FY 2023 DCAS Quarterly Diversity, Equity, Inclusion and EEO Report

Agency Name: Department of Citywide Administrative Services								
☐ 1 st Quarter (July -September), due November 4, 2022 ☐ 2 nd Quarter (October – December), due January 30, 2023 ☐ 4 th Quarter (April -June), due July 31, 2023								
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FOR DCAS USE OI	<u>NLY:</u> Da	e Received:						

Table of Contents

Instruc	ctions for Filling out Quarterly Reports FY 2023	3
Part I:	Narrative Summary	4
I.	Commitment and Accountability Statement by the Agency Head	4
II.	Recognition and Accomplishments	4
III.	Workforce Review and Analysis	5
IV.	EEO, Diversity, Inclusion and Equity Initiatives for FY 2023	<i>6</i>
V.	Recruitment	. 13
VI.	Training	. 20
VII.	Reasonable Accommodation	. 20
VIII.	Compliance and Implementation of Requirements Under Executive Orders and Local Laws	. 20
	Audits and Corrective Measures	
Appen	ndix A: EEO Personnel Details	. 25

Instructions for Filling out Quarterly Reports FY 2023

[Note: These forms are cumulative and intended to retain information for the entire FY 2023. For Q2, Q3 and Q4, use previous quarter's submission to update, retaining all information for the prior quarters]

- 1. Please save this file as "XXXX Quarter X FY 2023 DEI-EEO Quarterly Report.Part I", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity, Equity, Inclusion and EEO Training Summary" details in Part II Training Summary [see the attached Excel file].
 - <u>Core EEO Training:</u> Copy the information from the Training Completion Report you receive quarterly from DCAS Learning & Development onto grey-shaded cells in rows 26, 30, 34, and 38. Include any of these trainings that were administrated by your agency in the rows immediately below (27, 35, 39).
 - Other Diversity, Equity, Inclusion and EEO Related Training: Beginning with row 45, include training classes co-organized or cosponsored by your agency EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Mark progress in check boxes in the column for the current quarter. [Note: **Delayed** = behind schedule; **Deferred** = put off until later when better resources become available.]
- 4. Please save the Excel file as "XXXX Quarter X FY 2023 DEI-EEO Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.

Part I: Narrative Summary

Distributed to all agency employees?	
	☑ By e-mail
	\square Posted on agency intranet
	☐ Other

II. Recognition and Accomplishments

The agency recognized employees, supervisors, managers, and units demonstrating superior accomplishment in diversity, equity, inclusion and equal employment opportunity through the following:

☐ Diversity, equity, inclusion and EEO Awards	
☐ Diversity, equity, inclusion and EEO Appreciation Events	
☐ Public Notices	
☐ Positive Comments in Performance Appraisals	
☐ Other (please specify):	

• Black History Month Celebration: During the month of February 2023 and on honor of this year's theme, "Black Resistance", DCAS hosted an event with NYC Public Advocate, Jumaane D. Williams on how he has lent his voice to activism and advocacy

^{*} Please describe DEI&EEO Awards and/or Appreciation Events below:

for Black Americans and other marginalized groups. DCAS also featured an art exhibit of the Black Panther Party, and a digital engagement series, "Black is King", which included weekly emails highlighting a documented resistance movement throughout Black history.

• Women's History Month Celebration: During the month of March 2023, DCAS partnered with the Department of Homeless Services to donate hygienic items to help create care kits that will be distributed to homeless women and children through Win NYC. DCAS also hosted a panel discussion with Commissioner Pinnock, Executive Deputy Commissioners Laura Ringelheim and Beatrice Thuo, and Chief Engagement Officer Crystal Monge, to gain insight into their personal journeys working in City government and their challenges as women leaders, as they broke down barriers and paved the path for greater equality.

III. Workforce Review and Analysis

I.	Agency Headcount as of the last day of the quarter was:		
	Q1 (9/30/2022): 2,064 Q2 (12/31/2022): 2,069 Q	Q3 (3/31/2023): 2,073 C	04 (6/30/2023):
II.	Agency reminded employees to update self-ID information reg	arding race/ethnicity, gender, a	and veteran status.
	☐ Yes On (Date): ☐ Yes ag	gain on (Date):	□ No
	☑ NYCAPS Employee Self Service (by email; strongly reco☐ Newsletters and internal Agency Publications	ommended every year)	☐ Agency's intranet site☒ On-boarding of new employees
III.	The agency conducted a review of the dashboard sent to the composition by job title, job group, race/ethnicity and gender;		_
	⊠ Yes On (Dates):		

Q1 Review Date:1	10/31/22 _ Q2 Review Date: _ 12/31/22 _	Q3 Review date: _ 3/31/23 _	Q4 Review date:
The review was condi	ucted with:		
⋈ Agency Head	☐ Agency Head	☐ Agency Head	☐ Agency Head
	☐ Human Resources	☐ Human Resources	☐ Human Resources
☐ General Counsel	☐ General Counsel	☐ General Counsel	☐ General Counsel
☐ Other	☐ Other	☐ Other	☐ Other
\square Not conducted			\square Not conducted
	*No significant changes from Q1	*No significant changes from	Q2

IV. EEO, Diversity, Inclusion and Equity Initiatives for FY 2023

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity, Equity, Inclusion and EEO Plan for FY 2023.

A. Workforce:

Please list the **Workforce Goal(s)** included in *Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2023,* which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others).

- 1. In FY 23, our Workforce goal is to analyze workforce data and employee feedback to inform our policies and procedures for recruitment, retention, promotion, and the professional development of our employees. This may include reviewing quantitative and qualitative data on employee demographics by race, gender, age, civil service titles utilized, representation in leadership, underutilization, training completion rates, and number and type of EEO complaints, among other categories.
 - a) On a quarterly basis, equity dashboards will be shared with leadership and meetings will be scheduled to discuss the diversity of the workforce in their respective lines of service. Agency leadership will be asked to create action plans for addressing underutilization and/or

- underrepresentation in the job groups where they can do so either through discretionary hiring/diverse recruitment strategies or career development/advancement of existing employees.
- b) The EEO Office tracks job vacancies on a daily basis through NYCAPS to determine if vacant discretionary positions exist for titles in underutilized job groups. If so, the EEO Office will alert HR and the hiring manager of the specific position and request to post the position in diverse recruitment resources. The EEO office will measure the impact of this effort, if any, by subsequently monitoring the diversity of the applicant pool in NYCAPS and in collaboration with HR, ensure that all qualified candidates of diverse backgrounds are interviewed.
- c) The EEO office will share the CEEDS workforce data with the Commissioner and HR on a quarterly basis and identify any updates or trends regarding the diversity of the agency's workforce.
- d) Every six months, or twice a year, the EEO Office will schedule a meeting with the Commissioner, HR Director and General Counsel to review existing EEO-related agency trends and associated policies, programs, and practices, as recommended by the EEPC.
- Please describe the steps that your agency has taken to meet this goal. Include actions taken to establish your agency as a leading service provider to the citizens of New York City focused on diversity, equity and inclusion, while reflecting the variety of communities that are served. What steps were taken to evaluate the effectiveness of these actions?

The EEO office continued to track approved job vacancies in NYCAPS to determine whether discretionary positions exist for titles in underutilized job groups as well as review applicant logs and interview questions.

During this quarter, DCAS spearheaded several NYC Government Hiring Halls, which are weekly events that are designed to address unprecedented employment challenges and fortify the city's workforce by bringing opportunities directly to the communities we serve. Job seekers are afforded a unique opportunity to engage with municipal agencies, interview for roles, and receive same day job offers.

Hiring managers from DCAS participated in these hiring halls to fill their approved job vacancies. The EEO office advised hiring
managers that since these events are open to the public and walk-ins with their resumes, interview questions should reflect
the essential duties of the position and focus on transferrable skills that would make a qualified candidate successful if
selected. Several job offers have been made at these hiring halls, which are essential to filling DCAS' many job vacancies.

Q1 Update:	\square Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
Q2 Update:	□ Planned	☐ Not started	☑ Ongoing	□ Delayed	□ Deferred	☐ Completed

Q3 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
Q4 Update:	\square Planned	☐ Not started	\square Ongoing	\square Delayed	\square Deferred	☐ Completed

Please describe steps that were taken or considered to address underutilization identified through quarterly workforce reports. Please list Job Groups where underutilization exists in the current quarter.

DCAS continues to lose staff at the same rate as it hires staff, with no significant change to employee demographics. At this time, the Craft job groups remains significantly underutilized in women and black employees, while the Paraprofessionals job group, which for DCAS includes Community titles, remains underutilized in women. Many titles within the Craft job group have civil service lists, however, the EEO office continues to monitor those positions where the list is no longer viable or has exhausted and is open to discretionary hiring.

The Science Professionals job group has been added this quarter with an underutilization in women employees. However, this particular job group is comprised of 140 employees among several titles and positions with the agency and has seen recent turnover, resulting in less women than expected in these positions.

Underutilization of Women and Minorities in DCAS Workforce

JobGroup	Female	Black	Hispanic	Asian
CRAFT	-25	-55		
PARA PROFESSIONAL OCCUPATIONS	-18			
SCIENCE PROFESSIONALS	-12			
Grand Total	-55	-55	0	0

B. Workplace:

Please list the **Workplace Goal(s)** included in *Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2023,* which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan (e.g., job satisfaction/engagement surveys, exit interviews/surveys, and onboarding surveys).

- 1. In FY 23, our Workplace goal is to ensure that the work environment reflects a "People First" culture, which means, hearing what DCAS employees think and feel, and looking at DCAS' employee's workplaces. Employees are responsive to leadership visibility and our agency initiatives will focus on a range of efforts that are a "small changes, big impact" that create professional development opportunities, collaborative working spaces, and appreciation of employee contributions to DCAS's mission to make City government work for all New Yorkers.
- Please describe the steps that your agency has taken to meet this goal. Include actions taken to create equitable work environment which values differences and maintain focus on retaining talent. What steps were taken to evaluate the effectiveness of these actions?
 - DCAS Special Events solicited ideas through an agency-wide employee survey on staff would like to celebrate Black History Month and Women's History Month.
 - Conducted several sessions of Bystander training for DCAS staff at the DCAS Citywide Training Center, catering to employees
 working in Manhattan (outside of 1 Centre Street), Brooklyn and the Bronx, and also conducted a session for staff at the
 Queens Central Storehouse.
 - DCAS developed and issued a Family Leave Primer, which gives City employees a broad overview of the leave options available to care for themselves and their family members.
 - The first ever "State of the Agency Address", led by DCAS's Commissioner, Dawn M. Pinnock, was held during this quarter on February 8, 2023, which focused on the agency's accomplishments over the past year and detailed the Commissioner's vision for the future with an emphasis on excellence, equity, and engagement.
 - DCAS continued its "We Serve Wednesdays" series that highlights different DCAS employees on a weekly basis and gives them an opportunity to share what they do and why they do it for the City of New York.

Q1 Update:	□ Planned	☐ Not started	☑ Ongoing	□ Delayed	□ Deferred	☐ Completed

Q2 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
Q3 Update:	\square Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
Q4 Update:	□ Planned	☐ Not started	□ Ongoing	\square Delayed	□ Deferred	☐ Completed

- Please specify any other EEO-related activities designed to improve/enhance the workplace during the quarter (e.g., postings, meetings, cultural programs promoting diversity, newsletters/articles, etc.) and describe the activities, including the dates when the activities occurred.
 - February 2023 Held several events in celebration of Black History Month
 - March 2023 Held several events in celebration of Women's History Month
 - February 1, 2023 Attended CEI's Winter Fireside Chat: Empowering the EEO and DEI Office's Presence in the Workplace
 - February 15, 2023 Attended CEI's Best Practices Meeting
 - March 1, 2023 Attended webinar entitled: Racial Justice: Next Frontier a panel discussion with Mary-Frances Winters, Mareisha N. Reese, and Dr. Robin DiAngelo on how we identify the work that is ours, redistribute the labor, and adopt justice-centered policies and processes
 - March 22, 2023 Participated in DCAS's supervisor training, which is a joint presentation on policies related to EEO, Labor, Discipline and Employee Relations
 - February 2023 March 2023 DCAS staff participated in and volunteered for several NYC Government Hiring Halls
 - Recognition of employee accomplishments in DCAS' Inside Citywide newsletter

C. Community:

Please list the **Community Goal(s)** included in Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2023, which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan (e.g., community outreach and engagement, M/WBE participation and customer satisfaction surveys).

1. DCAS provides effective shared services to support the operations of New York City government with a commitment to equity, effectiveness, and sustainability. Although the primary customers of our services are other City agencies, some of our services extend to the public, such as administering the City's exams and providing facilities management to over 55 public buildings. As mentioned in our

Diversity and Inclusion Commitment statement, DCAS is uniquely positioned to advance equity and inclusion across the City by providing guidance and best practices to City agencies on hiring practices for a diverse workforce, creating an inclusive work environment, and procuring goods and services that will effectively serve all New Yorkers and visitors to the City.

The EEO officer is also DCAS's Disability Services Facilitator and as part of this function, maintains knowledge of the agency's efforts regarding accessibility and ensures that people with disabilities have an equal opportunity to participate in all of the agency's programs, services, and activities. This may include adding language on how to request a reasonable accommodation to all agency event invitations, as well as when applying for agency services, such as civil service exams, or visiting our facilities.

Please describe the steps that your agency has taken to meet this goal. Include actions taken to establish your agency as a leading service provider to the citizens of New York City focused on diversity, equity and inclusion, while reflecting the variety of communities that are served. What steps were taken to evaluate the effectiveness of these actions?

The DCAS EEO / Accessibility office maintains a designated email account and phone line for accessibility inquiries and requests received from the public who want to access a DCAS service, program or activity. Our office refers inquiries accordingly to the appropriate unit and advises the service provider accordingly on access concerns and possible accommodation.

Q1 Update:	□ Planned	□ Not started	□ Ongoing	\square Delayed	□ Deferred	☐ Completed
Q2 Update:	□ Planned	□ Not started	□ Ongoing	\square Delayed	□ Deferred	☐ Completed
Q3 Update:	□ Planned	□ Not started	□ Ongoing	\square Delayed	□ Deferred	☐ Completed
Q4 Update:	□ Planned	☐ Not started	☐ Ongoing	\square Delayed	□ Deferred	☐ Completed

Please specify any other Community-directed activities during the quarter (e.g., meetings, educational and cultural programs, promotion of agency services, community fairs, etc.) and describe the activities, including the dates when the activities occurred.

NYC Government Hiring Halls, which are weekly events held in all five boroughs of NYC, that are designed to address unprecedented employment challenges and fortify the city's workforce by bringing opportunities directly to the communities we serve. Job seekers are afforded a unique opportunity to engage with municipal agencies, interview for roles, and receive same day job offers. This

quarter DCAS hosted two hiring halls – February 11, 2023 at DC37 headquarters in Manhattan, and on March 25, 2023 at Queens Borough Hall. These hiring halls are led by our Human Capital and Citywide Equity and Inclusion lines of service with the assistance of several DCAS volunteers across the agency.

These events are in addition to the many job fairs that DCAS' Office of Citywide Recruitment (OCR) continues to host for City agencies and are reported separately by OCR.

D. Equity, Inclusion and Race Relations Initiatives:

Please list the **Equity, Inclusion and Race Relations Goal(s)** included in Section IV: Diversity, Equity, Inclusion and EEO Initiatives for FY 2023, which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan.

- 1. DCAS's Race Equity Initiative (REI) was created in October 2020 to help build the most equitable workplace for our employees and to provide a safe space for employees to discuss topics related to race and what we can do as a community to understand and address racism in our society. Through REI, DCAS ensures that our employees have resources to educate themselves on racial diversity and inclusion, offers safe spaces to engage in meaningful dialogue about race, and provides an assessment tool for leadership to achieve a more equitable workplace.
- Please describe the steps that your agency has taken to meet this goal. Include steps taken to establish your agency as a leader in creating equitable and inclusive workplace environment and enhancing cultural competency. What steps were taken to evaluate the effectiveness of these actions?

The REI Champions Program provided several Bystander Intervention classes across the agency during this quarter, catering to employees working in Manhattan, Brooklyn and the Bronx, and our Queens Central Storehouse. We intend to track attendance, participation, and employee feedback during sessions to gauge employee engagement and understanding of this topic and the importance of being an upstander in the workplace.

The REI taskforce continued reviewing and updating content for a proposed Structured Interviewing workshop for hiring managers

□ Ongoing □ Delayed

and started the development of a Bystander training video for employees that work outside of regular business hours or are otherwise unable to attend classes in person. We expect the launch of the Bystander training video to occur in Q1 of FY2024.

□ Deferred □ Completed

	QI Opuate.	□ Flailleu	□ NOt Started	□ Oligoling	□ Delayeu	□ Delelled	□ Completed
	Q2 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q3 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q4 Update:	□ Planned	☐ Not started	\square Ongoing	\square Delayed	\square Deferred	☐ Completed
*	cultural progra		ions, discussions, bool			-	rear(s) (e.g., meetings, educational and and and describe the activities, including the dates

 DCAS REI maintains a blog that is updated on a monthly basis with several resources to educate employees on racial diversity and inclusion.

V. Recruitment

O1 Undata

□ Planned

☐ Not started

A. Recruitment Efforts

Please list **Recruitment Initiatives and Strategies** which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training).

- 1. DCAS will ensure that its hiring managers are trained in understanding unconscious bias and structured interviewing techniques to avoid intentional and unintentional biases in the hiring process.
- Please describe the steps that your agency has taken to meet these initiatives/strategies. What steps were taken to evaluate the

effectiveness of these actions?

DCAS actively practices structured interviewing as part of its hiring practices. Interview questions are submitted to both HR and the EEO office for review prior to interviews being conducted, interview panels are used to conduct interviews as well as candidate evaluation sheets. Appropriate feedback is provided to hiring managers to ensure that interview questions are objective, job-related and that there are no EEO-related concerns. The EEO office also maintains a list of hiring managers and interview panels in preparation for Structured Interviewing training later in the year.

Q1 Update:	\square Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
Q2 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
Q3 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
Q4 Update:	□ Planned	☐ Not started	\square Ongoing	\square Delayed	\square Deferred	☐ Completed

- 2. The EEO and HR offices will collaborate on efforts to ensure that when discretionary positions are posted, the agency is conducting outreach and utilizing recruitment sources that will lead to diverse applicant pools, such as NYC ATWORK, our LinkedIn subscription package, and participation in career fairs and other recruitment events and publications hosted by DCAS' Office of Citywide Recruitment.
- Please describe the steps that your agency has taken to meet these initiatives/strategies. What steps were taken to evaluate effectiveness of these actions?
 - HR provided candidate resumes received from NYC ATWORK and LinkedIn to hiring managers for review. During this quarter, "Architect" and "City Research Scientist" were titles of interest for targeted recruitment due to the number of vacancies within the agency, its specialized skill set and the fact that it is within an underutilized job group.
 - Posted several positions in OCR's newsletter including, Senior Program Manager, Energy Analyst, and City Custodial Assistant (45 positions).

HR will track the effectiveness of recruitment sources by assessing how many qualified candidates' resumes are received through these sources as well as candidate selections made.

	Q1 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q2 Update:	\square Planned	\square Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
	Q3 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q4 Update:	□ Planned	☐ Not started	☐ Ongoing	\square Delayed	\square Deferred	☐ Completed
	2 DCAS/2 F-	enloveo Bolotio	no mit condo oconom	uido noticos f		anciae and Hum	nan Resources began an initiative to host
		-	~ .				ve or discretionary, within the agency.
*		ibe the steps the s of these action		cen to meet th	nese initiatives	/strategies. WI	hat steps were taken to evaluate the
	• DC	•	• •		-		to all qualified DCAS employees to apply. lists for approved job vacancies within the
	Q1 Update:	☐ Planned	☐ Not started	☑ Ongoing	□ Delayed	☐ Deferred	☐ Completed
	Q2 Update:	\square Planned	☐ Not started	☑ Ongoing	\square Delayed	\square Deferred	☐ Completed
	Q3 Update:	□ Planned	☐ Not started	☑ Ongoing	\square Delayed	□ Deferred	☐ Completed
	Q4 Update:	□ Planned	☐ Not started	\square Ongoing	\square Delayed	□ Deferred	☐ Completed
В.	Internships	/Fellowships					
	The agency i	s providing the	following internship op	portunities in	FY 2023. [Note	e: Please updat	e this information every quarter.]
	Race/Ethnic	ity* [#s] * Use s	elf-ID data obtained from	m NYCAPS; Ge	nder* [#s] [N-B	B=Non-Binary; O=	-Other; U=Unknown] * Use self-ID data
1.	Urban Fellow	s Total: 0					

Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races
Gender* [#s]: M F N-B O U
2. Public Service Corps Total: 16 (race/gender unknown/not provided)
Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races
Gender* [#s]: M F N-B O U
3. Summer College Interns Total: 0
Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races
Gender* [#s]: M F N-B O U
4. Summer Graduate Interns Total: 0
Race/Ethnicity* [#s]: Black Hispanic Asian/Pacific Islander Native American White Two or more Races
Gender* [#s]: M F N-B O U
5. Other (specify) Total: Civil Service Pathways Fellows (12)
Race/Ethnicity* [#s]: Black_1 Hispanic_2 Asian/Pacific Islander_4 Native American White_1 Two or more Races
Gender* [#s]: M _ 8 F _ 4 N-B O U

Additional comments:

C.	55-A	Pro	gram
•	J J J J J J J J J J		ე. ∽

The agency uses the 55-a Program to hire and retain qualified individuals with disabilities. ☐ Yes ☐	□No
Currently, the agency employs the following number of 55-a participants:	
Q1 (9/30/2022): 8 Q2 (12/31/2022): 6 Q3 (3/31/2023): 5 Q4 (6/30/2023):	
During the 1st Quarter, a total ofO [number] new applications for the program were received. During the 1st Quarter _O participants left the program due to [state reasons]	
During the 2nd Quarter, a total ofO [number] new applications for the program were received. During the 2nd Quarter _2 participants left the program due to [state reasons] _resignation	
During the 3rd Quarter, a total of0_ [number] new applications for the program were received. During the 3rd Quarter _1_ participants left the program due to [state reasons]resignation	
During the 4th Quarter, a total of [number] new applications for the program were received. During the 4th Quarter participants left the program due to [state reasons]	
The 55-a Coordinator has achieved the following goals:	
1. Disseminated 55-a information — by e-mail: ☐ Yes ☐ No in training sessions: ☐ Yes ☐ No on the agency website: ☒ Yes ☐ No through an agency newsletter: ☒ Yes ☐ No Other:	

V. Selection (Hiring and Promotion)

Please review Section VI of your FY 2023 Diversity, Equity, Inclusion and EEO Plan and describe your activities for this quarter below:

Please list additional **Selection Strategies and Initiatives** which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan (e.g., use of structured interview, EEO or APO representatives observing interviews, review of placements, review of e-hire applicant data).

- **1.** Career Counseling: Advising employees of opportunities for promotion and career development; Notification of promotion/transfer opportunities.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - On February 13, 2023, an agency-wide email was sent to DCAS staff that announced the name and contact information of DCAS' Career Counselor and how to schedule a private career counseling session.
- 2. Reviewing the methods by which candidates are selected for appointment, promotion, or to fill vacancies (new hires), especially for midand high-level discretionary positions.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - DCAS posts all of its discretionary positions and uses structured interviewing methods to fill all of its vacancies, including mid and high-level discretionary positions.
 - The EEO office tracked and reviewed interview questions for approximately 105 job vacancies during this quarter.
 - During this quarter, DCAS HR and the EEO office reviewed draft Notice of Exams for civil service title, Supervisor Plumber, and

provided feedback to Human Capital on whether the competencies, skills, responsibilities, and job requirements on the NOE appeared to job-related and required by business necessity.

- **3.** Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and post-appointment).
 - Ensure that all vacancy announcements include the revised NYC EEO I Antidiscrimination Statement.
 - Review vacancy postings to ensure elimination of language that has the potential for gender and age stereotyping and other unlawful discrimination.
 - Actively monitor agency job postings and ensure recruitment strategy aligns with the diversity goals of the agency.
 - Provide consultation regarding creation/review of objective criteria for evaluating candidates for hire or promotion and applying those criteria consistently to all candidates.
 - In collaboration with DCAS Human Resources, review interview questions to ensure that they are EEO-compliant, job-related, and required by business necessity.
 - Assist hiring managers if a reasonable accommodation is requested during the interview.
 - Observe interviews, when necessary, especially for underutilized job titles and/or mid- and high-level discretionary positions.
 - Advise hiring managers to use candidate evaluation form for uniform assessment and equity.
 - Periodically conduct a job applicant analysis via the NYCAPS eHire Applicant Interview Log reports to advise Human Resources of any demographic trends and/or EEO concerns based on available self-ID data.
 - Upon request, provide Human Resources with employment verification data for DCAS employees that receive a job offer from another City agency.
- **4.** Analyzing the impact of layoffs or terminations on racial, gender and age groups.

N/A for this quarter

During this Quarter the Agency activities included: # of Vacancies/Separations # of New Hires # of New Promotions

Q1 #__121___ #__136___ #__42__ Q2 #__66__ #__69__ #__40__ Q3 #__82__ #__84__ #__52__ Q4 # # #

VI. Training

Please provide your training information in Part II of the report "Diversity, Equity, Inclusion and EEO Training Summary" (in MS Excel)

VII. Reasonable Accommodation

Please report all reasonable accommodation requests and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx

VIII. Compliance and Implementation of Requirements Under Executive Orders and Local Laws

A. Local Law 92: Annual Sexual Harassment Prevention training

Please provide Sexual Harassment Prevention Training Information in Part II of the report "Diversity, Equity, Inclusion and

^{**}This information was obtained from CEEDS data report 343.**

EEO Training Summary" (in MS Excel).

В.	Local	Law 9	97:	Annual Sexual	Harassment	Reporting
----	-------	-------	-----	----------------------	------------	-----------

\times	he agency has entered the sexual harassment Complaint Data in the DCAS Citywide Complaint Tracking System and updates	the
	information as they occur.	

Q1 🛛

Q2 🛛

Q3 🛛

Q4 🗆

☑ The agency has entered **all types of complaints** in the DCAS Citywide Complaint Tracking System and updates the information as they occur.

☐ The agency ensures that complaints are closed within 90 days.

Report all complaints and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: https://mspwva-dcslnx01.csc.nycnet/Login.aspx

C. Executive Order 16: Training on Transgender Diversity and Inclusion

Please provide E.O. 16 Training Information in Part II of the report "Diversity, Equity, Inclusion and EEO Training Summary" (in MS Excel).

D.Local Law 101: Climate Survey

Please describe your progress this quarter in implementing the primary goals in Appendix B of your Agency Diversity, Equity, Inclusion and EEO Plan for FY 2023.

Please list the actions, initiatives, programs, or policies included in *Appendix B: 2020 Climate Survey Action Plan*, which you set/declared in your FY 2023 Diversity, Equity, Inclusion and EEO Plan.

- 1. Increase employees' familiarity with the EEO Policy.
- Please describe the steps that your agency has taken to meet these goals. What steps were taken to evaluate the effectiveness of these actions?
 - The EEO office conducts a presentation at DCAS' bi-weekly new hire orientation and sends out an email to all new hires with information on EEO-related resources and training, which are located on DCAS' intranet, DCAS Connect.
 - During this quarter, DCAS employees completed Everybody Matters and Power of Inclusion training, which includes information on the City's EEO Policy.
- 2. Improve the EEO Office's visibility to the workforce.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - DCAS' EEO Officer and EEO investigator are also REI Champions that facilitate in-person Bystander training across the agency, and across the city in our various DCAS facilities. This has provided the EEO staff with the opportunity to be more visible to DCAS staff. The contact information for the EEO office, along with other units, is also shared with participants in the Bystander training.
- 3. Improve employees' knowledge of the EEO complaint process, including where and how to file a formal complaint, and what happens after a complaint is filed.
- Please describe the steps that your agency has taken to meet these initiatives/strategies. What steps were taken to evaluate the effectiveness of these actions?

- Ensure that the agency's website maintains the current EEO Policy, EEO Policy Handbook, EEO complaint process at a glance document, EEO Complaint form.
- Continue to present an overview of the EEO Policy and how to file an EEO complaint to all new employees upon hire
- When EEO complaints are filed, inform the complainant verbally and through written documentation of next steps during the complaint investigation.
- Provide the complainant with an update on the progress of the investigation every 30 days until a determination is made,
- Ensure that EEO complaint investigations are completed within the recommended 90 days, per the City's EEO Policy.
- 4. Increase employees' understanding of protected rights and prohibition of discrimination, including sexual harassment, in the workplace.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - Ensure that employees take the agency's required eLearning training including Everybody Matters, Sexual Harassment Prevention and the Power of Inclusion.
 - Ensure all employees take Bystander Intervention training, which defines workplace misconduct such as bullying, harassment, discrimination, and workplace violation, and gives options for intervention and how to report.
- 5. Improve <u>managers'</u> and <u>supervisors'</u> awareness of measures that an employee may take to report any violations under the EEO Policy, including discrimination and sexual harassment.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - DCAS facilitates a quarterly training for supervisors and managers that covers the City's EEO Policy as well as the agency's Code of Conduct, labor relations, and how to correctly evaluate employee performance. This quarter's supervisor training was held on March 22, 2023.

- 6. Improve <u>managers</u>' and <u>supervisors</u>' knowledge of whom and where to direct employees who may want to discuss a complaint (s) under the EEO Policy.
- Please describe the steps that your agency has taken to meet this goal. What steps were taken to evaluate the effectiveness of these actions?
 - During the agency's quarterly supervisor training, supervisors are reminded of their responsibilities under the EEO Policy and that they are mandatory reporters should they observe that a violation of the City's EEO Policy has taken place.

IX. Audits and Corrective Measures

Please attach a copy of the Certificate of Compliance from the auditing agency.

Appendix A: EEO Personnel Details

EEO Personnel For __3__ Quarter, FY 2023

Personnel Changes

Personnel Changes this Quarter:	☑ No Changes	Number of Additions:	Number of Deletions:	
Employee's Name & Title	1.	2.	3.	
Nature of change	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	
Date of Change in EEO Role	Start Date or Termination Date:	Start Date or Termination Date:	Start Date or Termination Date:	
Employee's Name & Title				
Nature of change	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	☐ Addition ☐ Deletion	
Date of Change in EEO Role Start Date or Termination Date:		Start Date or Termination Date:	Start Date or Termination Date:	
For New EEO Professionals:				
Name & Title	4.	5.	6.	
EEO Function	□ EEO Officer □ EEO Counselor □ EEO Trainer □ EEO Investigator □ 55-a Coordinator □ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	
Percent of Time Devoted to EEO	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):	
		·		
Name & Title				
EEO Function	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	☐ EEO Officer ☐ EEO Counselor ☐ EEO Trainer ☐ EEO Investigator ☐ 55-a Coordinator ☐ Other: (specify)	
Percent of Time Devoted to EEO	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):	☐ 100% ☐ Other: (specify %):	

EEO Training Completed within the Last <u>Two</u> Years, including the Current Quarter (EEO and D&I Officers, Deputies, <u>and All New EEO Professionals</u>):						
Name & EEO Role	1. Belinda French	2. Milangely Lopez	3.			
Completed EEO Trainings: 1. Everybody Matters-EEO and D&I			☐ Yes ☐ No			
2. Sexual Harassment Prevention			☐ Yes ☐ No			
3. IgbTq: The Power of Inclusion			☐ Yes ☐ No			
4. Disability Awareness & Etiquette			☐ Yes ☐ No			
5. Unconscious Bias			☐ Yes ☐ No			
6. Microaggressions			☐ Yes ☐ No			
7. EEO Officer Essentials: Complaint/Investigative Processes	<u>⊠ Yes</u> □ No	<u>⊠ Yes</u> □ No	☐ Yes ☐ No			
8. EEO Officer Essentials: Reasonable Accommodation	☐ Yes ☐ No		☐ Yes ☐ No			
9. Essential Overview Training for New EEO Officers	☐ Yes ☐ No	☐ Yes ☐ No	☐ Yes ☐ No			
10. Understanding CEEDS Reports	☐ Yes ☐ No		☐ Yes ☐ No			

EEO Personnel Contact Information (Please list all current EEO professionals)

Please provide full mailing address of the principal Agency EEO Office:

1 Centre Street, 17th Floor North

New York, NY 10007

Diversity and EEO Staffing as of _3_Quarter FY 2023*

EEO\Diversity Role	<u>Name</u>	<u>Civil Service Title</u>	% of Time Devoted to EEO & Diversity Functions	Office E-mail Address	Telephone #
EEO Officer/Disability Rights Coordinator/Disability Services Facilitator	Belinda French	Deputy Assistant Commissioner	100%	bfrench@dcas.nyc.gov	212-386-0297
EEO Investigator	Milangely Lopez	Staff Analyst	100%	millopez@dcas.nyc.gov	<u>212-386-0261</u>
EEO Administrative Assistant	Ashley Miller	Community Associate	100%	axmiller@dcas.nyc.gov	212-386-6399
Acting Chief Diversity Officer/Chief MWBE Officer per E.O. 59	Roman Gofman	Administrative Project Manager	N/A	rgofman@dcas.nyc.gov	212-386-6283
55-a Coordinator	Damarys Diaz	Admin Community Relations Specialist	N/A	dmdiaz@dcas.nyc.gov	212-386-0388
Career Counselor	Shameka Blount	Admin Community Relations Specialist	N/A	sblount@dcas.nyc.gov	212-386-0232



FY 2022 QUARTERLY REPORT - Part II: DIVERSITY AND EEO TRAINING SUMMARY

RETAIN ALL PRIOR QUARTERS' DATA IN THE CURRENT QUARTER REPORT

DO NOT ATTEMPT TO MAKE ANY ENTRIES IN PINK-SHADED CELLS

SAVE THIS FILE AS: [AGENCY ACRONYM] Quarter X FY 2022 DEEO TRAINING SUMMARY

SUBMITTED BY (TITLE): Belinda French, Diversity & EEO Officer

DATE SUBMITTED: 6/2/2023 E-MAIL: bfrench@dcas.nyc.g TEL #: 212-386-0297

1st Quarter (July-September) <u>DUE October 31, 2022</u>; 2nd Quarter <u>DUE January 30, 2023</u>; 3rd Quarter (January-March) <u>DUE May 1, 2023</u>; 4th Quarter (April-June) <u>DUE July 31, 2023</u>.

ALL EEO-RELATED TRAINING (ALL MODALITIES)	1st Qtr (July - Sept. 2022)	2nd Qtr (Oct Dec. 2022)	3rd Qtr (Jan Mar. 2023)	4th Qtr (April - June 2023)	YEAR TO DATE
TOTAL DIVERSITY & EEO TRAINING	1103	1134	1532	0	3769

CORE DIVERSITY AND EEO TRAINING (All Modalities)													
TOTAL CORE EEO TRAINING ALL MODALITIES: E-Learning & Instructor-led training	867	85	1119	0	2071								
Everybody Matters: EEO and Diversity & Inclusion Training for NYC Employees	182	36	636	0	854								
Administered by DCAS [Copy data from DCAS Learning & Development report in this row. ENTER ALL ZEROS. Do not leave blank.]	182	36	636		854								
Administered by Agency [Enter data from internal training in this row] NOTE: Completions from DCAS-provided training count towards agency compliance for these mandated trainings.					0								

ALL EEO-RELATED TRAINING (ALL MODALITIES)	1st Qtr (July - Sept. 2022)	2nd Qtr (Oct Dec. 2022)	3rd Qtr (Jan Mar. 2023)	4th Qtr (April - June 2023)	YEAR TO DATE			
2. Sexual Harassment Prevention	476	35	3	0	514			
Administered by DCAS [Copy data from DCAS Learning & Development report in this row. ENTER ALL ZEROS. Do not leave blank.]	476	35	3		514			
[Data Entry BLOCKED]	NOTE: SHP training curriculum that is approvided to DCAS. TSHP training that is	0						
3. IgbTq: The Power of Inclusion	205	13	474	0	692			
Administered by DCAS [Copy data from DCAS Learning & Development report in this row. ENTER ALL ZEROS. Do not leave blank.]	205	13	474		692			
Administered by Agency [Enter data from internal training in this row] NOTE: Completions from DCAS-provided training count towards compliance for these mandated trainings.					0			
4. Disability Awareness & Etiquette	4	1	6	0	11			
Administered by DCAS [Copy data from DCAS Learning & Development report in this row. ENTER ALL ZEROS. Do not leave blank.]	4	1	6		11			
Administered by Agency [Enter data from internal training in this row]					0			

ALL EEO-RELATED TRAINING (ALL MODALITIES)	1st Qtr (July - Sept. 2022)	2nd Qtr (Oct Dec. 2022)	3rd Qtr (Jan Mar. 2023)	4th Qtr (April - June 2023)	YEAR TO DATE
ОТНЕ	R DIVERSITY AND E	EO RELATED TRAIN	NING (All Modaliti	es)	
ALL OTHER DIVERSITY & EEO RELATED TRAINING	236	1049	413	0	1698
7. New Employee Orientation (Only if it includes EEO Component)	NOTE: Do not	t make entries here if ne	w employees received Co	ORE EEO training as part o	of their onboarding
TOTAL PARTICIPANTS TRAINED	168	74	129		371
8. Structured Interviewing	N	OTE: Including Structured	d Interviewing: Utilizing F	follow-Up and Probing Qu	estions
and Unconscious Bias TOTAL PARTICIPANTS TRAINED	1				1
9. Building an Inclusive Culture: Understanding Unconscious Bias	NOTE: Do not mak	e entries here if Unconso	cious Bias was included in	n Structured Interviewing	training reported above
TOTAL PARTICIPANTS TRAINED					0
10. Disability Etiquette: Inclusive Workplace Strategies for People with Disabilities TOTAL PARTICIPANTS TRAINED					0
11. From Microaggressions					<u> </u>
to Microaffirmations					
TOTAL PARTICIPANTS TRAINED	3				3
12. Bystander Training	FULL TI	TLE: What Would Yo	u Do? An Experientia	al Approach to Being	a Bystander
TOTAL PARTICIPANTS TRAINED	43	961	252		1256
13. Other Diversity/EEO Related	Specify topic >	Supervisor Training	(EEO/Labor/Discipli	ne/Performance Eval	uations)
TOTAL PARTICIPANTS TRAINED	21	14	32		67
14. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
15. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
16. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
17. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
18. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
19. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
20. Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
ADDITIONAL TRAINING				PACE TO REPORT ADDITION	
Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0
Other Diversity/EEO Related	Specify topic >				
TOTAL PARTICIPANTS TRAINED					0

Agency: 868 DCAS

Summary Period of EEO Complaints:

01/01/2023 - 03/31/2023

																Failure t	Reasonably A	accommodate													
	TOTAL	Ir * Age	mmigratior Citizenshi Status	n Or Con ip Reco Pe	rrest, nviction ord, Or ending Case	Caregiver Status	Consumer Credit History	Cannak Use	ois Colo	Religion r Or Cree	n Disabil d	Familia ty Status	Gender Identity or Expression	Predisposing Genetic Characteristics	Gender/Sex (Including Pregnancy, Childbirth, Or Related Medical)	Status As A Veteran Or Active-Duty Military Service Member	Marital Or Partnership e Status	Nationa Origin O Ethnicity	r Or Pav	Pre-Employment Marijuana Testing	Status	Race Ir	Retaliation or Engaging n Protected Activity	Sexual S Harassment Orio	Sexual entation	Sexual and Reproductive Health Decisions	Unemployment Status	Victim of Domestic Violence, Sex Offenses And Stalking	Religion Disa	Pregnai Childbi bility Or Rela Medio	th, Violence
Complaints open at close of the period	34	4	-		-	1	-	-	3	2	2	1	-	1	6	-	1	5	1	-	-	15	5	9	1	-	-	-	-		
Complaints outstanding at close of the period	32	4	-		-	1	-	-	3	2	2	1	-	1	6	-	1	5	1	-	-	14	5	8	1	-	-	-	-		
Complaints filed during the period	2	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	1	-	-	-	-	-		
Complaints resolved during the period	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
No Probable Cause/ Unsubstantiated	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Probable Cause/Substantiated	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Withdrawn	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Mediated	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Administrative Closing	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Filed Externally	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Third Party Referral	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Complaints open at close of the period	8	1	-		-	-	-	-	-	2	3	-	-	-	1	-	-	2	-	-	-	5	4	2	-	-	-	-	-		
Complaints outstanding at close of the period	8	1	-		_	-	-	-	_	2	3	-	-	-	1	-	-	2	_	-	-	5	4	2	-	-	-	-	-		
Complaints filed during the period	-	-	-		_	-	-	-	_	-	_	-	-	-	-	-	-	-	_	-	-	_	-	-	-	-	-	-	-		
Complaints resolved during the period	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
No Probable Cause	-	_	-		_	-	-	-	_	_	_	-	-	-	-	-	-	_	_	-	-	_	-	-	-	-	-	-	-		
Probable Cause	_	_	-		_	-	-	_	_	-	_	-	-	-	-	-	-	-	_	-	-	_	-	-	-	-	-	-	-		
Withdrawn	-	_	-		_	-	-	_	_	-	_	-	-	-	-	-	-	-	_	-	-	_	-	-	-	-	-	-	-		
Mediated	-	_	-		-	-	-	-	_	-	_	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-		
Administrative Closing	-	_	-		_	-	-	_	_	-	_	-	-	-	-	-	-	-	_	-	-	_	-	-	-	-	-	-	-		
Right to Sue	-	_	-		_	-	-	-	_	-	_	-	-	-	-	-	-	-	_	-	-	_	-	-	-	-	-	-	-		
Third Party Referral	_	_	_		_	_	_	_	_	_	_	_	_	-	_	_	_	_	_	_	_	_	_	_	_	_	-	_	_	_	

^{*} The total basis of all complaints may exceed the total number of complaints

^{**} Partnership Status Discrimination ** (aka PS) was deactivated on February 24, 2022. Now new category is Marital or Partnership Status (aka MS).

Agency: 868 DC/ Summary Period of EEO Reasonable Accommodation: 01/ Number, basis and type of resolution	AS /01/2023 - 03/31/	/2023			
	Total	Disability	Pregnancy	Religion	As Victim of Domestic Violence, Sex Offence or Stalking
Reasonable Accommodations open at close of the period	28	28	-	-	-
Reasonable Accommodations filed during the period	56	46	4	6	-
Reasonable Accommodations resolved during the period	44	31	5	7	1
Granted as Requested	38	27	4	7	-
Modified Accommodation Granted	-	-	-	-	-
Denied	4	3	1	-	-
Withdrawn	1	1	-	-	-
Administratively Closed	1	-	-	-	1
Reasonable Accommodations appealed during the period	-	-	-	-	-

Summary Period of EEO Inquiry: 01/01/2 Number, basis and type of resolution	023 - 03/31/2	023									
	Total	55A PROGRAM	DISCIPLINE MATTER	EMPLOYEE BEHAVIOR	GENERAL QUESTIONS REGARDING EEO POLICIES/PR ACTICES/PRO GRAMS	HR MATTER	LEGAL MATTER	OTHER	SUPERVISOR BEHAVIOR	TRAINING	WORKFORCE REPORT
Inquiries open at close of the period	60	1	1	14	20	-	-	11	12	1	-
Inquiries filed during the period	141	-	-	9	104	1	-	15	8	4	-
Inquiries resolved during the period	110	-	-	4	91	1	-	8	2	4	-