



On behalf of the Interagency Coordinating Council on Youth (ICC), I am pleased to present the ICC Annual Report for 2008. Throughout his Administration, Mayor Michael R. Bloomberg has placed a priority on our City's young people. This is evident by his support of high-quality educational and after school programs that prepare them for a lifetime of success.

The middle school years are particularly crucial in providing students with the tools needed to graduate high school. The Mayor, in partnership with the City Council, launched the Campaign for Middle School Success. This multi-year strategic plan to improve the academic performance of 6th, 7th and 8th grade students coincides with the creation of the ICC Middle School Work Group. Through these efforts, we are advancing "best practices" and recommendations by educators and providers on effective educational and youth development strategies.

While these are ambitious goals, the ICC's focus does not stop there. The coming year will be challenging, but I have no doubt that the ICC will continue to rise to the occasion in assisting City agencies in working even harder for New York families.

Dennis M. Walcott

Deputy Mayor
for Education and Community Development
ICC Chairman



The past year has been an exciting time to be part of the ICC. We are delighted to have the Mayor's work acknowledged by America's Promise Alliance, which named New York City for the second year in a row as one of America's "100 Best Communities for Young People."

Following on that promise, during the past year the ICC launched three new working groups to address the special needs of middle school-aged youth, explore best practices for serving young people with behavioral and emotional challenges and to provide assistance to parents of court involved or at-risk youth. We thank the working groups for their leadership on these important issues and look forward to better results for youth.

During these difficult economic times, the role of the ICC is as important as ever. Through our collaborative efforts, we can better focus scarce resources in helping youth and their families weather the time ahead and to fulfill their promise as tomorrow's leaders.

Jeanne B. Mullgrav
Commissioner
Department of Youth and Community Development
ICC Director

#### **ICC Middle School-Aged Youth Partnerships**

The City of New York has expanded its efforts to focus on the development and transition of middle school youth. The ICC supports this vision by launching the ICC Middle School Work Group and by promoting collaborations and initiatives among the following member agencies:

- Department of Education's (DOE) Campaign for Middle School Success, a multi-year strategic plan to develop a culture of success and improve the academic performance of middle school students, was launched in August 2008. The campaign builds on other middle school initiatives already advanced as part of the Children First reforms.
- The Administration for Children's Services' (ACS) Office of Youth Development partners with DOE to assist young people to gain access to educational programs offered by the City University of New York.
- The Brooklyn Public Library (BPL) works collaboratively with DOE to offer materials and resources at DJJ's detention facilities.
- The New York Public Library (NYPL) works with middle schools in the Bronx, Manhattan, and Staten Island to introduce library services to youth. In addition, the three New York City Library systems and DOE partner to develop booklists and literacy guides for grades K-12 and to create two websites to assist students: HomeworkNYC.org and Summerreading.org.







- The Department for the Aging (DFTA's) collaboration with the DOE provides senior reading specialists who act as mentors to youth who are ages 11 14. In addition, the NYC Foster Grand-parent Program has established a mentoring partnership with the Administration for Children's Services to provide mentoring services to middle school-age youth who are in the foster care system.
  - DOE partners with the New York State Office of Mental Health and DOHMH to increase school

capacity for mental health services to students and their families by offering a wide range of comprehensive mental health services in the schools.

- DOHMH partners with DOE to administer the Office of School Health (OSH). OSH also collaborates with the Human Resources Administration (HRA) to enroll children in health insurance programs and the Department of Homeless Services (DHS) to address the health problems of children that are homeless.
- The Juvenile Justice Initiative (JJI) is a collaboration between the Department of Probation and ACS designed to reduce the number of youth going into placement through intensive family based services in conjunction with supervision and monitoring to ensure community safety.

#### **Youth Services Needs Assessment Fiscal Year 2008**

In February 2008, Mayor Bloomberg unveiled the Citywide Performance Reporting (CPR) system, an on-line performance measurement tool to make the workings of government transparent to all citizens and ensure that City agencies are accountable for their performance. CPR identifies where service delivery by city agencies is trending in a positive or negative direction. It represents a collection of data from more than 40 City agencies in an easy-to-use online snapshot format. ICC member agencies utilizing CPR include ACS, DFTA, DCAS, DOC, DCA, DOE, FDNY, HHC,







DHS, NYCHA, HRA, DJJ, DOITT, Parks, NYPD, the three library systems, and DYCD. CPR can be accessed through the Mayor's Office of Operations Web site: http://www.nyc.gov/html/home/home.shtml.

ACS, DFTA, DOC, DEP, DHMH, DHS, Parks, HRA and DYCD are also collaborating with the City Council and the Office of Management and Budget on the Budget Transparency Initiative which was launched in May 2008 to illustrate how effectively the City spends its money. Information about this initiative is available on the City Council's Web site: http://council.nyc.gov/html/budget/FY09\_BTlupdate.shtml

The middle school years provide crucial preparation for the rigors of high school and beyond. Yet, one-third of young people in 9th grade today fail to complete high school in four years; barely half of Black and Latino students graduate on time with a high school diploma. And far too many of those who do complete high school lack the skills needed to succeed in college or in the workplace.

Mayor Bloomberg, in his 2008 State of the City Address, challenged City agencies to work to ensure that 8th graders have the skills they need entering high school Deputy Mayor Dennis M. Walcott and DYCD Commissioner Jeanne B. Mullgrav responded by convening a special meeting of the ICC on February 19, 2008, with an agenda to better harness the resources of the City's youth-serving agencies and non-profit community to improve the educational outcomes for 6th, 7th, and 8th graders attending our public middle schools.

The ICC heard from experts in the field including Andres Henriquez from the Carnegie Corporation, who gave a national perspective on adolescent literacy. Patrick Montesano from the Academy for Educational Development discussed the findings of the City Council's Middle School Task Force. Lori Bennett from DOE, Nina Aledort from DJJ and Evie Hantzopoulos from Global Kids, Inc. participated in a panel discussion on how to mount successful programs for middle school youth.

Deputy Mayor Walcott also charged the ICC Middle Schools Work Group to develop a Citywide blueprint for success to coordinate resources for the City's middle school youth. The Work Group has been exploring four fundamental questions: What are the most critical supports middle school principals, teachers and other school leaders need from City agencies, community organizations and private foundations? What is the roster of programs and services that youth-serving City agencies and non-profits offer for young adolescents? How can we strengthen connections among our schools, the City's youth-serving agencies and the non-profit community? How can we improve the parental participation?

Complementing these efforts, this past summer Mayor Bloomberg and City Council Speaker Christine Quinn announced the launch of the Campaign for Middle School Success, a \$35 million initiative to support underperforming middle schools.

Richard Fi

In the spring 2009, the Middle School Work Group will present a final report, with a focus on key elements of exceptional school-community alliances. We are optimistic that through these efforts, we can extend the academic progress made in the lower grades to the middle schools and raise graduation rates to new heights.

Richard Fish Co-Chair Middle School Work Group

AGENCY	AGENCY HEAD	LIAISON	ADDRESS
Administration for Children's Services	John B. Mattingly	Dominique R. Jones	2 Washington Street New York, NY 10004
Department for the Aging	Lilliam Barrios-Paoli	Karen Shaffer	2 Lafayette Street. New York, NY 10007
Department of Citywide Administrative Services	Martha K. Hirst	Marjorie Jelin	1 Centre Street New York, NY 10007
Department of Correction	Martin F. Horn	Kathleen Coughlin	60 Hudson Street New York, NY 10013
Department of Cultural Affairs	Kate D. Levin	Omayra Heastie	31 Chambers Street New York, NY 10007
Department of Education	Joel I.Klein	Danielle DiMare	52 Chambers Street New York, NY 10007
Department of Environmental Protection	Steve Lawitts	Kim Estes-Fradis	59-17 Junction Blvd. Corona, NY 11373
New York City Fire Department	Nicholas Scoppetta	Roger Montesano	9 Metrotech, Brooklyn New York, NY 11201
Department of Health and Mental Hygiene	Dr. Thomas R. Frieden	Jeff Hunter	125 Worth Street New York, NY 10013
Health and Hospitals Corporation	Alan D. Aviles	Susan Meehan	125 Worth Street New York, NY 10013
Department of Homeless Services	Robert V. Hess	Bill Distefano	33 Beaver Street New York, NY 10004
New York City Housing Authority	Ricardo Elías Morales	Deidra Gilliard	250 Broadway New York, NY 10007
Human Resources Administration	Robert Doar	Alberto Cappas	180 Water Street New York, NY 10038
Department of Juvenile Justice	Neil Hernandez	Nina Aledort	110 William Street New York, NY 10038
Department of Information, Technology and Telecommunication	Paul J. Cosgrave	Patti Bayross	75 Park Place New York, NY
Department of Parks and Recreation	Adrian Benepe	Jalana Harris	1234 5th Avenue New York, NY 10029
New York City Police Department	Raymond W. Kelly	Lee Manuel	One Police Plaza New York, NY 10038
Department of Probation	Martin F. Horn	Patricia Brennan	33 Beaver Street New York, NY 10004
Brooklyn Public Library	Dionne Mack-Harvin	Sheila Schofer	Grand Army Plaza Brooklyn, NY 11238
New York Public Library	Paul LeClerc	Sandra Payne	455 Fifth Avenue New York, NY 10016
Queens Borough Public Library	Thomas W. Galante	Kathleen Degyansky	89-11 Merrick Blvd. Jamaica, NY 11432
Sports Commission	Kenneth J. Podziba	Amanda Sells	2 Washington Street New York, NY 10004
Department of Youth and Community Development	Jeanne B. Mullgrav	Eduardo Laboy	156 William Street New York, NY 10038

During the past year, in addition to its focus on middle school, the ICC convened a series of meetings holding a lens up to specific areas of interest on behalf of New York City youth and families. Highlights of these include:

#### **Teenager High-Risk Behaviors**

On December 16, 2008 the ICC explored the prevalence of high-risk behaviors among New York City teens. A representative from the Department of Health and Mental Hygiene gave a presentation on the "Youth Risk Survey" which details the prevalence of high-risk behavior, such as drug and alcohol abuse and sexual activity, among New York City youth. The survey noted that that fewer city teens binge drink or smoke marijuana than in the rest of the United States, and half as many NYC teens use recreational drugs. Depression and suicide attempts are more common among the City's young women, and Lesbian, Gay, Bisexual and Questioning (LGBQ) teens.

# **Volunteer Opportunities Impacting Youth and Communities**

On September 23, 2008, Lincoln Center for the Performing Arts played host to over 80







guests from various ICC member agencies and youth serve organizations. Commissioner Mullgrav discussed the positive impact of volunteerism on the development of a young uez person. She referred to the Service Nation Summit which Mayor Bloomberg hosted earlier in the month to highlight the power of volunteer service to address our nation's greatest challenges. The ICC heard from a panel which included representatives from the Mayor's Volunteer Center, the Voter's Assistance Commission, DYCD's Teen ACTION program, Children For Children and the United Jewish Appeal. The ICC also released the Youth Community Service Directory to provide information for parents, teachers, youth workers, and

guidance counselors who are interested in finding practical ways for youth to serve their communities. The Directory is available on-line at: http://www.nyc.gov/html/dycd/html/advisory\_boards/interagency\_directory.shtml#dir.

#### Serving Youth with Emotional and Behavioral Challenges

On April 29, 2008, the ICC launched the Youth Behavioral Challenges Sub-Work Group to delve into the needs of children and adolescents with emotional, behavioral, or mental health challenges. The Sub-Work Group consists of 22 individuals from ICC member agencies and community-based organizations. Since its launch, it has identified solutions to issues that families, providers, funding organizations and ICC member agencies experience in providing services to these young people. At the December 16, 2008 ICC meeting, the Sub-Work Group led by Anastasia Roussos from DHMH, highlighted many of the key elements of the ICC's mission. These include: helping parents access appropriate services; the importance of cross-system planning and sharing of best practices and innovative approaches to meet the needs of youth; and the value of technical assistance and supports to youth service providers.







## **Helping Engage Parents of Court-Involved Youth**

On January 10, 2008, the ICC Court-Involved Work Group launched the Parents Assistance Sub-Work Group to help parents understand their role in the court process which determines whether their child is detained or incarcerated. This was formed in response to a research report by the Vera Institute of Justice which showed that many parents do not understand their role in the judicial process and may fail to show up for important meetings and court proceedings. The Sub-Work Group, led by Nitza Monges of DYCD, has been meeting regularly throughout the year to develop educational materials to help parents better understand the court process and to direct them to available resources.

## **Promoting Career Opportunities in Law Enforcement for Youth**

On October 24, 2007, the ICC heard from various ICC member agencies with Explorer Programs or similar initiatives designed to enrich the personal and professional development of young people and to expose them to career opportunities in law enforcement. They included the Department of Correction (DOC) and New York Police Department's (NYPD) Explorers Program, along with the New York City Fire Department's (FDNY) Fire & Emergency Medical Services Exploring Program and the Department of Parks and Recreation (NYCPR) Urban Park Rangers initiative.

# **Annual Meeting**

On September 25, 2007, 90 participants, including more than 25 youth, were in attendance at the ICC Annual Meeting to share their views on the future direction of youth services in New York City.







For additional information about the ICC, email: icc@dycd.nyc.gov .

To receive information on upcoming ICC quarterly meetings subscribe to the monthly electronic bulletin, @DYCD, online: http://www.nyc.gov/html/dycd/html/about/monthly\_bulletin.shtml.

# **ALLOCATIONS FOR SERVICES TO YOUTH**

AGENCY NAME	NUMBER OF YOUTH SERVED FY 2008	AGENCY BUDGET FOR YOUTH FY 2008
Administration for Children's Services (ACS)	242,200	\$2.7 Billion
Department for the Aging (DFTA)	3196	\$1,422,559
Department of Citywide	851	\$2,459,410
Administrative Services (DCAS)		
Department of Correction (DOC)	22,418	\$18,998,959
Department of Cultural Affairs (DCA)	NA <sup>1</sup>	NA
Department of Education (DOE)	1,100,000	\$16.8 Billion
Department of Environmental Protection (DEP)	110,000	\$180,000
New York City Fire Department (FDNY)	1,378	\$808,189
Department of Health and Mental	2,628,889	\$202,545,988
Hygiene (DOHMH)		
Health and Hospitals Corporation (HHC)	413,369	\$579,772,595
Department of Homeless Services (DHS)	19,503	\$445,450,323
New York City Housing Authority (NYCHA)	127,627	\$36,378,409
Human Resources Administration (HRA)	1,692	\$1,301,000²
Department of Juvenile Justice (DJJ)	5,884	\$1,279,000
Department of Parks and	275,000	\$11,700,000
Recreation (NYCPR)		
New York City Police Department (NYPD)	109,829	\$433,128
Department of Probation (DOP)	22,418	\$18,998,959
Brooklyn Public Library (BPL)	623,850	\$28,372,636
New York Public Library (NYPL)	767,679	\$46,963,894
Queens Borough Public Library (QPL)	636,930	\$26,080,655
Department of Youth and	231,166	\$402,811,531
Community Development (DYCD)		

 $<sup>^1</sup>$ The Department of Cultural Affairs does not distinguish cultural activities by population.  $^2$  the funding amount represents the total amount for the TeenRAPP initiative.

