

# Building One City for You

New York City Department of Correction  
Commissioner Joseph Ponte

Annual Report  
Fiscal Year 2015



Department of  
Design and  
Construction

Bill de Blasio  
Mayor

Dr. Feniosky Peña-Mora  
Commissioner



**Dear Commissioner Ponte,**

Your capital projects strengthen New York City.

Since becoming Commissioner of the Department of Design and Construction, we've made it our priority to listen to you, to understand your design and construction needs, and to deliver your capital projects with a newfound sense of urgency. We understand that in order for our city to thrive, your projects must be thriving as well.

We're renewing our commitment to you and want to share our values: urgency, responsiveness, service, collaboration, and mentorship. These values serve as the foundation of our agency, and as leaders in design and construction management it is our responsibility to practice these values, providing innovative and cost-effective expertise for each one of the projects we build for you.

Thank you for your continued commitment to New York City. We understand that great projects are the result of great collaboration—all for the benefit of the communities we serve. Our door at DDC is always open, please feel free to reach out with any ideas, questions, or concerns.



Sincerely,  
Dr. Feniosky Peña-Mora  
Commissioner

## Values

Our values guide the way we work.

Urgency, responsiveness, service, collaboration, and mentorship—these values are at the core of how we approach our work at the Department of Design and Construction. As we deliver sustainable capital projects to every neighborhood in the city, our values ensure that our buildings and sites are efficient, effective, and safe. From design decisions to client relations, our guiding values anchor our position as the preeminent municipal design and construction agency in the United States.

### Urgency

DDC goes above and beyond to exceed client goals and community expectations, working for the city that never sleeps. Whether it is a planned capital project or an unexpected emergency, we act quickly, efficiently, and with unmatched urgency.

### Responsiveness

We respond quickly and whole-heartedly to the requests and concerns of all client agencies and communities. Getting things done means staying ahead of the curve and anticipating the needs of those who count on us.

### Service

At DDC, we proactively tackle problems, anticipating the changing needs of clients and communities. We provide specialized, individual attention to every neighborhood and agency, bringing empathy and caring to the capital project work we do together.

### Collaboration

DDC excellence is built on our working collaboration with our partner agencies, communities, elected officials, and design and construction professionals. We make it a priority to learn from each other, so that the expertise of one becomes the expertise of all.

### Mentorship

At DDC, we value and promote new ideas and keep our processes open to the possibilities of change. We believe in the professional development of our staff and creating diverse opportunities for them to learn and grow.

## Lenses

Our lenses provide perspective to what we do.

Growth, sustainability, resiliency, equity, and healthy living—these are the lenses through which we look at our work. They help us bring to life the Mayor's vision of a strong and just city. From these perspectives, DDC projects and client agency programs provide the places that accommodate a burgeoning population, the high efficiency systems and green roofs that protect our environment, the infrastructural innovation that safeguards our shores, the buildings and sites that welcome all, and the spaces that improve our health and mental well-being.

### Growth

DDC's projects meet demographic needs by building infrastructure that enables growth. We build to meet the demands of the world's most dynamic urban economy with a focus on creating thriving communities.

### Sustainability

By 2050, NYC will reduce carbon emissions by 80% based on 2005 levels and DDC is helping to make it happen. We use design elements, such as geothermal wells, green roofs, and solar technology to create sustainable projects for future generations.

### Resiliency

Superstorm Sandy demonstrated the vulnerability of New York City infrastructure and neighborhoods, particularly along the shorelines. DDC's design and construction projects enable communities to overcome devastation and emerge stronger than ever.

### Healthy Living

The stairways, step streets, and bike lanes that DDC builds help New Yorkers to be fit, active, and healthy. Our infrastructure and building projects use design to support healthy minds and healthy bodies.

### Equity

More than just assuring the fair distribution of the many built assets that bring communities together, we make it our priority to ensure that all our projects are welcoming to the growing and diverse population of New York City.



**Project List (sorted by completion date)**

**NEW RIKERS ISLAND FACILITY SITE PREPARATION PHASE 1**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q1 2015

**AMKC BUILDING 5 HVAC/HOT WATER RECONSTRUCTION**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q3 2015

**JATC RE-CONSTRUCTION PHASE 2**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q4 2015

**FACADE RECONSTRUCTION AT GRVC**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q4 2015

**NIC SHOWER RECONSTRUCTION**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q4 2015

**FACADE RECONSTRUCTION AT EMTC**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q1 2016

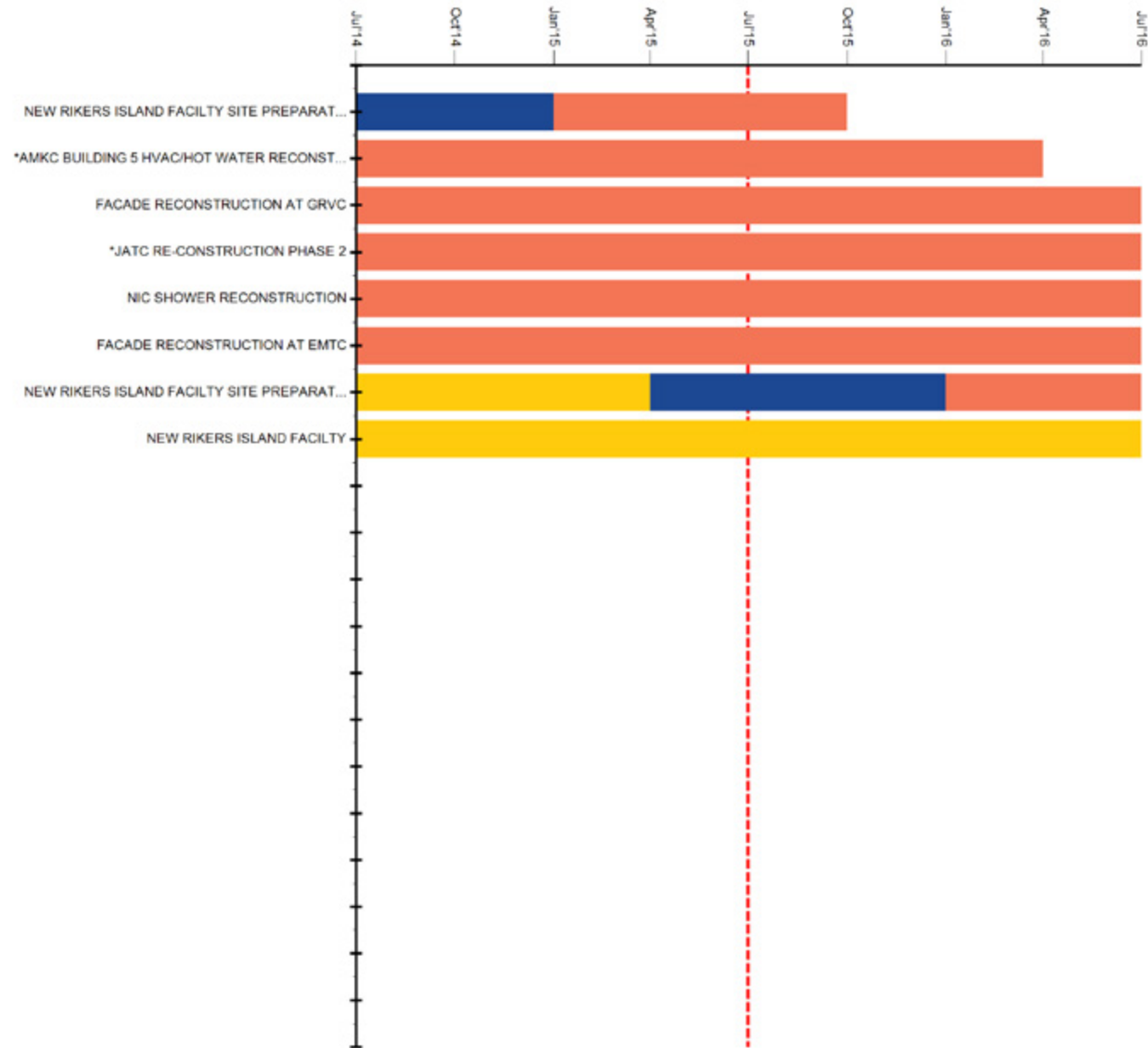
**NEW RIKERS ISLAND FACILITY SITE PREPARATION PHASE 2**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q3 2016

**NEW RIKERS ISLAND FACILITY**

10-01 HAZEN STREET, THE BRONX, NY 11370  
Estimated Completion Date: Q2 2021

FY2015-FY2016 Department of Correction  
Projects in Design and/or Construction

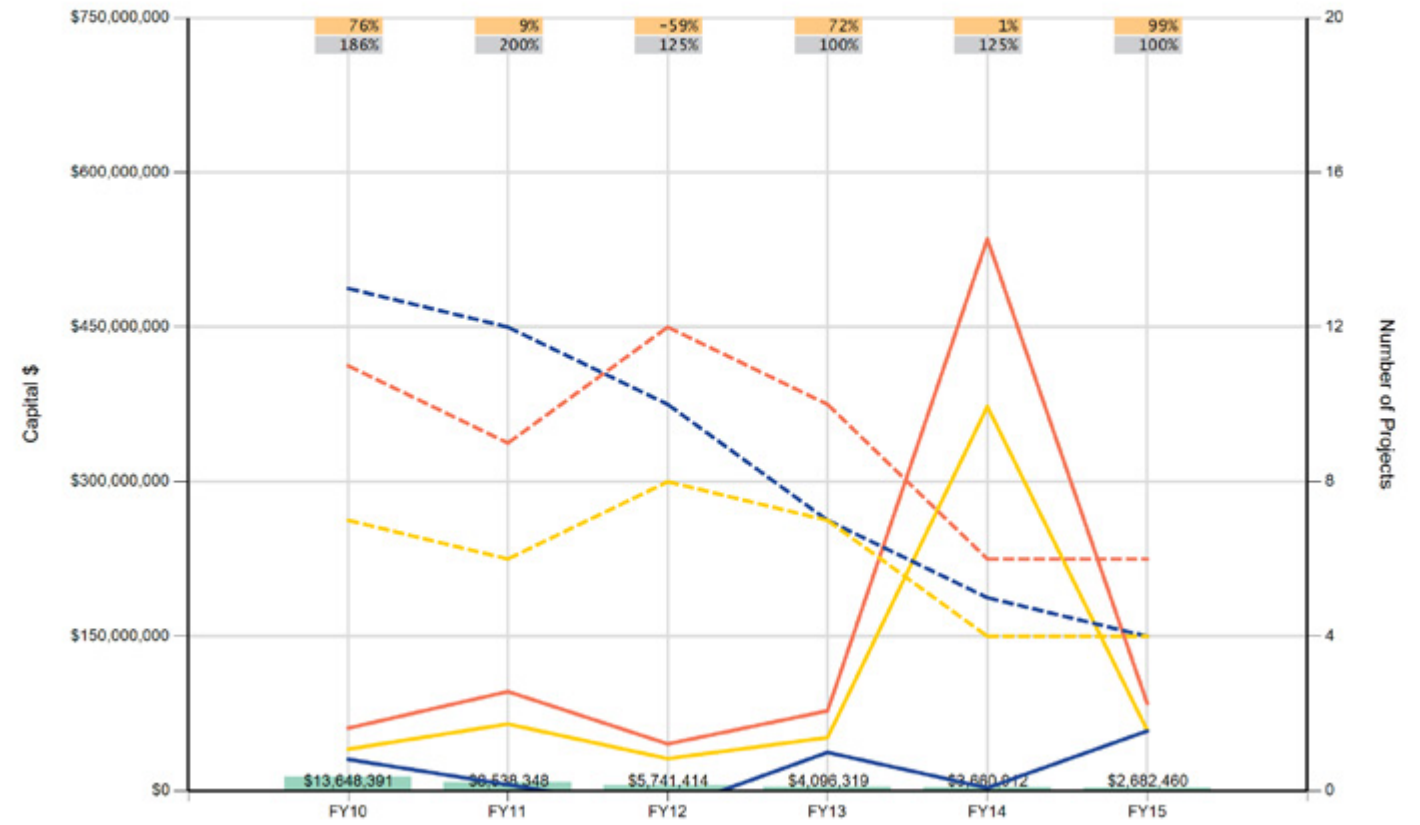


\*On-hold projects

Projected/Actual  
 Design  
 Procurement  
 Construction

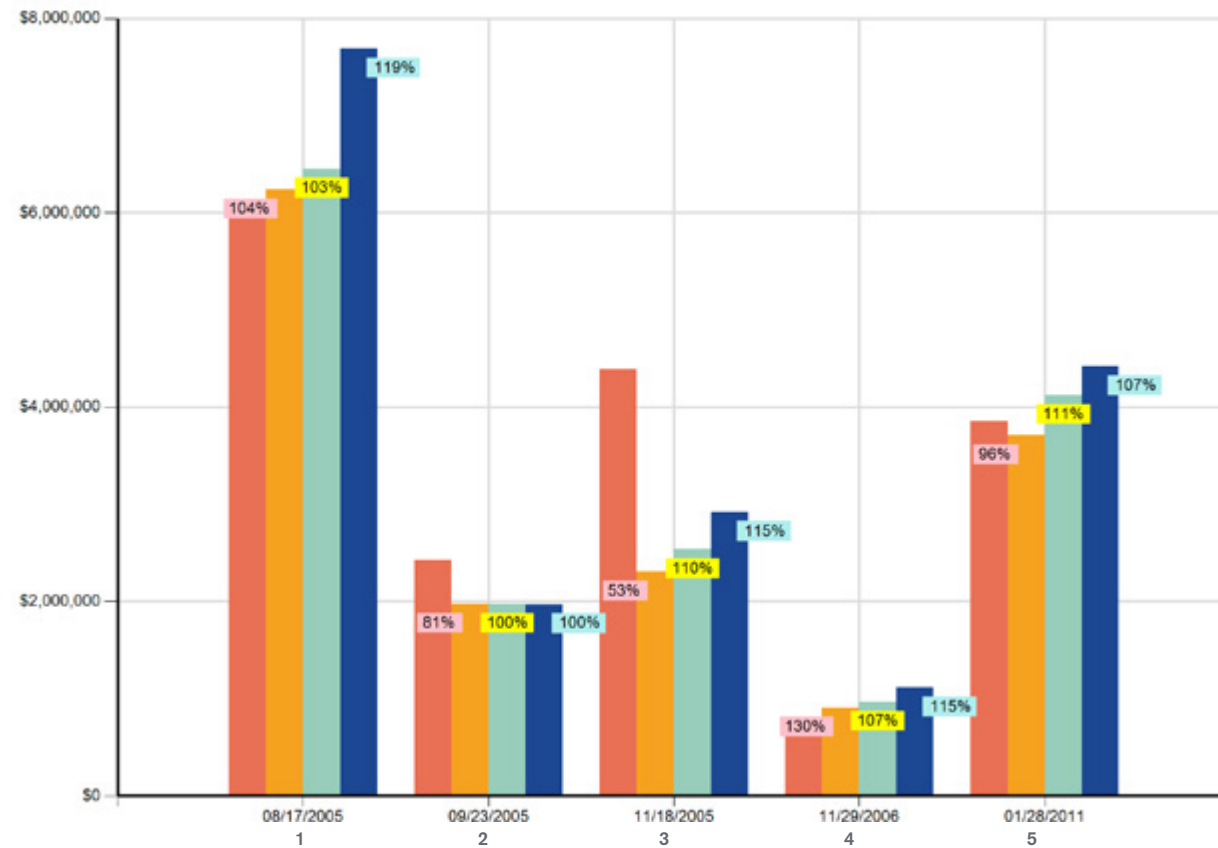
Trending Data for the Department of Correction

Target vs. Actual (values below include change order registrations for active projects, registered projects, and de-registered projects)



Sept Plan  
 Target Plan  
 Actual  
 No. of Projs for Sept Plan  
 No. of Projs for Target  
 No. of Projs for Actual  
 Actual vs. Target \$ Percent  
 Actual vs. Target No. Projs Percent  
 Capital Money Spent

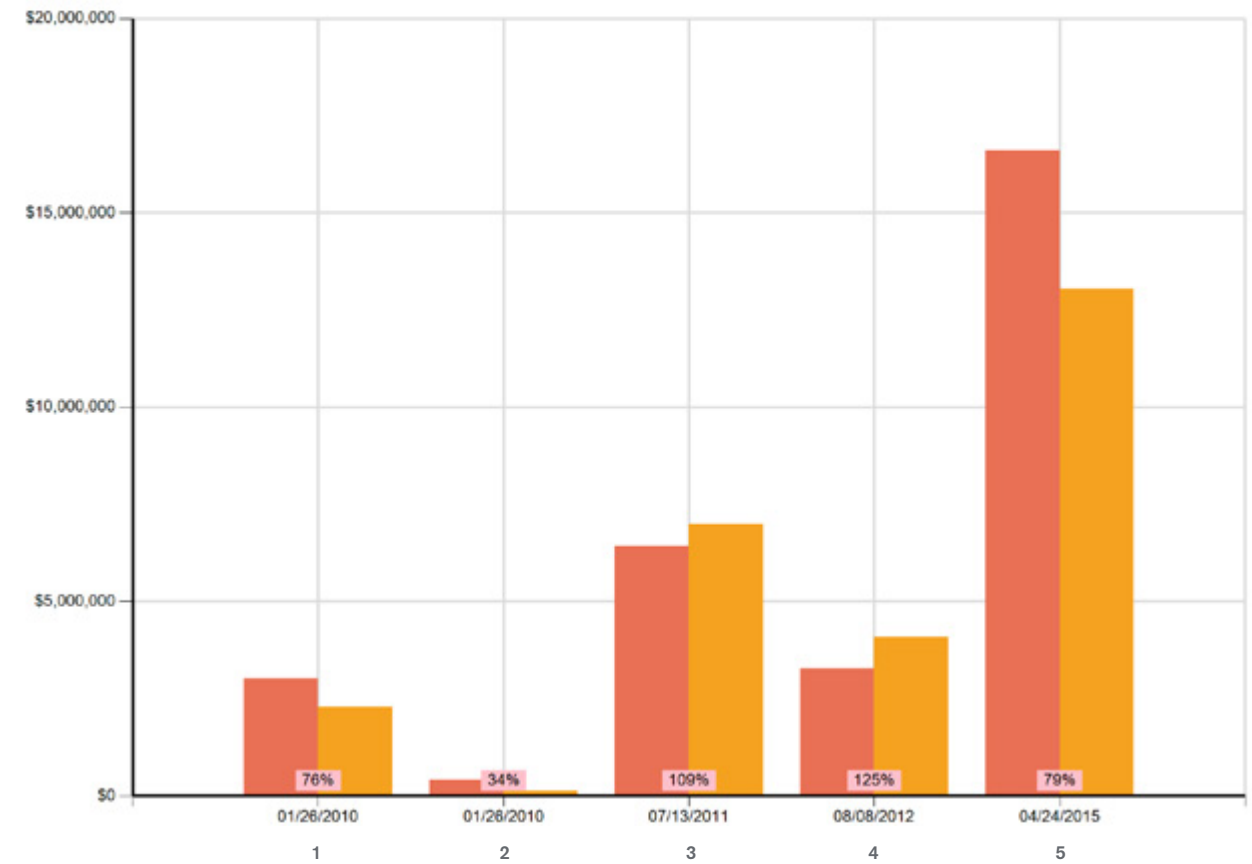
**Cost Data for the Department of Correction**  
From Last 5 Completed Projects



- 1 AMKC & GMDC BATHROOMS/SHOWER RECONSTRUCTION
- 2 MDC LL 11/98 CONSTRUCTION PHASE 2
- 3 QHDM BATHROOM/SHOWER RECONSTRUCTION
- 4 INSTALLATION OF UNDERGROUND ETHANOL STORAGE TANKS
- 5 ARDC SHOWER RECONSTRUCTION

■ DDC Estimated Bid Amount     ■ Orig. Bid Amount vs. DDC Est. Bid Amount  
■ Original Bid Amount     ■ Orig. Awd-NMSC vs. Orig. Bid Amount  
■ Original Award-NMSC     ■ Final Award vs. Orig. Awd-NMSC  
■ Final Award

**Bid Data for the Department of Correction**  
Last 5 Sealed Competitive Bid Results



- 1 RE-BID - G.C. WORK - SHOWER/TOILET RECONSTRUCTION AT NORTH INFIRMARY COMMAND - RIKERS ISLAND
- 2 RE-BID - ELECTRICAL WORK - SHOWER/TOILET RECONSTRUCTION AT NORTH INFIRMARY COMMAND - RIKERS ISLAND
- 3 AMKC BUILDINGS #1-5 RIKERS ISLAND, HEATING SYSTEM REPLACEMENT - BOROUGH OF QUEENS
- 4 RIKER'S ISLAND FACADE RECONSTRUCTION AT GEORGE R. VIerno CENTER - BOROUGH OF THE BRONX
- 5 NEW RIKERS ISLAND FACILITY - SITE PREPARATION PHASE II - BOROUGH OF THE BRONX

■ DDC Estimated Bid Amount     ■ Orig. Bid Amount vs. DDC Est. Bid Amount  
■ Original Bid Amount



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