

The City of New York

### Office of Management and Budget

255 Greenwich Street • New York, New York 10007-2146
Telephone: (212) 788-5900 • Email: FuleihanD@omb.nyc.gov

Dean Fuleihan Director

September 14, 2015

Equal Employment Practices Commission of the City of New York
253 Broadway, Suite 602
New York, NY 10007
Attention: Charise L. Terry, PHR. Executive I

Attention: Charise L. Terry, PHR, Executive Director

Re: Response to EEPC Preliminary Determination

Dear Ms. Terry:

Thank you once again for giving OMB the opportunity to renew its commitment to EEO. Your audit has allowed OMB to take stock of our EEO efforts, which were already strong, and make them even stronger. The following is a list of the corrective actions OMB has taken.

Corrective Action #1 – Issue a general EEO Policy statement or memo reiterating commitment to EEO, declaring the agency's position against discrimination on any protected basis, advising employees of the names and contact information of EEO Professionals, and attaching, or providing employees pertinent electronic links to , an EEO Policy/Handbook.

An email was sent by me to all employees on September 11, 2015 (**Attachment A**) informing them of the agency's ongoing commitment to the City's EEO Policy. This statement also included the contact information for EEO personnel. Copies of this email were posted in a conspicuous location in all dining areas and on OMB's internal website.

Please note that during the audit period, the prior Budget Director also sent an email to all employees, informing them of the agency's ongoing commitment to the City's EEEO Policy and providing the contact information for EEO personnel (**Attachment B**). A copy of the former Director's email was posted throughout the audit period in a conspicuous location in all dining areas and on OMB's internal website. OMB has also stated in all hiring notices that the agency is an equal opportunity employer. OMB believes this email, and its continued posting both in OMB's offices and on OMB's website, along with the language in the hiring notices and recent statements made reiterating OMB's commitment to EEO (for example, see email from OMB's

Chief of Staff (Attachment C)), satisfy both the requirements and the spirit of Corrective Action #1.

Corrective Action #2 – Implement the EEO training plan for new and existing employees to ensure that all individuals who work within the agency, including managers and supervisors, receive training on unlawful discriminatory practices under local, state and federal EEO laws; EEO rights and/or responsibilities; discrimination complaint and investigation procedures; prevention of sexual harassment; and reasonable accommodation procedures.

OMB began implementation of DCAS's Diversity and Inclusion (D&I) Computer Based Training on August 12, 2015. To date, approximately 60% of the agency has completed this training module. It is expected that all employees will complete this training by September 30<sup>th</sup>. As new employees are hired, they will be required to complete the D&I Computer Based Training. In addition, OMB is working with DCAS to schedule in-house training sessions for all OMB employees in October and November 2015. These will cover EEO laws, rights and responsibilities and prevention of sexual harassment. All employees will be required to receive this training. In 2016, the agency will require all employees to take DCAS's EEO Computer Based Training.

Corrective Action #3 – Assess recruitment efforts to determine whether such efforts adversely impact any particular group. To the extent that adverse impact is discovered, at a minimum, identify relevant professional and community organizations serving women, minorities, and other protected groups throughout the City, review and update listings of recruitment outreach sources, and contact these organizations when provisional positions become available or where the agency may otherwise use discretion in hiring.

Within the second quarter of FY2016, OMB will begin using a standard job application provided by DCAS for all applicants being interviewed for positions at OMB. This application will be collected by an HR professional at the time of the interview.

The relevant EEO professionals, General Counsel, and the Chief of Staff will meet quarterly to review our CEEDs data and interview-pool data collected from the job application, along with reviewing OMB's recruitment and outreach process to ensure compliance with EEO obligations and to determine if alternative outreach efforts are needed.

In addition, OMB's HR professionals will work with DCAS to update listings of recruitment outreach sources to include relevant professional and community organizations/publications targeting women, minorities and other protected groups.

Corrective Action #4 – Ensure that the principal EEO Professional, HR Professional and General Counsel review statistical information on an annual basis. Determine corrective actions, if necessary.

OMB's Principal EEO Professional, HR Professional and General Counsel will review statistical information on an annual basis and determine if corrective action is necessary.

Corrective Action #5 – Assess the manner in which candidates are selected to determine whether there is any adverse impact. To the extent there is adverse impact, determine whether the selection criteria being utilized are job-related.

To the extent there is adverse impact, OMB's Principal EEO Professional, HR Professional and General Counsel will review the selection criteria being utilized to ensure that they are job-related.

Corrective Action #6 – If protected groups are underrepresented in titles where there is discretion in hiring; advertise in minority or female-oriented publications, contact organizations serving women, minorities and other protected groups.

See Correction Action #3.

Corrective Action #7 - If protected groups are underrepresented in civil service titles review the competencies, skills and abilities required.

The agency will review the CEEDs data to determine if there is underrepresentation in civil service titles. If underrepresentation is found, the agency will take appropriate steps to address it. However, please note that the agency made no civil service hires during the audit period or to date subsequent to the audit period. Therefore, there was no underrepresentation in civil service hires made during the audit period.

Corrective Action #8 – Ensure that the process avoids the appearance of bias by delegating the responsibility for recording and maintaining this information to an individual other than the hiring manager.

This information will be collected in the standard job application described above. Please see Corrective Action #3.

Corrective Action #9 – Maintain appropriate documentation of meetings and other communications between the Agency Head and principal EEO Professional.

The EEO Officer/Professional and the Agency Head (or its designee, the Chief of Staff) will maintain appropriate documentation of their meetings and other communications going forward.

Corrective Action #10 – Submit to the EEPC an Annual Plan of measures and programs to provide equal employment opportunity, and quarterly reports on efforts to implement the plan.

A copy of the 4<sup>th</sup> Quarter report for FY2015 has been submitted to DCAS and is attached for your review (**Attachment D**). The Agency is currently implementing our FY15 Annual Plan, and we will submit our draft Annual Plan for FY16 to DCAS prior to the September 30<sup>th</sup> deadline. OMB's FY16 first quarter report will be submitted to DCAS by October 30<sup>th</sup> and all future quarterly reporting will submitted in a timely fashion.

Sincerely,

Dean Fuleihan

### Appendix A

From: Fuleihan, Dean (OMB)

Sent: Friday, September 11, 2015 12:55 PM

To: AllUsers

Subject: OMB EEO Policy

Dear Colleagues:

As a reminder, the Office of Management and Budget (OMB) is committed to ensuring that every employee has an equal opportunity to succeed in this agency. This means we must have a work place that is free of bias, harassment, discrimination or prejudice of any kind.

Supervisors have a special responsibility for ensuring that employees are aware of their rights and that our workplace is free of discrimination on the basis of race, color, creed, age, national origin, citizenship status, gender, sexual orientation, disability, military status, marital status, partnership status, any lawful source of income or lawful occupation, status as a victim of domestic violence, sex offenses or stalking, whether children are, may be or would be residing with a person, or conviction or arrest record.

To learn about the City's Equal Employment Opportunity Policy, please visit <a href="http://www.nyc.gov/html/dcas/downloads/pdf/misc/eeo.pdf">http://www.nyc.gov/html/dcas/downloads/pdf/misc/eeo.pdf</a>.

Should you become aware of any misconduct or complaint or should you need any assistance understanding or complying with these policies, please contact one of the agency's EEO Representatives:

Marie Appia: Cubicle 8-03D; ext 6160 Patricia Herrick: 8-W11; ext 6101

Michael Orlay: Cubicle 7-W01A; ext 6060

Please feel free to contact me if you have any questions.

Thank you,

Dean Fuleihan

### **APPENDIX B**

From:

Page, Mark (OMB)

Sent:

Tuesday, May 08, 2012 5:42 PM

To: Subject: AllUsers EEO

The Equal Employment Practices Commission (EEPC) is required to audit and evaluate the Equal Employment Opportunity programs of all New York City agencies. An EEPC audit of OMB was conducted covering the period of January 1, 2007 – December 31, 2009. The audit used internal EEO documentation, interviews of EEO staff and an online survey which was provided to employees.

The EEPC made several recommendations to enhance Equal Employment Opportunity in our agency.

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OMB is committed to preventing discrimination, by ensuring that employees are aware of their rights and obligations based on the City's Equal Employment Opportunity Plan.

Employees can refer to the Citywide EEO Policy by accessing it on the DCAS website (www.nyc.gov/html/dcas/html/resources/eeopol.shtml).

Anyone wishing to discuss an EEO matter is urged to contact OMB's EEO Officer or one of the EEO Counselors listed below:

Simone Saywack EEO Officer

Location: 6-48/ Ext. 5849 Email: saywacks@omb.nyc.gov

Marie Appia EEO Counselor

Location: 8-3D / Ext: 6160 Email: appiam@omb.nyc.gov

Michael Orlay EEO Counselor

Location: 7-W1A / Ext: 6060

Email: orlaym@omb.nyc.gov

Patricia Herrick EEO Counselor

Location: 8-W11 / Ext: 6101 Email: herrickp@omb.nvc.gov

Andy Shiwnarain EEO Counselor

Location: 7-9D / Ext: 6055

Email: shiwnaraina@omb.nyc.gov

### Appendix C

From: Rosen, Debbie (OMB)

Sent: Wednesday, July 08, 2015 1:06 PM

To: Deputy Directors; Associate Directors; Assistant Directors; Unit Heads; Supervising Analysts; Deputy

**Assistant Directors** 

Cc: Darlington, Mandy (OMB)

Subject: Equal Employment Opportunity Policy

As a reminder the Office of Management and Budget (OMB) is committed to preventing discrimination and ensuring that every employee has an equal opportunity to succeed in this agency. This means making sure that all employees have a work place that is free of bias, harassment, discrimination or prejudice of any kind and that all employment decisions are made without bias or discrimination.

Supervisors and hiring managers have a special responsibility for ensuring that job applicants and employees are aware of their rights and that they are conducting all hiring and employment practices without discrimination on the basis of race, color, creed, age, national origin, citizenship status, gender, sexual orientation, disability, military status, marital status, partnership status, any lawful source of income or lawful occupation, status as a victim of domestic violence, sex offenses or stalking, whether children are, may be or would be residing with a person, or conviction or arrest record.

In addition to our commitment to providing equal opportunity, OMB continues to promote a workplace that is inclusive and that draws from the diversity of our City. As we identify opportunities to recruit, hire, and promote, all managers should again familiarize themselves with the City's Equal Employment Opportunity Policy and ensure that every effort is made to maximize inclusion and the advancement of diversity into our decision-making. To that end, all job vacancies should be posted for a minimum of 10 days.

To learn about the City's Equal Employment Opportunity Policy, please visit <a href="http://www.nyc.gov/html/dcas/downloads/pdf/misc/eeo.pdf">http://www.nyc.gov/html/dcas/downloads/pdf/misc/eeo.pdf</a>.

Should you become aware of any misconduct or complaint or should you need any assistance understanding or complying with these policies, please contact one of the agency's EEO Representatives:

Marie Appia: Cubicle 8-03D; ext 6160 Patricia Herrick: 8-W11; ext 6101

Michael Orlay: Cubicle 7-W01A; ext 6060

Please feel free to contact me if you have any other questions.

Debbie Rosen Chief of Staff Mayor's Office of Management and Budget 255 Greenwich, 6<sup>th</sup> Floor New York, NY 10007 (212) 788-5904



# AGENCY QUARTERLY REPORT FY 2015

gency Name: Office of Management and Budget
☐ 1 <sup>st</sup> Quarter (July -September), due October 31 ☐ 2 <sup>nd</sup> Quarter (October - December), due January 31 ☐ 3 <sup>rd</sup> Quarter (January -March), due April 30 X 4 <sup>th</sup> Quarter (April -June), due July 31
repared by:
atricia Herrick, Agency Personnel Office, EEO Counselor, 212.788.6101
ame Title Telephone No.
ate Submitted: September 11, 2015
FOR DCAS USE ONLY
ate Received: Name of Reviewer:

# **PART I: NARRATIVE SUMMARY**

# I. STRATEGIC PLAN INITIATIVES

Please describe your progress this quarter in implementing the primary goals in your Agency Diversity and EEO Plan for FY 2015 with regards to Section V: Proactive Strategies to Enhance Diversity, EEO and Inclusion:

### **PART 1: NARRATIVE SUMMARY**

### A. WORKFORCE:

Objective(s): Define steps that were taken or considered to build an inclusive and sustainable pipeline for your agency across all levels.

OMB continues to review its hiring practices. This involves thoroughly reviewing interviewer's reports, as well as the sources of candidates. If it is determined that a sufficient number of applicants were not considered, supervisors may be asked to review additional eligible applicants.

The agency will revisit its recruitment efforts to appoint a staff person with responsibility for developing and implementing an effective recruitment and hiring system, which includes diversifying our pipeline, training hiring managers on best practices, and recommending any changes necessary to make our workplace more inclusive.

As supervisory or managerial positions become available, managers and executive staff must advertise for such vacancies. This allows everyone in the agency an equal opportunity to apply, thereby not limiting opportunities to promotional growth within a particular Task Force.

Objective(s): Define steps that were taken or considered to address underutilization identified through quarterly workforce reports. Please list Job Groups where underutilization exists in the current quarter.

### B. WORKPLACE:

Objective(s): Define steps that will be taken or considered to create an inclusive work environment that values differences that each of your unique employees brings to work, and to maintain focus on retaining talent across all levels.

OMB has begun steps to create an online survey using Survey Monkey and is expected to be released for employee feedback in the first quarter of FY2016. The survey will be used to measure employee job satisfaction.

In the first quarter of FY2016, OMB is participating in DCAS's online Diversity and Inclusion CBT. This will be mandatory for all employees, including supervisors and managers.

### C. COMMUNITY:

Objective(s): Define steps that were taken or considered to establish your agency as a leading service provider to the citizens of New York City focused on inclusion and cultural competency, while reflecting the vast communities that are served.

OMB does not provide direct services to the citizens of NYC. The agency does not have a formal written mission statement; however the budget processes, requirements, and deadlines are clearly identified in the City's Charter. Such publications are readily available on our website. In addition, an internal tracking system is now utilized to log any questions that are submitted to the Agency Head via OMB's website.

# II. STATISTICAL SUMMARY OF EEO ACTIVITIES

Please refer to the accompanying MS Excel spreadsheet and Appendix (Training Details tab) to report statistical performance indicators concerning programmatic, compliance and training functions of EEO office in your agency.



# III. EEO PERSONNEL PROFILE

Please indicate changes (additions, deletions, reassignments) in your EEO personnel roster during the quarter in Section A of the Statistical Summary AND in Appendix 2 below.

Please write additional comments, if any, here: See Statistical Summary

Deletion: Simone Saywack, EEO Officer	

# IV. EEO POLICIES, PROGRAMS AND INITIATIVES

## A. EEO Policy

Please report your agency's activities in <u>Section B of the Statistical Summary</u>
Please write additional comments, if any, here: <u>See Statistical Summary</u>

Diss	emination of Diversity and EEO Policy:
D	DISTRIBUTION OF PITY EEO POLICY If only portion(s) of the EEO policy was/were distributed, indicate specific section/s and the date of distribution:
D	CONVERSION OF FEO POLICY INTO ALTERNATIVE FORMAT(S)  [ ] Large Print [ ] Audio-cassotte [ ] Others (specify)
and the second	
to a proposition and the management of the second or the s	DISSEMINATION OF EEO INFORMATION  [ ] Posting of Posters: (Specify topic)  [ ] Distribution of leaflets/pamphlets/brookures: (Specify venue)  [ ] Discussion on EEO Matters in Meetings: (Specify)
ם	INCLUSION OF EEO RELATED ARTICLES IN AGENCY NEWSLETTER
D	POSTING ON AGENCY SITES: [X] Intranet [ ] Internet
	OTHER: (Specify)

# B. 55-A Program

Please report your 55-a program activities in <u>Section B of the Statistical Summary</u>.

Please write additional comments, if any, here: <u>See Statistical Summary</u>

55-a	Program Support:	
0	RE: Posting of 55a information on Bulletin Boards/Electronic Bulletin Boards/E-mail	
o	RE: Postings in Personnel/Interviewing Areas for applicants/employees	
0	RE: Distribution of 55a pamphlets/ brochures with pay checks	
0	RE: Distribution of 55a pamphlets/ brochures at training sessions	
a	RE: Discussion on 55a program at orientation/training sessions	
	RE: Inclusion of an article on 55a program in agency newsletter	
a	Others: (Specify)	

### C. Other EEO Initiatives

Please report other Diversity and EEO-related initiatives here:

Other EEO-Related Acquarter (e.g., postings, etc.) and describe briefly	meetings, cultural	programs promo	oting diversity, n	ewsletters/articles,
	:			
				÷

### PART 1: NARRATIVE SUMMARY

# D. Recruitment\Selection and Outreach

Please	report	your	agency's	Recruitment/Se	election and	Outreach	activities	in	Section	C	of	the
Statisti	cal Sur	nmar	y. Please	write additional	comments, it	fany, here:	See Stati	stica	al Summ	ary		

[ ] Electronic Builtetin Boards [ ] Electronic Mailing Lists [ ] Distribution of Vacancy Notices through a mailing list of libraries, organizations, etc.  [ ] Advertising job vacancy though newspaper, radio and television [ ] Participation in career fairs, job expo, school career day activities, street fairs, etc.  Recruitment resources used: [ ] DCAS Recruitment Guide [ ] DCAS Managing Diversity Website  Workforce Development (other than Training)  Please report your agency's Workforce Development initiatives in Section C of the Statist Summary. Please write additional comments, if any, here: See Statistical Summary		JOB VACANCY POSTING:
[ ] Electronic Mailing Lists [ ] Distribution of Vacancy Notices through a mailing list of libraries, organizations, etc. [ ] Advertising job vacancy though newspaper, radio and television		
[ ] Distribution of Vacancy Notices through a mailing list of libraries, organizations, etc.  [ ] Advertising job vacancy though newspaper, radio and television [ ] Participation in career fairs, job expo, school career day activities, street fairs, etc.  Recruitment resources used: [ ] DCAS Recruitment Guide [ ] DCAS Managing Diversity Website  Workforce Development (other than Training)  Please report your agency's Workforce Development initiatives in Section C of the Statist Summary. Please write additional comments, if any, here: See Statistical Summary  Complaints and Reasonable Accommodation Requests  Please report your agency's activities in Section B of the Statistical Summary.  Report all complaints through DCAS/CDEEO Complaint Tracking System by logging into your Caccount at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx  Please write additional comments, if any, here:	1	1 Electronic Mailing Lists
[ ] Participation in career fairs, job expo, school career day activities, street fairs, etc.  Recruitment resources used: [ ] DCAS Recruitment Guide [ ] DCAS Managing Diversity Website  Workforce Development (other than Training)  Please report your agency's Workforce Development initiatives in Section C of the Statist Summary. Please write additional comments, if any, here: See Statistical Summary  Complaints and Reasonable Accommodation Requests  Please report your agency's activities in Section B of the Statistical Summary.  Report all complaints through DCAS/CDEEO Complaint Tracking System by logging into your Caccount at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx  Please write additional comments, if any, here:	ŀ	Distribution of Vacancy Notices through a mailing list of libraries, organizations, etc.
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Workforce Development (other than Training)  Please report your agency's Workforce Development initiatives in Section C of the Statist Summary. Please write additional comments, if any, here: See Statistical Summary  Complaints and Reasonable Accommodation Requests  Please report your agency's activities in Section B of the Statistical Summary.  Report all complaints through DCAS/CDEEO Complaint Tracking System by logging into your Caccount at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx  Please write additional comments, if any, here:		Participation in career fairs, job expo, school career day activities, street fairs, etc.
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Summary. Please write additional comments, if any, here: See Statistical Summary  Complaints and Reasonable Accommodation Requests  Please report your agency's activities in Section B of the Statistical Summary.  Report all complaints through DCAS/CDEEO Complaint Tracking System by logging into your Caccount at: https://mspwva-deslnx01.csc.nycnet/Login.aspx  Please write additional comments, if any, here:	Wo	rkforce Development (other than Training)
Summary. Please write additional comments, if any, here: See Statistical Summary  Complaints and Reasonable Accommodation Requests  Please report your agency's activities in Section B of the Statistical Summary.  Report all complaints through DCAS/CDEEO Complaint Tracking System by logging into your Caccount at: https://mspwva-deslnx01.csc.nycnet/Login.aspx  Please write additional comments, if any, here:	Ďlà:	ase report your agency's Workforce Development initiatives in Section C of the Stati
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# V. AGENCY AUDIES

If the agency was audited by the EEPC or other entities, list the recommendations made by the auditing entity which the agency implemented during the quarter. Indicate also the agency's progress toward implementing each recommendation.

X Agency is being audited
X Name of entity conducting the audit: NYC Equal Employment Practices Commission
Agency has implemented all the recommendations
☐ Attach or list below audit recommendations and progress of implementation:
COMMENTS:

# PART I: NARRATIVE SUMMARY

# APPENDIX 2: EEO PERSONNEL DETAILS

AGENCY QUARTERLY REPORT

QUARTER, FISCAL YEAR 2015 EEO PERSONNEL FOR 4th

Agency Name: Office of Management & Budget

Personnel Changes this Quarter:	Quarter:		□ No Changes	langes		
Employee's Name	Simone Saywack	The second property of the second sec				
Nature of change	w Addition	X Deletion	n Addition	a Defetion	DAddition.	a Deletion
Start/Termination date of EEO Function	Start Date: Termination Date (if applicable):	pplicable):	Start Date: Termination Date (if applicable):	applicable):	Start Date: Termination Date (if applicable):	plicable):
NOTE: Please attach CV/Resume of new staff to this report	Resume of new staff	o this report	*			
For Current EEO Professionals Only	essionals Only	The state of the s	6			
Title					en den en e	
EEO Function	o EEO Officer o EEO Trainer o 55-a Coordinator	a EEO Counselor a EEO Investigator a Other: (specify)	o EEO Officer o EEO Trainer o 55-a Coordinator	a EEO Counselor a EEO Investigator a Other: (specify)	o EEO Officer o o EEO Trainer o o 55-a Coordinator o	n EEO Counselor n EEO Investigator n Other: (specify)
Proportion of Time Spent on EEO Duties	a 100% a Other. (specify)	ecify)%	n 100% n Other (specify)_	pecify) %	a 100% a Other; (specify)_	cify) %
Attended EEO Training	n Yes	o% a	o Yes	O No	o Yes.	a No
EEO Training Source	ם DCAS ם Other: (specify)	o Agency	a DCAS a Other: (specify)	a Agency	□ DCAS □ Other: (specify)	п Адепсу

Number of Addition to EEO Staff this quarter:

Number of Deletion to EEO Staff this quarter:

Citywide Diversity and	Equal Employment Opportunity	ative	
1		Citywide Administrative	
<u>C</u>		de Ad	es
	7	Citywi	Services

	FY 2015
Y REPORT	_4_ Qtr FY 2015
EO AGENCY QUARTERL	
FOR DIVERSITY AND E	r and Budget
I: STATISTICAL SUMMARY FOR DIVERSITY AND EEO AGENCY QUARTERLY REPORT	OFFICE OF MANAGEMENT AND BUDGET
PART II:	AGENCY NAME:C

SUBMITTED BY\TITLE\PHONE NUMBER: Patricia Herrick\APO, EEO Counselor\212.788.6101

DATE SUBMITTED: September 11, 2015

1st Quarter (July -September) DUE October 31; 2nd Quarter (October-December) DUE January 30; 3rd Quarter (January-March) DUE April 30: 4th Quarter (April-June) DUE July 31.

EEO Personnel	TARGET	Type of Performance Indicator	1st Qtr (July - Sept. 2014)	2nd Qtr (Oct Dec. 2014)	3rd Qtr (Jan March 2015)	3rd Qtr Jan March (April - June 2015) 2015)	YTD/ANNUAL DO NOT MAKE ANY ENTRIES IN THIS COLUMIN
A. EED PERSONNEL							
Agency EEO Staffing *	Mets Join	Number	347	347	353	349	1396
Number Full-time Staff		#	334	339	344	333	1350
Number Part-Time Staff		##	13	8	6	16	46
Male EEO Professionals		<b>*</b>		1	<b></b> 1	<b>*</b>	4
Female EEO Professionals		#	3	3	2	. 2	10
Change in EEO Staffing		# diff. from prev.	0	0	-1	0	<b>1</b>
COMMENTS:							, a second of the second of th
* Include all agency staff involved in EEO incl. trainers, investigators & counselors	NOTES:						
William and delited and the Control of the Control	A CONTRACTOR OF THE PROPERTY O	A CONTRACTOR OF THE PROPERTY O					

B. POLICY AND PROGRAMS	And the second s						
	Postacion Agency	Please Mark	13t Off	2nd Qtr	3rd Qtr	4th Otr	YTD/ANNUAL
Dissemination of Diversity and EEU Policy	Boards, Booklet Distribution	Yes\No as 'Y' or 'N'	(July - Sept. 2014)	(Oct Dec. 2014)	(Jan March 2015)	(April - June 2015)	ANY ENTRIES IN THIS COLUMN
	Website	Yes\No	>	>	>	λ	4
Distribution of NYC EEO Policy	E-mail to Employee	#	0	0	0	0	0
	Booklets	<b>*</b>	23	22	15	15	75
	Website	Yes\No	<b>&gt;</b>	γ	γ	Y	4
Distribution of DCAS EEO Policy Booklet:	E-mail to Employee:	#	0	0	0	0	0
'About EEO: What You May Not Know'	Printed Copies	*#	23	22	15	15	7.5
Dissemination of Other Diversity and EEO	Website	Yes\No	ý	ý	y	λ	4
Policies and Procedures (e.g.,	Boards	Yes\No	۸	٨	<b>*</b>	<b>,</b>	4
Commissioner's Commitment Statement,	Booklets	*#	0	0	0	0	0
Orientation Training Participants		**	20	20	15	15	70
55-a Program	N.W. in Plan	Number	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	YTD/ANNUAL
Pending Applications		**	0	0	0	0	0
New Enrollees		*#	0	0	0	0	O
Total Participants		#	0	0	0	0	0
	Postedi	Please Mark			and the state of t		The second of th
55-a Program Support	Communicatedi Implemented	Yes\No as 'Y' or 'N'	1st Qtr	2nd Qtr	3rd Qtr	4th Otr	YTD/ANNUAL
Posting of 55-a Information in bulletin	S Jimit	Vec\No	**************************************	<b>X</b>	<b>&gt;</b>	*	ď
boards, e-mail, website, Agency newsletter		200					
Distribution of 55a information at training	and the second s	Yes\No	<b>Z</b>	Z		Z	c
Distribution of 55-a information with pay checks or through other venues		Yes\No	**	<b>X</b>	***	*	
the state of the s		dudan					manus com a di co, ma con a mano, mango, mango, ang di co, dang dang dang dang dang dang dang dang

C.1. WORKFORCE ANALYSIS & RECRUITMENT	1						
		Please Mark	1st Otr	2nd Qtr	3rd Qtr	4th Qtr	YTD/ANNUAL
Recruitment and Retention	From Agency. Plan	Yes\No as 'Y' or	(July - Sept.	(Oct Dec.	(Jan March	(April - June	ANY ENTRIES IN
		# 1	( <del>6</del> T07	2014)		) had some	THIS COLUMN
tob Vacancies Posted by the Agency		Yes\No	٨	γ	λ	Å	7
Vacancies Posted on Agency Website		Yes\No	Å	λ	¥	٨	4
Vacancies Posted on City Jobs		Yes\No	Å	٨	>	>	4
Vacancies Advertised in Newspapers		Yes\No	Å	N	Z	z	***
Placement on Job Search Websites		Yes\No	٨	N	Z	z	***
EEO Role in Recruitment for Vacancies		Yes\No	٨	Z	2	Z	₹-3
Post Hire Evaluation of best sources for		Yes/No	Z	Z	2	z	O
diverse candidates			жен каралын ка	and the second formation and the second seco			
Quarterly reviews of placements in	3	Yes/No	Z	Z		2	o
discretionary positions		Vene at the	4	N		N	
Quarterly reviews of e-Hire applicant data	and the state of t	Yes\No	2	2	<b>2</b>	2	0
Quarterly reviews of workforce projections,		Yes\No	2	Z	z	Z	٥
applicant flow and retention of employees				The second secon			Sychological interpretation of the second of
		Please Mark	ampeter 17				
Hiring and Selection	From Agency Nan	Yes\No\Partial as 'Y', 'N' or 'P'	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	VTD/ANNUAL
Applicant Job Interviews with EEO staff		Yes\No	2	Z	2	· <b>Z</b>	0
participation	COLUMN TO THE PARTY OF THE PART					The second secon	A SA ANA SA
Job interviews are conducted using defined and job-specific questions		Yes\No\Partial	>-	٨	<b>.</b>	>	4
Panels of agency representatives conduct		Ves\No\Partial	Z	Z	Z	Z	0
structured job interviews	Section of the sectio	יבין ייבין ייבין	-	,			
Interview Logs Maintained by Agency	and the second s	Yes\No	>	>	٨	<b>\</b>	7
CEEDS workforce reports (incl. New Hires,		,					-
Promotions and Separations) reviewed with		Yes/No	2	2	>	>	~
the Agency Head						- International Control of the Contr	

C.3 WORKSOBCE DEVELORMENT							
Workforce Development  [other than Training]	From:Agency Plan	Piease Mark Yes\No as 'Y' or 'N'	1st Qtr (July - Sept. 2014)	2nd Qtr (Oct Dec. 2014)	3rd Qtr (Jan March 2015)	4th Qtr (April - June 2015)	YTD/ANNUAL DO NOT MAKE ANY ENTRIES IN THIS COLUMIN
Implemented career development initatives		Yes\No		Z	2	*	0
Career Counselor Program Actively Utilized by the Agency		Yes\No	<b>&gt;</b>	<b>&gt;</b>	*	MATERIAL PROPERTY OF THE PROPE	4
Identification of ready now & high potential talent for managerial positions		Yes\No	Z	₹.	>	5-	~
Succession Planning for Top Managerial Positions		Yes\No	>	٨	>	>-	4
Mentoring /Cross Training/Stretch Assignment		Ves\No	<b>-</b>	Z	2	Z	0
Promote Employee Involvement (Resource Groups)		Yes\No	Z	2	z	z	0
Performance evaluation for managers and supervisors		Yes\No	>	2	<b>,</b>	Z	2
Performance evaluation for line employees	The second secon	Yes/No	>	Z	>	Z	2

D-1. WORKPLACE PROGRAMS & INITIATIVES	ES						
		Please Mark	1st Qtr	2nd Qtr	3rd Qtr	4th Otr	YTD/ANNUAL
Employee Engagement	Frôm Agency. Plan	Yes\No as 'Y' or	(July - Sept.	(Oct Dec.	(Jan March	3	ANY ENTRIES IN
		2	2014)	2014)	2015)	2015)	THIS COLUMN
AND THE STATE OF T	Rianned	Yes\No	2	Z	λ	>	2
	In Development	Yes\No	Z	2	N	Å	\$
Employee Engagement Survey Planned/In	Conducted	Yes\No	2	2	2	2	0
Development/Conducted	Results Analyzed	Yes/No	<b>Z</b>		<b>Z</b>	Z	•
Reasonable Accommodation		Number	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	YTD/ANNUAL
Disability							
Requests (#)	U. Walter	#	0	0	0	emi	+
Granted (#)		#	0	•	0	-	₹⁴
Denied (#)		#	.0	0	0	0	0
Withdrawn (#)		**	0	0	0	0	0
Religion		100		150 (100 (11 cm)		The state of the s	
Requests (#)		#	3	m	က	m	12
Granted (#)		##	m	m	3	m	12
Denied (#)		<b>33</b> .	0	0	0	0	0
Withdrawn (#)		<b>**</b> :	0	G	0	0	O
Status as Victim of Domestic Violence, Sex							
Ottense of stalking Reguests (#)		#	0	0	0	0	0
Granted (#)		##	0	0	0	0	0
Denied (#)		#	0	0	0	0	0
Withdrawn (#)		#	. 0	0	0	0	0
Pregnancy, childbirth or medical conditions							
related to pregnancy and childbirth		Part of the Control o					
Requests (#)		#	7	*	2	m	10
Granted (#)		#	2	m	2	m	10
Denied (#)		##	0	0	0	0	0
Withdrawn (#)		#	8	0	C Comment was the state of the	0	0
		,					

In-2 WORKPLACE PROGRAMS & INITIATIVES - TRAININ	S. TRAINING						
EEO and D&I Training Summary		Number	1st Qtr (July - Sept. 2014)	2nd Qtr (Oct Dec. 2014)	3rd Qtr (Jan March 2015)	4th Qtr (April - June 2015)	YTD/ANNUAL DO: NOT MAKE ANY ENTRIES IN THIS COLUMN
Total CBT and Live Training		#	0	0	0	0	0
Total Computer Based Training		#	9	0	0	0	0
a. Total Number of Participants		#	0	0	0	0	0
1) Managers		#	O	0	0	0	0
2) Line Employees		**	0	0	0	0	0
3) Others [e.g., WEP, temporary workers, outside consultants]	[estimated]	##	0	0	0	0	0
2014 EEO CBT		#	0	0	0	0	0
a. Total Number of Participants	The state of the s	**	0	0	0	0	0
1) Managers	Addition with the second secon	##	O	0	0	0	0
2) Line Employees		#	0	0	0	0	0
3) Others [e.g., WEP, temporary workers, outside consultants]	[estimated]	#	0	0		0	0
DØ! "Evonhode Matters" CRT		##					0
a Total Number of Participants		#		0	0	0	0
	Market State of the Control of the C	**	O	0	0	0	0
2) Line Employees		#	0	0	0	0	0
3) Others (e.g., WEP, temporary	[estimated]	**	0	0	0	0	0
workers, outside consultants]				The second secon			The state of the s
Total Live Training [from APPENDIX tab]		#					0
a. Number of Sessions		#	0	0	0	0	0
b. Total Number of Participants		#	0	o	O	О	0
1) Managers		#	0	0	0	0	0
2) Line Employees		#	0	Ö	0	0	0
3) Others [e.g., WEP, temporary	[estimated]	#		0	0	0	0
warkers, outside consultants]	A CONTRACTOR OF THE CONTRACTOR				A CONTRACTOR AND THE PROPERTY OF THE PROPERTY	All of the state o	
						CONTRACTOR OF THE PROPERTY OF	