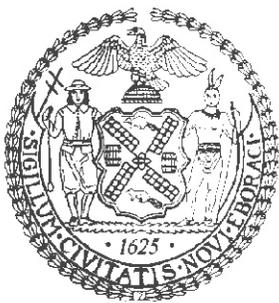


# **Fiscal Year 2009 Annual Report of The Comptroller on Capital Debt and Obligations**



**The City of New York**  
Office of the Comptroller  
**William C. Thompson, Jr., Comptroller**

**January 2009**

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# TABLE OF CONTENTS

|  |           |
|--|-----------|
| <b>EXECUTIVE SUMMARY .....</b>   | <b>v</b>  |
| <b>I. PROFILE OF NEW YORK CITY DEBT .....</b>                          | <b>1</b>  |
| A. COMPOSITION OF DEBT .....   | 1         |
| B. ANALYSIS OF PRINCIPAL AND INTEREST AMONG THE MAJOR NYC ISSUERS..... | 5         |
| C. INSTITUTIONAL USE OF CAPITAL DEBT.....                              | 7         |
| <b>II. DEBT LIMIT .....</b>  | <b>11</b> |
| A. THE CITY’S DEBT-INCURRING POWER.....                                | 11        |
| <b>III. DEBT BURDEN AND AFFORDABILITY OF CITY DEBT.....</b>            | <b>15</b> |
| A. BACKGROUND .....  | 15        |
| B. DEBT BURDEN .....   | 17        |
| C. COMPARISON WITH SELECTED MUNICIPALITIES .....                       | 18        |
| D. AFFORDABILITY MEASURES .....  | 22        |
| <b>GLOSSARY OF ACRONYMS .....</b>                                      | <b>25</b> |

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## LIST OF TABLES

|  |    |
|--|----|
| TABLE 1. GROSS NYC DEBT OUTSTANDING AS OF JUNE 30, 2008 .....  | 1  |
| TABLE 2. NYW AND MTA DEBT OUTSTANDING AS OF JUNE 30, 2008.....   | 4  |
| TABLE 3. NYC PROJECTED BONDS OUTSTANDING, THREE MAJOR ISSUERS, FYS 2008-2018.....                                    | 5  |
| TABLE 4. PRINCIPAL AND INTEREST ESTIMATED PAYMENTS, GO, NYCTFA, TSASC.....   | 6  |
| TABLE 5. AMORTIZATION OF PRINCIPAL OF THE THREE MAJOR ISSUERS.....   | 6  |
| TABLE 6. USE OF GO DEBT, FY 2009 AND FY 1992.....  | 8  |
| TABLE 7. ADOPTED 2009 CAPITAL COMMITMENT PLAN BY CATEGORY, CITY FUNDS, FYS 2009 – 2013.....                          | 9  |
| TABLE 8. CALCULATION OF FULL VALUATION OF REAL PROPERTY IN NEW YORK CITY AND THE GENERAL<br>DEBT LIMIT, FY 2009..... | 12 |
| TABLE 9. NYC DEBT-INCURRING POWER.....   | 13 |
| TABLE 10. DEBT PER CAPITA MEASURES FOR SELECTED CITIES, 2007.....  | 19 |
| TABLE 11. DEBT PER CAPITA COMPARISONS FOR SELECTED CITIES – 1988 AND 2007.....                                       | 19 |
| TABLE 12. DEBT PER CAPITA COMPARISONS FOR SELECTED N.Y. CITIES AND COUNTIES.....                                     | 20 |

## LIST OF CHARTS

|  |    |
|--|----|
| CHART 1. ACTUAL AND PROJECTED CAPITAL COMMITMENT AVERAGES, CITY FUNDS.....                               | 16 |
| CHART 2. BOND PROCEEDS AND DEBT SERVICE, FYS 1982-2018.....  | 17 |
| CHART 3. DEBT OUTSTANDING AS A PERCENT OF THE FULL VALUE OF REAL PROPERTY, FY 2007 .....                 | 21 |
| CHART 4. DEBT AS A PERCENT OF PERSONAL INCOME, FY 2006 .....   | 22 |
| CHART 5. DEBT PER CAPITA AND DEBT AS A PERCENTAGE OF THE ASSESSED VALUE OF TAXABLE REAL<br>PROPERTY..... | 22 |
| CHART 6. DEBT SERVICE AS A PERCENT OF TAX REVENUES .....   | 23 |

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# Executive Summary

New York City has a large and growing debt burden that is threatening to become unaffordable as the City's economy suffers the impacts of a severe global economic downturn. By any commonly accepted measure, New York City ranks above its peers in the amount of debt shouldered by city residents and the city's economy.

The City's debt has grown from \$2,490 per capita FY 1990 to \$7,153 by FY 2008, an increase of 187 percent. Over the same period, the cumulative growth rate in debt per capita exceeded the rate of inflation by 115 percentage points and the growth rate of City tax revenues by 32 percentage points. Based on an analysis of financial statements released by other jurisdictions, New York City leads a sample of large U.S. cities in debt burden per capita by a margin of more than two to one.

Among the cities surveyed in this report, New York City also ranks among the highest in two measures of debt burden that factor in a locality's wealth, and is well above the averages of the sample cities and counties. New York City's outstanding debt as a percentage of full value of real property in FY 2007 was 8.6 percent. This was 4.8 percentage points above the sample city average of 3.8 percent. Philadelphia at 17 percent and San Antonio at 9.4 percent both exceeded New York City's ratio. Other major cities had considerably less debt relative to full market value compared to New York City. For example, Chicago's debt was 4.5 percent of full market value and Los Angeles debt was 3.1 percent of full market value.

Compared to the same set of cities, New York City's debt as a percentage of personal income in FY 2006 was the highest at 14.5 percent, more than twice the 7.0 percent average of the other sample cities.<sup>1</sup> Philadelphia and San Antonio were the next highest ranked cities at 13.3 percent and 11.6 percent, respectively, with Boston the lowest at 2.9 percent.

Debt is issued by the City of New York (the "City"), or on behalf of the City, through a number of different mechanisms. This report assesses the debt condition of the City of New York in accordance with Section 232 of the City Charter. The Charter requires the Comptroller to report the amount of debt the City may incur for capital projects during the current fiscal year and each of the three succeeding fiscal years.

Despite its magnitude, the amount of outstanding New York City debt is within the debt limit provided by State law. New York City's general debt limit, as set forth in the New York State Constitution, is 10 percent of the five-year rolling average of the full value of taxable City real property. The City's FY 2009 general debt-incurring power of \$70.42 billion is projected to rise to \$75.24 billion in FY 2010, \$79 billion in FY 2011, and \$80.63 billion in FY 2012.

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<sup>1</sup> Since the Department of Commerce's Bureau of Economic Analysis (BEA) provides personal income figures by county, the analysis in Chart 4 uses annual financial reports of the *county* in which each city is located. The latest available BEA data for personal income is 2006. The City and County of San Francisco are coterminous geographic entities.

The City's General Obligation (GO) debt was \$34.19 billion at the beginning of FY 2009. After including contract and other liability and adjusting for appropriations, the City's indebtedness that is counted toward the debt limit totaled \$42.64 billion at the beginning of FY 2009, as shown in the Debt-Incurring Power table on page vii. This indebtedness is expected to grow to \$59.26 billion by the beginning of FY 2012. The City was below its general debt limit by \$27.78 billion on July 1, 2008 and is projected to have remaining debt-incurring capacity of \$24.27 billion on July 1, 2009, \$25.07 billion on July 1, 2010, and \$21.37 billion on July 1, 2011. This decline in debt-incurring capacity reflects the combined influence of a sizable capital plan and softening property values. If beginning in FY 2011 the City complies with GASB Statement 49, which would require it to fund certain environmental remediation expenses from its operating budget rather than its capital budget, borrowing requirements would be reduced by roughly \$500 million per year, thus freeing up additional debt-incurring capacity.

In addition to the obligations counted toward the debt limit, the City is responsible for the interest on Hudson Yards Infrastructure Corporation (HYIC) debt to the extent that revenues from the Hudson Yards development are insufficient to pay debt service (but not its related principal of \$2 billion).

The City maintains several additional credits, including bonds issued by the New York City Transitional Finance Authority (NYCTFA) and TSASC, Inc. The debt-incurring capacities of NYCTFA and TSASC total \$17.3 billion of which \$14.8 billion has been utilized to finance the City's capital program. Also included in the \$17.3 billion capacity is \$2.0 billion of recovery bonds issued for general fund expenses in the aftermath of the World Trade Center disaster. As the Debt-Incurring Power table shows, the NYCTFA has exhausted its general debt-incurring power as of July 1, 2008. In addition to this capacity, the NYCTFA is authorized to issue up to \$4.8 billion of Building Aid Revenue Bonds (BARBs) for education purposes. Debt service for these bonds is supported by State building aid revenues.

Despite turmoil in the capital markets, the City continues to have market access to sell its debt and has successfully sold \$2.865 billion through GO, NYCTFA BARB, and Water credits since the Lehman Brothers bankruptcy filing in September 2008. However, individual transactions have been substantially reduced in size, requiring more frequent sales. In addition, the collapse of the municipal bond insurance industry and auction rate bond market, and reduced credit bank capacity to provide new credit or liquidity support to variable rate demand bond issues, have narrowed the range of debt issuance techniques available to the City. The City's GO credit is rated AA by Standard & Poor's, Aa3 by Moody's Investor Service, and AA- by Fitch Ratings; in each case with a Stable outlook.

### NYC Debt-Incurring Power

(\$ in millions)

|  | July 1, 2008    | July 1, 2009 <sup>a</sup> | July 1, 2010    | July 1, 2011    |
|--|-----------------|---------------------------|-----------------|-----------------|
| <b>Gross Statutory Debt-Incurring Power</b>  | <b>\$70,419</b> | <b>\$75,238</b>           | <b>\$79,005</b> | <b>\$80,634</b> |
| Actual Bonds Outstanding as of June 30 (net) <sup>b</sup>                                | 34,191          | 33,960                    | 30,359          | 30,525          |
| Plus New Capital Commitments   |                 |                           |                 |                 |
| FY 2009 <sup>c</sup>   |                 | 8,637                     | 8,637           | 8,637           |
| FY 2010  |                 |                           | 6,801           | 6,801           |
| FY 2011  |                 |                           |                 | 5,222           |
| Less: Appropriations   | (1,536)         | (1,613)                   | (1,843)         | (1,902)         |
| <b>Subtotal: Net Funded Debt Against the Limit</b>                                       | <b>\$32,655</b> | <b>\$40,984</b>           | <b>\$43,954</b> | <b>\$49,283</b> |
| Plus: Contract and Other Liability   | 9,981           | 9,981                     | 9,981           | 9,981           |
| <b>Subtotal: Total Indebtedness Against the Limit</b>                                    | <b>\$42,636</b> | <b>\$50,965</b>           | <b>\$53,935</b> | <b>\$59,264</b> |
| <b>Remaining Debt-Incurring Power within the General Debt Limit</b>                      | <b>\$27,783</b> | <b>\$24,273</b>           | <b>\$25,070</b> | <b>\$21,370</b> |
| Total Authorized TFA Debt-Incurring Power  | 13,500          | 13,500                    | 13,500          | 13,500          |
| Less: TFA Bonds Issued to Date for Contract Liability                                    | 13,500          | 13,500                    | 13,500          | 13,500          |
| <b>Remaining Authorized TFA Debt Incurring Power<sup>d</sup></b>                         | <b>0</b>        | <b>0</b>                  | <b>0</b>        | <b>0</b>        |
| <b>Remaining Debt-Incurring Power within General Limit, and TFA Capacity<sup>e</sup></b> | <b>\$27,783</b> | <b>\$24,273</b>           | <b>\$25,070</b> | <b>\$21,370</b> |

<sup>a</sup> FYs 2010 through 2012 are based on the NYC Comptroller's Office forecast of billable assessed value.

<sup>b</sup> Net adjusted for Original Issue Discount, Capital Appreciation Bonds, GO bonds issued for the water and sewer system, Business Improvement District debt and cash on hand. \$36.1 billion from Table 1 minus \$1.9 billion of the aforementioned adjustments equals \$34.191 billion.

<sup>c</sup> Reflects Capital Commitments as of the FY 2009 Adopted Budget Commitment Plan (issued in November 2008) and includes cost of issuance and certain Inter-Fund Agreements.

<sup>d</sup> Reflects NYCTFA's general debt-incurring capacity, but does not include \$9.4 billion of education Building Aid Revenue Bonds authorization in April 2006.

<sup>e</sup> The Debt Affordability Statement released by the City in May, 2008 presents data for the last day of each fiscal year, June 30, instead of the first day of each fiscal year, July 1, as reflected in this table. The City's Debt Affordability Statement forecasts that indebtedness will be below the General debt limit by \$13.23 billion at the end of FY 2008.

SOURCE: NYC Comptroller's Office and the NYC Office of Management & Budget.

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# I. Profile of New York City Debt

Debt is issued by New York City, or on behalf of New York City, through a number of different mechanisms. This debt (Gross NYC Debt) is used to finance the City's capital projects. Gross NYC Debt rose by 1.5 percent from FY 2007 to FY 2008.<sup>2</sup> In the 1980s, Gross NYC Debt grew at an average annual rate of 4.5 percent. During the 1990s, Gross NYC Debt increased by 6.4 percent annually. The substantial increase during the 1990s resulted mainly from the rehabilitation of facilities that were neglected during the 1970s fiscal crisis. Gross debt outstanding grew at a rate of 5.2 percent per year from FY 2000 to FY 2008. The FY 2009 Adopted Budget and Financial Plan projects that over the next four years, Gross NYC Debt will increase by 5.9 percent annually.<sup>3</sup>

## A. COMPOSITION OF DEBT

Debt used by the City to finance its capital program can be divided into five categories with General Obligation (GO) bonds accounting for 61.1 percent of the total, as shown in Table 1. Except for debt issued by TSASC, the City's debt is comprised of both tax-exempt and taxable bonds.

*Table 1. Gross NYC Debt Outstanding as of June 30, 2008*

(\$ in millions)

|                            | GO Bonds        | NYCTFA                   | TSASC          | STAR Corporation | Capital Lease Obligations & Other <sup>a</sup> | Gross Debt Outstanding |
|----------------------------|-----------------|--------------------------|----------------|------------------|--|------------------------|
| <b>Tax-Exempt</b>          |                 |                          |                |                  |  |                        |
| Fixed Rate                 | \$27,196        | \$11,636 <sup>c</sup>    | \$1,298        | \$1,869          | \$3,795  | \$45,794               |
| Variable Rate <sup>b</sup> | <u>6,749</u>    | <u>2,722<sup>c</sup></u> | <u>0</u>       | <u>0</u>         | <u>156</u>                                     | <u>9,627</u>           |
| Subtotal                   | \$33,945        | \$14,358                 | \$1,298        | \$1,869          | \$3,951  | \$55,421               |
| <b>Taxable</b>             |                 |                          |                |                  |  |                        |
| Fixed Rate                 | \$1,496         | \$293                    | \$0            | \$470            | \$572  | \$2,831                |
| Variable Rate <sup>b</sup> | <u>659</u>      | <u>177</u>               | <u>0</u>       | <u>0</u>         | <u>0</u>                                       | <u>836</u>             |
| Subtotal                   | \$2,155         | \$470                    | \$0            | \$470            | \$572  | \$3,667                |
| <b>Total</b>               | <b>\$36,100</b> | <b>\$14,828</b>          | <b>\$1,298</b> | <b>\$2,339</b>   | <b>\$4,523</b>                                 | <b>\$59,088</b>        |
| <b>Percent of Total</b>    | <b>61.1%</b>    | <b>25.1%</b>             | <b>2.2%</b>    | <b>4.0%</b>      | <b>7.6%</b>                                    | <b>100.0%</b>          |

<sup>a</sup> This figure includes Financial Accounting Standards Board (FASB) 13 capital leases of \$572 million and \$2.067 billion of Hudson Yards Infrastructure Corporation Debt.

<sup>b</sup> Variable rate debt varies in term from two to 30 years with interest-payment terms that are reset on a daily, weekly, or other periodic basis.

<sup>c</sup> The New York City Transitional Finance Authority (NYCTFA) fixed-rate figure includes \$2 billion for NYCTFA Building Aid Revenue Bonds (BARBs). The variable-rate figure contains \$1.522 billion of Recovery Bonds.

SOURCE: Comprehensive Annual Financial Report of the Comptroller, FY 2008, p.302.

<sup>2</sup> This information is presented on p. 302 of the Office of the NYC Comptroller's *Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2008* that was released on October 31, 2008.

<sup>3</sup> GO, TSASC, and NYCTFA debt are used as a proxy for the estimated growth rate, due to the unavailability of data regarding future lease-purchase debt issuance.

Tax-exempt debt is issued to finance projects that have a public purpose, while taxable debt is issued for projects that have a public purpose but are ineligible for Federal, State or City tax exemptions, such as housing loan programs that benefit from Federal tax credits.

Tax-exempt debt accounted for 93.8 percent of the total value of debt outstanding at the end of FY 2008. Fixed-rate tax-exempt debt accounted for 82.6 percent of tax-exempt debt and tax-exempt and taxable fixed-rate debt comprises 82.3 percent of total debt. Both tax-exempt and taxable variable rate debt combined comprised 17.7 percent of gross debt outstanding.

### **Elements of Outstanding Gross NYC Debt**

1. *General Obligation (GO)* debt, which is backed by the full faith and credit of the City, totaled \$36.1 billion as of June 30, 2008 and accounted for 61.1 percent of total debt outstanding. From FY 2007, GO debt increased \$1.59 billion, or 4.6 percent.<sup>4</sup> Debt service for GO bonds is paid from the proceeds of real property taxes which are deposited with and retained by the State Comptroller under a statutory formula for the payment of debt service. This “lock-box” mechanism assures that debt-service obligations are satisfied before property taxes are released to the City’s general fund. This feature is viewed positively by the investor community.
2. *New York City Transitional Finance Authority (NYCTFA)* debt totaled \$14.828 billion at the end of FY 2008, including \$2 billion of NYCTFA Building Aid Revenue Bonds (BARBs). This is a 1.5 percent increase, or a \$221 million change, from FY 2007. The NYCTFA’s share of Gross NYC Debt outstanding remained at 25.1 percent in FY 2008, the same as in FY 2007.

The NYCTFA was created as a State authority. Therefore, its debt is not included in debt outstanding charged against the City’s general debt limit.<sup>5</sup> In July 2006, the State Legislature increased NYCTFA debt capacity by \$2 billion to \$13.5 billion for general capital purposes. All of its capacity has been utilized to date.

*Building Aid Revenue Bonds (BARBs)* In April 2006, the State legislature authorized the NYCTFA to issue up to \$9.4 billion of debt to fund a portion of the City’s five-year educational facilities capital plan. This debt is supported by State Education aid for building aid purposes and is outside the \$13.5 billion regular NYCTFA debt limit. In addition to this NYCTFA authorized portion, \$1.8 billion of bonds for education purposes, backed by State personal income tax revenues, were authorized to be issued by the Dormitory Authority of the State of New York (DASNY). During the course of FYs 2007 and 2008, \$2 billion of BARBs and all \$1.8 billion of DASNY Expanding our Children’s Excellence in Learning (EXCEL) bonds were issued.

3. *TSASC, Inc. (TSASC)* debt totaled \$1.298 billion as of June 30, 2008. This represents a decrease of \$19 million from FY 2007. TSASC is a local development corporation organized

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<sup>4</sup> FY 2007 figure is from the *FY 2007 Annual Report of the Comptroller on Capital Debt and Obligations*, December 2007.

<sup>5</sup> The debt limit is discussed in further detail in Section II.

under the Not-for-Profit Corporation Law of the State of New York. TSASC bonds are secured by tobacco settlement revenues as described in the Master Settlement Agreement among 46 states, six jurisdictions, and the major tobacco companies. In February 2006, TSASC refinanced all bonds issued under its original indenture.<sup>6</sup> The new refunding bond structure allows the tobacco settlement revenues (TSR) to flow to both TSASC and the City. Approximately 40 percent of the TSRs are pledged to TSASC bondholders and the remainder goes to the City's general fund. This new indenture provides TSR revenues directly to the general fund after the satisfaction of debt service requirements.

4. *STAR Corporation (Sales Tax Asset Receivable Corporation)* debt totaled \$2.339 billion at the end of FY 2008. The proceeds of its bonds are earmarked to pay off the remaining debt of the Municipal Assistance Corporation. There are no plans to issue any additional debt for this credit. The STAR Corporation is a local development corporation organized under the Not-for-Profit Corporation Law of the State of New York. It is separate and apart from the City of New York but is an instrumentality of the City. Debt service for STAR Corporation bonds is paid by the Local Government Assistance Corporation (LGAC), a State agency.
5. *Capital Lease Obligations* totaled \$4.523 billion as of June 30, 2008, a decrease of \$878 million, or 16.3 percent, from FY 2007. The decrease is primarily attributable to the redemption of Jay Street Development Corp (JSDC) debt with GO bonds. The City, in turn, acquired the asset known as 330 Jay Street Court Facilities, located in Brooklyn, NY. The City makes annual appropriations from its general fund for agreements with other entities that issue debt to build or maintain facilities on behalf of the City. These agreements are known as "leaseback" transactions. These leaseback obligations are included in the gross debt outstanding, but are excluded in the calculation of the City's indebtedness under the general debt limit. Capital lease obligations include debt issued by the Dormitory Authority of the State of New York for the New York City Courts Capital Program (\$615 million), the City University Construction Fund (\$221 million), the Educational Construction Fund (\$109 million), the Primary Care Development Corporation (\$46 million), the Health and Hospitals Corporation (\$756 million), the Urban Development Corporation (\$36 million), the Industrial Development Agency (\$101 million), as well as general lease obligations (\$572 million).<sup>7</sup>

The Hudson Yards Infrastructure Corporation is a not-for-profit local development corporation formed in July 2004 to issue debt to finance development in the Hudson Yards district of Manhattan. This entity is expected to issue a total of \$3 billion in debt over the next few years to finance the extension of the #7 subway line and various site and structural improvements. The first bond sale in the amount of \$2 billion took place in December 2006. In addition to bonds, there are \$100 million of HYIC notes which represent future installments payable to the MTA for development rights. The City is obligated to pay interest on HYIC bonds, subject to appropriation, until such future time at which revenues of the Hudson Yard

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<sup>6</sup> The former TSASC indenture called for all tobacco revenues to flow first to TSASC and then to the City's general fund.

<sup>7</sup> Although for reporting purposes \$756 million of Health and Hospitals Corporation (HHC) debt is included in the category of *Capital Lease Obligations*, the debt of HHC is not guaranteed by New York City.

District are sufficient to cover this expense. The City is not obligated to pay the principal of this debt. There is no planned HYIC borrowing in FY 2009.

### Other Issuing Authorities

In addition to the financing mechanisms cited above, a number of independent authorities in the City issue bonds to finance projects in the NYC metropolitan area. Among the most prominent are the New York City Municipal Water Finance Authority (NYW) and the Metropolitan Transportation Authority (MTA), as shown in Table 2.

**Table 2. NYW and MTA Debt Outstanding as of June 30, 2008**

(\$ in millions)

|                   | <b>Water Finance<br/>Authority</b> | <b>Metropolitan<br/>Transportation<br/>Authority</b> |
|-------------------|------------------------------------|--|
| <b>Tax Exempt</b> |                                    |  |
| Fixed Rate        | \$16,527                           | \$18,201   |
| Variable Rate     | <u>3,492<sup>a</sup></u>           | <u>7,522</u>   |
| <b>Total</b>      | <b>\$20,019</b>                    | <b>\$25,723</b>                                      |

<sup>a</sup> Includes \$800 million of commercial paper.

SOURCES The NYC Municipal Water Finance Authority and the Metropolitan Transportation Authority.

NYW and MTA bonds are secured by dedicated revenues. As such, they are not considered debt of the City. Nevertheless, proceeds of these bonds are used to support services provided to City residents. In turn, City residents pay user fees and fares that support, in large part, the \$45.7 billion of debt of these two authorities.

As of June 30, 2008, NYW had \$20.019 billion in debt outstanding, an increase of \$1.948 billion, or 10.8 percent from FY 2007. Debt issued by NYW is supported by user fees and certain other revenues. Created by State law in 1984, NYW is responsible for funding water and sewer related capital projects administered by the City's Department of Environmental Protection (DEP) such as sewers, water mains, and water pollution control plants. Filtration avoidance of upstate watersheds continues to be a high priority for the DEP capital program. Land acquisition strategies and measured local development help the goals of continued water quality. With DEP's approximate \$20 billion capital program over the next ten years, debt outstanding and its related debt service will continue to place upward pressure on water and sewer rates over the financial plan period.

The MTA, composed of six major agencies providing commuter transportation throughout the metropolitan area, had \$25.723 billion of debt outstanding as of June 30, 2008. This is an increase of \$754 million, or 3.0 percent, from June 30, 2007. Although the growth in debt from CY 2007 to CY 2008 has slowed from the change experienced from CY 2006 to CY 2007, this continuously increasing debt burden is straining the MTA's operating budget and driving a large portion of the agency's projected future operating deficits.

New York City Transit and MTA Bus maintain 656 miles of mainline subway track and a fleet of more than 4,500 buses for its services within the five boroughs of New York City. The Long Island Railroad provides commuter train service to destinations in Queens, Nassau, and

Suffolk counties from Midtown Manhattan and Downtown Brooklyn. Long Island Bus provides bus service to numerous destinations in Nassau, Queens, and Suffolk counties. The Metro-North Railroad serves commuters in the Bronx, Westchester, Putnam and Dutchess counties and portions of southern Connecticut. The Bridges and Tunnels agency operates all intra-State toll tunnels and bridges throughout the five boroughs of New York City.

## B. ANALYSIS OF PRINCIPAL AND INTEREST AMONG THE MAJOR NYC ISSUERS

The three major issuers that either have financed and/or continue to finance capital projects are: 1) NYC General Obligation, 2) NYCTFA, and 3) TSASC. There is no additional planned debt issuance for TSASC and NYCTFA general purpose debt. However, the City is seeking additional NYCTFA borrowing capacity from the State legislature. Barring an expansion of NYCTFA capacity, all new debt issuances will likely originate with GO debt and NYCTFA BARBs. The average annual growth rate in debt outstanding is expected to slow to 3.4 percent from FY 2008 to FY 2018 relative to the average annual growth rate of 5.2 percent from FY 2000 to FY 2008.<sup>8</sup> Estimated debt growth from FYs 2008 to 2012 is high, however, averaging 5.8 percent per year, as inferred in Table 3. Growth beyond FY 2012 tends to be lower due to the inherent uncertainty of long-term capital planning.

**Table 3. NYC Projected Bonds Outstanding, Three Major Issuers, FYs 2008-2018**

(\$ in millions)

| End of Fiscal Year | Debt Outstanding for GO, NYCTFA, & TSASC | Percent Change |
|--------------------|--|----------------|
| 2008               | \$54,565                                 | 3.7%           |
| 2009               | 57,511                                   | 5.4%           |
| 2010               | 62,034                                   | 7.9%           |
| 2011               | 65,767                                   | 6.0%           |
| 2012               | 68,369                                   | 4.0%           |
| 2013               | 70,462                                   | 3.1%           |
| 2014               | 72,333                                   | 2.7%           |
| 2015               | 73,852                                   | 2.1%           |
| 2016               | 74,978                                   | 1.5%           |
| 2017               | 75,762                                   | 1.0%           |
| 2018               | 76,237                                   | 0.6%           |

SOURCE: City of New York, Office of the Comptroller, Comprehensive Annual Financial Report, October 31st, 2008, and the Office of Management and Budget, June 2008 Financial Plan. Above figures include STAR debt.

The principal and interest composition for the three major issuers combined is reflected in Table 4. Principal repayments are estimated to be \$2.358 billion in FY 2009, \$2.510 billion in FY 2010, \$2.583 billion in FY 2011, and \$2.924 billion in FY 2012. Thus, principal is estimated

<sup>8</sup> FY 2008 Comprehensive Annual Financial Report, page 302, used as source for FY 2000 to FY 2008 rate of growth. Excludes \$2.1 billion of HYIC bonds and notes.

to comprise 48 percent of debt service in FY 2009, 46.9 percent in FY 2010, 44.9 percent in FY 2011 and 46.2 percent in FY 2012.<sup>9</sup>

**Table 4. Principal and Interest Estimated Payments, GO, NYCTFA, TSASC**

(\$ in millions)

| Fiscal Year | Estimated Principal Amount | Estimated Interest | Estimated Total Debt Service | Principal as Percent of Total |
|-------------|----------------------------|--------------------|------------------------------|-------------------------------|
| 2009        | \$2,358                    | \$2,558            | \$4,916                      | 48.0%                         |
| 2010        | \$2,510                    | \$2,836            | \$5,346                      | 46.9%                         |
| 2011        | \$2,583                    | \$3,169            | \$5,752                      | 44.9%                         |
| 2012        | \$2,924                    | \$3,408            | \$6,332                      | 46.2%                         |

SOURCE: City of New York, Office of the Comptroller and the Office of Management & Budget, June 2008 Financial Plan.

NOTE: Adjusted for prepayments and includes debt service for GO, NYCTFA PIT bonds, and TSASC only.

During FY 2008, the City issued \$7.38 billion of GO debt of which approximately \$2.43 billion was used for refunding transactions with present-value savings and \$1.53 billion to refund certain outstanding bonds, with the remainder of \$3.42 billion used for new debt for capital purposes. The refundings produced dissavings of \$23.3 million in FY 2008 due to equity contributions, but resulted in future year savings of \$41.2 million in FY 2009, and \$56.6 million in FY 2010. At the end of FY 2008, GO debt totaled \$36.1 billion of which \$18.19 billion, or 50.4 percent, will come due in the next ten years, as extrapolated from Table 5 below.

**Table 5. Amortization of Principal of the Three Major Issuers**

(\$ in millions)

| Fiscal Years   | GO              | NYCTFA <sup>a</sup> | TSASC          | Total           | Percent of Total |
|----------------|-----------------|---------------------|----------------|-----------------|------------------|
| 2009-2018      | \$18,191        | \$5,786             | \$351          | \$24,328        | 46.6%            |
| 2019-2028      | \$14,198        | \$7,014             | \$857          | \$22,069        | 42.3%            |
| 2029 and After | \$ 3,711        | \$2,028             | \$90           | \$ 5,829        | 11.1%            |
| <b>Total</b>   | <b>\$36,100</b> | <b>\$14,828</b>     | <b>\$1,298</b> | <b>\$52,226</b> | <b>100.0%</b>    |

<sup>a</sup> Includes \$1.52 billion of Recovery Bonds and \$2.0 billion of NYCTFA BARBs.

In FY 2008, NYCTFA did not issue any new money PIT bonds and notes. NYCTFA issued \$700 million of NYCTFA BARBs for new money purposes bringing the BARB debt total to \$2 billion. In all, NYCTFA's debt outstanding was \$14.83 billion at the end of FY 2008. Of the \$14.83 billion of NYCTFA general purpose and BARB bonds outstanding, \$5.79 billion, or 39 percent, will come due over the next ten years as extrapolated from Table 5 above. Of the outstanding debt of all three issuers, 46.6 percent would come due over the next ten years.

<sup>9</sup> Debt service excludes lease-purchase debt, interest on short-term notes, and debt service on MAC and STAR debt as of the FY 2008 Adopted Budget and Financial Plan, June 2007. MAC is excluded from the principal and interest analysis because its debt service is being paid by the STAR Corporation, whose debt service is being paid by State revenues.

## C. INSTITUTIONAL USE OF CAPITAL DEBT

The City uses capital bond proceeds for numerous projects with useful lives longer than five years, including the purchase of trucks, computer systems, the construction and rehabilitation of schools, roads and bridges, correctional and court facilities, sanitation garages, parks and cultural facilities, public buildings, and housing and urban development initiatives. Over the past several years, capital expenditures for schools have significantly outpaced capital spending for other purposes due primarily to deteriorating facilities, pressures to reduce overcrowding, and a commitment to renovate existing facilities.

Excluding NYCTFA and TSASC, the General Obligation share of bonds outstanding used for education capital projects rose from 13.4 percent in FY 1992 to 32.4 on June 30, 2008 even with the use of BARBs to support education projects in recent years. This reflects an increase from \$2.4 billion in FY 1992, to \$11.7 billion in FY 2008.<sup>10</sup>

Spending on housing and economic development has increased by \$1.5 billion in absolute terms. However, its share of debt outstanding has declined to 7.7 percent in FY 2007 from 14 percent in FY 1992. Other categories that have posted absolute growth but relative declines in share of debt outstanding include public safety, mass transit, sanitation, and social services.

Since FY 1986, NYW has financed virtually all capital expenditures of the DEP, thereby decreasing the outstanding portion of GO bonds used for the rehabilitation and maintenance of the water and sewer system. Water and sewer debt related GO debt has declined to \$556 million, or 1.5 percent of the total as of June 30, 2008, from a level of \$1.5 billion in FY 1992, or 8.4 percent of debt outstanding as shown in Table 6.

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<sup>10</sup> FY 1992 was chosen as base comparison year to provide a fixed reference point to prior Capital Debt and Obligation Reports.

**Table 6. Use of GO Debt, FY 2009 and FY 1992**

(\$ in millions)

| Categories   | Debt                                  | Percent of<br>Total | Debt                                  | Percent of<br>Total |
|--|---------------------------------------|---------------------|---------------------------------------|---------------------|
|  | Outstanding<br>as of June 30,<br>2008 |                     | Outstanding<br>as of June 30,<br>1992 |                     |
| Education (DOE & CUNY)                                       | \$11,689                              | 32.4%               | \$2,382                               | 13.4%               |
| Housing and Urban Development                                | 2,788                                 | 7.7                 | 2,502                                 | 14.0                |
| Mass Transit   | 2,590                                 | 7.2                 | 2,365                                 | 13.3                |
| Bridges, Tunnels, Highways and Streets                       | 3,856                                 | 10.7                | 1,658                                 | 9.3                 |
| Public Safety, Correction and Courts                         | 2,632                                 | 7.3                 | 1,729                                 | 9.7                 |
| Sanitation   | 1,587                                 | 4.4                 | 1,141                                 | 6.4                 |
| Parks, Recreational and Cultural                             | 2,161                                 | 6.0                 | 996                                   | 5.6                 |
| Water Pollution Control, Water Mains and Sewers <sup>a</sup> | 556                                   | 1.5                 | 1,502                                 | 8.4                 |
| Health Services  | 1,046                                 | 2.9                 | 863                                   | 4.8                 |
| Public Buildings   | 2,132                                 | 5.9                 | 429                                   | 2.4                 |
| Social Services  | 419                                   | 1.2                 | 283                                   | 1.6                 |
| Off-Street Parking, Airports, Ferries and Markets            | 544                                   | 1.5                 | 267                                   | 1.5                 |
| Undistributed and Other                                      | 4,101                                 | 11.4                | 1,694                                 | 9.6                 |
| <b>Total<sup>b</sup></b>                                     | <b>\$36,100</b>                       | <b>100.0%</b>       | <b>\$17,811</b>                       | <b>100.0%</b>       |

<sup>a</sup> Represents debt issued for water and sewer purposes prior to June 30, 1985.

<sup>b</sup> This includes GO debt. Over the past ten years the NYCTFA and TSASC have supplanted some of GO borrowing and have issued over \$16 billion of bonds and notes. Details for NYCTFA and TSASC are not available from OMB for FY 2008.

SOURCE: City of New York, Office of the Comptroller, *Comprehensive Annual Financial Report, FY 2008*, and the Office of Management and Budget, *Adopted Budget Debt Service Statement II*, FY 2009 and FY 1993.

### City-Funded Capital Commitments

As shown in Table 7, capital commitments for education projects in the Adopted FY 2009 Capital Plan for FYs 2009-2013 are projected to be \$5.86 billion or 18.8 percent of the total excluding DEP projects. Other GO-and NYCTFA-supported programs include capital projects for bridges, tunnels, streets, and highways at \$4.48 billion, housing and urban renewal at \$4.25 billion, public safety at \$3.69 billion, and parks, libraries, and cultural affairs at \$4.02 billion.

Water pollution control, water mains and sewers and other projects related to DEP, which are funded by NYW bonds, will comprise \$9.83 billion of estimated City-funded commitments. This represents 24 percent of estimated total City capital commitments between FYs 2009-2013. Total City-funded commitments, including DEP and less the reserve for unattained commitments, will average about \$7.47 billion per year, a decline from last year's average of over \$10 billion per year.

**Table 7. Adopted 2009 Capital Commitment Plan by Category, City Funds,  
FYs 2009 – 2013**

(\$ in millions)

| <b>Categories</b>  | <b>Projected<br/>FY 2009-2013<br/>Commitments</b> | <b>Percent of<br/>Total</b> | <b>Percent of<br/>Total without<br/>Water &amp; Sewer</b> |
|--|---|-----------------------------|---|
| Water Pollution Control, Water Mains and Sewers (DEP) <sup>a</sup> | \$9,833   | 24.0%                       | 0.0%  |
| Bridges, Tunnels, Highways and Streets                             | 4,483   | 10.9                        | 14.4  |
| Education (DOE & CUNY)   | 5,857   | 13.0                        | 18.8  |
| Housing and Urban Development                                      | 4,248   | 9.5                         | 13.6  |
| Public Safety, Correction and Courts                               | 3,690   | 11.0                        | 11.9  |
| Parks, Libraries and Culturals                                     | 4,023   | 9.6                         | 12.9  |
| Sanitation   | 1,878   | 4.2                         | 6.0   |
| Mass Transit   | 399   | 0.9                         | 1.3   |
| Health Services  | 1,397   | 3.0                         | 4.5   |
| Public Buildings, Equipment, & Computers                           | 4,558   | 9.2                         | 14.6  |
| Off-Street Parking, Airports, Ferries and Markets                  | 142   | 0.4                         | 0.5   |
| Social Services  | 449   | 1.2                         | 1.4   |
| <b>Total Before Reserve</b>  | <b><u>\$40,958</u></b>                            | <b><u>100.0%</u></b>        | <b><u>100.0%</u></b>                                      |
| Reserve for Unattained Commitments                                 | <u>(\$3,613)</u>                                  | <u>(N/A)</u>                | <u>(N/A)</u>  |
| <b>Total <sup>b</sup></b>  | <b><u>\$37,345</u></b>                            | <b><u>100.0%</u></b>        | <b><u>100.0%</u></b>                                      |

<sup>a</sup> Will be nearly 100 percent funded with NYW bonds.

<sup>b</sup> This represents City-funded capital commitments as of the *FY 2009 Adopted Capital Commitment Plan* and includes a \$3.61 billion reserve for unattained commitments.

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## **II. Debt Limit**

### **A. THE CITY'S DEBT-INCURRING POWER**

NYC's general debt limit, as provided in the New York State Constitution, is 10 percent of the five-year rolling average of the full value of taxable real property. The process by which the City's annual debt limit is established involves a number of different elements:

- No later than February 15<sup>th</sup>, the City's Department of Finance issues a preliminary estimate of the assessed valuation of taxable real property for the ensuing fiscal year. Assessed value is statutorily less than the market value of properties.
- The general debt limit is based on the full market value of taxable real property and not on assessed value. To derive a market value of taxable properties, the State Office of Real Property Services (ORPS) develops special equalization ratios that express the relationship between assessed value and market value. ORPS uses the most recent market survey and a projection of market values based on recent surveys to obtain the full market value for the ensuing fiscal year. The special equalization ratio is then expressed as the ratio of the assessed valuation of taxable real property over the full market value of taxable real property. ORPS calculates equalization ratios for the ensuing fiscal year and the four fiscal years preceding it. These equalization ratios are used to compute the market values that are used to establish the City's debt-incurring power (debt limit) for the ensuing fiscal year.
- The State Constitution provides that, with certain exceptions, the City's general debt limit cannot be greater than 10 percent of the average full value of taxable real property in the City over the most recent five years. Full values are established using the equalization ratios and the assessed values of taxable real property for the relevant five-year period. The City's debt limit for the ensuing fiscal year is then calculated by averaging the estimated full values of real property over the five-year period.
- On or about June 5<sup>th</sup>, the City Council adopts the City's yearly budget and fixes the property tax rates for the ensuing fiscal year. The resolution fixing the property tax contains the five-year average of the full value of real property that is used to derive the debt limit.
- The debt limit is effective as of July 1<sup>st</sup>, the start of each fiscal year.

Table 8 illustrates the calculation of the FY 2009 debt limit. The FY 2009 general debt limit was calculated using the assessed valuation of taxable real estate for FYs 2005 through 2009 divided by special equalization ratios provided by ORPS. The resulting figures provide an estimate of the full valuation of taxable real property over that period. These full values are totaled and then averaged to calculate the five-year average value of taxable real property, which

is \$704.189 billion. The debt limit is then calculated by multiplying the five-year average value by 10 percent, which yields the debt limit of approximately \$70.419 billion for FY 2009.<sup>11</sup>

**Table 8. Calculation of Full Valuation of Real Property in New York City and the General Debt Limit, FY 2009**

| <b>Fiscal Year</b>               | <b>Billable Assessed Valuation of Taxable Real Estate</b> | <b>Special Equalization Ratio (for Market Value)</b> | <b>Full Valuation</b> |
|----------------------------------|---|--|-----------------------|
| 2005                             | \$103,676,971,611   | 0.1848   | \$561,022,573,653     |
| 2006                             | \$111,397,956,330   | 0.1812   | \$614,779,008,444     |
| 2007                             | \$116,477,764,261   | 0.1603   | \$726,623,607,367     |
| 2008                             | \$125,777,268,853   | 0.1640   | \$766,934,566,177     |
| 2009                             | \$134,294,731,881   | 0.1577   | \$851,583,588,339     |
| 5 - Year Average Value           |   |  | \$704,188,668,796     |
| 10 Percent of the 5-Year Average |   |  | \$70,418,866,880      |

SOURCE: The City of New York, City Council Tax Fixing Resolution for FY 2009.

Table 9 shows that the City’s FY 2009 general debt-incurring power of \$70.419 billion is projected to rise to \$75.24 billion in FY 2010, \$79 billion in FY 2011, and \$80.63 billion in FY 2012. The City’s indebtedness is projected to grow from \$42.636 billion at the beginning of FY 2009 to \$57.857 billion at the beginning of FY 2012. The City was below its general debt limit by \$27.78 billion on July 1, 2008 and is projected to be below the general limit by \$24.27 billion on July 1, 2009, by \$24.6 billion on July 1, 2010, and by \$22.78 billion by July 1, 2011. NYCTFA and TSASC together have provided resources totaling \$14.8 billion through FY 2008.<sup>12</sup> At the time of this writing, the NYCTFA has no remaining borrowing capacity for general capital purposes. The impact of these capital costs is discussed in “Affordability Measures” beginning on page 22.

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<sup>11</sup> The full valuation of taxable real property in the outyears is based on the Comptroller’s Office forecast of future real estate trends.

<sup>12</sup> The figure used excludes \$2 billion of NYCTFA recovery bonds and \$2 billion of NYCTFA BARB bonds.

**Table 9. NYC Debt-Incurring Power**

(\$ in millions)

|  | July 1, 2008    | July 1, 2009 <sup>a</sup> | July 1, 2010    | July 1, 2011    |
|--|-----------------|---------------------------|-----------------|-----------------|
| <b>Gross Statutory Debt-Incurring Power</b>  | <b>\$70,419</b> | <b>\$75,238</b>           | <b>\$79,005</b> | <b>\$80,634</b> |
| Actual Bonds Outstanding as of June 30 (net) <sup>b</sup>                                | 34,191          | 33,960                    | 30,359          | 30,525          |
| Plus New Capital Commitments   |                 |                           |                 |                 |
| FY 2009 <sup>c</sup>   |                 | 8,637                     | 8,637           | 8,637           |
| FY 2010  |                 |                           | 6,801           | 6,801           |
| FY 2011  |                 |                           |                 | 5,222           |
| Less: Appropriations   | (1,536)         | (1,613)                   | (1,843)         | (1,902)         |
| <b>Subtotal: Net Funded Debt Against the Limit</b>                                       | <b>\$32,655</b> | <b>\$40,984</b>           | <b>\$43,954</b> | <b>\$49,283</b> |
| Plus: Contract and Other Liability   | 9,981           | 9,981                     | 9,981           | 9,981           |
| <b>Subtotal: Total Indebtedness Against the Limit</b>                                    | <b>\$42,636</b> | <b>\$50,965</b>           | <b>\$53,935</b> | <b>\$59,264</b> |
| <b>Remaining Debt-Incurring Power within the General Debt Limit</b>                      | <b>\$27,783</b> | <b>\$24,273</b>           | <b>\$25,070</b> | <b>\$21,370</b> |
| Total Authorized TFA Debt-Incurring Power  | \$13,500        | \$13,500                  | \$13,500        | \$13,500        |
| Less: TFA Bonds Issued to Date for Contract Liability                                    | 13,500          | 13,500                    | 13,500          | 13,500          |
| <b>Remaining Authorized TFA Debt Incurring Power<sup>d</sup></b>                         | <b>0</b>        | <b>0</b>                  | <b>0</b>        | <b>0</b>        |
| <b>Remaining Debt-Incurring Power within General Limit, and TFA Capacity<sup>e</sup></b> | <b>\$27,783</b> | <b>\$24,273</b>           | <b>\$25,070</b> | <b>\$21,370</b> |

<sup>a</sup> FYs 2010 through 2012 are based on the NYC Comptroller's Office forecast of billable assessed value.

<sup>b</sup> Net adjusted for Original Issue Discount, Capital Appreciation Bonds, GO bonds issued for the water and sewer system, Business Improvement District debt and cash on hand. \$36.1 billion from Table 1 minus \$1.9 billion of the aforementioned adjustments equals \$34.191 billion.

<sup>c</sup> Reflects Capital Commitments as of the FY 2009 Adopted Budget Commitment Plan (issued in November 2008) and includes cost of issuance and certain Inter-Fund Agreements.

<sup>d</sup> Reflects NYCTFA's general debt-incurring capacity, but does not include \$9.4 billion of education Building Aid Revenue Bonds authorization in April 2006.

<sup>e</sup> The Debt Affordability Statement released by the City in May, 2008 presents data for the last day of each fiscal year, June 30, instead of the first day of each fiscal year, July 1, as reflected in this table. The City's Debt Affordability Statement forecasts that indebtedness will be below the General debt limit by \$13.23 billion at the end of FY 2008.

SOURCE: NYC Comptroller's Office and the NYC Office of Management & Budget.

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### **III. Debt Burden and Affordability of City Debt**

After reviewing the City's historical and future capital commitments and debt service costs, this section will present statistics assessing the size of the City's debt burden and its affordability. The proper measure of the affordability is subject to debate since there are alternative bases that can be used to measure a locality's available resources. This report provides measures of debt per capita, debt as a percent of the value of real property, debt as a percent of personal income, and debt as a percent of local tax revenues.<sup>13</sup> For several of these measures, comparisons with other jurisdictions are presented. New York City has the highest debt among the largest cities in the nation when measured on a per capita basis or as a percent of personal income.

#### **A. BACKGROUND**

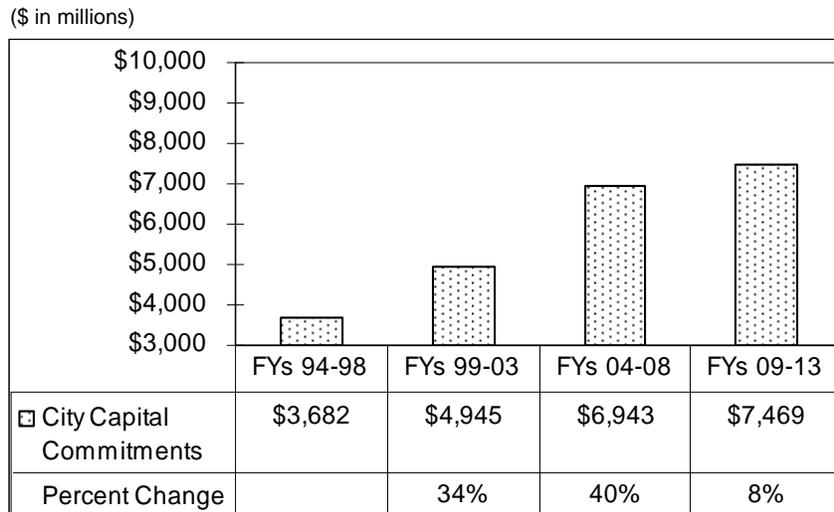
The City's infrastructure was greatly neglected during the fiscal crisis of the 1970s. Deferred maintenance led to dilapidated roads, bridges, and schools. Following that difficult period, the City embarked on a series of ambitious capital plans to repair and maintain its infrastructure. This trend began in the early 1990s and has continued through FY 2008. The City committed resources averaging \$3.68 billion per year during FYs 1994-1998, \$4.95 billion per year during FYs 1999-2003, and \$6.94 billion per year during FYs 2004-2008.

In FY 2001, the City embarked on what was then a historically high capital commitment program, with City-funded capital commitments of \$6.1 billion, an increase of 63.8 percent over FY 2000. City-funded commitments declined slightly to \$5.83 billion in FY 2002, to \$5.39 billion in FY 2003 and \$4.54 billion in FY 2004, before rising again to \$7.29 billion in FY 2005, \$5.89 billion in FY 2006, \$7.86 billion in FY 2007, and a high of \$9.12 billion in FY 2008. During FYs 2009-2013, City-funded commitments are projected to average \$7.47 billion, 8.0 percent more than the average of \$6.94 billion during FYs 2005 to 2008, as shown in Chart 1 on page 16.

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<sup>13</sup> New York City FY 2007 debt per capita is used for comparison because the available data for the other sample cities are from either fiscal year or calendar year 2007.

**Chart 1. Actual and Projected Capital Commitment Averages, City Funds**



SOURCE: Message of the Mayor, various FYs 1991-2003, and FY 2009 Adopted Capital Commitment Plan. (Published November 2008)

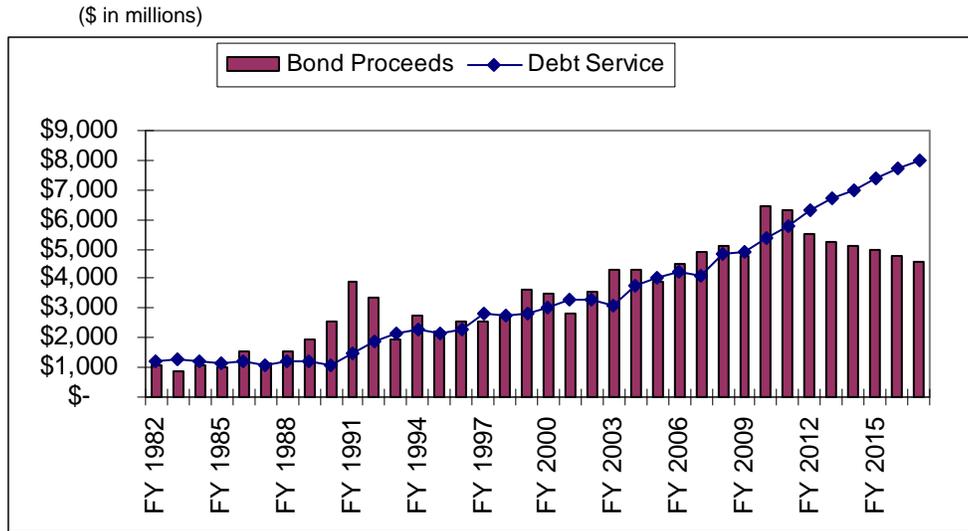
The City's capital program relies almost exclusively on the issuance of bonds. The City's annual borrowing grew from \$1.08 billion in FY 1982 to \$5.1 billion in FY 2008. The City's borrowing is expected to average \$5.66 billion annually between FYs 2009-13, with FYs 2010 and 2011 the highest at \$6.44 and \$6.34 billion, respectively.<sup>14</sup>

The annual average growth rate of City debt-service payments was 5.4 percent per year from FY 1982 to FY 2008, growing from \$1.23 billion in FY 1982 to \$4.86 billion in FY 2008. Debt service is expected to grow by 5.3 percent per year from \$4.8 billion in FY 2008 to \$8.1 billion by FY 2018, as illustrated in Chart 2.

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<sup>14</sup> This includes bond proceeds for GO bonds only.

**Chart 2. Bond Proceeds and Debt Service, FYs 1982-2018**



Sources: City of New York, Office of the Comptroller, *Comprehensive Annual Financial Reports*, 1982-2008 and Office of Management and Budget, *FY 2009 Adopted Financial Plan*, June 2008. Debt-service payments exclude interest on short-term notes, MAC debt, lease-purchase debt, and budget surpluses prepaid to the debt-service fund.

## B. DEBT BURDEN

Even after adjusting for the effects of population change and tax revenue, City debt has expanded at a significant rate since FY 1990. Debt per capita, which amounted to \$2,490 in FY 1990, grew to \$7,153 in FY 2008, an increase of 187 percent. Over the same period, the cumulative growth rate in debt per capita exceeded the rate of inflation by 115 percentage points, and exceeded the growth rate in City tax revenues by 32 percentage points.<sup>15</sup> The FY 2008 debt per capita is an increase of \$57 from FY 2007. The debt per capita figure does not include the debt of the NYW and the MTA, both of which greatly affect user fees paid by City residents. If this debt were included in the calculation, the FY 2008 debt per capita figure would increase to more than \$12,600.

### Use of Pay-as-You-Go Capital

Beginning in FY 2006, the City accomplished true pay-as-you-go capital (Pay-Go) by dedicating general fund resources to the funding of capital expenditures that normally would have been financed with bonds. In FY 2006, the City used \$200 million of current resources for Pay-Go and increased it to \$300 million in FY 2007. However, Pay-Go capital spending of \$100 million was abandoned in FY 2008 and there is no Pay-Go planned in any of FYs 2009-2012.

<sup>15</sup> FY 2008 debt per capita of \$7,153 used for section B’s analytical purpose; however, FY 2007’s debt per capita figure of \$7,096 used when comparing other municipalities, due to data limitations. In addition, 1990 is used as the base to provide a constant reference point from report to report.

While the savings of Pay-Go are modest in the beginning, the cumulative impact of a consistently pursued Pay-Go program results in significant savings in future years. For example, a Pay-Go program of \$200 million per year for ten years would result in avoided debt issuance of \$2 billion with total avoided debt service of approximately \$4 billion over a 40 year period. Thus, when funds are available, Pay-Go is an important element in the City's capital funding mix to mitigate the growth of outstanding debt.

## **C. COMPARISON WITH SELECTED MUNICIPALITIES**

New York City has the largest population of all the cities in the U.S. and is required to maintain a complex, varied, and aging infrastructure. It has more school buildings, firehouses, health facilities, community colleges, roads, bridges, libraries, and police precincts than any other city in the country. Moreover, the City has responsibilities that in other cities are distributed more broadly among states, counties, unified school districts, and public authorities. Due to the differences in population, land mass, and the size of infrastructure to be maintained, it is important to adjust the data to establish a comparable measure among and between jurisdictions when comparing levels of debt with other jurisdictions. Using debt per capita data to compare debt burden among municipalities provides such an adjustment.

In FY 2007, NYC's \$7,096 debt per capita was more than twice the average of a sample of large U.S. cities, and 1.49 times the per capita debt of Philadelphia which had the next highest debt burden of \$4,771, as shown in from Table 10 on page 19.<sup>16</sup>

NYC debt-per-capita has grown by 248 percent between 1988 and 2007. This growth is in line with median growth of the 11 sample cities shown in Table 11 on page 19. San Francisco's debt-per-capita, which grew 551 percent over this period, tops the lists while Boston had the slowest growth at 124 percent.

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<sup>16</sup> The sample cities consist mostly of the highest population cities in the U.S.

**Table 10. Debt Per Capita Measures for Selected Cities, 2007**

| City                                | Population       | Direct and Overlapping<br>Debt Outstanding |                              |
|-------------------------------------|------------------|--|------------------------------|
|                                     |                  | (\$ 000)                                   | Debt Per Capita <sup>a</sup> |
| Philadelphia                        | 1,448,394        | \$6,909,600                                | \$4,771                      |
| Chicago                             | 2,896,016        | 12,989,784                                 | 4,485                        |
| Houston                             | 2,144,491        | 8,121,916                                  | 3,787                        |
| San Jose                            | 974,000          | 2,784,561                                  | 2,859                        |
| Seattle                             | 586,200          | 1,677,501                                  | 2,862                        |
| San Antonio                         | 1,312,286        | 5,363,773                                  | 4,087                        |
| Los Angeles                         | 4,018,080        | 10,919,239                                 | 2,718                        |
| Phoenix                             | 1,595,260        | 2,934,692                                  | 1,840                        |
| Boston                              | 547,773          | 860,915                                    | 1,572                        |
| Dallas                              | 1,280,500        | 3,733,897                                  | 2,916                        |
| San Francisco                       | 808,844          | 1,809,277                                  | 2,237                        |
| <i>Average of Sample<br/>Cities</i> | <i>1,601,130</i> | <i>\$5,282,287</i>                         | <i>\$3,299</i>               |
| <b>New York City</b>                | <b>8,214,426</b> | <b>\$58,292,000</b>                        | <b>\$7,096</b>               |

<sup>a</sup> Table 10 above is based on data extracted from each city's "Direct and Overlapping Debt Outstanding" exhibit included in that city's Comprehensive Annual Financial Report. While the individual exhibits are similar in format, there is no assurance that the components of the data published in those exhibits are comparable.

**Table 11. Debt Per Capita Comparisons for Selected Cities – 1988 and 2007**

| City   | Debt per Capita<br>in 1988 | Debt per Capita<br>in 2007 | Percent Change<br>1988-2007 |
|--|----------------------------|----------------------------|-----------------------------|
| San Francisco                                      | \$344                      | \$2,237                    | 551                         |
| Los Angeles  | 435                        | 2,718                      | 525                         |
| Philadelphia                                       | 851                        | 4,771                      | 460                         |
| Chicago  | 953                        | 4,485                      | 371                         |
| San Antonio  | 887                        | 4,087                      | 361                         |
| San Jose   | 663                        | 2,859                      | 331                         |
| Houston  | 1,189                      | 3,787                      | 219                         |
| Phoenix  | 594                        | 1,840                      | 210                         |
| Seattle  | 986                        | 2,862                      | 190                         |
| Dallas   | 1,213                      | 2,916                      | 140                         |
| Boston   | 701                        | 1,572                      | 124                         |
| <i>Average of All<br/>Other Cities<sup>a</sup></i> | <i>\$814</i>               | <i>\$3,299</i>             | <i>305%</i>                 |
| <b>National CPI</b>                                | <b>116.8</b>               | <b>214.4</b>               | <b>84%</b>                  |
| <b>New York City</b>                               | <b>\$2,041</b>             | <b>\$7,096</b>             | <b>248%</b>                 |

SOURCES: NYC Comptroller's Office, based on Comprehensive Annual Financial Reports and/or official statements of various cities.

NOTE: Table 11 above is based on data extracted from each city's "Direct and Overlapping Debt Outstanding" exhibit included in that city's Comprehensive Annual Financial Report. While the individual exhibits are similar in format, there is no assurance that the components of the data published in those exhibits are comparable.

<sup>a</sup> From Table 10, a simple average of the average of debt outstanding divided by the average population.

NYC's debt per capita also exceeds that in sampled cities across the State of New York. Within the State, the average debt per capita of the cities and counties surveyed, excluding NYC,

is \$3,241, which is less than half of New York City's debt per capita in FY 2007, as shown on Table 12.<sup>17</sup>

**Table 12. Debt Per Capita Comparisons for Selected N.Y. Cities and Counties**

| <b>City or County</b>                                  | <b>Debt per Capita</b> | <b>Date of Observation</b> |
|--|------------------------|----------------------------|
| City of White Plains                                   | \$2,564                | 6/30/07                    |
| Westchester County                                     | 3,721                  | 12/31/07                   |
| Nassau County  | 4,080                  | 12/31/06                   |
| City of Albany   | 2,105                  | 6/16/08                    |
| City of Syracuse                                       | 2,513                  | 10/2/07                    |
| Onandaga County  | 2,875                  | 12/31/07                   |
| City of Buffalo  | 1,610                  | 6/30/07                    |
| City of Rochester                                      | 1,997                  | 6/30/07                    |
| Monroe County  | 2,601                  | 12/31/07                   |
| Average of Above N.Y. Cities and Counties <sup>a</sup> | <b>\$3,241</b>         |                            |
| New York City  | \$7,153                | 6/30/08                    |
| New York City  | \$7,096                | 6/30/07                    |

SOURCE: Comprehensive Annual Financial Reports of various cities and counties.

<sup>a</sup> This amount reflects a weighted average of total debt outstanding for all counties or cities divided by the total population for all the respective counties and cities.

Another way to examine the debt burden of a municipality or city is to measure its debt relative to its wealth. Two traditional measures of that relationship are outstanding debt divided by the full value of real property and debt divided by personal income. The rationale behind the use of the full value of real property is that the property tax base provides a major revenue source for debt payment and that there is generally some reasonable limit on the amount of debt that can be borrowed against the property tax base. The Standard & Poor's rating agency considers values above 6.0 percent to be high.<sup>18</sup>

The rationale behind using personal income is that it is another relative measure of a locality's wealth. The wealthier a community, the greater its capacity to pay taxes, and to sustain local government debt and operations. Standard & Poor's considers per capita debt more than 6.0 percent of per capita income to be high.<sup>19</sup>

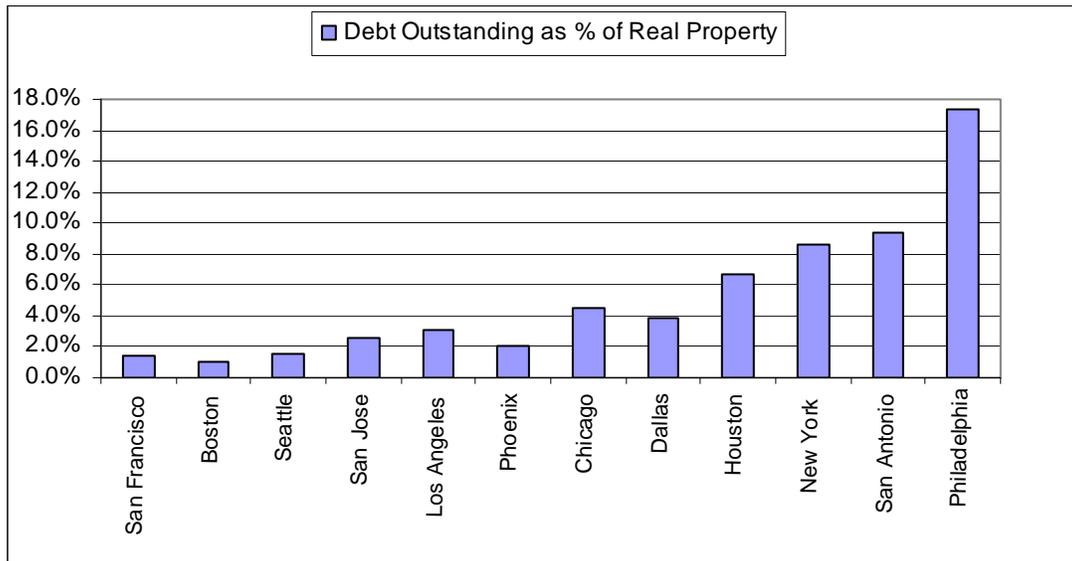
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<sup>17</sup> However, Nassau and Westchester counties do not have some of NYC's significant infrastructure such as subways, major bridges, and a complex system of highways.

<sup>18</sup> Standard & Poor's Public Finance Criteria 2000, p. 29.

<sup>19</sup> Ibid.

**Chart 3. Debt Outstanding as a Percent of the Full Value of Real Property, FY 2007**



SOURCE: Each city's Comprehensive Annual Financial Report for FY 2007.

NOTE: Debt per capita is based on data extracted from each city's Direct and Overlapping Debt Outstanding exhibit included in that city's Comprehensive Annual Financial Report. While the individual exhibits are similar in format, there is no assurance that the components of the data published in those exhibits are comparable.

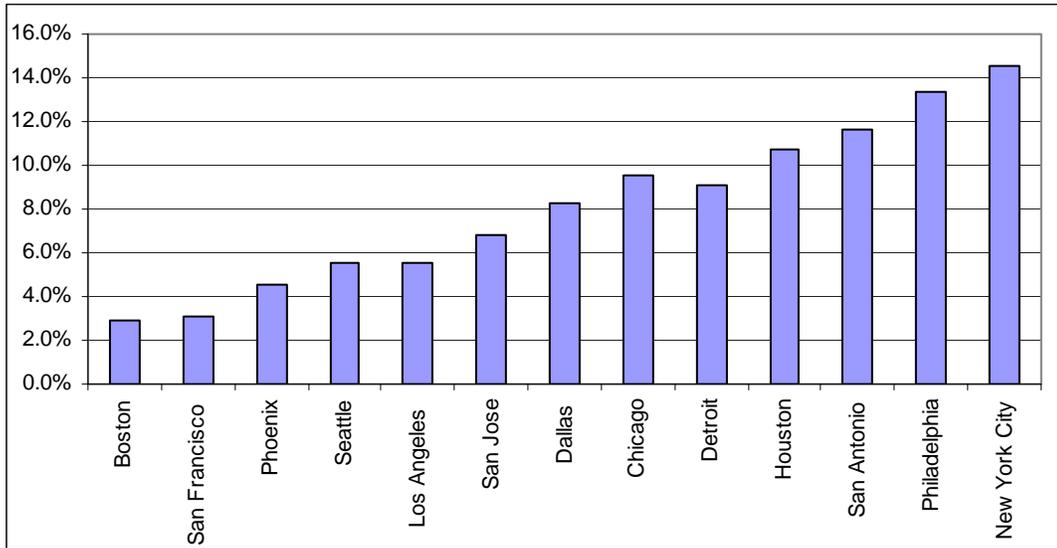
Among the cities surveyed in this report, New York City ranks among the highest in both measures of debt burden and is well above the averages of the sample cities and counties. New York City's outstanding debt as a percentage of full value of real property in FY 2007 is 8.6 percent. This is 4.8 percentage points above the sample city average of 3.8 percent. Philadelphia at 17 percent and San Antonio at 9.4 percent both exceed New York City's ratio. Other major cities have considerably less debt relative to full market value compared to New York City. For example, Chicago's debt is 4.5 percent of full market value and Los Angeles is 3.1 percent, as shown in Chart 3.

New York City's debt as a percentage of personal income in FY 2006 was the highest at 14.5 percent, more than twice the 7.0 percent average of the other sample cities.<sup>20</sup> Philadelphia and San Antonio were the next highest ranked cities at 13.3 percent and 11.6 percent, respectively, with Boston the lowest at 2.9 percent, as shown in Chart 4 on page 22.

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<sup>20</sup> Since the Department of Commerce's Bureau of Economic Analysis (BEA) provides personal income figures by county, the analysis in Chart 4 uses annual financial reports of the *county* in which each city is located. The latest available BEA data for personal income is 2006. The City and County of San Francisco are coterminous geographic entities.

**Chart 4. Debt as a Percent of Personal Income, FY 2006**

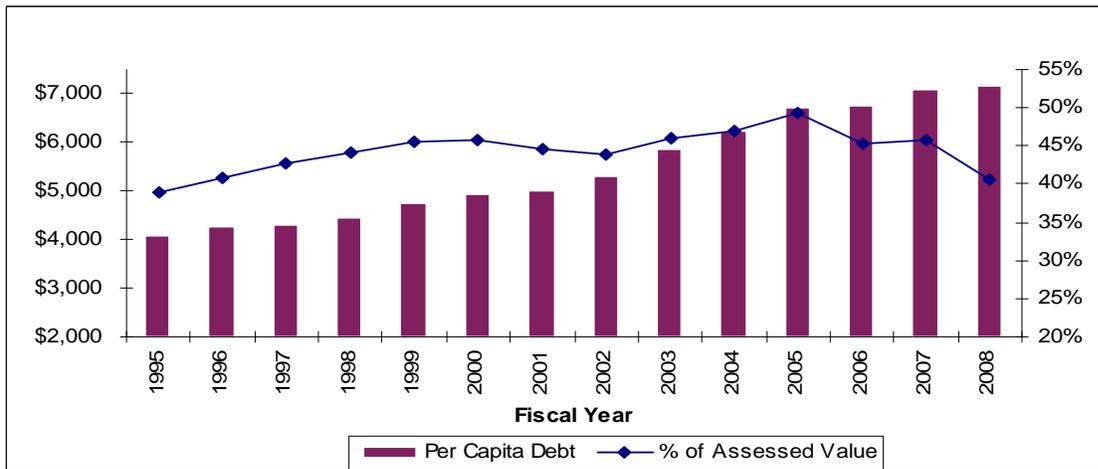


SOURCE: FY 2006 Comprehensive Annual Financial Reports of Sample Counties as proxies for the above cities and the U.S. Department of Commerce – Bureau of Economic Analysis – 2006 personal income data. NOTE: Debt per capita is based on data extracted from each city’s Direct and Overlapping Debt Outstanding exhibit included in that city’s Comprehensive Annual Financial Report. While the individual exhibits are similar in form, there is no assurance that the components of the data published in those exhibits are comparable.

**D. AFFORDABILITY MEASURES**

The level of NYC’s debt is rising and representing a growing portion of the assessed value of taxable real property. As a percentage of the assessed value of real property, NYC debt rose to 40.7 percent in FY 2008 from 39 percent in FY 1995 as shown in Chart 5. This represents a decline from FY 2007’s level of 45 percent due to a 14 percent increase in assessed value in FY 2008 compared to an increase in outstanding debt of only 1.5 percent.

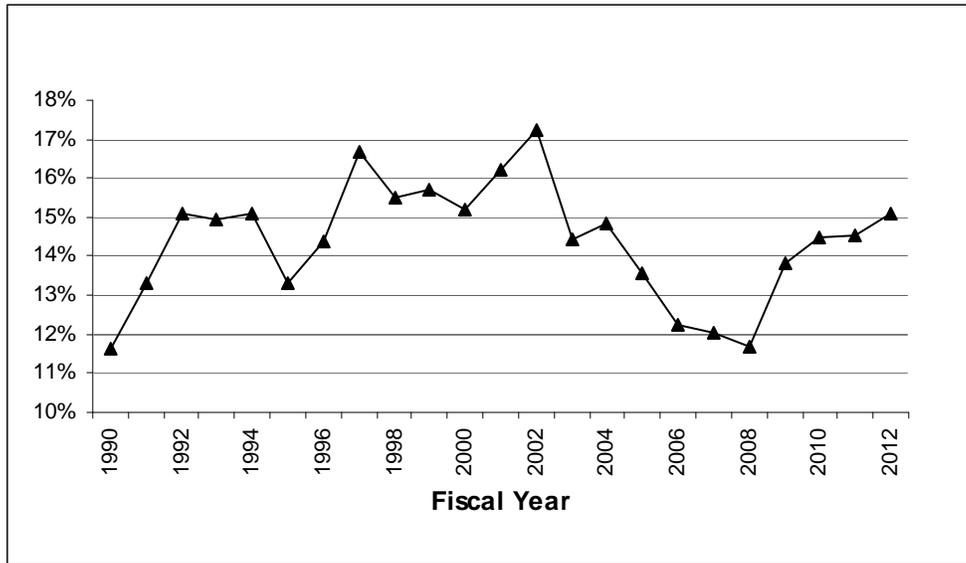
**Chart 5. Debt Per Capita and Debt as a Percentage of the Assessed Value of Taxable Real Property**



SOURCE: City of New York, Office of the Comptroller, Comprehensive Annual Financial Reports, FYs 1995-2008.

Another measure of debt affordability is annual debt service expressed as a percent of annual tax revenues. This measure shows the pressure that debt service exerts on a municipality's operating budget. Rating agencies indicate that when debt service costs are in the 15 percent to 20 percent range of general fund revenues, the ratio is considered high. Debt service exceeded 15 percent of tax revenues in eight of the eleven years from FY 1992 to FY 2002.<sup>21</sup> Subsequently, this ratio fell to a low of 11.8 percent in FY 2007 and has risen to about 12.5 percent in FY 2008 as shown in Chart 6. However, debt service as a percentage of tax revenues is projected to rise to 15.3 percent by FY 2012.<sup>22</sup>

**Chart 6. Debt Service as a Percent of Tax Revenues**



SOURCE: City of New York, Office of the Comptroller, *Comprehensive Annual Financial Reports*, 1982-2007, and OMB, FY 2009 Adopted Financial Plan, June 2008.

<sup>21</sup> Aside from the recent one-year aberration in FY 2002 related to the World Trade Center disaster, the ratio of 15 percent is more comparable to the early 1980's and early & mid 1990's when the City was emerging from recessionary periods.

<sup>22</sup> From the City of New York, Office of the Comptroller, *Comprehensive Annual Financial Reports*, 1982-2006, and OMB, *Adopted Financial Plan*, June 2008 and adjusted for prepayments.

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# Glossary of Acronyms

|                |   |
|----------------|---|
| <b>BAN</b>     | Bond Anticipation Notes                               |
| <b>BARB</b>    | Building Aid Revenue Bond                             |
| <b>BEA</b>     | Bureau of Economic Analysis                           |
| <b>CAFR</b>    | Comprehensive Annual Financial Report                 |
| <b>CPI</b>     | Consumer Price Index                                  |
| <b>CY</b>      | Calendar Year<br>{This page intentionally left blank} |
| <b>DASNY</b>   | Dormitory Authority of the State of New York          |
| <b>FASB</b>    | Financial Accounting Standards Board                  |
| <b>FY</b>      | Fiscal Year   |
| <b>GO Debt</b> | General Obligation Debt                               |
| <b>HHC</b>     | Health and Hospitals Corporation                      |
| <b>HYIC</b>    | Hudson Yards Infrastructure Corporation               |
| <b>LGAC</b>    | Local Government Assistance Corporation               |
| <b>MAC</b>     | Municipal Assistance Corporation                      |
| <b>MTA</b>     | Metropolitan Transportation Authority                 |

|                   |   |
|-------------------|---|
| <b>N.Y.</b>       | New York  |
| <b>NYC</b>        | New York City                                       |
| <b>NYCTFA</b>     | New York City Transitional Finance Authority        |
| <b>NYW</b>        | New York City Municipal Water Finance Authority     |
| <b>OMB</b>        | Office of Management and Budget                     |
| <b>ORPS</b>       | State Office of Real Property Services              |
| <b>PIT</b>        | Personal Income Tax                                 |
| <b>S&amp;P</b>    | Standard & Poor's                                   |
| <b>STAR</b>       | Sales Tax Asset Receivable Corporation              |
| <b>TSASC, Inc</b> | Tobacco Settlement Asset Securitization Corporation |
| <b>TSR</b>        | Tobacco Settlement Revenues                         |
| <b>U.S.</b>       | United States                                       |
| <b>USDOT</b>      | United States Department of Transportation          |
| <b>WTC</b>        | World Trade Center                                  |