K, <\$1M	1	\$684,450	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	3	\$13,200,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOC	Architecture/Engineering	>\$5K	2	\$4,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	2	\$4,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	106	\$2,759,285	41	\$901,365	6	\$133,227	5	\$85,484	8	\$260,945	22	\$421,709
		<=\$5K	269	\$693,373	100	\$277,918	23	\$71,026	23	\$57,896	28	\$84,118	26	\$64,878
		>\$5K, <=\$100K	105	\$2,555,510	41	\$901,365	6	\$133,227	5	\$85,484	8	\$260,945	22	\$421,709
		>\$100K, <\$1M	1	\$203,775	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	7	\$208,780	2	\$61,280	1	\$11,280	0	\$0	0	\$0	1	\$50,000
		<=\$5K	14	\$47,030	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	7	\$208,780	2	\$61,280	1	\$11,280	0	\$0	0	\$0	1	\$50,000
	Standardized Services	>\$5K	26	\$8,807,410	2	\$46,208	1	\$10,000	0	\$0	0	\$0	1	\$36,208
		<=\$5K	62	\$206,203	4	\$16,039	1	\$5,000	2	\$5,992	1	\$3,932	1	\$1,115
		>\$5K, <=\$100K	23	\$890,110	2	\$46,208	1	\$10,000	0	\$0	0	\$0	1	\$36,208
		>\$100K, <\$1M	1	\$148,230	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	2	\$7,769,070	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0

DOF	Goods	>\$5K	25	\$555,017	6	\$137,209	2	\$37,440	2	\$49,469	0	\$0	2	\$50,300
		<=\$5K	100	\$169,616	14	\$17,013	5	\$4,908	9	\$12,105	0	\$0	0	\$0
		>\$5K, <=\$100K	25	\$555,017	6	\$137,209	2	\$37,440	2	\$49,469	0	\$0	2	\$50,300
	Professional Services	>\$5K	3	\$224,000	1	\$100,000	0	\$0	0	\$0	0	\$0	1	\$100,000
		<=\$5K	1	\$4,397	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	3	\$224,000	1	\$100,000	0	\$0	0	\$0	0	\$0	1	\$100,000
	Standardized Services	>\$5K	18	\$412,760	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	48	\$104,835	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	18	\$412,760	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOI	Goods	>\$5K	1	\$6,698	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	15	\$22,383	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$6,698	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	1	\$7,038	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	3	\$6,200	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$7,038	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	4	\$25,254	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	15	\$29,282	1	\$135	0	\$0	1	\$135	0	\$0	0	\$0
		>\$5K, <=\$100K	4	\$25,254	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOITT	Goods	>\$5K	14	\$284,201	4	\$115,628	2	\$52,322	1	\$57,308	1	\$5,999	0	\$0
		<=\$5K	41	\$63,782	14	\$22,330	2	\$4,345	0	\$0	8	\$13,952	4	\$4,033
		>\$5K, <=\$100K	14	\$284,201	4	\$115,628	2	\$52,322	1	\$57,308	1	\$5,999	0	\$0
	Professional Services	>\$5K	5	\$265,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	4	\$11,942	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	5	\$265,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	14	\$14,410,090	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	35	\$71,069	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	12	\$614,057	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	1	\$265,723	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	1	\$13,530,310	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0

DORIS	Goods	<=\$5K	15	\$18,924	1	\$781	0	\$0	0	\$0	0	\$0	1	\$781
	Professional Services	<=\$5K	1	\$570	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	4	\$38,193	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	7	\$21,750	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	4	\$38,193	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOT	Architecture/Engineering	>\$5K	7	\$24,692,748	1	\$2,085,787	1	\$2,085,787	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	1	\$579,469	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	6	\$24,113,279	1	\$2,085,787	1	\$2,085,787	0	\$0	0	\$0	0	\$0
	Construction Services	>\$5K	9	\$722,995,302	1	\$11,761,886	0	\$0	0	\$0	1	\$11,761,886	0	\$0
		>\$100K, <\$1M	1	\$972,075	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	8	\$722,023,227	1	\$11,761,886	0	\$0	0	\$0	1	\$11,761,886	0	\$0
	Goods	>\$5K	83	\$18,823,067	23	\$478,913	4	\$95,000	3	\$36,575	3	\$41,150	13	\$306,188
		<=\$5K	281	\$943,959	15	\$49,086	8	\$25,187	0	\$0	3	\$7,543	4	\$16,357
		>\$5K, <=\$100K	80	\$2,541,767	23	\$478,913	4	\$95,000	3	\$36,575	3	\$41,150	13	\$306,188
		>\$100K, <\$1M	1	\$748,620	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	2	\$15,532,679	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	8	\$135,549	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	28	\$79,932	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	8	\$135,549	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	51	\$83,075,803	6	\$329,445	3	\$272,095	0	\$0	1	\$7,350	2	\$50,000
		<=\$5K	176	\$516,886	3	\$2,850	0	\$0	1	\$950	1	\$400	1	\$1,500
		>\$5K, <=\$100K	37	\$1,807,800	5	\$178,245	2	\$120,895	0	\$0	1	\$7,350	2	\$50,000
		>\$100K, <\$1M	7	\$2,742,581	1	\$151,200	1	\$151,200	0	\$0	0	\$0	0	\$0
		>=\$1M	7	\$78,525,422	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DPR	Construction Services	>\$5K	131	\$284,947,443	14	\$18,455,851	2	\$552,000	0	\$0	10	\$17,183,955	2	\$719,895
		>\$5K, <=\$100K	11	\$742,104	4	\$227,800	1	\$63,000	0	\$0	3	\$164,800	0	\$0
		>\$100K, <\$1M	57	\$30,927,390	8	\$3,443,208	1	\$489,000	0	\$0	5	\$2,234,312	2	\$719,895

DPR	Construction Services	>=\$1M	63	\$253,277,950	2	\$14,784,843	0	\$0	0	\$0	2	\$14,784,843	0	\$0
	Goods	>\$5K	130	\$1,911,960	21	\$271,997	0	\$0	3	\$37,788	1	\$24,999	17	\$209,210
		<=\$5K	888	\$1,950,253	155	\$375,376	8	\$15,049	31	\$70,650	43	\$90,748	73	\$198,929
		>\$5K, <=\$100K	130	\$1,911,960	21	\$271,997	0	\$0	3	\$37,788	1	\$24,999	17	\$209,210
	Professional Services	>\$5K	5	\$60,100	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	54	\$168,487	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	5	\$60,100	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	42	\$6,432,973	2	\$37,895	1	\$20,000	0	\$0	0	\$0	1	\$17,895
		<=\$5K	287	\$522,804	21	\$56,172	3	\$7,980	1	\$4,500	3	\$7,102	14	\$36,590
		>\$5K, <=\$100K	36	\$871,647	2	\$37,895	1	\$20,000	0	\$0	0	\$0	1	\$17,895
		>\$100K, <\$1M	3	\$1,342,653	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	3	\$4,218,673	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DSBS	Goods	>\$5K	2	\$21,385	2	\$21,385	1	\$6,330	1	\$15,055	0	\$0	0	\$0
		<=\$5K	40	\$72,395	22	\$42,324	5	\$14,234	8	\$13,865	5	\$7,078	4	\$7,147
		>\$5K, <=\$100K	2	\$21,385	2	\$21,385	1	\$6,330	1	\$15,055	0	\$0	0	\$0
	Professional Services	>\$5K	7	\$464,735	3	\$245,920	1	\$75,625	1	\$87,100	1	\$83,195	0	\$0
		<=\$5K	33	\$70,109	3	\$6,400	0	\$0	3	\$6,400	0	\$0	0	\$0
		>\$5K, <=\$100K	7	\$464,735	3	\$245,920	1	\$75,625	1	\$87,100	1	\$83,195	0	\$0
	Standardized Services	>\$5K	5	\$100,623	2	\$22,373	0	\$0	1	\$15,050	1	\$7,323	0	\$0
		<=\$5K	41	\$83,652	8	\$22,120	1	\$240	1	\$5,000	1	\$2,340	5	\$14,540
		>\$5K, <=\$100K	5	\$100,623	2	\$22,373	0	\$0	1	\$15,050	1	\$7,323	0	\$0
DSNY	Architecture/Engineering	<=\$5K	1	\$2,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Construction Services	>\$5K	8	\$186,732,000	2	\$133,900	1	\$99,900	0	\$0	1	\$34,000	0	\$0
		>\$5K, <=\$100K	2	\$133,900	2	\$133,900	1	\$99,900	0	\$0	1	\$34,000	0	\$0
		>\$100K, <\$1M	3	\$1,462,100	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	3	\$185,136,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	33	\$1,152,029	6	\$103,071	1	\$9,650	1	\$50,000	1	\$10,004	3	\$33,417
		<=\$5K	933	\$1,596,658	121	\$188,235	22	\$40,604	17	\$27,622	40	\$48,662	42	\$71,347

DSNY	Goods	>\$5K, ≤\$100K	33	\$1,152,029	6	\$103,071	1	\$9,650	1	\$50,000	1	\$10,004	3	\$33,417
	Professional Services	>\$5K	2	\$9,386,983	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≤\$5K	14	\$37,404	1	\$410	1	\$410	0	\$0	0	\$0	0	\$0
		>\$5K, ≤\$100K	1	\$100,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≥\$1M	1	\$9,286,983	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	29	\$389,929,718	2	\$174,480	0	\$0	2	\$174,480	0	\$0	0	\$0
		≤\$5K	164	\$352,153	8	\$20,304	1	\$300	3	\$14,269	3	\$735	1	\$5,000
		>\$5K, ≤\$100K	16	\$968,194	1	\$25,000	0	\$0	1	\$25,000	0	\$0	0	\$0
		>\$100K, ≤\$1M	3	\$816,406	1	\$149,480	0	\$0	1	\$149,480	0	\$0	0	\$0
		≥\$1M	10	\$388,145,118	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DYCD	Goods	>\$5K	1	\$7,848	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≤\$5K	39	\$60,278	5	\$9,754	0	\$0	3	\$5,858	2	\$3,897	0	\$0
		>\$5K, ≤\$100K	1	\$7,848	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	1	\$22,287	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≤\$5K	1	\$3,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, ≤\$100K	1	\$22,287	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	3	\$34,466	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≤\$5K	44	\$87,461	3	\$5,135	0	\$0	2	\$3,135	1	\$2,000	0	\$0
		>\$5K, ≤\$100K	3	\$34,466	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
FDNY	Architecture/Engineering	>\$5K	1	\$765,209	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, ≤\$1M	1	\$765,209	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Construction Services	≤\$5K	1	\$5,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	141	\$3,202,404	28	\$512,139	1	\$49,750	3	\$54,517	5	\$76,333	19	\$331,539
		≤\$5K	321	\$847,399	38	\$95,619	2	\$3,529	4	\$13,635	14	\$40,239	18	\$38,217
		>\$5K, ≤\$100K	141	\$3,202,404	28	\$512,139	1	\$49,750	3	\$54,517	5	\$76,333	19	\$331,539
	Professional Services	>\$5K	1	\$20,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		≤\$5K	4	\$6,349	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, ≤\$100K	1	\$20,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0

FDNY	Standardized Services	>\$5K	45	\$9,179,034	5	\$122,795	0	\$0	1	\$75,000	0	\$0	4	\$47,795
		<=\$5K	104	\$272,178	1	\$5,000	0	\$0	0	\$0	1	\$5,000	0	\$0
		>\$5K, <=\$100K	40	\$1,257,721	5	\$122,795	0	\$0	1	\$75,000	0	\$0	4	\$47,795
		>\$100K, <\$1M	2	\$1,354,739	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	3	\$6,566,574	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
HPD	Architecture/Engineering	>\$5K	1	\$26,663	1	\$26,663	0	\$0	0	\$0	1	\$26,663	0	\$0
		<=\$5K	1	\$1,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$26,663	1	\$26,663	0	\$0	0	\$0	1	\$26,663	0	\$0
	Construction Services	>\$5K	89	\$6,962,228	21	\$443,664	17	\$229,498	2	\$35,500	0	\$0	2	\$178,666
		<=\$5K	1	\$4,480	1	\$4,480	1	\$4,480	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	82	\$2,364,463	20	\$297,220	17	\$229,498	2	\$35,500	0	\$0	1	\$32,222
		>\$100K, <\$1M	6	\$2,757,766	1	\$146,444	0	\$0	0	\$0	0	\$0	1	\$146,444
		>=\$1M	1	\$1,840,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	28	\$509,704	9	\$105,737	1	\$8,645	1	\$6,203	4	\$48,969	3	\$41,921
		<=\$5K	266	\$292,230	95	\$54,929	10	\$1,778	21	\$8,927	14	\$7,979	50	\$36,246
		>\$5K, <=\$100K	28	\$509,704	9	\$105,737	1	\$8,645	1	\$6,203	4	\$48,969	3	\$41,921
	Professional Services	>\$5K	10	\$393,749	3	\$154,750	2	\$134,750	1	\$20,000	0	\$0	0	\$0
		<=\$5K	20	\$21,246	1	\$585	1	\$585	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	10	\$393,749	3	\$154,750	2	\$134,750	1	\$20,000	0	\$0	0	\$0
	Standardized Services	>\$5K	137	\$3,262,004	18	\$177,863	15	\$135,863	2	\$17,000	1	\$25,000	0	\$0
		<=\$5K	5908	\$3,556,713	688	\$417,689	597	\$359,482	87	\$55,676	0	\$0	4	\$2,531
		>\$5K, <=\$100K	136	\$2,412,004	18	\$177,863	15	\$135,863	2	\$17,000	1	\$25,000	0	\$0
		>\$100K, <\$1M	1	\$850,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
HRA	Goods	>\$5K	32	\$823,909	7	\$112,146	0	\$0	1	\$5,900	2	\$15,750	4	\$90,496
		<=\$5K	206	\$345,752	103	\$150,913	30	\$44,096	28	\$37,139	11	\$19,732	34	\$49,945
		>\$5K, <=\$100K	32	\$823,909	7	\$112,146	0	\$0	1	\$5,900	2	\$15,750	4	\$90,496
	Professional Services	>\$5K	9	\$1,158,926	2	\$73,780	2	\$73,780	0	\$0	0	\$0	0	\$0
		<=\$5K	2	\$6,875	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	8	\$343,358	2	\$73,780	2	\$73,780	0	\$0	0	\$0	0	\$0

HRA	Professional Services	>\$100K, <\$1M	1	\$815,568	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	32	\$3,853,820	5	\$228,594	0	\$0	1	\$46,115	2	\$86,378	2	\$96,100
		<=\$5K	56	\$109,698	8	\$16,490	5	\$14,338	1	\$1,800	0	\$0	2	\$352
		>\$5K, <=\$100K	29	\$1,374,040	5	\$228,594	0	\$0	1	\$46,115	2	\$86,378	2	\$96,100
		>\$100K, <\$1M	2	\$1,258,080	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	1	\$1,221,700	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Law	Architecture/Engineering	>\$5K	8	\$213,717	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	8	\$19,055	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	8	\$213,717	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	3	\$50,850	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	74	\$145,867	20	\$44,932	9	\$22,877	2	\$1,553	6	\$11,989	3	\$8,513
		>\$5K, <=\$100K	3	\$50,850	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	75	\$18,570,164	1	\$1,050,352	0	\$0	0	\$0	0	\$0	1	\$1,050,352
		<=\$5K	186	\$399,380	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	61	\$1,227,652	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	5	\$1,743,600	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	9	\$15,598,912	1	\$1,050,352	0	\$0	0	\$0	0	\$0	1	\$1,050,352
	Standardized Services	>\$5K	3	\$48,720	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	100	\$159,724	11	\$18,135	1	\$5,000	0	\$0	1	\$450	9	\$12,686
		>\$5K, <=\$100K	3	\$48,720	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
LPC	Architecture/Engineering	<=\$5K	1	\$2,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Goods	>\$5K	1	\$6,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	9	\$14,183	2	\$2,175	0	\$0	2	\$2,175	0	\$0	0	\$0
		>\$5K, <=\$100K	1	\$6,500	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	<=\$5K	2	\$3,168	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	<=\$5K	10	\$17,130	2	\$1,080	0	\$0	0	\$0	1	\$500	1	\$580
NYPD	Construction Services	>\$5K	5	\$3,695,832	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	3	\$1,312,182	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>=\$1M	2	\$2,383,650	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0

NYPD	Goods	>\$5K	186	\$4,247,647	59	\$1,280,943	5	\$78,609	11	\$224,180	7	\$205,003	36	\$773,150
		<=\$5K	903	\$1,990,869	172	\$343,719	30	\$77,096	25	\$42,436	41	\$71,121	76	\$153,066
		>\$5K, <=\$100K	186	\$4,247,647	59	\$1,280,943	5	\$78,609	11	\$224,180	7	\$205,003	36	\$773,150
	Professional Services	>\$5K	19	\$675,145	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	40	\$90,056	1	\$4,550	1	\$4,550	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	18	\$423,145	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$100K, <\$1M	1	\$252,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	131	\$3,485,639	7	\$451,000	3	\$145,000	1	\$100,000	2	\$106,000	1	\$100,000
		<=\$5K	690	\$1,216,092	7	\$14,606	0	\$0	2	\$5,445	3	\$6,251	2	\$2,910
		>\$5K, <=\$100K	130	\$3,345,239	7	\$451,000	3	\$145,000	1	\$100,000	2	\$106,000	1	\$100,000
		>\$100K, <\$1M	1	\$140,400	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
OEM	Goods	>\$5K	3	\$33,449	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	63	\$84,350	1	\$2,230	0	\$0	0	\$0	0	\$0	1	\$2,230
		>\$5K, <=\$100K	3	\$33,449	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	>\$5K	2	\$99,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	6	\$14,100	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	2	\$99,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	2	\$116,480	1	\$100,000	1	\$100,000	0	\$0	0	\$0	0	\$0
		<=\$5K	39	\$67,815	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		>\$5K, <=\$100K	2	\$116,480	1	\$100,000	1	\$100,000	0	\$0	0	\$0	0	\$0
PROB	Goods	<=\$5K	14	\$18,615	9	\$12,000	4	\$4,060	1	\$4,950	2	\$1,246	2	\$1,745
	Professional Services	<=\$5K	1	\$936	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	>\$5K	5	\$178,360	2	\$50,000	0	\$0	1	\$25,000	1	\$25,000	0	\$0
		<=\$5K	18	\$19,600	1	\$1,000	0	\$0	0	\$0	1	\$1,000	0	\$0
		>\$5K, <=\$100K	5	\$178,360	2	\$50,000	0	\$0	1	\$25,000	1	\$25,000	0	\$0
TLC	Goods	>\$5K	8	\$134,703	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
		<=\$5K	48	\$68,771	14	\$23,673	0	\$0	10	\$20,874	2	\$2,166	2	\$632
		>\$5K, <=\$100K	8	\$134,703	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	<=\$5K	4	\$10,375	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Standardized Services	<=\$5K	64	\$128,693	1	\$711	0	\$0	1	\$711	0	\$0	0	\$0

§ 6-129(l)(vi)(A): Count and Value of Contracts for which Participation Goals were Set, Disaggregated by Agency and Industry													
Agency	Industry	Total Primes		Asian American		Black American		Hispanic American		Caucasian Women		Total MWBE	
		Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value
DCAS	Construction Services	6	\$33,583,099	1	\$7,819,000	0	\$0	0	\$0	0	\$0	1	\$7,819,000
	Professional Services	1	\$4,500,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DDC	Architecture/Engineering	8	\$44,835,911	1	\$5,000,000	0	\$0	0	\$0	0	\$0	1	\$5,000,000
	Construction Services	55	\$1,530,126,674	4	\$9,065,000	0	\$0	2	\$5,383,384	0	\$0	6	\$14,448,384
	Professional Services	1	\$1,986,246	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DEP	Professional Services	1	\$2,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DHS	Construction Services	1	\$1,394,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOC	Architecture/Engineering	2	\$4,000,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DOT	Architecture/Engineering	6	\$22,935,622	1	\$2,085,787	0	\$0	0	\$0	0	\$0	1	\$2,085,787
	Construction Services	5	\$566,407,046	0	\$0	0	\$0	1	\$11,761,886	0	\$0	1	\$11,761,886
DPR	Construction Services	79	\$242,795,720	0	\$0	0	\$0	2	\$13,800,843	2	\$719,895	4	\$14,520,738
DSNY	Construction Services	5	\$170,639,100	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	1	\$9,286,983	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
FDNY	Architecture/Engineering	1	\$765,209	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
HPD	Construction Services	6	\$2,437,220	0	\$0	0	\$0	0	\$0	1	\$146,444	1	\$146,444
NYPD	Construction Services	5	\$3,695,832	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Total		183	\$2,641,388,662	7	\$23,969,787	0	\$0	5	\$30,946,113	3	\$866,339	15	\$55,782,239

§ 6-129(l)(vi)(C): Count and Value of Subcontracts for which Participation Goals were Set, Disaggregated by Agency and Industry													
Agency	Industry	Total Subs		Asian American		Black American		Hispanic American		Caucasian Women		Total MWBE	
		Count	Value	Count	Value	Count	Value	Count	Value	Count	Value	Count	Value
DDC	Construction Services	40	\$5,240,801	2	\$134,115	5	\$560,100	2	\$85,000	2	\$229,000	11	\$1,008,215
DOT	Architecture/Engineering	3	\$138,181	0	\$0	1	\$60,309	1	\$60,474	1	\$17,397	3	\$138,181
	Construction Services	7	\$1,534,293	0	\$0	1	\$25,200	0	\$0	2	\$700,000	3	\$725,200
DPR	Construction Services	123	\$8,556,379	7	\$751,680	27	\$2,299,476	8	\$684,431	1	\$1,000	43	\$3,736,587
DSNY	Construction Services	1	\$5,000	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
	Professional Services	1	\$30,000	0	\$0	0	\$0	0	\$0	1	\$30,000	1	\$30,000
FDNY	Architecture/Engineering	1	\$31,520	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
HPD	Construction Services	10	\$94,150	0	\$0	2	\$27,500	4	\$42,300	0	\$0	6	\$69,800
Total		186	\$15,630,323	9	\$885,795	36	\$2,972,585	15	\$872,205	7	\$977,397	67	\$5,707,982