

## AGENCY QUARTERLY DIVERSITY AND EEO REPORT FY 2020

AGENCY NAME:	NYC DEPARTMENT OF HEALTH AND MENTAL HYGIENE					
<ul> <li>□ 1<sup>st</sup> Quarter (July -September), due December 13, 2019</li> <li>□ 2<sup>nd</sup> Quarter (October - December), due January 30, 2020</li> <li>□ 3<sup>rd</sup> Quarter (January -March), due April 30, 2020</li> <li>□ 4<sup>th</sup> Quarter (April -June), due July 30, 2020</li> </ul>						
Prepared by: Jorge Martinez	EEO Director	(347) 396-6067				
Name	Title	Telephone No.				
Date Submitted:						
FOR DCAS USE ONLY						
Date Received:						

### **INSTRUCTIONS FOR FILLING OUT QUARTERLY REPORTS FY 2020**

- 1. Please save this file as 'XXXX Quarter X FY 2020 DEEO Quarterly Report' where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity and EEO Training Summary" details in the attached Excel file. Under Section 10 ("Other"), include training classes co-organized or co-sponsored by EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Please save this Excel file as 'XXXX Quarter X FY 2020 DEEO Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.



## **PART I: NARRATIVE SUMMARY**

I.	COMMITMENT AND ACCOUNTABILITY STATEMENT BY THE AGENCY HEAD
	Distributed to all agency employees?   ☐ Yes, On (Date): February 26, 2020 ☐ No
II.	RECOGNITION AND ACCOMPLISHMENTS
	The agency recognized employees, supervisors, managers, and units demonstrating superior accomplishment in diversity and equal employment opportunity through the following:
	☐ Diversity & EEO Awards
	☐ Diversity and EEO Appreciation Events
	□ Public Notices
	<b>☒ Positive Comments in Performance Appraisals</b>
	☑ Other (please specify):
	* Please describe D&EEO Awards and/or Appreciation Events below:
he pa	st quarter, our agency accomplished the following as part of our commitment to Equal Employment Opportunity, Diversity and Inclusion:

In t

Agency wide employee recognition programs to recognize employees whose outstanding contributions and/or longevity have made a positive difference in the lives of the people with whom they work, and the communities that the agency serves.

- Years of Service: Recognizes employees for 20 years of service and at five-year intervals thereafter.
- Employee of the Year Award: Honors employees who have exemplified excellence in the workplace



The Department of Health and Mental Hygiene continues to contribute to the NYC Employee Blood Program. In the past two years we were the #1 Agency to receive the DCAS Commissioner's Cup for contributions made by our employees. In spite of the effect of COVID-19 the agency was able to account for 475 donations. We have always been recognized for our continued commitment to solicit staff donations.

The agency continues to recognize employees, supervisors, managers, and agency units demonstrating superior accomplishment in diversity and equal employment opportunity through their individualized programs and positive comments in Performance Appraisals.

#### III. WORKFORCE REVIEW AND ANALYSIS

1.	Agency reminded employees to update self-ID information rega  ☐ Yes, On (Date): Ongoing1/24/20 ☐ No	arding race/ethnicity, gender, and veteran status.
2.	2. The agency conducted a review of the dashboard sent to the EE composition by job title, job group, race/ethnicity and gender; no   ✓ Yes, On (Date): 3/31/20 □ No	O Officer with demographic data and trends, including workforce ew hires, promotions and separation data; and utilization analysis.
	The review was conducted together with: ⊠ Human Resources ⊠ Agency Head	S ⊠ General Counsel  ☐ Other
E	EEO, DIVERSITY, INCLUSION, AND EOUITY INITIA	ATIVES FOR FY 2020

## IV.

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity and EEO Plan for FY 2020 - Proactive Strategies to Enhance Diversity, EEO and Inclusion:

### A. WORKFORCE:



List the Workforce Goal(s) included in Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion, which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others):	Please describe the steps that your agency has taken to meet the Workforce Goal(s) set/declared in your plan.  o Include steps that were taken or considered to build an inclusive and sustainable pipeline for your agency across all levels.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Our Workforce Development Program offers Career Counseling, Quarterly Career Information Workshops, and targeted training and education to our employees. For 2020 our plan was to provide a Mentoring Guide for divisions to help them implement mentoring programs to address specific employee development and support. Due to effect of our COVID-19 response many of our planned programs were not implemented. We continued however with our Divisional Mentoring Guide and began to set in motion plans for an agency wide program. We have provided guidance to a few divisions in starting their own mentoring program. At the end of the quarter we began our work from home and these roll outs were severely impacted.	<ul> <li>Held meetings with programs to determine workforce needs</li> <li>Provided guidance to divisions to start mentoring and cross training programs</li> <li>Identified best practices to retain employees</li> <li>Implemented initiatives to improve the development and training of employees</li> <li>Promoted employee involvement by supporting Employee Resource Groups</li> <li>Conducted Diversity and Inclusion Training</li> <li>Steps taken to build an inclusive and sustainable pipeline:         <ul> <li>Strategically customize diversity recruitment initiatives based on minority groups (e.g. Latino, veterans, 55-a, LGBTQ, people of color)</li> <li>Increased collaboration with Race to Justice work groups and the Employee Resource Groups (ERG) (e.g. Latino, African American and LGBTQ).</li> <li>Increased partnerships with Community Based Organizations, educational institutions, DCAS Office of Citywide Recruitment, MOPD, Mayor's Office of Appointment, Elected Officials and internal</li> </ul> </li> </ul>	□ Planned □ Not started ☑ Ongoing □ Delayed □ Deferred □ Completed			



	<ul> <li>programs targeting specific underserved populations.</li> <li>Conducted Career Information Sessions and Resume Workshops for diverse colleges/universities and high schools.</li> <li>Participated in and hosted Diversity Career Fairs.</li> </ul>				
Describe steps that were taken or considered to underutilization exists in the current quarter.	address underutilization identified through quarterly w	orkforce reports.	Please list J	ob Groups	where
	ools to address the underutilization. board and identifying specific job groups where unde gies to address the impending retirement of employee		_		forts.
	s to address the impending retirement of employees a ncy activities to develop a pipeline, facilitate a seamle ant pool for the anticipated vacancies.				
<ul><li>☑ Encourage agency employees to take pro</li><li>☑ Sending e-mails with schedule of exa</li></ul>	•				
<ul><li>☑ Providing link to specific DCAS exams</li><li>☑ Posting schedules and exam announce</li></ul>					
The agency will implement the following initiati	ves to develop and retain employees:				
<ul><li>☑ Institute coaching, mentoring and cross t</li><li>☑ Identify best practices to retain mature e</li><li>☑ Implement initiatives to improve the dev</li></ul>	mployees.				
☑ Promote employee involvement by supp	orting Employee Resource Groups				



The agency continued to implement the above strategies. In the coming months these may be impacted however, by our response to COVID-19.

## **B. WORKPLACE:**

List the <b>Workplace Goal(s)</b> included in <i>Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion,</i> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., job satisfaction/engagement surveys, exit interviews/surveys, and onboarding surveys):	Please describe the steps that your agency has taken to meet the Workplace Goal(s) set/declared in your plan.  O Include steps that were taken or considered to create an inclusive work environment that values differences that each of your unique employees brings to work, and to maintain focus on retaining talent across all levels.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Ensure that employees are aware of career development programs that help them qualify for career advancement opportunities. We will continue to tailor presentation to our audience and extend offers to our various DOHMH sites.	<ul> <li>Continued to promote our Workforce         Development Program which offers:         <ul> <li>Career Counseling</li> <li>Quarterly Career Information Workshops</li> <li>Targeted training and education to our employees</li> </ul> </li> <li>Offered trainings outside of our main agency location in Long Island City</li> <li>Developed online trainings to increase access to employees</li> <li>Analyzed agency Exit Survey data to identify issues that can be addressed through workforce development and create quarterly reports that will be issued to agency division leadership to provide them with data that reflects their division</li> </ul>	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			000000



## Steps taken/considered to create an inclusive work environment

- Engagement /Job Satisfaction/ Employee Morale Survey(s)
- Citywide Onboarding survey
- Citywide Exit Survey for Non-Represented Employees
- Exit interview or surveys developed by the agency

Please specify any other EEO-related activities during the quarter (e.g., postings, meetings, cultural programs promoting diversity, newsletters/articles, etc.) and describe briefly the activities, including the dates when the activities occurred.

ACHIEVE (Black and African American ERG): MLK: The Man, The Legend, The Dream – Lunch Discussion 1/3/20; Meeting to discuss Census on Black lives -1/29/20; self-care Vision Board Series Kickoff – 1/29/20; Black History Month Kickoff -2/3/20; Commemorate National Black HIV/AIDS Awareness Day (in conjunction with LGBTQ+ ERG) – 2/6/20; Black Love Day-2/12/20; Gotham and 125 Worth Street Black History-2/28/20; Changing the Legacy of the Census Panel Discussion, 2/21/20; BHM Keynote Presentation: Did our Ancestors Die for Our Right to Vote-2/21/20; BHM Potluck and Talent Show-2/27/20; Women's History Month Celebration-3/11/20; LGBTQ+ ERG: GEEKSOUT Game Night 1/8/20; Queeraoke Event-1/22/20; Bowling Night -2/13/20; Design Pride T shirt event-3/11/20



## C. COMMUNITY:

List the <b>Community Goal(s)</b> included in <i>Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion,</i> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., community outreach and engagement, MWBE participation and customer satisfaction surveys):	Please describe the steps that your agency has taken to meet the Community Goal(s) set/declared in your plan.  O Include steps that were taken or considered to establish your agency as a leading service provider to the citizens of New York City focused on inclusion and cultural competency, while reflecting the vast communities that are served.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Workforce Development Director along with our recruitment staff will continue to participate in diversity job fairs to introduce career development/advancement opportunities that would otherwise not be available to underprivileged community members.	Planned and promoted diversity and EEO community outreach, job fairs in providing government services	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			
	Promoted participation with minority and women owned business enterprises (MWBEs).	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			



Conducted customer satisfaction survey.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Identified best practices for establishing a brand of inclusive customer service.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Undertake initiatives to improve community relations, community awareness, and to engage communities being served in recruitment efforts, service development and delivery. Have engage with state agencies and partnered with them to recruit and source for job openings.	☐ Planned ☐ Not started ☒ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		

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## V. <u>RECRUITMENT</u>

List Recruitment Strategies and Initiatives which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training):	Please describe the steps that your agency has taken to meet the <b>Recruitment Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Review policies, procedures, and practices related to	Ongoing review of recruitment practices and	☐ Planned			
targeted outreach and recruitment.	strategies.	□ Not started			
		⊠ Ongoing			
		☐ Delayed			
		☐ Deferred			
		☐ Ongoing ☐ Completed			
		Completed			
		☐ Planned			
Review underutilization in job groups to inform		☐ Not started			
recruitment efforts.		☑ Ongoing	$\boxtimes$	⊠	
		☐ Delayed			
		☐ Deferred			
		☐ Ongoing			
		☐ Completed			





Direct resources to bolster efforts aimed at increasing the effectiveness of diversity recruitment.	Funding and staff resources have been shifted to accommodate these efforts	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		000000
Put in place an operating, up-to-date, accessible website, mobile application and social media presence related to careers.	Worked with our Communications Office to ensure key agency positions are on social media.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Assess agency job postings to ensure appropriate diversity, inclusion, and equal opportunity employer messaging.	Equal opportunity messaging is on all our postings.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		000000
Share job vacancy notices with the Mayor's Office for People with Disabilities at <a href="mayer-nyc.gov">nycatwork@mopd.nyc.gov</a> , (212) 788-2830 and ACCES VR by sending the job vacancy notices to Maureen Anderson at Maureen. Anderson@nysed.gov, (212) 630-2329 so they can share it with their clients.	We worked closely with this office through trainings and various internal and external outreach activities. This is an ongoing effort and has yielded an increase applicant pool, some of which have been hired.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		



Reach out to the DCAS Office of Citywide Recruitment (OCR) as a resource at citywiderecruitment@dcas.nyc.gov.	We worked closely with this office through trainings and various internal and external outreach activities.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
If your agency is an eHire agency, post ALL vacancies on NYC Careers.	All vacancies are posted on NYC Careers	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Ensure that agency personnel involved in both the discretionary and the civil service hiring process have received: Structured interviewing training Unconscious bias training	Monthly meetings are held with all divisions and their training compliance is shared along with the detailed list of noncompliant staff. Supervisors for noncompliant staff are contacted and arrangements are made to have these staff register and take these trainings. Additional training slots are provided programs in order to facilitate their noncompliant staff.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Use the NYCAPS eHire Applicant Interview Log to determine whether recruitment efforts and recruitment sources yield a diverse pool of qualified candidates.		☐ Planned ☑ Not started ☐ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		



Assess recruitment efforts to determine whether such	☐ Planned			
efforts adversely impact any particular group.	☐ Not started			
	□ Ongoing	⊠	⊠	
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	☐ Completed			

## B. INTERNSHIPS/FELLOWSHIPS

The agency is providing the following internship opportunities in FY 2019: [Demographic information is based on self-identification data]

The agency provided the following internship opportunities in FY 2020:

Type of Internship\Fellowship	Total	Race/Ethnicity *[#s] * Use self-ID data		Gender * [#s] * Use self-ID data
1. Urban Fellows				
2. Public Service Corps				
3. Summer College Interns		Asian	1	Male Female 1 Non-Binary Other Unknown
<u> </u>	6	Black or African American	1	Male Female 1 Non-Binary Other Unknown
		Choose not to disclose	1	Male Female



				Man Dinami			
				Non-Binary			
				Other			
				Unknown			
				Male			
					1		
				Non-Binary			
				Other			
		Latino	1	Unknown			
				Male	1		
				Female	2		
				Non-Binary	_		
				Other			
		W71. 14 .	•	Other			
		White	3		_		
				Male	2		
				Female	6		
				Non-Binary			
				Other			
4. Summer Graduate Interns		Asian	8	Unknown			
				Male			
				Female	2		
				Non-Binary	_		
				Other			
		Black or African American	2				
		Black of Affical Afficican		Male			
	22				1		
	23				1		
				Non-Binary			
			_	Other			
		Latino	1	Unknown			
				Male			
				Female	2		
				Non-Binary			
				Other			
		Two or More Races	2				
				Male	5		
				Female	7		
		White	12	Non-Binary	′		
	1	WILLE	12	11011-Dillaly			



				Other		
				Unknown		
				Male	8	
				Female	20	
5. Other (specify): College				Non-Binary	20	
Aide (TC 10209-B)				Other		
		Asian	28	Unknown		
		7 Colonia	20	Male	9	
				Female	13	
				Non-Binary	13	
				Other		
		Black or African American	22	Unknown		
		Didek of Affican Afficiation		Male	1	
				Female	9	
				Non-Binary	,	
				Other		
		Choose not to disclose	10	Unknown		
		Choose not to discrose	10	Male	3	
				Female	17	
	138			Non-Binary	1,	
				Other		
		Latino	20	Unknown		
		Latino	20	Male		
				Female	1	
				Non-Binary	•	
		Native Hawaiian/Pacific		Other		
		Islander	1	Unknown		
		Totaliaei		Male	2	
				Female	4	
				Non-Binary	•	
				Other		
		Two or More Races	6	Unknown		
				Male	6	
				Female	12	
				Non-Binary		
		White	18	Other		



		Unknown				
6. Other (specify): non-city payroll	Demographic information is not collected.					
* Self-ID data is obtained by EEO Office from NYCAPS.						
	·					

### Additional Comments:

The agency will continue to utilize the internship/fellowship programs to improve a pipeline of candidates from underutilized groups for entry-level positions, including in mission-critical occupations. We anticipate that COVID-19 may impact this effort however our plan is to engage and host virtual Workshops with both Ivy League and Non-Ivy League Academic Institutions that have a diverse student body.

The agency will continue to consider hiring former interns/fellows.

As a result of the COVID-19 pandemic we have reduced our agency hiring outreach activities and will continue where possible.



## C. 55-A PROGRAM

The agency uses the 55-a I	Program to hire and retain qualified individuals with disabilities.	<b>⊠</b> Yes	□ No
Currently, there are 27	[number] 55-a participants.		
During this Quarter, a total	al of1 [number] new applications for the program were received	<b>l</b> .	
During this Quarter 1 or in lieu of a layoff.	participants left the program due to [state reasons] retirement, resign	nation, permanent	appointmen
1. Disseminated 55-a information e-mail training sessions agency website	<ul><li>✓ Yes □ No</li><li>✓ Yes □ No</li></ul>		
•	d job fairs and use internship, work-study, co-op, and other programs se 55-a program applicants ⊠ Yes □ No	_	
3			

## VI. <u>SELECTION (HIRING AND PROMOTION)</u>

Please review Section VI of your Annual Plan and describe your activities for this quarter below:



List additional <b>Selection Strategies</b> and <b>Initiatives</b> which you outlined in your FY 2020 Diversity and EEO Plan (include use of structured interviewing, EEO or APO representatives observing interviews, review of placement demographics, review of e-hire applicant data).	Please describe the steps that your agency has taken to meet the <b>Selection (Hiring and Promotion) Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Career Counseling: Advising employees of opportunities for promotion and career development	Review policies, procedures, and practices related to hiring (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations).  Promote employee awareness of opportunities for promotion and transfer within the agency.  Inform employees on promotional and transfer opportunities.  Arrange agency wide notification of promotional and transfer opportunities.  Encourage the use of training and development programs to improve skills, performance and career opportunities.  Provide information to staff on both internal and external Professional Development training sources.  Explain the civil service process to staff and what it means to become a permanent civil servant.  Provide technical assistance in filing for upcoming civil service exams.  Provide agency staff with citywide vacancy announcements, civil service exams notices and other career development information.  Continue to facilitate the use of training to improve skills and access to career opportunities of all employees in its	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed			



	Leadership Program and via referrals to DCAS.  Assist employees and Job Training Program participants (if applicable) assess and develop career paths.  Provide resources and support for:  Targeted job searches  Development job search strategies  Resume preparation  Review of effective interview techniques  Review of techniques to promote career growth and deal with change  Internship exploration			
Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires), especially for mid- and high-level discretionary positions;	Review and develop a protocol for in-title promotions and salary increases.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
	Promote employee awareness of opportunities for promotion and transfer within the agency.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		





Assess the criteria for selecting persons for mid-level to	☐ Planned			
high level positions.	☐ Not started			
	☑ Ongoing	$\boxtimes$	$\boxtimes$	
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	□ Completed			
	•			
Publicly post announcements for all positions, including	☐ Planned			
senior level positions.	☐ Not started			
1	☑ Ongoing	$\boxtimes$	$\boxtimes$	
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	□ Completed			
	•			
Actively reach out to networks of underrepresented	☐ Planned			
groups as part of its outreach.	☐ Not started			
	☑ Ongoing	$\boxtimes$	$\boxtimes$	
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	☐ Completed			
Reach out to the Mayor's Office of Appointments for	☐ Planned			
help to identify diverse pools of talent and additional	☐ Not started			
networks for finding qualified candidates.	☑ Ongoing	$\boxtimes$	×	
	☐ Delayed			
	☐ Deferred			
	☐ Ongoing			
	☐ Completed			



Ensure that hiring managers are trained in structured interviewing techniques to avoid unintentional biases in the hiring process.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
Assess the manner in which candidates are selected for employment, to determine whether there is any adverse impact upon any particular racial, ethnic, disability, or gender group.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		
If adverse impact is discovered, the agency head will determine whether the criteria being utilized are jobrelated. If the criteria are not job-related, the agency will discontinue using that method.  Compare the demographics of current employees to the placements.	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		000000
Revise the promotion request form to include the various reasons why a promotion may be necessary.  Review the demographics race\ethnicity and gender for those who received the promotion\salary raises.			
Submit the resumes for the second- and third-choices for the position.			



eviewing the methods by which	Davious policies and and and the stand to be living	☐ Planned		
andidates are selected for promotion r to fill vacancies (new hires) filled brough civil service lists;	⊠ Review policies, procedures, and practices related to hiring (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations) for possible barriers that have a negative impact on minority employees and applicants.	<ul><li>□ Not started</li><li>☑ Ongoing</li><li>□ Delayed</li><li>□ Deferred</li></ul>		
	☑ Use a collaborative effort between EEO, HR and managers where necessary, develop action plans to eliminate identified barriers.	☐ Ongoing ☐ Completed		
	☑ Develop specific, job-related qualification standards for each position that reflect the duties, functions, and competencies of the position and minimize the potential for gender stereotyping and other unlawful discrimination. Make sure these standards are consistently applied when choosing among candidates.			
	□ Establish written objective criteria for evaluating candidates for hire or promotion and applying those criteria consistently to all candidates.			
	☑ In conducting job interviews, ensure nondiscriminatory treatment by conducting a structured interview, where the same questions are asked of all applicants for a particular job or category of job and inquiring about matters directly related to the position in question.			
	☑ Use a diverse panel of interviewers to conduct the interview.			



	☐ Have the EEO Officer review the interview questions.			
	☐ Have the EEO Officer observe interviews, where possible.			
	☑ Use the NYCAPS eHire applicant tracking system for external and internal applicants.			
	☑ Monitor the results of action plans for any changes in the agency workforce including increases or decreases in applications of qualified applicants and selection rates.			
Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and post-appointment);		<ul> <li>☑ Planned</li> <li>☐ Not started</li> <li>☐ Ongoing</li> <li>☐ Delayed</li> <li>☐ Deferred</li> <li>☐ Ongoing</li> <li>☐ Completed</li> </ul>		
Analyzing the impact of layoffs or terminations on racial, gender and age groups;	<ul> <li>☑ The agency will use the DCAS Layoff Procedure as guidance, should there be any layoffs, terminations and demotions due to legitimate business/operational reasons in FY 2020.</li> <li>☑ The agency will analyze the impact of layoffs or terminations on racial, gender and age groups.</li> </ul>	☐ Planned ☐ Not started ☑ Ongoing ☐ Delayed ☐ Deferred ☐ Ongoing ☐ Completed		



	☑ Where layoffs or terminations would have a disproportionate impact on any of these groups, the agency will document that the targeted titles or programs were selected based on objective criteria and justified by business necessity.		
	☐ The Agency Personnel Officer, EEO Officer and General Counsel will be involved in making layoff or termination decisions. It should be noted that layoffs must be conducted by seniority in compliance with civil service law (for competitive titles) and union contract (for non-competitive and labor class titles).		
Other Selection Strategies and Initiatives:			

## VII. TRAINING

Provide your training information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.



### VIII. REASONABLE ACCOMMODATION

Please report your reasonable accommodation requests for this quarter and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx

All R/A requests in the current quarter are up-to-date in the DCAS Citywide Tracking System.	<b>⊠</b> Yes	□ No
☐ There were no new R/A requests in the current quarter.		

# IX. COMPLIANCE AND IMPLEMENTATION OF REQUIREMENTS UNDER EXECUTIVE ORDERS AND LOCAL LAWS

A. EXECUTIVE ORDER 16: TRAINING ON TRANSGENDER DIVERSITY AND INCLUSION

Provide E.O. 16 Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.

- B. EXECUTIVE ORDER 21: PROHIBITION ON INQUIRY REGARDING JOB APPLICANT'S PAY HISTORY
  - ☑ The agency has reviewed its practices (including application and interview forms) regarding prohibition on inquiry about pay history.
  - ☑ All personnel involved in job interviews is required to go through structured interview training.
- C. LOCAL LAW 92: ANNUAL SEXUAL HARASSMENT PREVENTION TRAINING



Provide Sexual Harassment Prevention Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.

### D. LOCAL LAW 93: RISK ASSESSMENT SURVEY

Please provide a short description of planning and progress in implementation of strategies aimed to reduce/minimize the risk of sexual harassment in your agency.

Within the timeframe provided in your Annual Plan, provide any progress on the following, and if none write N/A:

Risk 1: Homogenous Workplace: The Agency has been increasing recruitment efforts to increase staff diversity. This effort continued throughout Q3 of fiscal year 2020.

### Risk 2: Cultural and Language Differences in the Workplace:

The agency has been enforcing its EEO talk policy requiring managers and supervisors to provide EEO Talks to their direct reports twice a year. In addition, the agency provides readily accessible online EEO and diversity training and gender identity and awareness training this is tracked to ensure compliance. We also stress during the confidentiality of sexual harassment complaints is enforced. The agency provided updated guidance to managers on how to conduct EEO talks while working remotely. N/A

### Risk 3: Workplaces with Significant Power Disparities:

This issue is addressed through the provision of ongoing EEO and diversity training, gender and awareness training and biennial EEO talks. N/A

### Risk 4: Isolated Workplaces:

Staff is reminded to immediately report all instances of sexual harassment directly to EEO; Employees who work late are advised to notify security personnel; agency has posted EEO complaint procedures in workplaces and posters concerning sexual harassment; agency is also working on creating opportunities for isolated employees to connect with each other. N/A

### Risk 5: Decentralized Workplaces:

The EEO Office continued to provide refresher training to non-headquarter workspaces scattered throughout the agency. In Q1 FY20, EEO refresher training was provided to staff at all of the agency sexual health clinics throughout the city.



\_\_The EEO Office conducts refresher training to outlying areas to ensure that EEO policies are enforced and to create awareness. These strategies continued throughout most of Q3 until third week of March 2020 when agency response to pandemic delayed training to agency outlying agency facilities due to the fact that most employees worked remotely.

### E. LOCAL LAW 97: ANNUAL SEXUAL HARASSMENT REPORTING

- ☑ The agency has entered the sexual harassment Complaint Data in the DCAS Citywide Complaint Tracking System and updates as they occur.
- ☑ The agency has entered all types of complaints in the DCAS Citywide Complaint Tracking System and updates as they occur.
- $\boxtimes$  The agency ensures that complaints are closed within 90 days.

Report all complaints and reasonable accommodation requests through DCAS/CDEEO Complaint Tracking System by logging into your CICS account at: <a href="https://mspwva-dcslnx01.csc.nycnet/Login.aspx">https://mspwva-dcslnx01.csc.nycnet/Login.aspx</a>

### F. LOCAL LAW 101: CLIMATE SURVEY

Provide a short description of your efforts to analyze the results of climate survey in your agency.



Describe any follow-up measures taken to address the results of the climate survey:

Through biennial EEO talks requirement and annual distribution of agency EEO policy statements, supervisors understand where to direct employees who wish to file EEO complaints and what measures employees can take to address EEO related complaints. In addition, staff will receive information on where to file EEO and sexual harassment complaints and how such complaints are processed. N/A

### X. AUDITS AND CORRECTIVE MEASURES

Please choose the statement that applies to your agency.

☑ The agency is <u>NOT</u> involved in an audit conducted by NYC EEPC or another governmental agency specific to our EEO practices
☐ The agency is involved in an audit; please specify who is conducting the audit:
☐ Attach or list below audit recommendations. ☐ The agency has submitted or will submit to OCEI an amendment letter, which shall amend the agency plan for FY 2020.



### APPENDIX: DOHMH EEO PERSONNEL DETAILS

### EEO PERSONNEL FOR 1st and 2nd QUARTERS, FISCAL YEAR 2020

### A. PERSONNEL CHANGES

Personnel Changes this Quart	ter: 🛛 No Changes		Number of Additions:		Number of Deletions:	
Employee's Name & Title						
Nature of change	☐ Addition ☐ Deletion	on	☐ Addition	☐ Deletion	☐ Addition	☐ Deletion
Date of Change in EEO Role	Start Date or Termination Da	te:	Start Date or Termination Date:		Start Date or Termination Date:	
NOTE: Please attach CV/Resum	e of new staff to this report					
For Current EEO Professiona	ls;					
Name & Title	Jorge Martinez		Stephanie Saez		Doug Barr	
EEO Function	□ EEO Trainer □ EE	O Counselor O Investigator her: (specify)	<ul><li>□ EEO Officer</li><li>☑ EEO Trainer</li><li>□ 55-a Coordinator</li></ul>	☐ EEO Counselor ☐ EEO Investigator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Trainer ☐ 55-a Coordinator	☐ EEO Counselor ☐ EEO Investigator ☐ Other: (specify)
Proportion of Time Spent on EEO Duties	☑ 100% ☐ Other:	(specify %):	☑ 100% □	Other: (specify %):	☑ 100% □	Other: (specify %):
Attended EEO Professional On-Boarding at DCAS	⊠ Yes □ No	)	⊠ Yes	□ No	⊠ Yes	□ No
Completed Trainings: EEO Diversity & Inclusion lgbTq: The Power of Inclusion Structured Interviewing and Unconscious Bias Sexual Harassment Prevention	<ul> <li>✓ Yes</li> </ul>		<ul><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li><li>☑ Yes</li></ul>	□ No □ No □ No □ No		<ul><li>□ No</li><li>□ No</li><li>□ No</li><li>□ No</li><li>□ No</li></ul>
Training Source(s):	☑ DCAS ☐ Agency ☐	Other	☑ DCAS ☐ Agend	cy 🗆 Other	☑ DCAS ☐ Agen	cy 🗆 Other



## B. CONTACT INFORMATION (Please list ALL current EEO professionals)

<u>D</u>	DIVERSITY AND EEO STAFFING IN [AGENCY NAME] AS OF QUARTER (X) FY 2019 *						
Name	Civil Service Title	EEO\Diversity Role	% of Time Devoted to EEO & Diversity Functions	Office E-mail Address	Telephone #		
		Diversity & Inclusion Officer					
Jorge Martinez	Executive Agency Counsel	EEO Officer/Director	<u>100%</u>	Jmartin4@health.nyc.g ov	347-396-6067		
Jorge Martinez	Executive Agency Counsel	Deputy EEO Officer ADA Coordinator	<u>100%</u>	Jmartin4@health.nyc.g	347-396-6067		
		Disability Rights Coordinator	<u>100%</u>	Jmartin4@health.nyc.g ov	347-396-6067		
Jorge Martinez	Executive Agency Counsel	Disability Services Facilitator					
Frances Matos	PRAA/Special Assistant	55-a Coordinator	<u>10%</u>	fmatos@health.nyc.gov	347-396-2127		
Georges Precil	Workforce Development Director	Career Counselor	<u>50%</u>	gprecil@health.NYC.gov	347-396-6183		
		EEO Counselor					
		EEO Investigator					
		EEO Counselor/ Investigator					
Doug Barr	ASC INV-NOT 069	Investigator/Trainer	100%	dbarr@health.nyc.gov	347-396-6507		
		EEO Training Liaison					
Stephanie Saez	INVESTIG DISCIP	Investigator/Trainer	100%	ssaez@health.nyc.gov	<u>347-396-6466</u>		



## **DOHMH FY 2020 DIVERSITY AND EQUAL EMPLOYMENT QUARTERLY REPORT**



\* Please indicate changes (i.e. if new personnel is filling a specified role.) You may insert additional entries as needed. "Title" refers to the civil service title. If there is an EEO\Diversity role that your staff performs that is not on the list above please indicate it on the chart.