# Proposed Consolidated Plan

2017 One-Year Action Plan



Bill de Blasio Mayor, City of New York

Carl Weisbrod





Effective as of November 16, 2016

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**Bill de Blasio** Mayor, City of New York

**Carl Weisbrod** Director, Department of City Planning



Department of City Planning 120 Broadway, New York, NY 10271

nyc.gov/planning

DCP# 16-03

## The City of New York

## PROPOSED 2017 CONSOLIDATED PLAN One-Year Action Plan

November 16, 2016

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## **Action Plan**

## **Expected Resources**

#### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City of New York has based its 2017 Anticipated Resources projections for its four formula entitlement funded programs (CDBG, HOME, ESG, and HOPWA) on the FFY2016 entitlement grant amounts as announced by HUD based on funds appropriated by Congress.

For the 2017 Program Year, the City expects to receive approximately \$260,557,209 from the four HUD formula grant programs; \$151,460,389 for CDBG, \$53,880,935 for HOME, \$41,589,978 for HOPWA, and \$13,625,907 for ESG.

With the passage of H.R. 3700 into law, which modernizes the HOPWA funding formula from cumulative AIDS cases to living with HIV/AIDS, the NYC EMSA anticipates a steady reduction in HOPWA funding over the next five years. For Grant Year 2017, the NYC EMSA forecasts a 5% cut (\$2.2M reduction) from the 2016 award amount, which is the maximum a HOPWA grantee can lose from the prior year allocation. As a result, the anticipated number of households assisted in 2017 and thereafter will be less than what was projected in the 2015 Strategic Plan's five year goals.

With regards to the (one-year) expected resources as described in 2017 Action Plan (AP-) sections AP-15, Expected Resources, and AP-20, Annual Goals and Objectives, specific priorities for funds budgeted reflect the outcome of the City Charter mandated budget process that began with community board consultations in September 2015 and ended with adoption of the budget by the City Council in June 2016. These specific allocations reflect consensus on the need to achieve the City's annual goals. Funds in the Action Plan originally budgeted in City Fiscal Year 2017 (which began on July 1, 2016) are subject to reallocation in the budget process for CFY18 (July 1, 2017). Please note that the projections in the tables should be considered as such. In no event should these initial estimates be misconstrued as a firm commitment on the part of the City to allocate these funds in the exact manner specified. If there are substantial changes, an amendment to the Consolidated Plan will be provided as described in the Citizen Participation Section.

It should be noted the expected resources do not currently contain a potential subgrant of the federal Housing Trust Fund. New York State Homes and Community Renewal controls the State's allocation and will decide on any suballocations later in 2017. If the City receives a subgrant award, it will amend its Action Plan to include the HTF funds accordingly.

#### **Priority Table**

#### Table AP-1 - Expected Resources – Priority Table

Program	Source	Uses of Funds	E	pected Amoun	t Available Year	1	Expected	Narrative Description
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Reminder of ConPlan \$	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	151,460,389	39,000,000	43,352,611	233,813,000	467,626,000	Expected Remainder Amount is calculated at \$Year2 x 2 years.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	53,880,935	0	0	53,880,935	107,761,870	The City cannot be certain what funding HUD will award in the next three years (2017- 2019). Therefore, we estimate that in each of these years the City will receive funding equal to 2016. As a result, the dollar amount in "Expected Amount Available Remainder of ConPlan" is the Year 2 entitlement grant allocation times two (2).

HOPWA	public	Permanent	41,589,978	0	0	41,589,978	77,045,434	Expected resources for
TUPWA	public		41,309,978	0	0	41,309,978	//,045,434	the next two years
	-	housing in						
	federal	facilities						(2018-2019) are
		Permanent						unclear after H.R 3700
		housing						became law on July
		placement						29th, 2016. With the
		Short term or						modernization of the
		transitional						HOPWA formula, the
		housing						NYC EMSA anticipates a
		facilities						5% loss of funding
		STRMU						annually over the next
		Supportive						five years. Since H.R
		services						3700 includes a cap on
		TBRA						losses to 5%, the NYC
								EMSA estimates that
								the "Expected Amount
								Available Remainder of
								ConPlan" is the Year 3
								entitlement grant
								allocation minus a 5%
								cut, and a 5% cut every
								year thereafter for a
								, total amount of \$77M.
ESG	public	Conversion	13,625,907	0	0	13,625,907	40,877,721	Expected Remainder
	-	and rehab for	-,,	-	-	-,	-,- ,	Amount is calculated at
	federal	transitional						\$Year2 x 3 years.
		housing						· · · · · · · · · · · · · · · · · · ·
		Financial						
		Assistance						
		Overnight						
		shelter						
		Rapid re-						
		housing (rental						
		assistance)						
		assistance						
				THE CITY C	OF NEW YORK			AP-3

		Rental Assistance Services Transitional housing						
Competitive McKinney- Vento Homeless Assistance Act	public - federal	Permanent housing in facilities Supportive services Transitional housing Other	104,945,359	0	0	104,945,359	314,836,077	Annual allocation was determined from awarded Tier 1 and Tier 2 for FY2014 Competition grants and the 2014 Planning Grant. Expected Remainder Amount is calculated at \$Year2 x 3 years.
LIHTC	public - state	Acquisition Multifamily rental new construction Multifamily rental rehab	12,500,000	0	0	12,500,000	50,000,000	The Low Income Housing Tax Credit is a means by which the federal government provides funding, indirectly, for the construction and rehabilitation of low- income housing. Developers (and their investors) who build developments or rebuild buildings and rent to a specified percentage of low-income tenants, receive a credit against their federal income taxes. By federal statue, eligible projects must target at minimum 20 percent of the units to households earning less

I	1	
		than 50 percent of the
		median income or in New
		York City at least 25
		percent of its units to
		households earning less
		than 60 percent of the
		median. There are two
		types of tax credits, 4%
		credits and the more
		valuable 9% credits. The
		4% credits are available
		to projects that are
		financed through private
		activity bonds while the
		9% credits are awarded
		through a competitive
		process. To obtain 9%
		credits developers must
		apply to the state housing
		agency in which their
		project is located, which
		decides which projects
		will receive the limited
		pool of tax credits
		allocated to their state.
		The State of New York
		delegates a portion of its
		allocation authority to
		the New York City
		Department of Housing
		Preservation and
		Development. HPD
		received approximately
		\$12.5 million in 2015
		credit authority to be
		allocated during the 2014
		funding round. Since the

I		[]		Chatta Divisiona (11)
				State Division of Housing
				and Community Renewal
				can allocate credits to
				projects in New York City
				as well as throughout the
				rest of the State,
				additional projects may
				receive credits besides
				those allocated by HPD.
				HPD has an Allocation
				Plan that specifies the
				criteria used to select
				projects for allocation.
				Points are awarded to
				those projects based on
				the degree to which they
				satisfy criteria such as
				amount of subsidy
				required, sponsorship by
				non-profit organizations,
				and housing those with
				very low income, and the
				homeless. Any developer
				can compete for tax
				credits available, and
				credits are awarded on a
				competitive basis, so it is
				impossible to know in
				advance which projects
				will receive credits in a
				given year. In practice,
				most low-income housing
				projects in New York City
				require not only tax
				credits but also additional
				public funds, such as low
				interest loans provided by

[]			
			the City. Among the
			programs likely to utilize
			the tax credit as a funding
			source in calendar year
			2017 are the Supportive
			Housing Loan Program,
			Third Party Transfer,
			Multi-Family Participating
			Loan Program, HUD
			Multi-Family, Low Income
			Program and
			Participation Loan
			Program (PLP). Typically,
			HPD's tax credit
			allocations help fund
			rehabilitation or
			construction of
			approximately 1,000 low-
			income units per year.
			For calendar year 2017
			HPD anticipates these
			aforementioned
			programs will be applying
			to provide the same
			amount of units sought in
			2016. New York City
			cannot be certain what
			funding New York State
			will award the City in the
			next two years (2018-
			2019). Therefore, we
			estimate that in each of
			these years the City will
			receive funding equal to
			2016. As a result, the
			dollar amount in
			"Expected Amount

								Available Remainder of ConPlan" is the Year 2 credit allocation times two (2).
Section 8	public - federal	Rental Assistance	401,625,000	0	0	401,625,000	1,219,671,200	HPD was obligated continued funding annually of \$401.3M for CY2016. Furthermore, HPD projects supplementary annual funding of \$12.2M. The total projected amount is \$406.5M.
Other - Neighborhood Housing Services Revolving Loan	private	Homeowner rehab	176,000	0	0	176,000	352,000	Neighborhood Housing Services (NHS) is a nationwide nonprofit organization. The aim of the program is to support neighborhood revitalization through housing preservation. NHS of New York City and its divisional offices provide below-market- rate interest financing to low- and moderate- income homeowners for the moderate rehabilitation of one- to four-family houses. A Revolving Loan Fund (RLF) has been established through prior years' CDBG allocations. The loan fund only

			consists of program
			income in the form of
			loan repayments and
			interest from notes
			receivable. The program
			is not receiving a new
			allocation in 2017. The
			balance of the revolving
			loan fund on 6/30/16 was
			\$132,867. Program
			income during 2017 is
			projected to be \$43,336.
			The revolving loan fund
			balance and program
			income (\$176,203
			rounded to \$176,000) will
			be used to fund new
			loans and administrative
			costs during 2017.
			Through this program,
			NHS operates a variety of
			loan programs, which are
			described below. The
			standards for these loans
			are approved by the
			Department of Housing
			Preservation and
			Development. A)
			Emergency Repair Loans:
			loans not exceeding
			\$10,000 that are needed
			to correct an immediate
			threat to the health and
			safety of the occupants of
			the subject building or to
			perform lead paint
			remediation anywhere in

	New York City. B)
	Revolving Loan Fund
	(RLF) Core Loans: loans
	made to borrowers
	citywide. In order to
	qualify for a loan the
	borrower's annual
	income must be at or
	below 80% of the Area
	Median Income, currently
	\$72,500 for a family of
	four. Homeowners may
	borrow up to \$30,000 per
	dwelling unit. NHS also
	leverages CDBG funds
	with private funds in
	order to maximize the
	productivity of the RLF
	Core Loan Program. C)
	Home Improvement
	Program (HIP) Option
	Loans: Homeowners who
	have been turned down
	for a City-sponsored
	Home Improvement Loan
	due to their insufficient
	income or credit history
	are eligible to apply.
	Homeowners may
	borrow a maximum of
	\$30,000 at below-market
	rates. Additionally, the
	borrowers' annual
	income must be at or
	below 80% of the Area
	Median Income. The
	main office of NHS is

								located at 307 West 36th Street in Manhattan (phone: 212-519-2500). Neighborhood offices are located at the following locations: 1451 East Gun Hill Road, Bronx; 848 Concourse Village West, Bronx; 1012 Gates Avenue, Brooklyn; 2806 Church Avenue, Brooklyn; and 60-20 Woodside Avenue, Queens.
Other -	public	Homeowner	4,213,876,0	0	0	4,213,876,0	0	This is the full value of
Community	-	rehab	00			00		New York City's CDBG-
Development	federal	Housing						DR allocation. The City
Block Grant-		Public						does not receive CDBG-
Disaster		Improvements						DR funds annually.
Recovery		Public Services						
(CDBG-DR)								

## Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HPD City Funds -- Calendar 2017

#### HPD Capital Matching Federal Funds

HPD's total capital budget for calendar year 2017 from all funding sources (including HUD) is approximately \$852,465,000. Of that amount \$821,259,000 comes from the City. Of the City funds, \$145,648,000 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining \$675,611,000 of City funds are used in programs that do not receive Federal funds.

The City uses a portion of this \$145,648,000 figure to meet its 12.5% requirement to match HOME funds, in addition to using the appraised value of tax exemptions. The latest full year for which match data are available indicate that the City's match was \$71,740,856 as reported in the FY 2015 Match Report, published in the 2015 Consolidated Plan Annual Performance Report (APR). The City thus exceeded the 12.5% minimum. Estimates for next year's match amount and the portion constituting the cash value of Capital funds are not available at this time.

#### HPD Expense Matching Federal Funds

HPD's total expense budget for calendar year 2017 from all funding sources (including HUD) is approximately \$1,074,440,460. Of that amount approximately \$176,883,143 comes from the City (tax levy, Inter-Fund Agreement (IFA), and Intra-City). Of the City funds, approximately \$57,955,877 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining approximate \$118,927,266 of City funds are used in programs that do not receive Federal funds.

#### HPD Capital Without Federal Funds

In Calendar Year 2017, HPD expects to budget approximately \$675,611,000 in programs that receive no Federal funds.

#### HPD Expense Without Federal Funds

In Calendar Year 2017 HPD expects to budget approximately \$118,927,266 in programs that receive no Federal funds.

#### HPD Capital and Expense

As the primary housing agency in the City of New York, HPD has used both City capital and tax levy funds to develop housing programs to address the needs of low-and moderate-income households. Although the funds received from the federal government are an essential element in the City's housing policy, HPD has created over 30 housing programs with no direct federal funds for the purposes of increasing housing production and maintaining the existing housing stock through the following activities: new construction, substantial and moderate rehabilitation, code enforcement, operating and maintenance costs, planning and administration, homeless prevention, infrastructure improvements, homeless assistance, rental assistance and other activities.

#### Non-federally funded HPD Programs

• Housing Rehabilitation Loan Program (HRP)

- HUD Multifamily Program
- Participation Loan Program (PLP)
- Green Rehabilitation Program
- HPD Green Program
- Third Party Transfer Program (TPT)
- Extremely Low and Low Income Affordability (ELLA)
- Mixed Income Program (Mix & Match)
- Middle Income Program (M2)
- Neighborhood Construction Program (NCP)
- Home Improvement Program (HIP)
- Housing Education Program (HEP)
- Inclusionary Housing Program
- Nehemiah Gateway Estates at Spring Creek
- New Infill Homeownership Opportunities Program (NIHOP)
- Senior Citizen Home Assistance Program (SCHAP)
- Neighborhood Housing Services Loan Program (NHS)
- Taxable "80/20" Program
- Tenant Support Services
- Urban Renewal Associated Costs
- Multifamily Homeownership Program
- Our Space Initiative
- NYCHA Program
- Queens West/Hunters Point South
- Small Homes–Large Sites
- Small Homes–Scattered Sites
- Small Homes–NYCHA Program
- Year 15/Low-Income Housing Tax Credit Program (LIHTC)
- Mortgage Assistance Program

#### **Emergency Solutions Grant Matching Funds**

The City of New York provides a dollar for dollar match to the ESG award through City Tax Levy funds. In addition to the required matching funds, the City of New York provides additional City Tax Levy expense and capital funds that are used for family facilities and for overall agency administration. DHS also receives funding through Federal Temporary Assistance to Needy Families (TANF) and Homeless Assistance Funds from the State of New York, which are used for both single adult and family facilities and programs. A combination of all funding sources is dedicated to addressing the needs of homeless single adults and families and overall agency administration.

#### HOPWA Matching Funds

The City of New York invests in affordable and decent housing for low-income PLWHA. This commitment is evidenced by the fact that in 2015, for every HOPWA dollar spent, the City leveraged \$9.95 for a total of \$467,920,522. HOPWA dollars were combined with other federal resources, as well as State and City funding, to support HIV/AIDS housing and other services. HASA used City Tax Levy and matching State and federal dollars to fund case management and housing services as well as medical assistance,

homecare, and homemaking services. HOPWA funds distributed to community-based organizations by DOHMH augmented City and State-funded services to persons with mental illness and HIV/AIDS. Almost all of the programs funded through DOHMH received in-kind and donations from the community based organizations providing their HOPWA-funded services.

### Annual Goals and Objectives

#### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### **Goals Summary Information**

#### Table AP-2 – Goals Summary

Sort	Goal Name	Start	End	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Order		Year	Year					
1	Independent	2015	2019	Public		Administration -	CDBG:	Public service activities
	living for the			Housing		CDBG	\$675,000	other than Low/Moderate
	elderly and			Non-		Public Housing		Income Housing Benefit:
	disabled			Homeless				4197 Persons Assisted
				Special Needs				
2	Increase	2015	2019	Non-		Administration -	CDBG:	Rental units rehabilitated:
	accessible hsg			Homeless		CDBG	\$201,000	4 Household Housing Unit
	for people			Special Needs		Housing - Privately-		Homeowner Housing
	w/disabilities					Owned		Rehabilitated: 6 Household
								Housing Unit
3	Make the City	2015	2019	Non-		Administration -	CDBG:	Public service activities
	more livable			Homeless		CDBG	\$151,000	other than Low/Moderate
	for ppl			Special Needs		Non-Housing		Income Housing Benefit:
	w/disabilities					Community		260000 Persons Assisted
						Development/Public		
						Services		
4	Prevent long-	2015	2019	Homeless		Administration -	CDBG:	Public service activities
	term					CDBG	\$16,308,000	other than Low/Moderate
	displacement					Homelessness -		Income Housing Benefit:
	and					Emergency Shelter		935 Persons Assisted
	homelessness							Homeless Person
								Overnight Shelter: 3450
								Persons Assisted

5	Reduce housing discrimination Perform housing market	2015 2015	2019 2019	Fair Housing	Administration - CDBG Housing - Fair Housing Administration - CDBG	CDBG: \$377,000 CDBG: \$10,626,000	
8	analysis Create Affordable Housing - New Construction	2015	2019	Affordable Housing	Housing - Planning Housing - New Construction	HOME: \$27,492,842	Rental units constructed: 300 Household Housing Unit
9	Return foreclosed housing to private ownership	2015	2019	Affordable Housing	Administration - CDBG Housing - Affordable Housing	CDBG: \$18,969,000	Housing Code Enforcement/Foreclosed Property Care: 2716 Household Housing Unit
10	Reduce homelessness among low- income PLWHA	2015	2019	Affordable Housing Homeless Non- Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$41,589,978	Tenant-based rental assistance / Rapid Rehousing: 192 Households Assisted Housing for People with HIV/AIDS added: 1500 Household Housing Unit HIV/AIDS Housing Operations: 500 Household Housing Unit
11	Increase housing stability among low-income PLWHA	2015	2019	Affordable Housing Non- Homeless Special Needs	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$41,589,978	Tenant-based rental assistance / Rapid Rehousing: 192 Households Assisted Housing for People with HIV/AIDS added: 1500 Household Housing Unit

12	Promote access to care among low- income PLWHA	2015	2019	Affordable Housing Non- Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$41,589,978	HIV/AIDS Housing Operations: 500 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 192 Households Assisted Housing for People with HIV/AIDS added: 1500 Household Housing Unit HIV/AIDS Housing
13	Prevent	2015	2019	Affordable		Housing - HOME	HOME:	Operations: 500 Household Housing Unit Tenant-based rental
19	Displacement and Reduce Cost Burdens- TBRA	2013	2013	Housing		Tenant-Based Rental assistance	\$18,000,000	assistance / Rapid Rehousing: 1250 Households Assisted
14	Create New Homeownershi p Opportunities- Downpymnt	2015	2019	Affordable Housing		Housing - Homeownership assistance (Downpayment)	HOME: \$3,000,000	Direct Financial Assistance to Homebuyers: 200 Households Assisted
15	Preserve and improve occupied private housing	2015	2019	Private Housing	Code Enforcement Area: Mott Haven/ Hunts Point Bx Morrisania/ East Tremont Bx Highbridge/ South Concourse Bx University Heights/ Fordham Bx Kingsbridge Heights/ Mosholu Bx Riverdale/ Kingsbridge	Administration - CDBG Housing - Privately- Owned	CDBG: \$95,790,000	Rental units rehabilitated: 60251 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 885000 Household Housing Unit

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					Bx Soundview/ Parkchester/Throggs Neck/Co-op City Bx Pelham Parkway Bx Williamsbridge/ Baychester Bx Williamsburg/			
					Greenpoint/Bedford Stuyvesant Bk Bushwick Bk East New York/Starrett City Bk Park Slope/Carroll			
					Gardens/Sunset Park Bk North Crown Heights/ Prospect Heights Bk South Crown Heights Bk			
					Borough Park Bk Flatbush/ Sheepshead Bay/Gravesend Bk Brownsville/Ocean Hill Bk			
					Lower East Side/ Chinatown Mn Morningside/Hamilton Heights Mn			
					Central Harlem Mn East Harlem Mn Washington Heights/ Inwood Mn			
16	Homeless	2015	2019	Homeless	Jamaica Qn Rockaways Qn East Flatbush Bk	Homeless	ESG:	Homelessness Prevention:
10	Prevention (ESG)	2013	2019	1011101055		Prevention - ESG	\$4,679,363	5200 Persons Assisted

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					Veterans Homelessness - ESG		
17	Provide enrichment	2015	2019	Non-Housing Community	Administration - CDBG	CDBG: \$5,605,000	Public service activities other than Low/Moderate
	activities to			Development	Non-Housing		Income Housing Benefit:
	low/mod areas				Community		16800 Persons Assisted
					Development/Public		
					Services		
18	Provide safe,	2015	2019	Non-Housing	Administration -	CDBG:	Public Facility or
	accessible			Community	CDBG	\$1,921,000	Infrastructure Activities
	senior centers			Development	Non-Housing		other than Low/Moderate
					Community		Income Housing Benefit:
					Development/Pub.		8660 Persons Assisted
					Facilities		
19	Promote	2015	2019	Non-Housing	Administration -	CDBG:	Public service activities
	justice for			Community	CDBG	\$3,246,000	other than Low/Moderate
	victims of			Development	Non-Housing		Income Housing Benefit:
	crime and				Community		120000 Persons Assisted
	abuse				Development/Public		
					Services		
20	Reduce	2015	2019	Homeless	Administration -	CDBG:	Homeless Person
	homelessness				CDBG	\$4,098,000	Overnight Shelter: 10115
					Homelessness -		Persons Assisted
					Emergency Shelter		
					Homelessness -		
					Outreach (ESG-CDBG		
					COMBINED)		
21	Provide	2015	2019	Non-Housing	Administration -	CDBG:	Public service activities
	recreational			Community	CDBG	\$7,554,000	other than Low/Moderate
	activities for			Development	Non-Housing		Income Housing Benefit:
	low/mod				Community		16943109 Persons Assisted
	people				Development/Public		
					Services		

22	Provide	2015	2019	Non-Housing	Administration -	CDBG:	Public service activities
	community			Community	CDBG	\$740,000	other than Low/Moderate
	green space			Development	Non-Housing		Income Housing Benefit:
	through			-	Community		105000 Persons Assisted
	gardens				Development/Public		
	-				Services		
23	Promote	2015	2019	Affordable	Administration -	CDBG:	
	community			Housing	CDBG	\$16,105,000	
	development			Non-Housing	Non-Housing		
	through			Community	Community		
	planning			Development	Development/Planni		
					ng		
24	Homeless	2015	2019	Homeless	Chronic	ESG:	Public service activities
	Outreach (ESG)				Homelessness - ESG	\$781,950	other than Low/Moderate
					Homelessness -		Income Housing Benefit:
					Outreach (ESG-CDBG		600 Persons Assisted
					COMBINED)		
					Veterans		
					Homelessness - ESG		
25	Emergency	2015	2019	Homeless	Chronic	ESG:	Homeless Person
	Shelter &				Homelessness - ESG	\$7,393,594	Overnight Shelter: 12100
	Essential				Emergency Shelter		Persons Assisted
	Services (ESG)				and Essential		
					Services - ESG		
					Veterans		
					Homelessness - ESG		
26	Provide day	2015	2019	Non-Housing	Administration -	CDBG:	Public service activities
	care services to			Community	CDBG	\$2,963,000	other than Low/Moderate
	low/mod			Development	Non-Housing		Income Housing Benefit:
	households				Community		206 Persons Assisted
					Development/Public		
					Services		

27	Reduce hunger	2015	2019	Non-Housing	Non-Housing	CDBG:	Public Facility or
				Community	Community	\$10,223,000	Infrastructure Activities
				Development	Development/Pub.		other than Low/Moderate
					Facilities		Income Housing Benefit:
					Non-Housing		45992 Persons Assisted
					Community		Public service activities
					Development/Public		other than Low/Moderate
					Services		Income Housing Benefit:
							18763 Persons Assisted
28	Maintain	2015	2019	Non-	Administration -	CDBG:	Public service activities
	habitability for			Homeless	CDBG	\$362,000	other than Low/Moderate
	elderly			Special Needs	Housing - Privately-		Income Housing Benefit:
	homeowners				Owned		1950 Persons Assisted
29	Increase	2015	2019	Non-Housing	Administration -	CDBG:	Other: 4 Other (Areas
	capacity of			Community	CDBG	\$292,000	Assisted)
	local arts			Development	Non-housing		
	organizations				Community		
					Development/Capaci		
					ty Bldg		
30	Preservation of	2015	2019	Non-Housing	Administration -	CDBG:	Facade treatment/business
	historic			Community	CDBG	\$686,000	building rehabilitation: 1
	buildings and			Development	Housing - Residential		Business
	areas				Historic Preservation		Homeowner Housing
					Non-Housing		Rehabilitated: 4 Household
					Community		Housing Unit
					Development/Planni		
					ng		
					Non-housing		
					Community		
					Development/Non-		
					ResiHistPrsr		
31	Revitalize the	2015	2019	Non-Housing	Administration -	CDBG:	Public service activities
	Bronx River			Community	CDBG	\$205,000	other than Low/Moderate
				Development	Non-Housing		
					THE CITY OF NEW YORK		AP-21

	and the adjacent area				Community Development/Public Services		Income Housing Benefit: 244000 Persons Assisted
32	Provide safe learning environment in City schools	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Pub. Facilities	CDBG: \$4,500,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 147295 Persons Assisted
33	Improve sanitary conditions throughout the City	2015	2019	Non-Housing Community Development Vacant Lots	Administration - CDBG Non-Housing Community Development/Planni ng Non-housing Community Development/Interi m Assist	CDBG: \$20,565,000	Other: 2966 Other (Vacant Lots)
34	Reduction of blighted properties	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Cleara nce	CDBG: \$4,800,000	Buildings Demolished: 35 Buildings
35	Improve literacy of low- skilled adults	2015	2019	Non-Housing Community Development	Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$1,561,000	Public service activities other than Low/Moderate Income Housing Benefit: 1730 Persons Assisted

36	Facilitate small	2015	2019	Non-Housing	Administration -	CDBG:	Businesses assisted: 6115
	business			Community	CDBG	\$579,000	Businesses Assisted
	development			Development	Non-Housing		
	and growth				Community		
					Development/Eco		
					Development		
37	Revitalize	2015	2019	Non-Housing	Administration -	CDBG:	Businesses assisted: 13
	commercial			Community	CDBG	\$2,227,000	Businesses Assisted
	districts in			Development	Non-Housing		Other: 1 Other
	low/mod areas				Community		(Organization)
					Development/Eco		
					Development		
38	Recover and	2015	2015	Affordable	Community	CDBG-DR:	Homeowner Housing
	rebuild after			Housing	Development Block	\$4,213,876,000	Rehabilitated: 14221
	Hurricane			Public	Grant/Disaster		Household Housing Unit
	Sandy			Housing	Recovry		Jobs created/retained: 120
				Homeless			Jobs
				Non-Housing			Businesses assisted: 215
				Community			Businesses Assisted
				Development			

#### **Goal Descriptions**

#### Table AP-3 – Goal Descriptions

1	Goal Name	Independent living for the elderly and disabled
	<b>Goal Description</b>	Continue to promote long-term, community-based residential options with supportive services for the elderly and people with
		disabilities who need help with daily living activities, housekeeping, self-care, social services, and other assistance in order to
		continue to live independently in the community.
2	Goal Name	Increase accessible hsg for people w/disabilities
	<b>Goal Description</b>	Continue to fund the removal of architectural barriers in rental dwellings and owner-occupied residences, thereby helping
		people with disabilities to remain in their homes and to maintain their independence.
3	Goal Name	Make the City more livable for ppl w/disabilities

	Goal Description	Provide outreach and technical assistance to people with disabilities, landlords, tenants, and advocates in the areas of housing
	•	and housing rights.
4	Goal Name	Prevent long-term displacement and homelessness
	Goal Description	Provide emergency relocation services to tenants displaced as a result of unsafe building conditions.
5	Goal Name	Reduce housing discrimination
	Goal Description	Prevent discrimination in housing by providing fair housing counseling services, education, and assistance to effectuate
		compliance in the public and private housing markets.
6	Goal Name	Perform housing market analysis
	Goal Description	Assist in housing preservation through comprehensive housing market analysis.
8	Goal Name	Create Affordable Housing - New Construction
	Goal Description	Use HOME Program funds to increase supply of decent, affordable multi-family rental housing for income-eligible New
		Yorkers, particularly for those with special needs.
9	Goal Name	Return foreclosed housing to private ownership
	<b>Goal Description</b>	Use CDBG funds to maintain and then City funds to rehabilitate and return the stock of City-owned buildings to a range of
		responsible private owners in order to improve living conditions in these buildings while maintaining affordability for very low-
		, low-, and moderate-income tenants.
10	Goal Name	Reduce homelessness among low-income PLWHA
	Goal Description	The City will use HOPWA funds to reduce homelessness among low-income for persons living with HIV/AIDS (PLWHA) through
		the provision of supportive housing, rental assistance, and housing information services.
11	Goal Name	Increase housing stability among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable housing
		but they maintain that housing stability through the provision of support services and supportive housing.
12	Goal Name	Promote access to care among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS access and receive primary care to
		help improve health outcomes.
13	Goal Name	Prevent Displacement and Reduce Cost Burdens-TBRA
	Goal Description	Use HOME Program funds to ensure affordability for the purpose of providing decent affordable housing.
14	Goal Name	Create New Homeownership Opportunities-Downpymnt
	Goal Description	Use HOME Program funds to assist first-time homebuyers to afford down payment expense.
15	Goal Name	Preserve and improve occupied private housing
	Goal Description	Preserve and improve the existing supply of occupied privately-owned housing.
16	Goal Name	Homeless Prevention (ESG)

Goal Description	Funds will be used to prevent adult families and individuals at-risk of homelessness from entering shelter. Services will include
	family or tenant/landlord mediation, household budgeting, emergency rental assistance, and benefits advocacy.
Goal Name	Provide enrichment activities to low/mod areas
Goal Description	Provide comprehensive community development services to residents in low- and moderate-income areas through academic
	enhancement, recreational, cultural, and substance abuse prevention programs.
Goal Name	Provide safe, accessible senior centers
<b>Goal Description</b>	Improve the quality of life for senior citizens through the rehabilitation of senior centers.
Goal Name	Promote justice for victims of crime and abuse
<b>Goal Description</b>	Assist crime victims through counseling, document replacement, court services, shelter referrals, and other services.
Goal Name	Reduce homelessness
Goal Description	Support operations of adult and family shelters, street outreach services, and drop-in centers at which homeless persons
	receive services to help them return to self-sufficiency as soon as possible.
Goal Name	Provide recreational activities for low/mod people
<b>Goal Description</b>	Provide recreational opportunities to low- and moderate-income people by funding staff to coordinate and manage programs
•	at park facilities and the creation/improvement of playgrounds.
Goal Name	Provide community green space through gardens
Goal Description	Create, improve, and maintain neighborhood gardens.
Goal Name	Promote community development through planning
Goal Description	Perform citywide comprehensive community development planning to help formulate long-term development and policy
	objectives for the City.
Goal Name	Homeless Outreach (ESG)
Goal Description	Funds will be used to invest in proven strategies to reduce the number of homeless individuals on the streets. Activities will
	include canvassing for clients, engaging clients, accessing or providing emergency and crisis intervention services, assessing
	clients, crisis intervention counseling, case management, providing access to any available entitlements, benefits, housing or
	other resources, direct provision of and/or referrals and linkages to health and/or mental health services, and transportation
	of clients. There will be a specific focus on homeless veterans and chronically homeless individuals.
Goal Name	Emergency Shelter & Essential Services (ESG)
<b>Goal Description</b>	Funds will be used to support the operations of adult and family shelters. In addition to supporting general shelter operations,
•	funds will be used to provide services within the shelter like substance abuse counseling, employment services, advocacy, etc.
	There are specific services and housing placement options targeted to veterans, families with children, and chronically
	homeless individuals.
Goal Name	Provide day care services to low/mod households
	Goal Name Goal Description Goal Name Goal Description Goal Name Goal Description Goal Name Goal Description Goal Name Goal Description Goal Name Goal Description Goal Name Goal Description

	Goal Description	Support housing and economic development efforts by providing day care services so low- and moderate-income parents and
		caregivers may secure employment.
27	Goal Name	Reduce hunger
	Goal Description	Address hunger and food insecurity by expanding access to free school- and pantry-based meals.
28	Goal Name	Maintain habitability for elderly homeowners
	Goal Description	Help the elderly maintain and retain their homes through the provision of home repairs.
29	Goal Name	Increase capacity of local arts organizations
	Goal Description	Assist local arts organizations that serve low- and moderate-income areas targeted by the Mayor's Office by providing
		technical assistance to build cultural capacity of the area.
30	Goal Name	Preservation of historic buildings and areas
	Goal Description	Promote the preservation of historic residential and non-residential buildings.
31	Goal Name	Revitalize the Bronx River and the adjacent area
	Goal Description	Oversee the revitalization of the Bronx River and educate the public to be environmentally-responsible in its use.
32	Goal Name	Provide safe learning environment in City schools
	Goal Description	Provide a safe environment for NYC public school students through the prevention or removal of code violations.
33	Goal Name	Improve sanitary conditions throughout the City
	Goal Description	Promote sanitary conditions throughout the City.
34	Goal Name	Reduction of blighted properties
	Goal Description	Improve neighborhood quality through the elimination of blighted properties.
35	Goal Name	Improve literacy of low-skilled adults
	Goal Description	Improve the employment and economic opportunities for low-skilled, low-income adult New Yorkers through the provision of
		literacy and basic educational services.
36	Goal Name	Facilitate small business development and growth
	Goal Description	Facilitate small business creation, development, and growth; provide technical assistance; and maximize entrepreneurial
		development services to vendors and other micro-enterprises.
37	Goal Name	Revitalize commercial districts in low/mod areas
	Goal Description	Revitalize commercial corridors in low- and moderate-income areas.
38	Goal Name	Recover and rebuild after Hurricane Sandy
	Goal Description	

## Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Please see Module AP-55., Affordable Housing

#### AP-35 Projects - 91.220(d)

#### Introduction

The Department of Homeless Services is the recipient of the City's Emergency Solutions Grant (ESG). These funds support efforts to serve homeless and at-risk of homelessness individuals and families.

The Department of Health and Mental Hygiene (DOHMH) administers the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The Department of Housing Preservation and Development (HPD) administers the City's HOME Investment Partnership (HOME) Grant. Proposed projects funds affordable housing new construction, affordable housing rehabilitation, first-time homebuyers homeownership assistance, and tenant-based rental assistance.

The Office of Management and Budget has oversight responsibility for the Community Development Block Grant program.

(For additional information about Hurricane Sandy, the City's response, and Disaster Recovery (DR) funded programs, please visit <u>www.nyc.gov/cdbg</u> to read the current CDBG-DR Action Plan.)

1HESG17 EMERGENCY SOLUTIONS GRANT PROGRAM2Targeted Code Enforcement3Elderly Safe-at-Home Program4Beacon School Program5DFTA Senior Center Improvements Program6Safe Horizon7Homeless Outreach and Housing Placement Services8Minipools9Prospect Park Administrator's Office10Van Cortlandt Park Administrator's Office11GreenThumb12Day Care Center Services13Elderly Minor Home Repair Program14Community Arts Development Program15Landmarks Historic Preservation Grant Program16Landmarks Preservation Commission Planning17Bronx River Project18Land Restoration Program20Scorecard Program21Adult Literacy Program22Senior Resident Advisor Program23Project Open House	#	Project Name		
3       Elderly Safe-at-Home Program         4       Beacon School Program         5       DFTA Senior Center Improvements Program         6       Safe Horizon         7       Homeless Outreach and Housing Placement Services         8       Minipools         9       Prospect Park Administrator's Office         10       Van Cortlandt Park Administrator's Office         11       GreenThumb         12       Day Care Center Services         13       Elderly Minor Home Repair Program         14       Community Arts Development Program         15       Landmarks Historic Preservation Grant Program         16       Landmarks Preservation Commission Planning         17       Bronx River Project         18       Land Restoration Program         19       Neighborhood Vacant Lot Clean-Up Program         20       Scorecard Program         21       Adult Literacy Program         22       Senior Resident Advisor Program	1	HESG17 EMERGENCY SOLUTIONS GRANT PROGRAM		
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<ul> <li>8 Minipools</li> <li>9 Prospect Park Administrator's Office</li> <li>10 Van Cortlandt Park Administrator's Office</li> <li>11 GreenThumb</li> <li>12 Day Care Center Services</li> <li>13 Elderly Minor Home Repair Program</li> <li>14 Community Arts Development Program</li> <li>15 Landmarks Historic Preservation Grant Program</li> <li>16 Landmarks Preservation Commission Planning</li> <li>17 Bronx River Project</li> <li>18 Land Restoration Program</li> <li>19 Neighborhood Vacant Lot Clean-Up Program</li> <li>20 Scorecard Program</li> <li>21 Adult Literacy Program</li> <li>22 Senior Resident Advisor Program</li> </ul>	6	Safe Horizon		
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21       Adult Literacy Program         22       Senior Resident Advisor Program	19	Neighborhood Vacant Lot Clean-Up Program		
22 Senior Resident Advisor Program	20	Scorecard Program		
	21	Adult Literacy Program		
23 Project Open House	22	Senior Resident Advisor Program		
	23	Project Open House		

#### Table AP-4 – Project Information

24	Housing Information and Education		
25	HPD Emergency Shelters		
26	HPD Fair Housing Services Program		
27	Housing Policy Analysis and Statistical Research		
28	HPD Administration		
29	Rent Guidelines Board Support Staff		
30	Alternative Enforcement Program		
31	7A Program		
32	Emergency Repair Program		
33	Primary Prevention Program		
34	Litigation		
35	Neighborhood Preservation Consultants		
36	DCP Information Technology		
37	DCP Comprehensive Planning		
38	NYC Business Solutions		
39	Avenue NYC		
40	CDBG Administration		
41	Code Violation Removal in Schools		
42	Demolition Program		
43	HPD Affordable Housing Development Program		
44	HomeFirst Down Payment Assistance Program		
45	HOME Tenant-Based Rental Assistance (TBRA)		
46	Maintenance and Operation of Tax-Foreclosed Housing		
47	DOE School Kitchen Renovations Program		
48	DHS Homeless Services		
49	Pelham Bay Park Administrator's Office		
50	2017-2020 City of New York NYH17F001 (DOHMH-DC)		
51	2017-2020 Rockland County Office of Community Development NYH17F001 (RCOCD)		
52	2017-2020 PathStone, Inc. NYH17F001 (PathStone)		
53	2017-2020 Regional Economic Community Action Program NYH17F001 (RECAP)		
54	2017-2020 Ocean County Board of Social Services NYH17F001 (OCBSS)		
	2017-2020 Township of Woodbridge Department of Planning and Development NYH17F001		
55	(TWDPD)		
56	2017-2020 Monmouth County Division of Social Services NYH17F001 (MCDSS)		
57	2017-2020 Lifting Up Westchester NYH17F001 (LUW)		
58	Schoolyards To Playgrounds		

## Projects

#### **AP-38 Projects Summary**

#### **Project Summary Information**

#### Table AP-5 – Project Summary

1	Project Name	HESG17 EMERGENCY SOLUTIONS GRANT PROGRAM
	Goals Supported	Homeless Prevention (ESG)
		Homeless Outreach (ESG)
		Emergency Shelter & Essential Services (ESG)
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
		Homeless Prevention - ESG
		Emergency Shelter and Essential Services - ESG
		Veterans Homelessness - ESG
		Chronic Homelessness - ESG
	Funding	ESG: \$13,625,907
	Description	DHS is the recipient for ESG funding. These funds are used to serve individuals and families who are homeless
		or at-risk of becoming homeless. These funds are used to provide the following services: Emergency Shelter &
		Essential Services, Street Outreach, and Homeless Prevention.
	Estimate the number	Homeless Persons Overnight shelter: 12,100 Assisted; Homelessness Prevention: 5,200 Assisted; Homeless
	and type of families that	Outreach: 600 Assisted.
	will benefit from the	
	proposed activities	
	Location Description	ESG-funded Homeless Prevention, Emergency Shelter and Street Outreach services and activities are
		provided citywide.
	Planned Activities	Carry out homeless prevention services, conduct homeless outreach, provide shelter and essential services to
		homeless individuals and families.
2	Project Name	Targeted Code Enforcement
	Target Area	Code Enf. Mott Haven/Hunts Point Bx
		Code Enf. Morrisania/East Tremont Bx
		Code Enf. Highbridge/South Concourse Bx

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	Code Enf. University Heights/Fordham Bx
	Code Enf. Kingsbridge Heights/Mosholu Bx
	Code Enf. Riverdale/Kingsbridge Bx
	Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx
	Code Enf. Pelham Parkway Bx
	Code Enf. Williamsbridge/Baychester Bx
	Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk
	Code Enf. Bushwick Bk
	Code Enf. East New York/Starrett City Bk
	Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk
	Code Enf. North Crown Heights/Prospect Heights Bk
	Code Enf. South Crown Heights Bk
	Code Enf. Borough Park Bk
	Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk
	Code Enf. Brownsville/Ocean Hill Bk
	Code Enf. Lower East Side/Chinatown Mn
	Code Enf. Morningside/Hamilton Heights Mn
	Code Enf. Central Harlem Mn
	Code Enf. East Harlem Mn
	Code Enf. Washington Heights/Inwood Mn
	Code Enf. Jamaica Qn
	Code Enf. Rockaways Qn
	Code Enf. East Flatbush Bk
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$34,047,000
Description	CD funds pay for Housing Inspectors and personnel who perform Code-related activities.
Estimate the number	For 2017, the program anticipates that it will issue Housing Code violations affecting an estimated 650,000
and type of families that	units of rental housing.
will benefit from the	
proposed activities	
Location Description	Target areas are deteriorating or deteriorated residential neighborhoods with at least 51 percent of the
	population at or below 80 percent of the Area Median Income.

Planned Activities	CD funds are used by HPD for code enforcement initiatives in deteriorated and deteriorating neighborhoods
	where 51 percent of the population is at or below 80 percent of the Area Median Income. HPD has
	designated areas in the City as deteriorated or deteriorating, each of which exhibits at least one of the
	following characteristics of deterioration:
	<ul> <li>15 percent or more occupied rental units in dilapidated multiple dwellings; or</li> </ul>
	• 15 percent or more occupied rental units in multiple dwellings with three or more building defects; or
	<ul> <li>15 percent or more occupied rental units in multiple dwellings with three or more maintenance deficiencies.</li> </ul>
	In most cases, the areas line up exactly with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey.
	Tenants call 311 or use 311ONLINE to lodge their complaints regarding conditions that violate the New York City Housing Maintenance Code or the New York State Multiple Dwelling Law. The 311 operators work for the Department of Information Technology and Telecommunications (DoITT) and are CD-funded under the Targeted Code Enforcement program for the time they spend on CD-eligible housing complaint calls from these areas.
	CD funds are used by HPD to provide for housing inspectors, clerical staff, and personnel who perform code- related activities in CD-eligible areas for the Division of Code Enforcement. Additionally, CD funds are used to enforce compliance with the Multiple Dwelling Registration (MDR) process, which requires that owners of all multiple dwellings and one- and two-family dwellings where the owner does not live on the premises register their property annually with the City. MDR is a pivotal step in the code enforcement and emergency repair process. Without the registration requirement, HPD would be unable to contact owners or managing agents regarding complaints, Notices of Violation, or emergency repairs.
	With the exception of the Lead-Based Paint Hazard Inspection Unit, the Proactive Enforcement Bureau, and those working under the Alternative Enforcement Program, all Division of Code Enforcement units are approximately 75 percent CD-funded. This percentage is based on a HUD-approved cost allocation plan for the time that inspectors spend on housing complaints in CD-eligible areas.
	CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions for which the Division of Code Enforcement has cited Class "C" violations, the Emergency Repair Program will make the necessary repairs. The City will also undertake full

	system(s) replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the Multiple Dwelling Law and the Housing Maintenance Code. Revenue is generated when owners of multiple-unit dwellings pay fees related to registering their buildings with HPD as well as for heat and hot water violations and for administrative fees related to the violations. This revenue is cost-allocated between CD and tax levy to reflect those owners whose properties are within
	the CD targeted areas and those outside.
•	Elderly Safe-at-Home Program
	Independent living for the elderly and disabled
Needs Addressed	Public Housing
Funding	CDBG: \$225,000
Description	The program uses trained paraprofessionals to educate elderly tenants and tenants with disabilities on anti- crime tactics.
Estimate the number	For 2017, the program anticipates that it will serve 2,422 individuals.
	These convises are provided to residents in the following four developments in the South Prenw
Location Description	These services are provided to residents in the following four developments in the South Bronx: • NYCHA Butler Houses: 1402 Webster Avenue, Bronx
	NYCHA Butter Houses: 1402 Webster Avenue, Bronx     NYCHA Courtlandt and Jackson Houses: 799 Courtlandt Avenue, Bronx
	NYCHA Coultiand: and Jackson Houses. 799 Coultiand: Avenue, Biolix     NYCHA Morris Houses: 3663 Third Avenue, Bronx
Planned Activities	This program provides comprehensive crime prevention services, crisis intervention, and general crime victim
	assistance to combat crime perpetrated against elderly and non-elderly persons with disabilities that live in
	NYCHA developments in the South Bronx. The goal of the program is to provide maximum services geared to enhance the general quality of life of these residents; improve their safety and security; and enhance their
	health and well-being in order to enable them to live independently in their homes. The program offers
	workshops on entitlements, health maintenance, and nutrition, and disseminates information on crime
	prevention, safety and security, and court proceedings through the periodic distribution of pamphlets and
	through regularly scheduled meetings at program sites. Residents in need of crime victim assistance are
	identified and referred to a host of community-based and City agencies for a continuum of social services.
	Monitoring of the health, safety, and well-being of residents is also ongoing.
Proiect Name	Beacon School Program
	Description Estimate the number and type of families that will benefit from the proposed activities Location Description

Goals Supported	Provide enrichment activities to low/mod areas
Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$5,605,000
Description	The Beacon School Program provides comprehensive services to youth and community residents. Each schoo has an advisory council comprised of community residents and officials to ensure community ownership and support.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will serve 16,800 individuals.
Location Description	<ul> <li>CD-funded Beacon Schools are located at the following addresses: <ol> <li>I.S. 117 - 1865 Morris Avenue, Bronx</li> <li>School of Performing Arts - 977 Fox Street, Bronx</li> <li>J.H.S. 50 - 183 South 3rd Street, Brooklyn</li> <li>J.H.S. 218 - 370 Fountain Avenue, Brooklyn</li> <li>P.S./I.S. 323 - 210 Chester Street, Brooklyn</li> <li>I.S. 271 - 1137 Herkimer Street, Brooklyn</li> <li>J.H.S. 291 - 231 Palmetto Street, Brooklyn</li> <li>M.S. 562 - 125 Covert Street, Brooklyn</li> <li>John Ericsson Middle School 126 - 424 Leonard Street, Brooklyn</li> <li>Dr. Susan S. McKinney Secondary School of the Arts - 101 Park Avenue, Brooklyn</li> <li>M.S. 328 - 401 West 164th Street, Manhattan</li> <li>P.S. 43 - 160 Beach 29th Street, Queens</li> <li>I.S. 10 - 45-11 31st Avenue, Queens</li> </ol> </li> </ul>
Planned Activities	The Beacon School Program provides comprehensive services to youth and community residents. Services are provided along major core service areas that include: Academic Enhancement, Life Skills, Career Awareness/School-to-Work Transition, Civic Engagement/Community Building, Recreation/Health and Fitness, and Culture/Art. The core areas are delivered through three distinct activities: structured, drop-in, and community events. Typical program activities include homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. Beacons operate services for youth and community residents year round. All Beacons are required to operate a minimum of 42 hours a week over six days, in the afternoons and evenings, on weekends, school holidays,

		<ul> <li>and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week,</li> <li>Monday through Friday. All Beacons have an Advisory Council consisting of community residents, principals,</li> <li>local police officers, and program participants to foster and enhance communication among all stakeholders</li> <li>and improve community resources.</li> <li>CD funds support 14 schools, which serve low- and moderate-income areas, and one DYCD staff-member that oversees the program.</li> </ul>
5	Project Name	DFTA Senior Center Improvements Program
	Goals Supported	Provide safe, accessible senior centers
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,921,000
	Description	CD funds are used for the renovation of the physical plant and the rectification of code violations in senior
		centers.
	Estimate the number	For 2017, the program anticipates that it will complete projects at six facilities serving an estimated 8,660
	and type of families that	seniors
	will benefit from the	
	proposed activities	
	Location Description	The following is a list of possible sites where work may take place in 2017.
		Bronx
		BronxWorks Heights Neighborhood Senior Center, 200 West Tremont Avenue
		East Concourse Senior Center, 236 East Tremont Avenue
		PSS Highbridge Senior Center, 1181 Nelson Avenue
		SEBCO Mt. Carmel, 2405 Southern Boulevard
		Brooklyn
		Albany Senior Center, 196 Albany Avenue
		AMICO, 5901 13th Avenue
		BCA Neighborhood Senior Center, 545 60th Street
		CCNS Northside Neighborhood Senior Center, 179 North 6th Street
		CCNS Pete McGuinness Senior Center, 715 Leonard Street
		CCNS St. Charles Jubilee Senior Center, 55 Pierrepont Street
		Fort Greene Hazel Brooks, 951 Ocean Avenue
		Fort Greene Remsen Senior Center, 3304 Clarendon Road
		Fort Greene Stuyvesant Heights Senior Center, 69 MacDonough Street

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	Goals Supported	Promote justice for victims of crime and abuse
6	Project Name	Safe Horizon
6	Durte de Nie	allocation will be used for consultant services.
		accessibility for the disabled; and security and elevator improvements. Approximately 20 percent of the total
		ceiling and roof rehabilitation; kitchen upgrades; bathroom renovations; rewiring; floor replacement;
		extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement;
		emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire
		centers. Activities may include relocating centers; plumbing upgrades; the installation of lighting and
	Planned Activities	CD funds are used for the acquisition, renovation, and the rectification of code violations in senior
		<ul> <li>S.I. Community Services Friendship Club, 11 Sampson Avenue</li> </ul>
		<ul> <li>CYO Senior Guild Lunch, 120 Anderson Avenue</li> <li>Mt. Loretto Friendship Club Center, 6581 Hylan Boulevard</li> </ul>
		Staten Island
		Selfhelp Benjamin Rosenthal, 45-25 Kissena Boulevard
		Korean Senior Center of Flushing, 203-05 32nd Avenue
		CCNS Delamonica/Steinway, Relocation TBD
		CCNS Bayside Senior Center, 221-15 Horace Harding Expressway
		CCNS Alzheimers Adult Day, Relocation TBD
		Brooks Neighborhood Senior Center, 143-22 109th Avenue
		Queens
		YM/YWHA of Washington Heights ISC, 54 Nagle Avenue
		Washington Heights Senior Center, 650 West 187th Street
		Sirovich Senior Center, 331 East 12th Street
		NY Chinatown Senior Center, 70 Mulberry Street
		Hamilton Grange Senior Center, 420 West 145th Street
		<ul> <li>Food Bank for New York City Senior Center, 252 West 116th Street</li> </ul>
		Find Woodstock Senior Center, 160 West 61st Street
		CPC Project Open Door, 168 Grand Street
		<ul> <li>Carter Burden Neighborhood Senior Center, 351 East 74th Street</li> </ul>
		BRC, 30 Delancey Street
		Manhattan
		<ul> <li>Park Slope Center for Active Aging, 463A 7th Street</li> <li>Senior League of Flatbush, 870 Ocean Parkway</li> </ul>

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Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$3,246,000
Description	Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide 120,000 units of service to crime victims.
Location Description	<ul> <li>Bronx Criminal Court <ul> <li>Reception Center, 215 East 161st Street, 3rd Floor</li> </ul> </li> <li>Brooklyn Criminal Court <ul> <li>Children's Center, 120 Schermerhorn Street, 8th Floor</li> <li>Reception Center, 120 Schermerhorn Street, 6th Floor</li> </ul> </li> <li>Bronx Family Court <ul> <li>Reception Center, 900 Sheridan Avenue, (Room 1-40)</li> <li>Children's Center, 900 Sheridan Avenue, (Room 1-41)</li> </ul> </li> <li>Brooklyn Family Court <ul> <li>Reception Center, 330 Jay Street, 12th Floor</li> <li>Children's Center, 330 Jay Street, 1st Floor</li> <li>Hotlines</li> <li>Domestic Violence Hotline, (800) 621-HOPE (4673)Crime Victims Hotline, (866) 689-HELP (4357)</li> </ul> </li> </ul>
Planned Activities	Safe Horizon is a nonprofit organization that provides a continuum of services to New York City crime victims witnesses, and their families in order to reduce the psychological, physical, and financial hardships associate with victimization. The mission of Safe Horizon is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities. Safe Horizon offers CD-funded support and concrete services through its 24-hour Crime Victims Hotline and Domestic Violence Hotline. Services include: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual and group counseling; document replacement; emergency loc replacement; assistance in applying for New York State Office of Victim Services compensation for uninsured medical care, lost income, and funeral expenses; assistance with obtaining an order of protection; restitution and services for intimidated victims and witnesses; reception centers; and day care for children at court. CD- funded services are targeted to low- and moderate-income persons.

		Safe Horizon also provides non-CD-funded services such as the Sexual Assault Hotline and borough-based community programs in all five boroughs, family and criminal courts, shelters, police precincts, and police service areas throughout the City. Safe Horizon's headquarters is located at 2 Lafayette Street in Manhattan. The NYC Mayor's Office of the Criminal Justice Coordinator provides administrative oversight for the program.
7	Project Name	Homeless Outreach and Housing Placement Services
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$553,000
	Description	Outreach services are provided to homeless individuals throughout Staten Island.
	Estimate the number	For 2017, the program anticipates that it will provide shelter and services to 3,250 homeless individuals.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	25 Central Avenue, Staten Island, New York 10301
	Planned Activities	Through a contract with the New York City Department of Homeless Services, in collaboration with the New York City Department of Health and Mental Hygiene, Project Hospitality provides homeless outreach and housing placement services to homeless, mentally ill persons who also may have substance use/dependence problems and occupy the Staten Island Ferry Terminal or other locations throughout Staten Island. The primary goal of the Homeless Outreach and Housing Placement Services program is to move mentally ill homeless and dually diagnosed clients out of the Ferry Terminal and off the streets into safe havens and/or transitional or permanent housing settings. Project Hospitality works in collaboration with the NYC Department of Transportation at the Staten Island Ferry Terminal, the 120th Police Precinct and its annex office inside the terminal, and local hospitals and clinics. This program focuses on providing housing accompanied by wrap-around treatment and support services. The program is designed to respond effectively to the psychiatric and substance abuse issues that impair a person's ability to secure housing by arranging both housing and treatment services. If homeless persons need to come indoors to the Drop-In Center or safe haven first, they are able to receive a full complement of case management, treatment, and support services.
		Homeless Outreach and Housing Placement workers approach, engage, and try to work intensively with homeless people to move them out of the Staten Island Ferry Terminal or off the streets. Outreach workers

		engage and counsel such persons, perform assessments, and refer homeless persons to a variety of services to address their most immediate needs. They organize such emergency services as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care. The goal of this model is to reduce the number of homeless persons who live in places not meant for human habitation, in and around the Staten Island Ferry Terminal and throughout the borough of Staten Island, and to expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs, with the long-term goal of permanent housing for all homeless persons on Staten Island. In order to advance this goal, in the past year Project Hospitality has increased program operations to a 24
-		hours/day, seven days/week, 365 days/year model.
8	Project Name	Minipools
-	Goals Supported Needs Addressed	Provide recreational activities for low/mod people
		Non-Housing Community Development/Public Services CDBG: \$568,000
·	Funding	CD funds pay for seasonal lifeguards, recreation, and support staff at Minipools that are located in or near
	Description	New York City Housing Authority developments.
	Estimate the number	For 2017, the program anticipates that it will serve 80,000 children.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	Bronx
		Site: Playground 174, East 174th Street and Bronx River Avenue
		Adjacent NYCHA Sites: Bronx River Houses
		Brooklyn
		Site: Glenwood Playground, Farragut Road and Ralph Avenue
		Adjacent NYCHA Sites: Glenwood Houses
		Site: Jesse Owens Playground, Stuyvesant Avenue and Lafayette Avenue
		Adjacent NYCHA Sites: Stuyvesant Gardens Houses, Roosevelt Houses <ul> <li>Site: Albert J. Parham Playground, DeKalb Avenue and Clermont Avenue</li> </ul>
		• Site: Albert J. Parnam Playground, Dekalb Avenue and Clernfort Avenue Adjacent NYCHA Sites: Raymond Ingersoll Houses, Walt Whitman Houses
		Manhattan
		• Site: Abraham Lincoln Playground, East 135th Street and Fifth Avenue

		Adjacent NYCHA Sites: Abraham Lincoln Houses, Jackie Robinson Houses
		<ul> <li>Site: Frederick Douglass Playground, West 102nd Street and Amsterdam Avenue</li> </ul>
		Adjacent NYCHA Sites: Frederick Douglass Houses
		<ul> <li>Site: Tompkins Square, East 10th Street and Avenue A</li> </ul>
		Adjacent NYCHA Sites: Jacob Riis Houses, Lower East Side Houses, Lillian Wald Houses, Samuel Gompers
		Houses, Baruch Houses
		Queens
		<ul> <li>Site: Astoria Heights Playground, 30th Road and 46th Street</li> </ul>
		Adjacent NYCHA Sites: Woodside Houses
		Staten Island
		<ul> <li>Site: General Douglas MacArthur Park, Jefferson Street and Dongan Hills Avenue</li> </ul>
		Adjacent NYCHA Sites: Berry Houses
		<ul> <li>Site: Grandview Playground, Grandview Avenue and Continental Place</li> </ul>
		Adjacent NYCHA Sites: Mariner's Harbor Houses
		<ul> <li>Site: Stapleton Playground, Tompkins Avenue, Hill Street, and Broad Street</li> </ul>
		Adjacent NYCHA Sites: Stapleton Houses
	Planned Activities	The New York City Department of Parks and Recreation's Minipools program offers safe swimming
		opportunities for children ages 6 to 11, as well as for toddlers accompanied by an adult. CD funds are used to
		pay for seasonal lifeguards, Parks Enforcement security personnel, and the staff that operate the filtration
		systems to maintain water quality and perform custodial services. The 11 CD-funded Minipools operate
		during the summer months and are located near New York City Housing Authority developments.
9	Project Name	Prospect Park Administrator's Office
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$511,000
	Description	CD funds pay for the staffing costs and related expenses associated with the administration of Brooklyn's
		Prospect Park, which includes the Audubon Center and Lefferts Historic House. The Audubon Center is a
		state-of-the-art facility dedicated to wildlife preservation and natural education. The Lefferts House offers
		free public programs that focus on the everyday life of the Dutch settlers that inhabited Brooklyn in the
		1700s.
	Estimate the number	For 2017, the program anticipates that 8,863,109 individuals will visit the park (based on a user survey).
	and type of families that	

will benefit from the proposed activities	
Location Description	Prospect Park, Brooklyn
Planned Activities	<ul> <li>The Prospect Park Administrator's Office provides the following services for the park, which serves the borough of Brooklyn: <ul> <li>Coordination of conservation and recreation activities;</li> <li>Coordination of educational programs;</li> <li>Coordination and implementation of volunteer programs;</li> <li>Coordination and implementation of special projects and events;</li> <li>Administrative and liaison functions with the nonprofit Prospect Park Alliance;</li> <li>Public relations and community outreach;</li> <li>Coordination of capital planning and investments; and</li> </ul> </li> </ul>
	<ul> <li>Funds may also be used to purchase equipment when available.</li> <li>The Prospect Park Audubon Center in the Boathouse has developed a curriculum of urban environmental education programs open to academic groups and the general public. The Center combines exhibits, nature trails, and citizen science projects to meet the varying instructional levels required for educators, students, and the public. The Center's initiative, "Pop-up Audubon," brings educational programs out to the public at various locations in the park. The Lefferts Historic House interprets everyday life in the farming village of Flatbush as Dutch, African, and Native American children experienced it in the early Nineteenth Century. Volunteer recruitment and coordination of Volunteer programs provides thousands of volunteer hours essential to the function and vitality of the Park. The Prospect Park Tennis Center's Junior Development program serves the diverse population within Brooklyn communities, including many underserved youth that participate on a scholarship basis.</li> <li>A Federally-funded user study of Prospect Park indicated the majority of park visitors come from CD-eligible Brooklyn census tracts.</li> </ul>
	For more information about Prospect Park, please visit the following websites: <u>www.nycgovparks.org/parks/prospectpark</u> or <u>www.prospectpark.org</u> . Delivery of services to ensure park security and upgrading.
Project Name	Van Cortlandt Park Administrator's Office

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Goals Supported	Provide recreational activities for low/mod people
Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$272,000
Description	CD funds pay for staffing and related expenses associated with the administration of Van Cortlandt Park.
Estimate the number	For 2017, the program anticipates that 2,600,000 individuals will visit Van Cortlandt Park.
and type of families that	
will benefit from the	
proposed activities	
Location Description	Van Cortlandt Park, Bronx
Planned Activities	The Van Cortlandt Park Administrator's Office represents the third largest park in New York City and predominantly serves low- and moderate-income residents of the Bronx. CD-funded staffing includes the Park Administrator, the Special Events Coordinator, and an Office Manager. Along with two Park Managers, they oversee four offices: one at Ranaqua to coordinate with the Borough Administration; one at Van Cortlandt Garage for the forest restoration and turf & trails crews; another at the park's headquarters building for the maintenance and operations staff; and at the Van Cortlandt Golf House for teen and volunteer programs. Staff at these offices oversees all programming, maintenance, and operations of the park in addition to capital projects and community outreach.
	The CD-funded Special Events Coordinator oversees permitting for hundreds of events from family barbecue to the New York Philharmonic Concert that come to the park. The park offers free public programming including Barefoot Dancing and the Summer Stage Kids Series in the summer, monthly volunteer forest work days, and weekly Bird Walks conducted from April to November. Newly added programs include the Hike & Draw series, Painting from Nature series, and Zumba programs.
	Last year the Department of Parks and Recreation finalized the <i>Van Cortlandt Park Natural Areas</i> <i>Management Plan</i> and the <i>Van Cortlandt Park Master Plan 2034,</i> which includes horticultural and natural area plans. These documents currently guide work on the park's physical aspects.
	CD-funded staff coordinates the programs and concerns of a Community Council made up of representatives from the many diverse park user groups. The Council meets twice a year to grapple with park issues and recommend solutions in concert with the master plan ideas. Van Cortlandt Park Conservancy, Friends of Van Cortlandt Park, Van Cortlandt Track Club, Friends of Canine Court, National Society of Colonial Dames in the State of New York, Friends of the Old Croton Aqueduct Trail, Woodlawn Taxpayers Association, Bronx

		Community Board 8, NYC Audubon, Bike NY, Transportation Alternatives, and many sports and athletic leagues are all represented. The Administrator's office produces seasonal calendars promoting programs of all these groups for the general public as well as maintains the official website for the park, www.vcpark.org. A Federally-funded user study of Van Cortlandt Park indicated the majority of visitors to the park come from CD-eligible Bronx census tracts. Van Cortlandt Park is adjacent to the Kingsbridge, Norwood, and Woodlawn communities and is easily accessible by public transportation. <u>www.vcpark.org</u> . For more information about Van Cortlandt Park, please visit the following websites: <u>www.vcpark.org</u> or <u>www.nycgovparks.org/parks/VanCortlandtPark</u> .
11	Project Name	GreenThumb
	Goals Supported	Provide community green space through gardens
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$740,000
	Description	Garden materials, technical assistance, and general support services are provided to community groups for
		the creation of community vegetable and flower gardens in vacant lots.
	Estimate the number	For 2017, the program anticipates that there will be 105,000 individuals served at GreenThumb gardens.
	and type of families that	
	will benefit from the	
	proposed activities	
.	Location Description	Gardens located in CD-eligible areas citywide
	Planned Activities	Established in 1978, GreenThumb remains the nation's largest urban gardening program, assisting 600 neighborhood groups in the creation and maintenance of community gardens aimed at increasing civic participation and encouraging neighborhood revitalization. GreenThumb was initiated in response to the City's severe financial crisis during the 1970s, which resulted in a serious loss of population and housing in neighborhoods throughout the five boroughs. A tremendous amount of public and private land was left vacant, adding an unattractive and unsafe element to these devastated communities. GreenThumb's assistance helped neighborhood volunteers transform derelict land into active and attractive community resources.
		Administered by the Department of Parks and Recreation, GreenThumb provides technical support/assistance and manages the license agreements for all community gardens located on City property. Gardens located in CD-eligible areas are also provided materials and tools. A majority of the gardens are

		under the jurisdiction of the Department of Parks and Recreation while the rest are on Department of Housing Preservation and Development and Department of Education land. GreenThumb organizes two large events every year starting with the annual Spring GrowTogether conference showcasing over 70 garden workshops that attract approximately 1,500 city gardeners. In the fall, GreenThumb hosts the Harvest Fair where gardeners show off their summer bounty and compete for blue ribbons in 30 vegetable, flower, and herb categories. GreenThumb links the distribution of all materials to educational workshops that are developed in partnership with gardeners and other greening organizations.
		All workshops are designed to enhance gardeners' horticultural, construction, and community development expertise, thus increasing the sustainability of their gardens and communities. In 2017, GreenThumb expects to offer approximately 50 educational workshops and events that will serve approximately 5,000 participants. GreenThumb promotes these numerous events, workshops, and workdays held in community gardens. As part of its programming, GreenThumb maintains an informational website, www.GreenThumbnyc.org. The majority of GreenThumb gardens are located in community districts that request and receive Federal financial support for a combination of affordable housing, business development, and open space projects. As a result, active garden sites create a stable force in the community and serve as anchors for area redevelopment initiatives.
		GreenThumb gardeners, who often live or work near the gardens, share many interests such as public safety, environmental quality, housing, and educational opportunities in their communities. GreenThumb gardens are managed by community and block associations that are interested in improving their neighborhood through a complement of open space, affordable housing, and economic development opportunities. Indeed, the City's GreenThumb program and its gardeners have spearheaded the national community gardening, open space, and urban farming movements.
		For over 35 years, GreenThumb has been successful at responding to crises and making positive contributions towards the City's vision for greener, safer, and more inclusive neighborhoods. GreenThumb gardens have a solid track record of community involvement and accomplishment and offer consistent public programming aimed at improving the quality of life for residents of all ages.
12	Project Name	Day Care Center Services
	Goals Supported	Provide day care services to low/mod households
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$2,963,000

Description	Children are provided child development, educational, and social services in day care centers operated under
	contract with the City.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that there will be 206 persons assisted.
Location Description	Betances Early Childhood Education Center (operated by Sheltering Arms NY)
	• 528 East 146th Street, Bronx
	New Life Child Development Center
	• 1307 Greene Avenue, Brooklyn
	• 408 Grove Street, Brooklyn
	295 Woodbine Street, Brooklyn
	Rena Day Care Center
	639 Edgecombe Avenue, Manhattan
Planned Activities	The Administration for Children's Services' (ACS) Division of Early Care and Education administers one of the largest publicly-funded early care and education systems in the country, serving almost 100,000 children in different types of service settings. The services are provided through the <i>EarlyLearn NYC</i> contractor system and through issuance of Vouchers to eligible families to purchase child care from providers in the City. The most recent data for programs operated under contract with the City estimates 32,344 enrollees. All <i>EarlyLearn NYC</i> programs contracted with ACS's Division of Early Care and Education are designed to ensure that quality services are provided to children. Individualized and group educational instruction, group play, trips, and special projects are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs offer family engagement activities and community participation is encouraged by the program staff and parents.
	Through <i>EarlyLearn NYC</i> and vouchers, the goal is to provide a safe learning environment for the delivery of group and family day care services that are designed to address the developmental, social, educational, and nutritional needs of children from ages two months to 12 years old.
3 Project Name	Elderly Minor Home Repair Program
Goals Supported	Maintain habitability for elderly homeowners
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$362,000

Description	The New York Foundation for Senior Citizens, Inc. provides free home repair services for elderly homeowners
	meeting the HUD Section 8 low- and moderate-income criteria.
Estimate the number and type of families that	For 2017, the program anticipates that it will perform repairs in the homes of 1,950 seniors.
will benefit from the	
proposed activities	
Location Description	Citywide
Planned Activities	Abandonment of privately-owned homes by senior citizens is a serious concern. Such abandonment has a negative impact on individual citizens, neighborhoods, and the cost of local government services. The causes of senior citizen housing abandonment include the homeowner's lack of money to pay for needed repairs and maintenance, their physical inability to handle the maintenance needs of their property, and the lack of information on available resources and services for home maintenance. As the demographic profile of New York continues to age, and as senior homeowners themselves experience declining health, this social problem will require increasing attention and action. As homes fall into ill-repair, often leading to abandonment, there are substantial public costs as the City deals with increasingly deteriorated neighborhoods and increased social service costs for displaced individuals. A cost effective approach is to provide senior citizens with the means to maintain their homes, thereby preserving neighborhoods.
	This program, administered by the New York Foundation for Senior Citizens, attempts to address many of the conditions that lead to home abandonment. Some of the services that are included are minor home repairs and outreach and coordination with other agencies handling senior citizen problems. The program is available on a citywide basis to persons 60 or older who are at or below the Section 8 income limits. Household income is defined as: benefits of Social Security, Supplemental Security Income (SSI), pension, employment, rental income, declared interest/dividend income, and contributions from family on a regular basis. Clients must submit photocopies of income and homeownership records (tax bill or mortgage bill). Condo and co-op clients must have their board's permission for work to be done.
	The Elderly Minor Home Repair Program is publicized with the assistance of the Department for the Aging, senior citizens centers, elected officials, and through the use of local newspapers. In addition, flyers are posted in libraries, post offices, and barbershops/beauty salons. Presentations are also given at senior centers, clubs, retiree groups, etc. For more information on the program, please call (212) 962-7655 or visit www.nyfsc.org/services/repair.html#safety.
Project Name	Community Arts Development Program

Goals Supported	Increase capacity of local arts organizations
Needs Addressed	Non-housing Community Development/Capacity Bldg
	Non-Housing Community Development/Planning
Funding	CDBG: \$292,000
Description	CADP uses consultants to provide technical assistance to small cultural organizations.
Estimate the number	For 2017, the program anticipates that it will complete capacity building projects with four low- and
and type of families that	moderate-income areas.
will benefit from the	
proposed activities	
Location Description	Staff located at 31 Chambers Street, Manhattan work with groups that serve low/mod populations and areas
Planned Activities	The NYC Department of Cultural Affairs' (DCLA) new initiative, Building Community Capacity (BCC), takes a collaborative and comprehensive approach to building cultural capacity. Through the 18-month program, DCLA seeks to strengthen the cultural ecosystem in four communities: the South Bronx (Hunts Point, Melrose, Mott Haven); East Brooklyn (East New York, Cypress Hills, Brownsville); Northern Manhattan (Washington Heights, Inwood); and Southeast Queens (Greater Jamaica). These communities have been targeted by the City for cross-agency support, while also integrating cultural assets and activities into overall community development. BCC was designed to ensure that community development efforts include New York's cultural community in a way that strengthens the neighborhoods' capacities beyond the length of the City's formal interventions, allowing for positive social change that can be sustained over the long-term. CD funds will provide support for technical assistance providers who will engage the community in rigorous team-based learning sessions and in peer learning exchanges. Through a mixture of workshops and individua assistance, participants will assess critical needs, build leadership practices, develop management skills and tools, and explore how to build cross-sector relationships that result in a more effective and engaged cultural ecosystem.
	The program consists of three integrated components. Initially, consultants will guide community stakeholders in neighborhood assessment and strategy development with a goal toward developing a shared vision. Arts groups can engage in capacity building workshops and receive coaching to strengthen leadership, management oversight, and outreach efforts.
	Additionally, consultants and DCLA staff will develop monthly convenings for the combined neighborhoods to address a variety of community capacity building topics. Neighborhood teams of five to eight participants, representing a variety of local cultural stakeholders, will gain knowledge, skills, and resources needed to

		better understand and engage their neighborhood, to boost their community's effectiveness at building cultural capacity, and to increase each team's ability to set strategy and drive action against priority goals. Furthermore, each selected neighborhood will receive a City tax levy grant that supports the community's efforts to implement its cohesive vision and strategies. The grant subsidizes both a Project Manager, embedded in each neighborhood for the program's duration, as well as projects that enhance the overall community's cultural engagement, such as creating a cultural calendar, database of resources, artist registry, and neighborhood cultural events. As BCC progresses, participants will define and begin working on independent cultural capacity projects
		designed to benefit the entire community. Each team will address a critical issue related to creating equitable and sustainable cultural programming for its community. Participants will receive ongoing technical assistance from course instructors, DCLA staff, and appropriate field experts as they develop and implement their projects as well as their shared vision.
		CD and City tax levy each support two staff. For further information regarding CADP, please contact Perian Carson at pcarson@culture.nyc.gov.
15	Project Name	Landmarks Historic Preservation Grant Program
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Housing - Residential Historic Preservation
		Non-housing Community Development/Non-ResiHistPrsr
	Funding	CDBG: \$114,000
	Description	The program consists of two components: a facade restoration grant for homeowners and a grant for nonprofit organizations.
	Estimate the number	For 2017, the program anticipates that it will complete historic preservation projects at four residential
	and type of families that	properties and one non-residential property.
	will benefit from the	
	proposed activities	
	Location Description	Eligible historic sites citywide
	Planned Activities	The Historic Preservation Grant Program provides financial assistance to rehabilitate, preserve, and restore publicly-, privately-, or nonprofit-owned historic properties and sites that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Historic Places. To qualify for an interior restoration grant, the building's interior must be designated.

		Eligible properties cannot have unpaid real estate taxes, water/sewer charges, or un-rescinded notices of
		violation issued by the Landmarks Preservation Commission (LPC) or the Department of Buildings.
		Homeowners Grants
		This component provides grants to homeowners who reside in their buildings, or whose buildings are occupied by low- to moderate-income individuals. The grants are intended to assist homeowners in repairing and restoring the façades of their buildings. Homeowners are eligible to receive historic preservation grants if they meet one of the following criteria:
		<ul> <li>Their income, or the incomes of at least 51% of their tenants, does not exceed Section 8 low- or moderate-income limits. Additionally, for multi-unit properties, at least 51 percent of the tenants must be paying affordable rents (the value of which is no more than 30 percent of their household income or the Fair Market Rent for the unit, whichever is greater); or</li> </ul>
		<ul> <li>The condition of the façade of their home is detrimental to the public's health and safety. Such conditions address HUD eligibility criteria for activities that aid in the prevention or elimination of slums and blight on a spot basis. Homeowners' incomes under this category may not exceed the Area Median Income. In addition, depending on the level of their income, homeowners must contribute at least 10%, 30%, or 50% of the total project cost towards their project. This contribution may be from owner equity, loan proceeds, or other grants.</li> </ul>
		Nonprofit Grants
		This component provides historic preservation grants to nonprofit organizations organized under Section 501(c)(3) of the Internal Revenue Code.
		Subject to certain restrictions set forth in the CD regulations, nonprofit organizations that own their designated buildings are eligible to receive historic preservation grants if they meet one of the following criteria:
		<ul> <li>They serve a low- and moderate-income area or clientele that is deemed to be CD-eligible; or</li> <li>Their buildings require work to eliminate specific conditions detrimental to public health and safety. Organizations that do not serve low- and moderate-income areas or persons must contribute at least 50% of the value of the LPC grant towards the cost of their project.</li> </ul>
		Both homeowner and nonprofit applicants are identified through general LPC outreach and publications,
16	Project Name	direct mailings, and through staff presentations to block and neighborhood associations.Landmarks Preservation Commission Planning
10	FIUJELLINAILLE	

Goals Supported	Preservation of historic buildings and areas
Needs Addressed	Non-Housing Community Development/Planning
Funding	CDBG: \$572,000
Description	LPC Planning conducts activities such as environmental reviews and architectural, archaeological, and
	historical analyses.
Estimate the number	This program is categorized as a planning activity and thus is not required to provide accomplishment
and type of families that	projections.
will benefit from the	
proposed activities	
Location Description	1 Centre Street, New York, NY 10007
Planned Activities	The LPC Planning program has three components: Research, Environmental Review, and Archaeology. For Calendar Year 2017, the program will continue its CD-eligible activities as outlined below: The program's Research activities include surveying the City's buildings to identify those that may merit landmarks designation; conducting extensive research about properties that are under consideration for landmark or historic district status; and preparing detailed reports about each proposed district or individual site to provide a basis for determining whether to designate them as historic districts or individual landmarks Surveys serve as planning tools to establish priorities and set goals for designating the next generation of landmarks and historic districts.
	The Archaeology unit's primary responsibilities are to assess the potential archaeological impact of proposed projects subject to City, State, or Federal environmental review and to oversee any ensuing archaeology that may be needed. The unit also regulates projects that impact some landmarked archaeological resources such as within historic districts, parks, and burial grounds. The unit consists of three members; each plays a different role in the process. The Urban Archaeological resources, an archaeological documentary study completed by consultant is recommended. The Director of Archaeology then determines the subsequent archaeology to be completed by consultants, which may include a scope of work for archaeological testing, the archaeological testing, and archaeological mitigation. Mitigation may include full archaeological excavation, project redesign, and public outreach such as an exhibit. The Director also reviews relevant applications for work on designated properties submitted to the agency and issues permits. Finally, the Director maintains the City's archaeological repository, which is open to scholars and museum professionals upon request. The unit also includes a part-time Advisor to the Chair, who offers technical guidance as needed.

		The Environmental Review unit assists Federal, State, and City agencies whose projects are subject to the environmental review process by assessing the potential impacts of certain projects on the City's historic and archaeological resources. As part of the review process, the department issues comments in response to Federal, State, and City regulatory requirements and combines findings from the Research and Archaeology components into its final comments. Findings of potential impacts uncovered during the review process, if any, are also disclosed in the comments. If the proposed project significantly impacts these properties or sites, the department works with the lead agency and the appropriate Federal or State agencies to mitigate
		or reduce the impact as much as possible. As such, the department also negotiates Memoranda of
		Agreement under Section 106 of the National Historic Preservation Act and Letters of Resolution under
		Section 14.09 of the New York State Preservation Act, and oversees any mitigation measures under those agreements. The department also maintains and supports the ERGIS Historic Maps application, which consists of an interactive Geographic Information System with each project site review geo-referenced along with
		access to the LPC ERGIS digital historic map collection. ERGIS Historic Maps now supports over 2,300 geo-
		referenced maps that are used for project reviews and to assist other lead or interested agencies.
17	Project Name	Bronx River Project
	Goals Supported	Revitalize the Bronx River and the adjacent area
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$205,000
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks, and provide opportunities to enjoy and care for the river.
	Estimate the number	For 2017, the program anticipates that it will serve 244,000 individuals.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	The NYC length of the Bronx River
	Planned Activities	The Bronx River Project works to restore the river and create a continuous greenway along its length. The program has several funding sources including City tax levy, private grants and gifts, State grants, and other Federal grants. CD funds are used to purchase education and outreach materials, office supplies, field equipment, and restoration supplies; for maintenance of a website (www.bronxriver.org); and for the support of program consultants and ecological restoration personnel. The CD funding fully covers the Bronx River Conservation Manager position and two Crew Leader positions. The Department of Parks and Recreation (DPR) coordinates closely with the Bronx River Alliance to implement programs along the river as follows:

	Education: The Bronx River Education Program provides hands-on outdoor learning opportunities for thousands of students and educators in communities along the Bronx River. The program has three components: Bronx River Classroom, the Bronx River Stewards Volunteer Monitoring Program, and the <i>Wade into the Bronx River</i> series, which includes free lectures, walks, and workshops on educational topics related to the river. In addition, the Recreation Program guides thousands of Bronx residents each year on educational paddling adventures on the river.
	Outreach Program: Every year, the Bronx River Outreach Program draws thousands of people to the river through public events, including the Amazing Bronx River Flotilla, International Coastal Clean-up Day, and dozens of other activities including volunteer-led walks, clean-ups, restoration projects, movies nights, and performing arts programs along the river.
	Ecology Program: The Ecological Restoration and Management Program works to protect, restore, and manage the Bronx River through field work and policy leadership. Guided by an Ecology Team (comprised of scientists, community residents, and agency representatives), the Ecology Program tackles the most pressing ecological issues that affect the river corridor. The Bronx River Conservation Crew has a full-time presence on the river, implementing, monitoring, and maintaining the river and upland restoration efforts. To date, the Crew and volunteers have planted nearly 100,000 trees, shrubs, and plants and removed over 650 tons of garbage; supported oyster and fish reintroduction projects; and performed year-round blockage and litter removal to keep the river clean and accessible to tens of thousands of paddlers.
	Greenway Program: The Greenway Program develops open spaces, restores existing parks, and integrates them into a series of continuous parks and trails along the river—the Bronx River Greenway. When complete, the greenway will form a 23-mile ribbon of parkland along the river from the Kensico Reservoir to the East River, opening up a healthy corridor for walking, biking, and running in communities that desperately need access to open spaces. The Alliance is uniquely structured to create common ground between government agencies and community-based organizations to develop the greenway.
18 Project Name	For the past several years, DPR has been consolidating the parkland along the entire New York City length of the river into a single Bronx River District (District 14). The district will expand southward as new, contiguous parks come into being. A single Bronx River District will foster more effective river- and greenway-wide programming, implementation of river-length ecological projects, and maintenance activities to uphold the environmental standards of the greenway's parks and pathways.

Goals Supported	Improve sanitary conditions throughout the City
Needs Addressed	Non-housing Community Development/Interim Assist
Funding	CDBG: \$559,000
Description	Funding provides low-cost restoration treatment for large tracts of vacant City-owned land within CD-eligible
	areas of the City.
Estimate the number	For 2017, the program anticipates that it will treat 25 acres of vacant City-owned property.
and type of families that	
will benefit from the	
proposed activities	
Location Description	Vacant lots and GreenThumb gardens in CD-eligible areas citywide
Planned Activities	The Land Restoration Program (LRP) is partnered with GreenThumb Program and administered by the NYC
	Department of Parks and Recreation (DPR). Established in 1982, the program's primary focus has been to
	address New York City's problem of vacant lots within CD-eligible areas, as well as assisting GreenThumb,
	Parks other City divisions and agencies with troubled areas in CD-eligible zones.
	LRP adopts sites for treatment annually on a rolling basis as the result of strict inspection parameters and/or
	at the request of Borough Presidents, Community Boards, and City Council Members. LRP routinely targets
	sensitive areas near public housing, playgrounds, community centers, churches, and schools for inclusion on
	the "Target Site List" for vacant lot restoration and site improvements. The vacant lots are often polluted
	with drug paraphernalia, domestic litter, and industrial debris and frequently contain hazardous materials,
	rats, and severe vegetative overgrowth. Sites for improvement frequently have structures to be demolished
	and removed. The LRP crew works with other City agencies including the Department of Transportation, the
	Department of Housing Preservation and Development, the Department of Citywide Administrative Services
	and the Department of Sanitation to get sites cleaned and fenced. Sites are then graded, tilled, planted as
	needed with specialty seed mixes customized for the City, and put into a rotational maintenance plan or
	turned over to community groups for continued care. Sites are revisited throughout the season for mowing,
	cleaning, or other improvements in order to prevent them from falling into disrepair again.
	Vacant lot treatment by LRP provides communities:
	<ul> <li>Increased safety by removing tall weeds that are often used as cover for illegal activity;</li> </ul>
	<ul> <li>Decreased harborage for insects, rodents, and any associated diseases;</li> </ul>
	Reduction in vacant lot or site health hazards;
	<ul> <li>Reduction in the cost of re-cleaning or reclaiming treated sites; and</li> </ul>

Increased property value and property that is attractive to residents and potential deve The site selection and improvement process begins in the fall with the review of requests from	
groups, agencies, or individuals. Sites are inspected and compared against the CD-eligible cens and the roster of City-owned property. Site lists are regularly updated throughout the season t program reaches the most communities possible. LRP routinely tries to find local community p with site maintenance in between visits.	various sus tract maps to ensure the
Due to the significant loss of vacant lots to development, LRP had expanded its objectives to inpartnership projects with other programs such as GreenThumb gardens and other DPR division continue to shift away from vacant lot treatments and a larger focus on heavy duty projects in gardens. Some of these projects will include invasive species removal, debris removal, sidewall issues, hazardous structure removals, hazardous tree identification/management, and other rework. LRP also upgrades established gardens as well as assists the GreenThumb program with education. To this end, LRP will continue staff training efforts in order to proactively address enspecial needs.	ns. LRP will CD-eligible Ik and fencing elated community
It is currently anticipated that LRP's efforts will be focused on work within CD-eligible GreenThe community gardens by the end of Calendar Year 2017.	umb
19     Project Name     Neighborhood Vacant Lot Clean-Up Program	
Goals Supported Improve sanitary conditions throughout the City	
Needs Addressed         Non-housing Community Development/Interim Assist	
<b>Funding</b> CDBG: \$19,597,000	
DescriptionVacant lots littered with garbage, debris, and bulk refuse are cleaned. CD funds pay for lot clean security, equipment storage, and equipment mechanics.	ning staff,
Estimate the number and type of families that will benefit from theFor 2017, the program anticipates that it will clean 2,800 vacant lots and 141 diversions (2,941 service) that pose threats to the public's health and safety.	units of
proposed activities	
proposed activities       Location Description     Vacant lots in CD-eligible areas citywide.	
	doned
Location Description         Vacant lots in CD-eligible areas citywide.	

schedules are keyed to Community Boards and based on the following priorities: health emergencies, preparatory cleaning for other CD-funded lot-related programs, and Community Board requests. The Lot Inspection Unit investigates all requests for lot cleaning services, including 311 requests. Lot Inspectors prepare work orders, eliminate duplicate requests, and refer non-lot-related conditions to the proper agency for corrective action when appropriate.
The Lot Cleaning Division cleans vacant lots and services other dump-out conditions, known as "diversions," which occur on streets, sidewalks, and uncut/unpaved streets, etc. These occurrences are identified as being in CD-eligible or -ineligible areas and recorded accordingly. Additionally, the Division cleans perimeters of properties that have abandoned structures, such as foreclosed properties. Privately-owned properties are billed accordingly.
The program also conducts tire removal operations. In addition to removing a blighting influence, tire removal assists in the effort to battle the West Nile Virus as mosquitoes often breed in water that collects in discarded tires. Tires and metal are recycled to private vendors with a stipulation that they are to be reincorporated as a substitute for goods made from virgin materials.
The operational procedure of the recovery of top soil is in compliance with the Department of Environmental Conservation's regulations, which monitors soil being transferred from one property to another. CD funds also provide private security for the Neighborhood Vacant Lot Clean-Up Program's operations, mechanics to repair the program's equipment, and waste disposal costs for debris removal from CD-eligible areas.
During periods deemed as emergencies by the City, Governor, or President, such as weather-related or other emergencies, CD resources may be re-directed to address these emergency conditions. Personnel and equipment will be utilized in CD-eligible areas and in non-CD-eligible areas if an emergency blighting condition exists. Work may involve opening streets in the emergency area due to debris or other circumstances obstructing the streets. This will allow for the safe passage of ambulances, police, and fire vehicles; fuel oil deliveries; food delivery vehicles; public transportation; school buses; and other emergency
personnel to make emergency repairs to infrastructure such as water mains, sewers, and residential buildings, etc. In the event of a declared snow emergency, CD-funded snow removal activities will only take place in CD-eligible areas. When a trash collection backlog develops as a result of a snow emergency, personnel will be used for emergency trash removal for as long as the emergency condition exists. A return to

		lot cleaning duties will be ordered as soon as possible when meaningful and productive work can be
		accomplished in the lot cleaning operation.
		Devenue is concreted from normants by private lat over an far the cost of lat cleaning convises and from
		Revenue is generated from payments by private lot owners for the cost of lot cleaning services and from
		interest (fees charged for late payments). This revenue is cost-allocated based on the percentage of the lots
20	Project Name	located in CD-eligible areas. Scorecard Program
20		
	Goals Supported Needs Addressed	Improve sanitary conditions throughout the City
		Non-Housing Community Development/Planning
	Funding	CDBG: \$409,000
	Description	Scorecard produces street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan changes to its cleaning and enforcement programs; and evaluate its methods.
	Estimate the number	This program is categorized as a planning activity and thus is not required to provide accomplishment
	and type of families that	projections.
	will benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	Through the Scorecard Program, service inspectors employed by the Mayor's Office produce monthly street and sidewalk cleanliness ratings for every City neighborhood. A visual rating scale is used to determine the
		percent of acceptably clean streets and sidewalks. Results are published on the Mayor's Office's website and provided to the Department of Sanitation (DSNY). Additionally, quarterly reports are developed for selected
		City-funded Business Improvement Districts (BIDs), which are administered by the Department of Small
		Business Services. The program was initiated by the Mayor's Office of Operations in 1978. CD funds pay for
		seven full-time staff members, including six service inspectors.
		The two main purposes of the Scorecard Program are to help DSNY:
		1) develop and evaluate policies related to its cleaning and enforcement programs; and
		2) assess the performance of its field managers. In addition, community boards and other members
		of the public use the data to learn about cleanliness conditions in their neighborhoods and
		participate with DSNY in developing operational and enforcement changes (including Alternate Side
		Parking regulations, street/sidewalk inspections, vacant lot cleaning, and the placement and emptying of street corner litter baskets). Changes requested by the community are often

		implemented by DSNY on a pilot basis with the stated criterion for continuation being no negative Scorecard impact.
		Currently, 27 of the City's 72 BIDs, including some local development corporations and industrial parks, receive quarterly Scorecard ratings. These organizations use the data to judge the effectiveness of their own cleaning efforts and to work with merchants and other commercial interests to improve local cleaning practices, generally. The City Comptroller's Office has used Scorecard data in conjunction with audits of the BIDs' use of City funds for district cleaning. Baseline ratings have also been developed for organizations that are considering applying for BID status or that are implementing self-funded cleaning programs for commercial areas lacking a BID designation.
		Scorecard ratings have been associated with substantial long-term gains in City cleanliness levels, overall and in specific neighborhoods. Today, approximately 93 percent of City streets are rated acceptably clean. This is a dramatic improvement compared to the less-than-70 percent ratings issued in the early days of the program. The citywide trend can be seen on the Office of Operations website (www.nyc.gov/html/ops) by linking to Scorecard through the "City Performance Reporting" tab.
		Scorecard has long been a model for other U.S. localities that consider using the "trained observer" approach to performance measurement for sanitation or other services. Information on Scorecard is included in the U.S. Conference of Mayors' Best Practices handbook and in material circulated by the Urban Institute in Washington, D.C., on performance measurement techniques for local government.
21	Project Name	Adult Literacy Program
	Goals Supported	Improve literacy of low-skilled adults
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,561,000
	Description	CD funds are used to administer Adult Basic Education and English for Speakers of Other Languages classes for adults.
	Estimate the number	For 2017, the program anticipates that it will provide literacy classes to 1,730 adults.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	BronxWorks - 60 East Tremont Avenue, Bronx
		Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace, Bronx

		T
		Mercy Center - 377 East 145th Street, Bronx
		CAMBA - 1720 Church Avenue, Brooklyn
		<ul> <li>Catholic Charities Neighborhood Services - 191 Joralemon Street, Brooklyn</li> </ul>
		<ul> <li>Council of Jewish Organizations of Flatbush - 1523 Avenue M, Brooklyn</li> </ul>
		<ul> <li>Jewish Community Council of Greater Coney Island - 3001 West 37th Street, Brooklyn</li> </ul>
		Opportunities for a Better Tomorrow - 783 Fourth Avenue, Brooklyn
		• Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc 3300 Coney Island Avenue, Brooklyn
		St. Nicks Alliance Corporation - 2 Kingsland Avenue, Brooklyn
		Agudath Israel - 42 Broadway, Manhattan
		The Door: A Center of Alternatives - 555 Broome Street, Manhattan
		Henry Street Settlement - 265 Henry Street, Manhattan
		<ul> <li>Inwood Community Services - 651 Academy Street, Manhattan</li> </ul>
		Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue, Manhattan
		Fortune Society - 29-76 Northern Boulevard, Queens
		Queens Community House - 74-09 37th Avenue, Queens
		YWCA of Queens - 4207 Parsons Boulevard, Queens
	Planned Activities	CD funds are used to pay for contracts with adult literacy providers that offer instruction in reading, writing,
		numeracy, and English language instruction in a classroom setting. The Department of Youth and Community
		Development oversees the program.
22	Project Name	Senior Resident Advisor Program
	Goals Supported	Independent living for the elderly and disabled
	Needs Addressed	Public Housing
	Funding	CDBG: \$450,000
	Description	The Advisors provide around-the-clock intervention in crisis situations for elderly tenants and tenants with
		disabilities.
	Estimate the number	For 2017, the program anticipates that it will serve 1,775 individuals.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	Following are the CD-funded NYCHA developments in which the Senior Resident Advisor Program operates:
		Bronx
		Boston Road Plaza, 2440 Boston Road

		Bronx River Addition, 1350 Manor Avenue
		Randall-Balcom, 2705 Schley Avenue
		Brooklyn
		Palmetto Gardens, 85 Palmetto Street
		Manhattan
		• LaGuardia Addition, 282 Cherry Street
		Meltzer Towers, 94 East First Street
	Planned Activities	This program provides supportive services, crisis intervention, assistance in maintaining independent daily living, and case coordination to elderly residents (ages 62 and over) and non-elderly disabled residents in six NYCHA developments. The program also provides assistance with accessing public entitlements, advocates with services providers, and monitors the health and well-being of the residents through home visits and telephone check-ups. The ultimate goal of the program is to provide increased services to elderly residents who are aging-in-place and non-elderly disabled residents to help them maintain independent living within the six CD-funded NYCHA developments, and prevent premature placement in nursing homes or other forms of institutionalization.
		The program also recruits and trains a cadre of resident volunteers, organized into a floor captain/buddy system, to maintain daily contact with residents in their respective developments, check on their well-being, and report back to program staff. The floor captains are the eyes and ears of the program and are often the first to detect that something is wrong or identify an incident requiring immediate attention. The additional services provided through the floor captain/buddy system have been effective in helping to prevent isolation amongst seniors through increased networking and socialization.
23	Project Name	Project Open House
	Goals Supported	Increase accessible hsg for people w/disabilities
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$201,000
	Description	Project Open House (POH) uses contractors to remove architectural barriers in rental units and owner- occupied homes.
	Estimate the number	For 2017, the program anticipates that it will complete projects in four owner-occupied units and six renter-
	and type of families that	occupied units, for a total of 10 units.
	will benefit from the	
	proposed activities	
1	Location Description	CD-funded staff located at 100 Gold Street in Manhattan oversees eligible projects citywide.

	Planned Activities	<ul> <li>The Mayor's Office for People with Disabilities operates Project Open House, in which CD funds are used to remove architectural barriers from the homes of New York City residents who have mobility impairments. The extent of the work depends on the physical condition of the applicant and their particular needs. Projects include grab bar installations, main entry components (ramps, chair lifts, and doors), and kitchen and bathroom modifications. Project Open House affords program recipients increased independence through greater accessibility to their living environment.</li> <li>The following criteria are used to determine grant recipients: <ul> <li>Income eligibility under Section 8 income limits;</li> <li>For rental units, the occupant's household must be paying an affordable rent (the value of which is no more than 30 percent of their household income or the Fair Market Rent for the unit, whichever is greater); and</li> <li>Need for increased independence.</li> </ul> </li> </ul>
24	Project Name	For more information about the program, please visit: <u>www.nyc.gov/html/mopd/html/poh/poh.shtml</u> . Housing Information and Education
27	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$151,000
	Description	Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide 260,000 units of service to individuals with disabilities.
	Location Description	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
	Planned Activities	<ul> <li>This program, administered by the Mayor's Office for People with Disabilities, seeks to increase awareness and opportunities for people with disabilities to obtain or retain affordable accessible housing. It provides:</li> <li>Information and referrals relating to housing discrimination, fair housing laws, and barrier removal programs;</li> <li>Technical and legal guidance relating to the design and construction of affordable accessible housing;</li> </ul>

25	Project Name Goals Supported Needs Addressed Funding Description Estimate the number and type of families that	<ul> <li>New York City Building Code compliance, modifications, updates, interpretations, and recommendations for architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small neighborhood businesses, housing real estate brokers, etc.;</li> <li>The identification of additional accessible and affordable options through a partnership with the Department of Housing Preservation and Development;</li> <li>Housing referrals to disability advocates and service organizations that operate housing locator programs and maintain a list of accessible affordable housing; and</li> <li>Outreach to architects, builders, and community groups.</li> </ul> HPD Emergency Shelters Prevent long-term displacement and homelessness Homelessness - Emergency Shelter CDBG: \$16,308,000 The Department of Housing Preservation and Development (HPD) provides emergency relocation services to tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, the Fire Department, Department of Health, or HPD. For 2017, the program anticipates that it will provide emergency shelter to 3,450 individuals, including children. Additionally, the Homeless Placement Services Unit estimates that it will serve 935 individuals.
	will benefit from the proposed activities	
	Location Description	Citywide
	Planned Activities	HPD's Division of Property Management and Client Services (PMCS) operates Emergency Housing Services (EHS), which provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, Fire Department, Department of Health, or HPD.
		PMCS contracts with the American Red Cross (ARC) on emergency response and sheltering services for displaced households. ARC assesses clients' needs, provides initial shelter services through contracted hotels, and attempts to relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ARC are referred to HPD or the Department of Homeless Services. HPD pays for hotel costs for eligible households.
		EHS's Central Intake assesses ARC-referred households for eligibility and assigns shelter placements based on unit and household size, matching school affiliation, other community support systems, and special needs.

		Households with children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Households with no children are placed in privately-owned hotels in the Bronx, Brooklyn, Manhattan, and Queens. EHS staffers provide storage services through a contracted vendor to clients who have furniture and other items that are not needed while in a shelter. Clients must remove their stored items upon shelter exit. Family Living Centers (FLC): Each FLC is staffed by social service contractors that provide case management services including benefits advocacy; employment and/or vocational assistance and support; counseling and referrals for other needed services; documentation gathering; and family support activities. Hotels: Households residing in participating hotels are serviced by EHS Case Managers who provide case management services including housing search/placement, applying for subsidized housing programs/rent subsidies, benefits advocacy, employment and/or vocational assistance and support, counseling and referrals for other needed services, documentation gathering, and family support activities. Homeless Placement Services (HPS): HPS is responsible for facilitating the placement of shelter clients into
		homeless set-aside units and providing ongoing oversight of projects with set-asides to ensure compliance with the homeless restriction. These units are a combination of newly-constructed and rehabilitated apartments in housing projects that have been subsidized by HPD and/or Housing Development Corporation financing. Homeless and displaced households who are income-eligible may apply for these units. HPS makes referrals of clients from DHS, HPD, and HRA shelters to developers with vacant set-aside units and coordinates the screening and lease-up process. HPS is within HPD's Division of Policy & Operations. Special Enforcement Unit (SEU): SEU, staffed by housing inspectors, Community Associates, and real property managers, provides code enforcement support to EHS to decrease clients' length of stay by restoring households to their original apartments quickly. SEU monitors landlords' performance in correcting the hazardous conditions that caused the vacate order. SEU files vacate orders with the County Clerks' Offices to notify owners of possible relocation liens. SEU also makes referrals to the Housing Litigation Division to commence litigation against owners who fail to comply with vacate/repair orders. The housing inspectors and support staff are CD-funded.
26	Project Name	HPD Fair Housing Services Program
	Goals Supported	Reduce housing discrimination
	Needs Addressed	Housing - Fair Housing
	Funding	CDBG: \$377,000
	÷ U	

Description	The Department of Housing Preservation and Development provides fair housing counseling and educationa
	services through an agreement with the City's Commission on Human Rights.
Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
Location Description	Citywide
Planned Activities	HPD's Fair Housing Services Program, the result of an interagency Memorandum of Understanding (MOU) between HPD and the New York City Commission on Human Rights (CCHR), enables HPD to utilize CCHR's dedicated and knowledgeable staff to promote fair housing. The City's Human Rights Law, like the Federal Fair Housing Act, prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawful source of income. Since the City's Human Rights Law is inclusive of the Federal Fair Housing Act, the MOU is compliant with HPD's Federally-mandated obligation to promote fair housing.
	The Fair Housing Services Program has two goals. First, it focuses on the obligation of building owners and project sponsors affiliated with HPD-funded projects to comply with the Federal Fair Housing Act and the NY Human Rights Law. CCHR staff present a review of fair housing obligations, as well as equal opportunity, business utilization, and workforce participation provisions found in HPD contracts, during HPD's weekly Pree Award Conferences attended by recipients of HPD funding. HPD and CCHR conduct quarterly "Fair Housing i Practice" workshops for representatives of building owners and sponsors. The workshops promote understanding of how to avoid discriminatory practices and policies; provide an overview of tenant/buyer rights; and include a presentation on HPD affirmative marketing guidelines.
	HPD and CCHR also collaborate to sponsor an annual Fair Housing Symposium. This event features panel discussions by representatives of government agencies before an audience of social service agencies and restate management firm representatives. The Symposium explores current housing trends, rights, and opportunities and encourages sound and prompt referrals of instances involving possible discrimination.
	Second, the program seeks to promote public awareness at community forums ("Owners Nights" and "Tena Nights") sponsored by HPD and local community leaders. HPD and CCHR jointly operate a website, Fair Housing NYC, which promotes public awareness of fair housing practices and enforcement. The site includes summaries of relevant laws, examples of discriminatory practices and policies, and links to CCHR and HPD

		resources. The summaries can be downloaded and printed in the most widely used languages in New York City: English, Spanish, Korean, Haitian Creole, Russian, and Mandarin. Fair Housing NYC is a visually appealing website that provides the public with a broad range of fair housing-related content and referral services. The Fair Housing Services Program reaffirms HPD's and CCHR's commitment to implement the goals and objectives of Federal and City mandates to promote housing choices free of discriminatory barriers.
		The site can be accessed at: http://www.nyc.gov/html/fhnyc/html/home/home.shtml.
27	Project Name	Housing Policy Analysis and Statistical Research
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$4,494,000
	Description	The Division of Housing Policy Analysis and Statistical Research plans, designs, and implements all projects necessary to conduct the legally-mandated NYC Housing Vacancy Survey (HVS).
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Planning and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	The Housing Policy Analysis and Statistical Research Unit (HPASR) plans and conducts major housing-related research and/or large-scale data collection, processing, and analyses, primarily for the legally required New York City Housing and Vacancy Survey (HVS) and reports on the HVS. HPASR secures the contract with U.S. Census Bureau and plans, designs, and implements projects necessary to conduct the HVS. HPASR provides reliable data needed for sound planning, policy analysis and research, and program development. The unit prepares and submits to the City Council by deadline the Report of Initial Findings of the HVS, presenting and analyzing key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations. This information is required for the Council's determination of a housing emergency, as the necessary condition for continuing rent control and rent stabilization. HPASR prepares the comprehensive HVS Report, a detailed, in-depth housing market analysis, presenting and analyzing data from the HVS on the City's population, households, housing stock, vacancies, housing structural and maintenance conditions. The unit provides customized HVS data to other divisions of HPD and other City agencies (Mayor's Offices, Office of Management and Budget, Department of Homeless Services, Department of Health and Mental Hygiene, Corporation Counsel, etc.) to support planning; program development; defense of the Housing Maintenance

		<ul> <li>Code; legal and legislative analyses; public information; to prepare Federal grant applications (including the Consolidated Plan); and to respond to reporting requirements. HPASR substantiates eligibility for use of CD and other funds for HPD programs. The unit provides HPD's Section 8 program with HVS data for preparation of its five-year plan. The unit is HPD's liaison to the Rent Guidelines Board, securing and administering an annual support contract. CD funds largely pay for the staff that conducts these activities.</li> <li>While the HVS is accessible to the public online at no charge, CD program income is generated from the sale of the comprehensive report when it is purchased in hard copy.</li> <li>CD funds are also used for the Division of Strategic Planning (DSP), which facilitates the agency-wide strategic planning process with the Commissioner and the HPD senior management team. This includes the identification of strategic priorities and change initiatives; the creation and reporting of milestones for those initiatives; and the management and implementation of key projects.</li> </ul>
28	Project Name	HPD Administration
	Goals Supported	Prevent long-term displacement and homelessness Reduce housing discrimination Perform housing market analysis Return foreclosed housing to private ownership Preserve and improve occupied private housing Reduction of blighted properties
	Needs Addressed	Housing - Affordable Housing Housing - Privately-Owned Housing - Planning Housing - Fair Housing Homelessness - Emergency Shelter Non-Housing Community Development/Clearance
	Funding	CDBG: \$5,662,000
	Description	Staff performs administrative functions for several of HPD's CD-funded programs.
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038

Planned Activities	Staff in the following units performs administrative functions for several of HPD's CD-funded programs: Invoice Review: Units within the Division of Accounts Payable are responsible for receiving, reviewing, and approving all contractor invoices submitted for payment related to the Division of Maintenance, which includes repair work for both City- and privately-owned properties. In addition, the Division reviews invoices and processes vouchers for work done by the Neighborhood Preservation Consultants, utility and fuel payments for in rem properties, advertising, supplies, and construction and related contracts.
	Fiscal ERP Accounting: Program revenue from the Emergency Repair Program (ERP) is generated through the collection of owner payments for billed invoices issued by the Fiscal ERP Accounting Unit. When the bill is not satisfied, a lien is placed on the property. The tax lien is removed when the landlord or purchaser makes full payment.
	Bureau of Maintenance Procurement: The Division of Maintenance's Bureau of Maintenance Procurement, through a pre-qualified vendor list and requirements contract, bids out and awards repair work to private contractors for both privately-owned (under the Emergency Repair Program) and in rem buildings.
	Timekeeping and Payroll: The Timekeeping Unit tracks and inputs timekeeping data for HPD employees, including review, verification, adjustments, and input of employee time. The unit also tracks and monitors leave balances and issues, processes resignations and terminations, and responds to employee inquiries. The Payroll Unit processes payroll changes for employees, including direct deposit changes, refunds or changes of union deductions, processing of assignment differentials and jury duty payments, research and resolution of discrepancy inquiries, processing of monetary settlements for grievances, and processing of requests for changes in Federal, State, and City withholdings. The CD-funded Timekeeping and Payroll Unit staff is assigned to work units comprised of employees who perform only CD program functions, such as the Division of Property Management and Division of Maintenance.
	Technology and Strategic Development: Staff within the Division of Technology and Strategic Development (TSD) oversees the maintenance and operation of systems that support CD-eligible programs within the Office of Enforcement and Neighborhood Services (ENS). This function includes enhancing systems that track CD-eligible programs such as ERP and AEP. In addition, TSD staff maintains the HPDINFO system that tracks violations, open market orders, and other building-specific data. This system also helps in determining how much work is being done in CD-eligible census tracts. The TSD staff works closely with the ENS office on the maintenance of the Routesmart GIS component and interfacing with the AEP and ERP modules.

		HOME Program Project Support: CD funds support positions for CD-eligible activities funded under the City's
		HOME Investment Partnership Program (HOME). HOME funds may be used to develop and support rental
		housing and homeownership affordability through rehabilitation, conversion, acquisition of real property,
		and new construction.
		CD also pays for the staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and
		compliance activities.
29	Project Name	Rent Guidelines Board Support Staff
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$470,000
	Description	The Rent Guidelines Board Support Staff engages in year-round research efforts to establish rent adjustments
		to units subject to the Rent Stabilization Law in NYC.
	Estimate the number	This program is categorized as Planning and is not required to project accomplishments.
	and type of families that	
	will benefit from the	
	proposed activities	
	Location Description	Rent Guidelines Board - 1 Centre Street, Suite 2210, New York, NY 10007
	Planned Activities	The Rent Guidelines Board (RGB) is mandated to establish rent adjustments for more than one million units
		subject to the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings
		and hearings to consider research from staff and testimony from owners, tenants, advocacy groups, and
		industry experts.
		RGB staff is responsible for providing administrative and analytic support to the Board and prepares research
		regarding the economic condition of rent-stabilized and other residential real estate industry areas including
		operating and maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB
		staff engages in research efforts; publishes its reports for use by the public, other governmental agencies, and
		private organizations; and provides information to the public on housing questions considered by the Board.
		While these reports are accessible for free online, CD program income is generated from the sale of CD-
		funded reports that are purchased in hard copy. CD funds pay for the RGB staff and associated program
		administration costs.
30	Project Name	Alternative Enforcement Program
	Goals Supported	Preserve and improve occupied private housing

Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$8,128,000
Description	The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most distressed buildings in NYC by forcing owners to make effective repairs.
Estimate the number	For 2017, the program anticipates that it will complete projects affecting 425 units of rental housing.
and type of families that	
will benefit from the	
proposed activities	
Location Description Planned Activities	<ul> <li>Designated distressed residential buildings citywide.</li> <li>The Alternative Enforcement Program (AEP) is intended to address the serious physical deterioration of the</li> </ul>
	most distressed buildings in New York City. AEP can order the property owner to repair or replace building systems as well as to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds.
	Using criteria set forth in the City's Administrative Code, 250 multiple dwellings are designated annually for participation in AEP. The multiple dwellings selected are high consumers of HPD's enforcement services, which include the Division of Code Enforcement, the Emergency Repair Program (ERP), and the Housing Litigation Division (HLD). An owner will be notified by HPD that his or her multiple dwelling has been chosen for participation in AEP.
	An owner will have four months to do the following:
	<ul> <li>Correct 100 percent of violations directly related to providing heat and hot water;</li> </ul>
	<ul> <li>Correct 100 percent of class "C" hazardous mold violations;</li> </ul>
	<ul> <li>Correct 80 percent of class "B" hazardous mold violations;</li> </ul>
	Correct 80 percent of all vermin violations;
	Correct 80 percent of all other class "B" hazardous and class "C" immediately hazardous violations;
	Pay all outstanding HPD emergency repair charges and liens or enter into an agreement with the
	Department of Finance to pay such charges; and
	Submit a current and valid property registration statement.
	If the owner fails to meet all of the requirements for discharge within the first four months, HPD will perfor
	a building-wide inspection and issue an Order to Correct outlining the building systems that need to be
	replaced in order to address the underlying conditions (to minimize recurrence of those conditions). HPD w

		prepare a scope of work that will address the conditions cited in the Order. Should an owner fail to comply
		with the Order, HPD may perform the work. CD revenue is generated when owners pay for the cost of the
		work done by the City as well as for management program inspection fees.
31	Project Name	7A Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$1,449,000
	Description	CD funds are used for systems repair and replacement through 7A assistance packages. The aim is to improve conditions in 7A buildings.
	Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will complete projects affecting 26 units of rental housing.
	Location Description	7A buildings citywide
	Planned Activities	The 7A Program, part of HPD's Division of Special Enforcement, provides loans for system replacement and repair using both CD and City capital funds. CD funds also pay for staff within the 7A Financial Assistance Unit.
		Article 7A of the Real Property Actions and Proceedings Law authorizes the Housing Court to appoint administrators to operate privately-owned buildings where delinquent owners have abandoned their buildings and where dangerous conditions exists that affect tenants' health and safety. 7A buildings generally enter the program after years of neglect and deferred maintenance. 7A buildings are usually located in blighted areas, are under-occupied, and occupants tend to have very low incomes.
		Serious emergency conditions exist in 7A buildings, which, if not corrected immediately, impair the ability of the Administrator to collect rent. Accordingly, the 7A Administrator is authorized to make repairs necessary to stabilize the building and address hazardous conditions, correct violations, provide utilities, and improve rent collections and maintenance services. The 7A Program functions to stabilize and preserve these housing units and provide habitable and affordable housing for the tenants.
		7A Unit: The 7A Unit responds to intake referrals by visiting and evaluating the buildings to determine if the conditions meet the law's criteria. If a building is recommended for intake, the unit prepares legal documents and refers buildings to HPD's Housing Litigation Division to commence a 7A Proceeding. 7A Counselors meet with tenants, coordinate building repair plans, monitor compliance with court stipulations, and work with

		Administrators to remove Code violations. In addition, they conduct emergency inspections as needed and refer Administrators to obtain legal assistance funds to aid them in bringing court proceedings against
		tenants for non-payment of rent. Finally, the staff reviews applications from organizations seeking court
		appointment as 7A Administrators, conducts extensive research on owners seeking discharge of 7A buildings,
		ensures that 7A buildings are registered annually, and prepares preliminary documents for the 7A Regulatory Agreement.
		Agreement.
		7A Financial Assistance (7AFA) loans are available for 7A Administrators for substantial repairs when collected
		rents cannot support the cost of the work. 7AFA loans are exclusive to 7A Administrators who are authorized
		to borrow funds from HPD. The staff underwrites the loan and prepares loan packages. As work is completed,
		staff supplies loan balances to facilitate the discharge of the buildings to the owners or places liens on the
		property for any loan and emergency repair charges. In addition, the 7A Unit manages and services the
		portfolio and is directly involved in the delivery of services.
32	Project Name	Emergency Repair Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$44,285,000
	Description	The Emergency Repair Program (ERP) works to correct immediately hazardous "C" violations. The goal is to
		secure voluntary corrective actions by landlords, eliminating the need for direct City involvement.
	Estimate the number	For 2017, the program anticipates that it will perform emergency repairs affecting 59,800 housing units,
	and type of families that	which includes an estimated 800 lead-based paint reduction projects.
	will benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Code
		Inspectors issued "C" violations or for which another City agency cited an emergency condition. ERP consists
		of the following units:
		The Emergency Services Bureau (ESB) immediately contacts owners or managing agents of buildings where
1		HPD has issued "C" violations requiring emergency repair(s). Staff advises the owner of the condition, the
1		time to certify correction, and the consequences of not doing so. Staff also contacts tenants to determine
		whether the owner complied and sends notices regarding the repairs with ESB contact information to both
		the owners and tenants. When HPD cannot certify that the work was done, the violation is forwarded to
		EREH.

Emergency Repair Environmental Hazard (EREH): Intake Unit staff receives emergency repair referrals from ESB. Field inspectors visit buildings to prepare work scopes, monitor work in progress, and sign off on completion for repairs (e.g., lead-based paint, boiler repairs, collapsing ceilings, cascading leaks, raw sewage cleanout, pipe repair). Repair crews perform common repairs. The Vendor Tracking Unit monitors the progress of jobs awarded to outside vendors. Staff ensures that contractors start and complete work according to contract dates; arranges for technical staff to inspect contractors' work while in progress and upon completion; tracks service charge requests; attempts to resolve access issues; and obtains vendor affidavits for both refused access and no access situations.
EREH receives lead-based paint hazard violations that have not been corrected and certified by the property owner. City law defines a lead-based paint hazard violation as the existence of lead-based paint in any dwelling unit in a multiple-unit dwelling where a child aged six or under resides if such paint is peeling or is on a deteriorated subsurface. Within 10 days after the certification of a lead violation is due, EREH re-inspects open violations. If a landlord fails to address the violations, EREH uses either in-house staff or contractors for remediation and dust clearance testing. By law, HPD must remediate conditions not addressed by the owner within 45 days of a re-inspection. EREH also addresses lead hazards in City-owned residential properties; processes referrals received from the DOHMH Lead Poisoning Prevention Program; conducts asbestos surveys, laboratory analysis, and project monitoring; develops specifications and cost estimates for asbestos and lead abatement activities; and monitors contractor performance and compliance.
EREH also uses CD funds to seal vacant and accessible privately-owned, residential buildings that threaten public safety in low- and moderate-income areas. (HPD uses City Tax Levy funds for buildings that are not in CD-eligible areas. Sealing activities in in rem buildings are CD-funded under the Maintenance and Operation of Tax-Foreclosed Housing program.) Accessible openings are sealed with stucco, plywood, and/or concrete blocks to prevent illegal entry and occupancy; eliminate fire hazards; and preserve the buildings' physical structures.
EREH's Utilities and Fuel Unit responds to violations issued for a lack of electricity, gas, or fuel. The unit works with utility companies to restore services to buildings where the owner has failed to provide them and arranges delivery of fuel oil or necessary repairs. The Research and Reconciliation Unit reviews repairs to ensure that all requirements and procedures were followed. Staff examines ESB and EREH records to substantiate the charges imposed when owners question the repairs.

33	Project Name	Primary Prevention Program
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$278,000
	Description	CD funds will be used to pay for staff to administer low-level, interim lead-abatement work.
	Estimate the number	Since CD funds are only used to pay the salaries of the staff that administer the Primary Prevention Program,
	and type of families that	the City does not quantify accomplishments for this program.
	will benefit from the	
	proposed activities	
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	The Primary Prevention Program (PPP), funded by the Federal Lead Hazard Reduction Demonstration Grant
		Program, reduces lead hazards and other housing-related health risks in units occupied by low-income and at-
		risk households. In conjunction with the Department of Health and Mental Hygiene, the Department of
		Housing Preservation and Development's (HPD) PPP targets areas with high incidence rates of childhood lead
		poisoning by implementing a combination of partial abatement and interim treatment to prevent lead
		poisoning and address health risks. Residential buildings in the Bronx, Brooklyn, and Queens are eligible for
		PPP enrollment under the current Federal grant cycle. Within these boroughs, the Program is targeting
		specific neighborhoods with higher levels of child lead poisoning. Buildings with units occupied by pregnant
		women, or where a child under the age of six lives or visits on a regular basis, are highly desirable. Vacant
		units with lead hazards are also eligible.
		To be eligible, buildings must be built prior to 1960 and meet HUD's Section 8 income limits:
		<ul> <li>At least 50 percent of the dwelling units in the building must be occupied by households earning</li> </ul>
		less than or equal to 50 percent of the area median income; and
		<ul> <li>The remaining 50 percent of the dwelling units in the building must be occupied by households</li> </ul>
		earning less than or equal to 80 percent of the area median income.
		The scope of work for PPP's lead hazard control measures includes a mixture of paint stabilization and
		abatement of housing unit components that test positively for lead. The Federal Lead Hazard Reduction
		Demonstration Grant Program also includes Healthy Homes Supplemental funding, which can be used to
		address additional health risks (such as mold growth, vermin infestation, conditions that pose the risk of falls
		or other injuries, fire and electrical hazards, etc.).
34	Project Name	Litigation

Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$7,023,000
Description	CD funds assist in paying for two units within HPD that conduct litigation in Housing Court: the Housing
	Litigation Division and the Landlord Tenant Litigation Division.
Estimate the number	For 2017, the program anticipates that it will litigate Housing Code-related cases affecting an estimated
and type of families that	235,000 units of rental housing.
will benefit from the	
proposed activities	
Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	HPD's Landlord Tenant Litigation Division (LTLD) and Housing Litigation Division (HLD) conduct litigation in the
	Housing Court of the New York City Civil Court.
	LTLD, within the Office of Legal Affairs, advises HPD on all legal issues concerning occupants of City-owned properties under HPD jurisdiction. LTLD conducts all tenant-related legal actions in buildings managed by the Division of Property Management (DPM), including tax-foreclosed in rem properties. Such actions include recovering unpaid rent, evicting drug dealers or other disruptive tenants, and removing illegal occupants. LTLD staff also handles a small volume of cases defending DPM against actions brought by tenants in DPM-managed buildings. Both the professional and support staff responsible for these actions are paid for with CD funds as part of the cost of operating in rem properties.
	HLD, within the Office of Enforcement and Neighborhood Services, initiates actions in Housing Court against owners of private buildings to enforce compliance with the New York State Multiple Dwelling Law's Housing Quality Standards and the NYC Housing Maintenance Code (the Housing Code). HLD attorneys also represent HPD when tenants initiate actions against private owners seeking the correction of conditions, to which HPD is automatically named as a party. The goal is to compel owners to comply through enforceable Orders to Correct, Civil Penalties (fines), and/or Contempt Sanctions. Attorneys and support staff assigned to HLD are approximately 75 percent CD-funded.
	HLD handles a variety of cases including, but not limited to: 1) Heat and hot water cases when owners do not provide such services to tenants; 2) Comprehensive cases seeking the correction of all violations in a building Such cases are typically initiated against owners that have a substantial number of Housing Code violations, fail to provide building services, falsely certified that a violation was corrected, or failed to register a property

HPD Administration program.         Froject Name       Neighborhood Preservation Consultants         Goals Supported       Preserve and improve occupied private housing         Needs Addressed       Housing - Privately-Owned         Funding       CDBG: \$580,000         Description       The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.         Estimate the number and type of families that will benefit from the proposed activities       Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.			with HPD as required by law; 3) Access warrants for buildings where owners have denied access to HPD inspectors to investigate the presence of lead paint or to contractors/crews sent by HPD to correct overdue lead paint hazards. The staff assigned to this activity is 100 percent CD-funded; and 4) Access warrants for buildings where owners have denied access to HPD inspectors to inspect or to HPD's contractors to correct immediately hazardous conditions. Certification of No Harassment Unit: By law, owners of Single-Room Occupancy (SRO) multiple-unit dwellings must obtain a Certification of No Harassment from HPD before applying for a permit to demolish or reconfigure the building. This process is intended to ensure that owners do not further any proposed demolition or construction projects by harassing tenants into leaving. HLD investigates whether harassment occurred during the statutory review period. If there is reasonable cause to believe that harassment occurred, HLD presents its case at an Office of Administrative Trials and Hearings hearing. A finding of harassment prevents the owner from obtaining a demolition or alteration permit for three years. Judgment Enforcement Unit: HLD collects judgments from owners and tracks Order to Correct compliance for settlement purposes. Enforcement typically entails locating, restraining, and/or seizing assets of responsible entities. Judgments are returned to the CD program as CD revenue. Administration: Other support staff oversees and coordinates a number of administrative functions including data operations, management services, office management, bill processing, and supervision of all administrative units. These activities are eligible CD administrative expenses and are thus paid for under the
Goals SupportedPreserve and improve occupied private housingNeeds AddressedHousing - Privately-OwnedFundingCDBG: \$580,000DescriptionThe Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.Estimate the number and type of families that will benefit from the proposed activitiesUnfortunately, there is no appropriate indicator to quantify accomplishments for this program.			
Needs Addressed       Housing - Privately-Owned         Funding       CDBG: \$580,000         Description       The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.         Estimate the number and type of families that will benefit from the proposed activities       Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.	35	Project Name	Neighborhood Preservation Consultants
FundingCDBG: \$580,000DescriptionThe Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.Estimate the number and type of families that will benefit from the proposed activitiesUnfortunately, there is no appropriate indicator to quantify accomplishments for this program.			Preserve and improve occupied private housing
DescriptionThe Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.Estimate the number and type of families that will benefit from the proposed activitiesUnfortunately, there is no appropriate indicator to quantify accomplishments for this program.			
with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.Estimate the number and type of families that will benefit from the proposed activitiesUnfortunately, there is no appropriate indicator to quantify accomplishments for this program.			
and type of families that will benefit from the proposed activities		Description	
will benefit from the proposed activities		Estimate the number	Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.
proposed activities		and type of families that	
		will benefit from the	
<b>Location Description</b> The Neighborhood Preservation Consultants operate in the following areas:		proposed activities	
		Location Description	The Neighborhood Preservation Consultants operate in the following areas:

	<ul> <li>Community Districts #1, 3, 4, 5, 6, 7, 9, and 12 in the Bronx;</li> <li>Community Districts #1, 3, 4, 5, 7, 8, 9, 13, 14, 16, and 17 in Brooklyn;</li> </ul>
	<ul> <li>Community Districts #1, 3, 4, 5, 7, 8, 9, 13, 14, 16, and 17 in Brooklyn;</li> </ul>
	<ul> <li>Community Districts #3, 9, 10, 11, and 12 in Manhattan;</li> </ul>
	<ul> <li>Community Districts #3 and 14 in Queens; and</li> </ul>
	<ul> <li>Parts of Community District #1 in Staten Island.</li> </ul>
Planned Activities	The Neighborhood Preservation Consultants program aims to increase the involvement of local nonprofits in
	planning and preserving the City's affordable housing stock, particularly by assisting HPD in implementing its
	Neighborhood Preservation strategy. Through the program, HPD contracts with community-based
	organizations to perform a wide range of housing and neighborhood preservation functions including working
	with owners and tenants to maintain or restore buildings to a structurally and fiscally sound condition. The
	role of the consultants is to work with landlords and tenants, so that owners can maintain their properties
	and tenants can be protected from being displaced from the neighborhood.
Project Name	DCP Information Technology
Goals Supported	Promote community development through planning
Needs Addressed	Non-Housing Community Development/Planning
Funding	CDBG: \$3,241,000
Description	Planning functions involve geographic data collection and processing for land use, housing, economic, and demographic studies.
Estimate the number	This program is categorized as a planning activity and thus is not required to provide accomplishment
and type of families that	projections.
will benefit from the	
proposed activities	
Location Description	NYC Department of City Planning - 120 Broadway, New York, NY 10271
Planned Activities	CD funds pay for support staff, contractual and professional services, supplies, materials, equipment, and
	software and hardware maintenance (including subscription services) within the various sections of the
	Department of City Planning's (DCP) Information Technology Division (ITD).
	<ul> <li>Geographic Systems Section (GSS): GSS is responsible for developing and maintaining specialized</li> </ul>
	geographic data processing capabilities that support the planning activities of DCP and other City agencies,
	including Federally-funded programs such as CDBG. GSS produces the Geosupport System, which processes
	New York City geographic locations, such as addresses and street intersections, standardizes and validates locations, and relates these to various political and administrative districts such as community districts, census tracts, and school districts.
	Project Name Goals Supported Needs Addressed Funding Description Estimate the number and type of families that will benefit from the proposed activities Location Description

		• Database and Application Development (DAD) Section: DAD collects, processes, and provides land use, housing, economic, and demographic data that are used for developing neighborhood and community development plans, major citywide studies, and tax revenues and economic studies. DAD is also responsible for developing and maintaining on-line database systems that provide easy access to data including, but not limited to, Interim Management Pre-Application Certification Tracking (imPACT), which tracks land use projects in the pre-certification review process; Land Use and CEQR Application Tracking System (LUCATS), which tracks applications for land use changes through New York City's Charter-mandated review processes, including the Uniform Land Use Review Process (ULURP) and the City Environmental Quality Review (CEQR); and Primary Land Use Tax Lot Output (PLUTO), which contains extensive land use, zoning, and geographic data that are used with micro-computer database and mapping software. Data updates are completed twice a year.
		• ITD/Web Team: The Web Team is responsible for designing, building, and maintaining DCP's website for the dissemination of departmental data and information to the general public.
		• GIS Team: The GIS Team maintains the data and application infrastructure used by DCP's planning and other professional staff for desktop geographic inquiry and analysis. Customized applications and interfaces are developed by the team to enhance the access to, and use of, the various geographic resources both within the agency and for the public. The GIS Team and the Web Team produce a wide range of GIS and related data products under the BYTES of the BIG APPLE heading for free distribution to other government entities and the general public.
		• PC and Network Services (PCNS): PCNS provides services related to all agency computer hardware and software, and is responsible for managing the local and wide area networks at all DCP office locations.
		• Director's Office: The Director's Office coordinates the work of the different ITD sections, prepares budget requests for OMB, tracks expenditures against budget allocations, and ensures that audits are completed. This Office is also responsible for maintaining the digital master Zoning Resolution text and coordinates the timely updating of the paper document with staff in the Zoning Division and the Graphics Division.
37	Project Name	DCP Comprehensive Planning
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
		THE CITY OF NEW YORK AP-76

THE CITY OF NEW YORK Proposed 2017 Annual Action Plan

Funding	CDBG: \$12,864,000
Description	Staff performs comprehensive planning functions citywide: zoning actions; housing, economic development
	and census data analysis; open space and waterfront revitalization plans; urban design; etc.
Estimate the number	This program is categorized as a planning activity and thus is not required to provide accomplishment
and type of families that	projections.
will benefit from the	
proposed activities	
Location Description	NYC Department of City Planning - 120 Broadway, New York, NY 10271
	<ul> <li>Bronx Borough Office - One Fordham Plaza, Bronx, NY 10458</li> </ul>
	<ul> <li>Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241</li> </ul>
	<ul> <li>Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424</li> </ul>
	<ul> <li>Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301</li> </ul>
Planned Activities	CD funds pay for Department of City Planning (DCP) staff that performs comprehensive planning functions
	within the following divisions:
	• Strategic Planning: Oversees DCP's functional planning activities and coordinates land use policy.
	Staff helps formulate long-term development and policy objectives for the City. Activities include preparation
	of key planning documents, directing major citywide studies, and working closely with the City Planning
	Commission on planning and development issues.
	<ul> <li>Borough Offices: Develop local zoning and land use policy and prepare comprehensive</li> </ul>
	neighborhood plans. The five offices maintain links to the City's varied communities by providing technical
	assistance to the boroughs' community boards, civic organizations, and elected officials regarding zoning ar
	land use. The offices review development actions to ensure conformance with local area needs and plans.
	Housing, Economic, and Infrastructure Planning (HEIP): Develops citywide plans and policies
	addressing housing, economic, and infrastructure issues. It conducts comprehensive economic, employment
	and housing analyses and studies. HEIP analyzes land use proposals, assists in initiating zoning text and map
	amendments, and coordinates preparation of the Consolidated Plan and Annual Report on Social Indicators
	HEIP's Population Section conducts demographic studies; advises on demographic, immigration, and census
	policy issues; distributes census data, analyses, and maps on DCP's website; and is the City's liaison to the U
	Census Bureau.
	<ul> <li>Planning Coordination Division: Responsible for wide-ranging activities that support the</li> </ul>
	management of DCP's work program and execution of City Charter-mandated responsibilities including
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		<ul> <li>management of the agency's land use project pipeline; special projects and analyses; managing review of community-based 197-a plans; preparing reports and related publications such as the Mayor's Management Report, Citywide Statement of Needs, and Statements of Community District Needs; conducting interagency coordination and community outreach where applicable; and providing analysis and technical assistance with respect to siting of City facilities.</li> <li>Waterfront and Open Space Unit: Prepares comprehensive and local area plans, advises on citywide waterfront and open space policy issues, and reviews proposed actions on the City's waterfront for consistency with the Waterfront Revitalization Program.</li> <li>Zoning: Responsible for maintaining the Zoning Resolution, the laws governing land use in New York City. The Division conducts planning studies to update the Resolution so that it better addresses the City's needs. Studies range in scope from those focused on developing a specific site to those that deal comprehensively with large sectors of the development community or with areas of the City where special purposes are identified such as flood zones where rules need to be modified to allow for more resilient development. These studies result in major modifications to the Zoning Resolution. The Division also provides general zoning information to the public and other agencies.</li> </ul>
		• Urban Design: Serves as DCP's design department. Staff provides assistance on projects affecting infrastructure design, master planning, overall massing and architectural expression, streetscape, landscape, and sustainable design. The department assists in developing City planning policy to support excellence in urban design, reviews large-scale projects for modification and approval, and designs urban projects in-house when necessary. The department also conducts urban design studies ranging in scope from site-specific projects to comprehensive neighborhood plans and citywide initiatives.
38 Pro	oject Name	NYC Business Solutions
	oals Supported	Facilitate small business development and growth
Ne	eeds Addressed	Non-Housing Community Development/Eco Development
Fui	nding	CDBG: \$579,000
De	escription	NYC Business Solutions provides free technical assistance to small business entrepreneurs in New York City. The program also provides Business Basics training courses.
Est	timate the number	For 2017, the program anticipates that it will serve a total of 6,115 businesses: an estimated 160 businesses
and	d type of families that	will be served at the Vendor Market, 455 businesses will be served by NYC Business Acceleration, and 5,500 persons will attend Business Basics classes.

will benefit from the proposed activities	
Location Description	<ul> <li>The Flatbush Caton Vendor Market is located at 814 Flatbush Avenue (corner of Caton Avenue), Brooklyn.</li> <li>A new Vendor Market is proposed at the intersection of New Lots Avenue and Elton Street, Brooklyn.</li> <li>New York City Business Acceleration staff is located at 110 William Street, 2nd Floor, New York, NY 10038</li> <li>The seven Business Solutions Centers are located at the following addresses: <ul> <li>400 East Fordham Road, Bronx</li> <li>9 Bond Street, Brooklyn</li> <li>79 John Street, Manhattan</li> <li>361 West 125th Street, Manhattan</li> <li>560 West 181st Street, Manhattan</li> <li>168-25 Jamaica Avenue, Queens</li> <li>Stuyvesant Place, Staten Island</li> </ul> </li> </ul>
Planned Activities	NYC Business Solutions is a set of services offered by the NYC Department of Small Business Services (SBS) to help entrepreneurs and small businesses start, operate, and expand in New York City. Services include business courses; pro-bono legal assistance on select business matters; assistance finding financing; incentives and contracting opportunities; navigating government; and assistance finding and training qualified employees. CD-funded staff develops a curriculum of business training courses for delivery at seven NYC Business Solutions Centers and provides direct business counseling through outreach conducted by the Business Acceleration Team and NYC Business Solutions Center staff.
	Curriculum Development Free training in business planning, marketing, developing and understanding financial statements, and bookkeeping software is provided to micro-entrepreneurs and small business owners at the NYC Business Solutions Centers citywide, with the goal of equipping customers with the skills they need to effectively plan, manage, and expand their businesses. SBS staff supports the development of effective curricula to meet the business owners' needs, manages consultants who conduct classes, and works with Center staff to market and manage the classes. Classes are currently offered in English, Spanish, Russian, Haitian-Creole, Korean, Chinese, Bengali, and Arabic and are being developed in French and Urdu.
	NYC Business Acceleration (NYCBA) NYCBA is a free set of services that help business owners open or expand faster and easier, operate more smoothly, and recover from disasters. NYCBA serves businesses citywide. NYCBA provides a variety of

		services to help businesses including client management, plan reviews, consultations with inspectors, and inspections from City agencies such as the Department of Buildings, the Department of Consumer Affairs, the Department of Health and Mental Hygiene, and the Department of Environmental Protection. The NYCBA client management team is partially CD-funded. CD-funded staff provides one-on-one support and guidance to micro-enterprises and businesses that serve low- and moderate-income areas. Client Managers act as a general point of contact and assist business owners by evaluating the establishment's needs, advising on compliance, coordinating and sequencing required services, and helping with facility disruptions and utility issues.
		Vendor Markets The Markets Program facilitates the business needs of low/mod microenterprises by enabling their development and providing the support necessary to make them viable. The Program establishes markets in low/mod neighborhoods and provides regulated settings where former street vendors, small business startups, and other small scale entrepreneurs may conduct business for a nominal fee. In addition, the Markets Program partners with qualified local nonprofit organizations to manage the markets' daily operations and business services, which include one-on-one business assessments and counseling; business skills training; and technical assistance, specifically in the areas of bookkeeping, marketing, merchandising, licensing, and permitting. Operations at the markets are funded with the fees generated from the businesses while training, technical assistance services and program oversight costs are CD-funded.
		A CD-funded SBS staff-member oversees the Markets Program and other CD-eligible economic development activities. This position is charged to the CD Administration program.
		In 2017, the program will continue to administer the City-owned Flatbush-Caton Vendor Market located at 814 Flatbush Avenue in Brooklyn. The market is managed by the Caribbean American Chamber of Commerce and Industry (CACCI). Additionally, it will continue efforts to establish a marketplace in East New York.
39	Project Name	Avenue NYC
	Goals Supported	Revitalize commercial districts in low/mod areas
	Needs Addressed	Non-Housing Community Development/Eco Development
	Funding	CDBG: \$2,227,000
	Description	Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance and marketing and promotion programs to small businesses.

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Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will provide façade design services to 13 businesses. Additionally, 1 organization will complete capacity building projects.
Location Description	Bronx - Allerton, Baychester, Fordham, Highbridge/University Heights, Hunts Point, Kingsbridge, Marble Hill, Morris Heights, Morris Park, Mott Haven, Norwood, Parkchester, Pelham Parkway, South Bronx, Wakefield/Williamsbridge/Baychester, West Farms, and Woodlawn.
	Brooklyn - Bedford Stuyvesant, Bensonhurst, Brighton Beach, Brownsville, Bushwick, Clinton Hill, Coney Island, Crown Heights, Cypress Hills, Downtown Brooklyn, East Flatbush, East New York, East Williamsburg, Flatbush, Fort Greene, Greenpoint, Midwood, Northside Williamsburg, Prospect Heights, Prospect-Lefferts Gardens, South Brooklyn/Red Hook/Gowanus, South Williamsburg, Sunset Park, and Wallabout.
	Manhattan - Central Harlem, Chinatown, East Harlem, East Village, Hamilton Heights, Lower East Side, Two Bridges, Washington Heights/Inwood, and West Harlem.
	Queens - Astoria-Ditmars, Central Astoria, Corona, Downtown Flushing, Downtown Jamaica, Jackson Heights/Elmhurst, Jamaica East, Jamaica South, North Corona, Queensbridge/Ravenswood, Richmond Hill/Ozone Park, Ridgewood, Rockaway Peninsula, Sunnyside, and Woodside.
	Staten Island - New Brighton, Port Richmond, and Stapleton/St. George/Tompkinsville.
Planned Activities	Avenue NYC promotes the economic viability of neighborhood business districts. This program is intended not only to help local businesses directly engage local residents but to also preserve neighborhoods more broadly. The target areas selected experience varying degrees of stagnation, deterioration, or disinvestment and the incomes of the areas' populations are primarily low to moderate. Projects usually have a local community sponsor, frequently a Community-Based Development Organization (CBDO), that represents the needs of local merchants, property owners, and local residents. The sponsor contracts with SBS to carry out the neighborhood revitalization strategy and set the foundation for the area's long-term prosperity.
	The program's goals are to attract, retain, and expand businesses and business opportunities throughout Ne York's neighborhoods; provide quality goods and services to local residents serviced by the targeted business district; and foster collaboration among businesses in a neighborhood. SBS staff works with the local sponse to plan, develop, and administer comprehensive revitalization. The following eligible activities represent some of the basic program elements:
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		<ul> <li>Placemaking focuses on creating or enhancing a sense of place that captures or reinforces the unique character of the commercial corridor. The program entails developing a new, or solidifying a current, placemaking strategy that identifies and leverages unique attributes of the target commercial district to attract local resident customers. These efforts aim to increase consumer spending in the district.</li> <li>Business Attraction efforts work to attract new businesses and investment into the targeted district so that the commercial corridor may better serve the needs of local residents.</li> <li>Facade Improvement covers costs related only to program design, administration, and marketing of facade improvement activities. Sponsors will be required to use the services of a design consultant and produce model storefronts with a combination of open grid security gates, retractable or faux-retractable awnings, high quality storefront signs, and an exterior finish (paint or other material).</li> <li>Merchant Organizing selects sponsors to lead the planning and outreach for the creation of a new merchants association or the revitalization of an existing organization that can address business needs in the commercial corridor. Sponsors are expected to develop a plan for organizing merchants and accomplish concrete organizing milestones within the contract year.</li> <li>Capacity Building Initiatives build the capacity of nonprofit economic development corporations, Business Improvement Districts, CBDOs, and merchants associations. Initiatives are specific to the technical and strategic needs of each individual organization, draw on the strengths and distinctiveness of each commercial district, and are expected to produce a measurable improvement in the commercial life of the community and functioning of the organization receiving capacity building services.</li> </ul>
		SBS will continue its nonprofit management technical assistance programs by expanding the capacity building course offerings in Calendar Year 2017. Trainings will be offered to help organizations strengthen their boards, increase their programs' effectiveness, market their programs to constituents, and identify and secure alternative sources of funding in order to increase their stability. SBS will also provide local organizations with project management strategies to assist in the creation and implementation of commercial revitalization programs in their respective neighborhoods. For 2017, the program anticipates that it will provide façade design services to 13 businesses. Additionally, 1
40	Project Name	organization will complete capacity building projects. CDBG Administration
40	Goals Supported	Independent living for the elderly and disabled
		Increase accessible hsg for people w/disabilities

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	Make the City many lively for any w/dischilition
	Make the City more livable for ppl w/disabilities
	Prevent long-term displacement and homelessness
	Reduce housing discrimination
	Perform housing market analysis
	Return foreclosed housing to private ownership
	Preserve and improve occupied private housing
	Provide enrichment activities to low/mod areas
	Provide safe, accessible senior centers
	Promote justice for victims of crime and abuse
	Reduce homelessness
	Provide recreational activities for low/mod people
	Provide community green space through gardens
	Promote community development through planning
	Provide day care services to low/mod households
	Maintain habitability for elderly homeowners
	Increase capacity of local arts organizations
	Preservation of historic buildings and areas
	Revitalize the Bronx River and the adjacent area
	Provide safe learning environment in City schools
	Improve sanitary conditions throughout the City
	Reduction of blighted properties
	Improve literacy of low-skilled adults
	Facilitate small business development and growth
	Revitalize commercial districts in low/mod areas
	Reduce hunger
Needs Addressed	Administration - CDBG
Funding	CDBG: \$2,484,000
Description	CD-funded staff provides administrative support services for planning, management, and citizen participation
	necessary to formulate, implement, and evaluate NYC's CDBG Program.
Estimate the number	This program is categorized as an administrative activity and thus is not required to provide accomplishment
and type of families that	projections.
will benefit from the	
proposed activities	

	Location Description	<ul> <li>NYC Office of Management and Budget - 255 Greenwich Street, New York, NY 10007</li> </ul>
		<ul> <li>NYC Department of City Planning - 120 Broadway, New York, NY 10271</li> </ul>
		<ul> <li>NYC Landmarks Preservation Commission - 1 Centre Street, New York, NY 10007</li> </ul>
		<ul> <li>NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038</li> </ul>
		<ul> <li>NYC Department of Parks and Recreation - 100 Gold Street, New York, NY 10038</li> </ul>
		<ul> <li>NYC Department of Small Business Services - 110 William Street, 2nd Floor, New York, NY 10038</li> </ul>
	Planned Activities	This function provides administrative and support services for planning, management, and citizen
		participation necessary to formulate, implement, and evaluate the City's Community Development Program.
		These activities include:
		<ul> <li>Preparation and implementation of the Citizen Participation Plan, including technical assistance to</li> </ul>
		Community Boards and other interested groups and citizens;
		<ul> <li>Development of Community Development plans and policies;</li> </ul>
		<ul> <li>Preparation of the City's Consolidated Plan;</li> </ul>
		<ul> <li>Preparation of the Consolidated Plan Annual Performance Report;</li> </ul>
		<ul> <li>Preparation of Environmental Reviews;</li> </ul>
		<ul> <li>Monitoring of the expenditures for CD-funded programs;</li> </ul>
		<ul> <li>Delineation of population groups served by CD programs;</li> </ul>
		<ul> <li>Liaison function with HUD and other Federal departments; and</li> </ul>
		Certification and maintenance of the necessary records that demonstrate that Federal requirements for
		environmental review, relocation, equal opportunity, and citizen participation are met.
		In order to meet this mandate, as well as to plan effectively the City's future Community Development effort,
		a portion of the block grant is used to fund planning and management activities within the Office of
		Management and Budget, the Department of City Planning, the Landmarks Preservation Commission, the
		Mayor's Office for People with Disabilities, the Department of Parks and Recreation, and the Department of
		Small Business Services.
41		Code Violation Removal in Schools
	Goals Supported	Provide safe learning environment in City schools
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$4,500,000
	Description	CD funds are used by the Department of Education to prevent or remove code violations in New York City
		schools.

	Estimate the number	For 2017, the program anticipates that it will prevent or remove code violations in schools that serve an
	and type of families that	estimated 147,295 children.
	will benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools. The activities may include the installation, repair, or replacement of emergency lighting, elevator guards, corridor doors, door closers, bathrooms, fire-rated doors and hardware, panic hardware, fire alarm systems, fire suppression systems, fire extinguishers, sprinklers/standpipes, radiator shields, potable water systems, sewage systems, kitchen ventilation/exhaust systems, and heating/cooling/refrigeration systems; environmental health inspections; flame-proofing curtains; building elevator and sidewalk elevator upgrades; and the repair of bleachers, retaining walls, interior masonry, falling plaster, damaged flooring, ceilings, electrical fixtures, water closets, mandated signage, and wiring. To avoid archaeological concerns, playground resurfacing may be performed provided there is no increase in the playground area and no excavation is proposed.
42	Project Name	Demolition Program
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Non-Housing Community Development/Clearance
	Funding	CDBG: \$4,800,000
	Description	HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of Buildings. CD funds pay for the demolition work performed by outside contractors.
	Estimate the number	For 2017, the program anticipates that there will be 35 CD-funded demolitions.
	and type of families that	Tor 2017, the program undeputes that there will be 55 eb funded demonitoris.
	will benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	The Demolition Unit within HPD's Division of Maintenance has the authority to contract out for demolitions when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency, as established by the New York City Administrative Code. The Code requires the treatment of any structure that may become "dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health, or morals." Pursuant to DOB guidelines, this would include deteriorated residential and commercial structures determined to be unsafe and/or debilitated in any area, including Urban Renewal Areas. The Demolition Unit is responsible for surveying the site, providing a work and cost estimate, and

		overseeing and approving all demolition, cleaning, and grading of land. CD funds are expended for full and partial demolition of privately-owned residential and commercial properties, and some City-owned properties. DOB issues Unsafe Building violations for buildings or properties that are dangerous or unsafe throughout the City. If the owner does not correct the unsafe condition, DOB may initiate an Unsafe Building proceeding in Supreme Court. The court may issue a precept, which is an order to correct the condition. The precept provides an owner with a determination of the remedy required to abate the unsafe condition. Depending on the situation, the remedy may consist of sealing the property, making repairs such that the condition of concern is addressed, or demolishing the structure. When DOB refers the precepts to HPD, HPD engages a contractor to take the appropriate action to correct the condition. Correcting the condition may include demolition (which would be CD-funded), shoring/bracing (which would be funded by tax levy dollars), or sealing for commercial properties (which would be funded by tax levy dollars). CD revenue is generated when private owners pay for demolitions performed by the City.
43	Project Name	HPD Affordable Housing Development Program
	Goals Supported	Create Affordable Housing - New Construction
	Needs Addressed	Housing - New Construction
	Funding	HOME: \$27,492,842
	Description	HPD's Affordable Housing Development Program supports the City's priority for the creation of decent, affordable multi-family rental housing for income-eligible New Yorkers. HPD's Supportive Housing Program funds the acquisition and new construction or rehabilitation of properties for the purpose of developing permanent housing with services for homeless and low income households. The Supportive Housing Loan Program requires 60% of units be dedicated to homeless households referred by DHS's Shelter Placement Division, HRA's HIV/AIDS Services Administration (HASA) and 40% of units go to low income households through community referrals. Most homeless rentals are for individuals with annual gross incomes of no greater than 50% of the area median income, and low income community units go to households with median incomes of no greater than 60% of the area median income. Loans are funded under Article 8 and Article 11 of the State Private Housing Finance Law and are provided at zero or one percent interest for terms of at least 30 years. Support and operating subsidies are funded through the use of Section 8 and McKinney- Vento Program Rental Assistance, DHS SRO Support Services contracts, Department of Mental Health Community Support Service contracts, or HRA contracts for support services for PWAs. In addition, many projects obtain an allocation of tax credits from the Federal Low Income Tax Credit Program. Proceeds of the

		sale of these credits are used to fund social service and operating reserves. To serve elderly members of our
		community in particular, HPD intends to use HOME funds in the development of new affordable rental
		housing units through its Senior Affordable Rental Apartments (SARA) program, which is managed by the
		same unit as the Supportive Housing Program. Where additional funds are available, HPD's Affordable
		Housing Development Program may be used to support the creation of new multifamily rental properties
		serving low income individuals and families from the community at large.
	Estimate the number	300 Very Low-Income (0 to 50% MFI) and/or Low Income (51 to 80% MFI) households will benefit from this
	and type of families that	activity.
	will benefit from the	Type of households that may be assisted include: Special Needs Populations; Homeless Individuals; the
	proposed activities	Elderly; and, All Other Renter Types, respectively.
	Location Description	Citywide
	Planned Activities	
44	Project Name	HomeFirst Down Payment Assistance Program
	Goals Supported	Create New Homeownership Opportunities-Downpymnt
	Needs Addressed	Housing - Homeownership assistance (Downpayment)
	Funding	HOME: \$3,000,000
	Description	The HomeFirst Program offers down payment assistance to first-time homebuyers. Eligible homebuyers can
		qualify for a forgivable loan to use toward down payment and/or closing costs on a one- to four- family
		home, condominium, or cooperative purchased in one of the five boroughs of New York City. The amount of
		the forgivable loan will be up to \$15,000.Eligible borrowers must be first-time homebuyers with a maximum
		annual household income up to 80% of Area Median Income (AMI); purchase a one- to four-family home,
		condominium, or cooperative in one of the five boroughs of New York City; qualify for a mortgage loan from
		a participating lender; have their own savings to contribute toward down payment and closing costs;
		successfully complete a homebuyer education course with an HPD-approved counseling agency; and occupy
		the property as their primary residence for at least ten years.
	Estimate the number	This Program will assist 200 Very Low (0 to 50%MFI), and/or Low Income (51 to 80% MFI) first- time
	and type of families that	homebuyers.
	will benefit from the	
	proposed activities	
	Location Description	Citywide
	Planned Activities	
45	Project Name	HOME Tenant-Based Rental Assistance (TBRA)
	Goals Supported	Prevent Displacement and Reduce Cost Burdens-TBRA

	Needs Addressed	Housing - HOME Tenant-Based Rental assistance
Ī	Funding	HOME: \$18,000,000
	Description	<ul> <li>The New York City Department of Housing Preservation and Development (HPD) intends to transfer HOME</li> <li>Program funds to the New York City Human Resources Administration (HRA) to develop a Tenant-Based</li> <li>Rental Assistance Program. HRA plans to offer rental assistance to eligible families, based on funding</li> <li>availability, and subject to close supervision by HPD as the HOME Program administrator. HRA plans to serve</li> <li>only those households who meet all four of the following qualifications: <ol> <li>Two or more individuals or a pregnant person who currently resides in a NYC Department of</li> <li>Homeless Services (DHS) or HRA shelter designated for Families with Children, or for Adult Families (which consist of households with more than one adult and no minor children) or the household consist of or</li> <li>includes at least once chronically street homeless individual.</li> <li>Household income does not exceed 60% of Area Median Income.</li> <li>At least one household member receives federal supplemental security income or social security benefits.</li> <li>Has resided in shelter for more than 120 days, or such other period that HRA may designate. The program is designed to last for two years with an ongoing opportunity to extend an additional two years as long as funding is available. Under the program, families pay the highest of the following amounts:-30% of the family's monthly-adjusted income; - 10% of the family's monthly gross income;-Public assistance shelter allowance (that portion of the New York State public assistance grant that is specifically designated to meet the family's acutal housing costs); or-The minimum rent established by HPD for HOME Tenant-Based Rental Assistance, which is \$50.</li> </ol> </li> </ul>
	Estimate the number and type of families that will benefit from the	1,250 Very Low-Income (0 to 50% MFI) households will benefit from this activity. Type of households that may be assisted include: Renter Elderly; Renter Large Related; Renter Small Related; Homeless Individual; Homeless Family without Children; Homeless Family with Children; Special Needs Populations; Homeless
-	proposed activities	Youth; and all other Renter Household Types, respectively.
ŀ	Location Description	Citywide
~	Planned Activities	
6	Project Name	Maintenance and Operation of Tax-Foreclosed Housing
-	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$18,969,000

Description	This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of selling the buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.
Estimate the number and type of families that will benefit from the proposed activities	For 2017, the program anticipates that it will assist 2,716 units of tax-foreclosed rental housing.
Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. These programs are designed to benefit the low- and moderate-income people who occupy these buildings.
Planned Activities	<ul> <li>The Maintenance and Operation of Tax-Foreclosed Housing program conducts the following activities in City-owned tax-foreclosed housing:         <ul> <li>HPD conducts necessary repairs, either through in-house staff or private contractors, including plumbing and electrical work, seal-ups, boilers, roofs, and renovating common areas. CD funds pay for fuel and utilities.</li> <li>CD-funded staff oversees maintenance and repair efforts, including:</li> </ul> </li> </ul>
	<ul> <li>Responding to emergency complaints regarding heat and other essential services;</li> <li>Processing work order requests;</li> <li>Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications;</li> <li>Inspecting, monitoring, and surveying repairs for City-owned properties;</li> <li>Managing the process of bidding, awarding, and processing of publicly competitive sealed bids above \$90,000; and</li> </ul>
	<ul> <li>Supervising fiscal support operations and processing invoices for inspection and payment.</li> <li>CD funds pay for the rent at HPD offices that support this effort.</li> <li>Under a competitively bid contract, superintendents are employed to provide janitorial services.</li> </ul>
	Tenant Interim Lease (TIL): Through TIL, City-owned buildings become independent housing cooperatives under a Housing Development Fund Corporation structure where tenants become homeowners. Training contracts enable HPD to work with tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, HPD will cover repairs and fuel and utility expenses. The

		TIL staff, which is CD-funded, ensure compliance with program parameters and TA by-laws and provide
		guidance.
		Buldunce.
		Sale of City-Owned Buildings: City-owned buildings managed by HPD are transitioned into ownership by
		tenants, nonprofit organizations, or private entrepreneurs, through the programs of the Division of Property
		Disposition and Finance (PDF). CD funds continue to maintain these buildings until the City can achieve its
		goal of selling the buildings and returning them to the tax rolls. The primary avenues by which City-owned
		buildings are returned to private ownership are TIL, the Affordable Neighborhood Cooperative Program, and
		the Multifamily Preservation Loan Program. The staff that oversees these programs is not CD-funded.
		Third Party Transfer for Non-City-Owned Foreclosed Property: In 1996, the City altered the process by which
		it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title,
		the City may petition the Court to convey the property to a qualified third party. HPD selects responsible new
		for-profit and nonprofit owners. Until the properties can be transferred to a permanent owner, the
		Neighborhood Restore Housing Development Fund Corporation assumes interim ownership and provides
		technical assistance to and oversees management by the prospective owners. The prospective owners
		manage the properties and secure rehabilitation financing prior to the final transfer. Rehabilitation financing
		may include City Capital, Federal HOME funds, private debt, and/or Low Income Housing Tax Credits. During
		the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property
		management costs. CD funds may be used for emergency repairs/building stabilization, utilities, legal and title
		fees, and environmental/property surveys. Further, a subset of the TPT building portfolio receives regular CD-
		funded fuel deliveries.
47	Project Name	DOE School Kitchen Renovations Program
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services
		Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$10,223,000
	Description	CD funds will be used to upgrade school kitchens and purchase equipment necessary to expand the Breakfast
		in the Classroom initiative.
	Estimate the number	For 2017, the program anticipates that it will provide upgrades to 95 schools that serve an estimated 45,992
	and type of families that	children. Additionally, DOE will purchase equipment for 37 schools that serve an estimated 18,763 children.
	will benefit from the	
	proposed activities	

Location Description	Standalone elementary schools citywide
Planned Activities	Currently, every NYC Department of Education (DOE) school makes free breakfast available to every student. However, breakfast participation is relatively low compared with the need: about 24 percent of students eat breakfast in school every morning while approximately 75 percent of students qualify for "free" or "reduced- price" meals, meaning that they are from low-income homes. These students often live in neighborhoods labeled "food deserts," with little access to healthy food.
	Most schools serve breakfast in school cafeterias before the start of the school day. Some schools instead serve "Breakfast in the Classroom" during the beginning of the school day as an effective tool to increase participation.
	How Breakfast in the Classroom Works:
	<ul> <li>Meals are prepared, packaged individually, and stored in a refrigerator prior to service.</li> <li>On the day of service, meals are placed in insulated transporter bags pre-labeled with classroom numbers, along with a garbage liner.</li> </ul>
	<ul> <li>DOE staff delivers meals to classrooms and teachers supervise meal distribution, or students pick u individually packaged meals in designated areas and carry to the classroom to eat.</li> <li>At the end of the meal service, leftovers and trash are placed into transporter bags and left by the classroom door for collection by DOE staff.</li> </ul>
	DOE will use CD funds to partially fund the expansion of Breakfast in the Classroom to more than 500 schools with 300,000 students over three years. This will especially benefit children from low- to moderate-income families. At this time, the expansion will target stand-alone elementary schools (i.e., schools that do not share their facility with students above grade level 5).
	CD funds will be used to purchase refrigerators and freezers necessary to store the food and for facility improvements in order to accommodate the new equipment. The facility improvements will involve the installation of electrical outlets, panel boxes, facility changes to allow for space for refrigeration, and, in very limited cases, bringing additional power into the building.
Project Name	DHS Homeless Services
Goals Supported	Reduce homelessness
Needs Addressed	Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)
Funding	CDBG: \$3,545,000

Description	The Department of Homeless Services provides shelter and services to homeless families and single adults.
	CD funds help pay for security services at the 30th Street Men's Shelter in Manhattan.
Estimate the number	For 2017, the program anticipates that it will provide shelter to 6,865 homeless individuals at the 30th Street
and type of families that	Men's Shelter.
will benefit from the	
proposed activities	
Location Description	30th Street Men's Shelter - 400-30 East 30th Street, Manhattan
	The 30th Street Men's Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th Street, Manhattan. This site is the Department of Homeless Services' main point of intake and diversion for all single adult men as well as adult families without minor children. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and their available resources, and provides valuable services including, but not limited to, family mediation, emergency cash assistance grant applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification. On a daily basis, 145 beds are made available for Intake and Diversion efforts.
	men in the shelter system. Social services are tailored to a 21-day assessment of clients and recommendation for program type. The 30th Street General Shelter has capacity for 475 clients, and generally serves an aging population with long-term placement as the goal of social services.
	As shelters, both programs provide three meals a day, clean linen and toiletry essentials, a lock/locker to secure valuables, a safe and respectful environment, and case management services. Case management services are built around each individual's unique set of strengths and aid the client as they move from emergency shelter to permanent independent living. Case management services include entitlement enrollment, employment assistance, financial management, substance abuse/mental illness support, medical
	management, and permanent housing assistance. CD funds pay for a portion of the contract with a private security firm at the 30th Street Men's Shelter to provide a safe environment for the residents. DHS also provides additional on-site security through City-employed Peace Officers.
	Pelham Bay Park Administrator's Office
	Provide recreational activities for low/mod people
	Non-Housing Community Development/Public Services

Funding	CDBG: \$203,000
Description	CD funds pay for staffing and related expenses associated with the administration of Pelham Bay Park.
Target Date	
Estimate the and type of fa will benefit fr proposed acti	amilies that om the
Location Desc	cription Pelham Bay Park, Bronx
Planned Activ	<ul> <li>low- and moderate-income borough residents. CD-funded staff includes the Pelham Bay Administrator, Natural Areas Manager, Wildlife Manager, and Special Events Coordinator. The Administrator's Office offers the following services: <ul> <li>Coordination of conservation and recreation activities;</li> <li>Coordination of natural area restoration and horticultural improvements;</li> <li>Coordination of public programs;</li> <li>Coordination and implementation of volunteer programs;</li> <li>Administrative and liaison functions with the park's primary community group, the Friends of Pelham Bay Park, and other community and user groups;</li> <li>Public relations and community outreach;</li> <li>Coordination of capital planning; and</li> <li>Delivery of services to ensure park safety and security.</li> </ul> </li> <li>Equipment may also be purchased when funds are available. A Federally-funded user study of Pelham Bay Park indicated the majority of visitors to the park come from CD-eligible Bronx census tracts. Pelham Bay Park is adjacent to the neighborhoods of Co-op City, Pelham Bay, Baychester, and City Island, and is easily accessible by public transportation.</li> </ul>
Project Name	2017-2020 City of New York NYH17F001 (DOHMH-DC)
Goals Suppor	ted       Reduce homelessness among low-income PLWHA         Increase housing stability among low-income PLWHA         Promote access to care among low-income PLWHA
Needs Addres	

Funding	HOPWA: \$38,993,577
DescriptionFunds for the provision of housing related services to low-income persons living with	
	City, NY.
Estimate the number	Approximately 2,000 low-income individuals and their families will receive housing assistance and supportive
and type of families that	services during Accomplishment Year 2017 from a mix of community-based organizations or local
will benefit from the proposed activities	government agencies in NYC, Central New Jersey and the Lower Hudson Valley.
	The Division of Disease Control HOPWA programs will include services to the following special needs populations:
	Adults with mental illness;
	Adults with substance abuse disorders;
	Adolescents/young adults;
	Individuals age 55 and over;
	Families with children;
	Recently released from jail/institution; and
	Homeless/chronically homeless.
Location Description	New York City, NY.
Planned Activities	Grantee General Program Administration
	The City of New York Department of Health and Mental Hygiene Division of Disease Control administers the
	HOPWA program for the New York City (NYC) Eligible Metropolitan Statistical Area (EMSA). The
	administrative component of the HOPWA grant supports the staff of the Division of Disease Control that
	coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA.
	The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA
	programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions,
	which include the Counties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and
	Yonkers in New York and the counties of Ocean, Monmouth and Middlesex in New Jersey.
	HOPWA Services Delivered
	HOPWA services that will be provided under the supervision and administration of the Division of Disease
	Control in Grant Year 2017 include the following:
	Supportive Housing

		The adult supportive housing programs identify secure and provide appropriate performance housing for the
		The adult supportive housing programs identify, secure, and provide appropriate, permanent housing for the following target HIV/AIDS populations: homeless single adults and families; adults diagnosed with mental
		illness; adults diagnosed with a substance abuse disorder; young adults age 18-26; persons age 55 and over;
		individuals recently released from jail/institution; and homeless/chronically homeless. Other service elements
		include on-site case management, harm reduction, care coordination, mental health, substance abuse, and
		other supportive services as needed.
		Housing Placement Assistance
		The housing placement assistance programs provide housing information services and permanent housing
		placements to low-income persons living with HIV/AIDS (PLWHA) and their families. These programs assist
		PLWHA locate and secure permanent housing. Additional services elements include housing-related
		advocacy, short-term case management services, and providing short-term rental, utility and security deposit
		payments to cover rental start-up costs.
		Tenant-Based Rental Assistance
		Tenant-based rental assistance (TBRA) programs will support individuals living with HIV/AIDS and their
		families to secure and maintain appropriate housing by providing rental subsidy assistance. As part of the
		service provision, programs will screen and assist clients secure and maintain stable, permanent housing and
		ensure all apartments meet HUD's Housing Quality Standards.
51	Project Name	2017-2020 Rockland County Office of Community Development NYH17F001 (RCOCD)
	Goals Supported	Reduce homelessness among low-income PLWHA
		Increase housing stability among low-income PLWHA
		Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)
		Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$228,994
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Rockland
		County.
	Estimate the number	Approximately 18 homeless/at risk of being homeless individuals and families will receive tenant-based rental
	and type of families that	assistance and support services such as case management through the support of the Rockland County
	will benefit from the	Department of Health.
	proposed activities	
	Location Description	Rockland County, NY.

	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS	
		and their families in Rockland County.	
52	Project Name	2017-2020 PathStone, Inc. NYH17F001 (PathStone)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$78,605	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Orange	
		County.	
	Estimate the number	Approximately 11 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance.	
	will benefit from the		
	proposed activities		
	Location Description	Orange County, NY.	
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
		Orange County.	
53	Project Name	2017-2020 Regional Economic Community Action Program NYH17F001 (RECAP)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$179,978	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Orange	
		County.	
	Estimate the number	Approximately 17 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance.	
	will benefit from the		
	proposed activities		
	Location Description	Orange County, NY.	

	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
		Orange County.	
54	Project Name	2017-2020 Ocean County Board of Social Services NYH17F001 (OCBSS)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$253,758	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Ocean	
		County, New Jersey.	
	Estimate the number	Approximately 22 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance.	
	will benefit from the		
	proposed activities		
	Location Description	Ocean County, NJ	
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
Ocean County, NJ.			
55	Project Name	2017-2020 Township of Woodbridge Department of Planning and Development NYH17F001 (TWDPD)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$356,250	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Middlesex	
		County, New Jersey.	
	Estimate the number	Approximately 27 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance.	
	will benefit from the		
	proposed activities		
	Location Description	Middlesex County, NJ	

	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
		Middlesex County, NJ.	
56	Project Name	2017-2020 Monmouth County Division of Social Services NYH17F001 (MCDSS)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$427,500	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in Monmouth	
		County, New Jersey.	
	Estimate the number	Approximately 37 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance.	
	will benefit from the		
	proposed activities		
	Location Description	Monmouth County, NJ	
	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
Monmouth County, NJ.			
57	Project Name	2017-2020 Lifting Up Westchester NYH17F001 (LUW)	
	Goals Supported	Reduce homelessness among low-income PLWHA	
		Increase housing stability among low-income PLWHA	
		Promote access to care among low-income PLWHA	
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA)	
		Housing Support Services for PLWHA (HOPWA)	
	Funding	HOPWA: \$1,071,317	
	Description	Funds for the provision of housing related services to low-income persons living with HIV/AIDS in	
		Westchester County, City of Yonkers and City of Mount Vernon.	
	Estimate the number	Approximately 60 low-income individuals living with HIV/AIDS and their families will receive tenant-based	
	and type of families that	rental assistance and supportive services.	
	will benefit from the		
	proposed activities		
	Location Description	Westchester County, NY including the City of Yonkers and Mount Vernon.	

	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in	
	Planned Activities		
50	Due is at Name	Westchester County including City of Yonkers and City of Mount Vernon.	
		Schoolyards To Playgrounds	
	Goals Supported	Provide recreational activities for low/mod people	
	Needs Addressed	Non-Housing Community Development/Pub. Facilities	
		Administration - CDBG	
	Funding	CDBG: \$6,000,000	
	Description	The Schoolyards To Playgrounds initiative identifies schoolyards in neighborhoods most in need of parks and	
		playgrounds, and opens them year round for public use. CD funds will be used for physical improvement	
		necessary to open one to two sites.	
	Estimate the number	Because the projects are still in the design phase, the program expects that it will not complete any sites in	
	and type of families that	2017. Over the life of the program, it is expected that two schoolyards will be converted to playgrounds.	
	will benefit from the		
	proposed activities		
	Location Description	I.S. 228 - 228 Avenue S, Brooklyn	
		P.S. 361 - 3109 Newkirk Avenue, Brooklyn	
	Planned Activities	As stated in the Mayor's sustainability plan, One New York: The Plan for a Strong and Just City, accessible	
		open spaces, such as parks and playgrounds, promote interaction with neighbors, provide active and passive	
		recreation opportunities, reduce stress, lower asthma rates, improve focus and mood, and improve childhood	
		academic performance. Public spaces are one of the foundations of vibrant neighborhoods, produce tangible	
		benefits, and are essential to civic engagement and community revitalization. In light of this, one of the goals	
		of One New York is to increase the percentage of New Yorkers who live within walking distance to a park to	
		85 percent by 2030.	
		When analyzing the types of City spaces that could be used to achieve this goal, the City realized that the	
		boroughs contain hundreds of acres of open space in the form of schoolyards, which are often used only a	
		few hours a day and locked after school hours. The Schoolyards to Playgrounds initiative identifies	
		schoolyards in neighborhoods most in need of parks and playgrounds, and opens them year-round for public	
		use, after school and on weekends. The playgrounds will be accessible from 8:00 a.m. until dusk. The	
		initiative is a collaboration between the Department of Parks and Recreation, the Department of Education,	
		and the School Construction Authority.	

	CD funds are allocated for physical improvement necessary to open one to two sites for public use. Renovations typically include new tracks, fields, asphalt, turf, fencing, play equipment, defined play areas, greenery, trees, landscaping, and gardens. Additionally, designs may include green infrastructure elements such as rain gardens, permeable surfaces, turf fields, and tree pits that capture at least an inch of water during each rainfall.
	The City expects to use CD funds at I.S. 228 (228 Avenue S) and P.S. 361 (3109 Newkirk Avenue), both in Brooklyn. These sites are both located in a low- and moderate-income area and serve a high percentage of students from low- and moderate-income households.

## AP-50 Geographic Distribution – 91.220(f)

# Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CD funds have been targeted to these areas for Code Enforcement activities because they are distressed neighborhoods where at least 15 percent or more of the occupied units in multiple dwelling buildings have 3 or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income.

#### **Geographic Distribution**

#### Table AP-6 - Geographic Distribution

Target Area	Percentage of Funds
Code Enf. Mott Haven/Hunts Point Bx	
Code Enf. Morrisania/East Tremont Bx	
Code Enf. Highbridge/South Concourse Bx	
Code Enf. University Heights/Fordham Bx	
Code Enf. Kingsbridge Heights/Mosholu Bx	
Code Enf. Riverdale/Kingsbridge Bx	
Code Enf. Soundview/Parkchester/Throggs Neck/Co-op City Bx	
Code Enf. Pelham Parkway Bx	
Code Enf. Williamsbridge/Baychester Bx	
Code Enf. Williamsburg/Greenpoint/Bedford Stuyvesant Bk	
Code Enf. Bushwick Bk	
Code Enf. East New York/Starrett City Bk	
Code Enf. Park Slope/Carroll Gardens/Sunset Park Bk	
Code Enf. North Crown Heights/Prospect Heights Bk	
Code Enf. South Crown Heights Bk	
Code Enf. Borough Park Bk	
Code Enf. Flatbush/Sheepshead Bay/Gravesend Bk	
Code Enf. Brownsville/Ocean Hill Bk	
Code Enf. Lower East Side/Chinatown Mn	
Code Enf. Morningside/Hamilton Heights Mn	
Code Enf. Central Harlem Mn	
Code Enf. East Harlem Mn	
Code Enf. Washington Heights/Inwood Mn	
Code Enf. Jamaica Qn	
Code Enf. Rockaways Qn	
Code Enf. East Flatbush Bk	

### Rationale for the priorities for allocating investments geographically

The CD regulations restrict Code Enforcement activities to "deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area." Accordingly, CD-funded Code Enforcement efforts are conducted in areas where at least 15 percent of the occupied units in multiple-dwelling buildings have three or more maintenance deficiencies and at least 51 percent of the population is at or below 80 percent of the median income. CD funds pay for the time 311 operators spend on emergency housing complaints from tenants in multiple-dwelling buildings within the target areas; the time spent by Code Inspectors on these complaints; and support staff. CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.

## **Affordable Housing**

## AP-55 Affordable Housing – 91.220(g)

## Introduction

For the 2017 Consolidated Plan Program Year (Calendar 2017), the City of New York is required to provide a summary of its one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using the four grant programs (HOME; CDBG; HOPWA; and, ESG).

The City of New York is also required to estimate one-year goals for the number of households to be provided affordable housing through any of the City's HUD-funded activities that 1) provide rental assistance; 2) produce new units; 3) rehabilitate existing units; or 4) acquire existing units.

For the purpose of this section, the term "affordable housing" shall be as defined in the HOME program regulations at 24 CFR 92.252 for rental housing, and 24 CFR 92.254 for homeownership, respectively.

li	Table AP-7 - One Year Goals for Affordable Housing by Support Requirement		
	One Year Goals for the Number of Households to be Supported		
	Homeless	1,250	
	Non-Homeless	200	
	Special-Needs	300	
	Total	1,750	

## Table AP-7 - One Year Goals for Affordable Housing by Support Requirement

#### Table 8 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	1,250
The Production of New Units	300
Rehab of Existing Units	0
Acquisition of Existing Units	200
Total	1,750

### Discussion

During the upcoming 2017 Consolidated Plan Action Plan Program Year HPD will allocate HOME funds across three initiatives: new construction of affordable housing units, tenant-based rental assistance and providing homeownership opportunity through our HomeFirst Down Payment Assistance program. The 300 special needs units listed above will serve people who are both formerly homeless and those with special needs, as well as low-income elderly households. HPD anticipates assisting 1,250 homeless families with rental assistance during the Program Year, and supporting 200 first time low-income homebuyers.

## AP-60 Public Housing - 91.220(h)

## Introduction

The New York City Housing Authority ("NYCHA") provides affordable housing to over 403,000 low- and moderate-income residents in 328 housing developments with nearly 178,000 apartments in the five boroughs of New York City. Through federal rent subsidies (Section 8 Housing Choice Voucher ("HCV") Program), the Authority assists nearly 85,000 families in locating and renting housing in privately owned buildings throughout the five boroughs of New York City. In addition, NYCHA provides social services for its residents through 15 senior centers and a variety of programs designed to promote independence and well-being.

### Actions planned during the next year to address the needs to public housing

#### NYCHA's Development Pipeline

Since 2003, NYCHA has collaborated with the New York City Department of Housing Preservation and Development ("HPD") to construct new affordable housing on NYCHA properties. As of the third quarter of 2016, the collaboration has produced 3,959 units; 1,332 units are under construction or rehabilitation, and an additional 3,444 are in pre-development. Activities for 2016-2017 include the conveyance of NYCHA properties/sites at the following developments: (1) OceanBay (Bayside) development in Queens, consisting of 1,395 units will be converted under the Rental Assistance Demonstration ("RAD") program in order to provide substantial rehabilitation to the property; (2) Sale of property at Ocean Bay Apartments in Queens for construction of neighborhood retail space; (3) Ground lease of sites for construction of 100% affordable housing at Mill Brook, Betances V, Betances VI (Bronx) and Ingersoll, Van Dyke, and Sumner (Brooklyn); (4) Ground lease of sites at Holmes Towers in Manhattan and Wyckoff Gardens in Brooklyn for development of 50% market and 50% affordable housing; (5) Disposition of property at Fulton Houses for the development of a new 160 unit building of affordable mixed-income housing; (6) Disposition of a site at 1071 Bryant Avenue in the Bronx for development of a new 56 unit building which will provide onsite family/supportive housing and daycare services; (7) Conveyance of single-family FHA homes to NYCHA residents at 48 properties; (8) Disposition of 24 single-family vacant FHA homes to Habitat for Humanity and 19 single-family vacant homes to Restored Homes; (9) Release of an request for proposal (RFP) for 16 single-family vacant FHA homes

### Ensure Financial Stability

On May 19, 2015, Mayor de Blasio and NYCHA Chair and CEO Shola Olatoye announced NextGeneration NYCHA ("NextGen"), a comprehensive ten-year plan to stabilize the financial crisis facing New York City's Public Housing Authority, and deliver improvements to residents' quality of life by changing the way NYCHA is funded, operated and how it serves its residents. Developed over one year from 150 collaborative meetings with NYCHA residents, stakeholders and elected officials, NextGen builds on the de Blasio administration's commitment to stabilize, preserve and revitalize public housing. Facing the worst financial crisis in NYCHA's history, NYCHA continues to launch targeted strategies each month with the goal of improving resident quality of life and preserving public housing for this and future generations. With increased transparency, infrastructure improvements, and stakeholder engagement,

NYCHA is taking meaningful steps to change the way it does business and become a more modern, effective and efficient landlord. NextGen's 15 targeted strategies support four principal goals:

- (1) Change the way NYCHA is funded;
- (2) Operate like a more modern, efficient landlord;
- (3) (Re)build existing public housing and new affordable housing;
- (4) Engage residents and connect them to best-in-class services by cutting costs, instituting modern and effective management practices, and targeting new sources of revenue.

Over ten years the plan's 15 strategies will both reduce NYCHA's capital needs by \$4.4 billion over ten years and achieve nearly \$900 million in savings and new operating revenue over the next five years.

In the first year of the NextGeneration plan, NYCHA has made major progress in its commitment to improving quality of life for the more-than 400,000 people who call NYCHA home. NYCHA has made major capital repairs and improvements to buildings across the five boroughs, including at Sandyimpacted developments and is integrating sustainability and resiliency into all new construction. NYCHA has improved the speed and ease of customer service with initiatives like localized property management, and innovative technology with the MyNYCHA Mobile App, which connects residents with NYCHA through smartphones, tablets, and computers. NYCHA has made millions of dollars of security improvements, installing security cameras, exterior and interior lighting, and layered access doors, and continues to make communities safer by enhancing communication and collaboration with partner agencies. NYCHA is engaging residents in new ways, through comprehensive outreach efforts and constant dialogue with the community – graduating nearly 450 residents from its resident training programs, partnering with expert providers to deliver services to residents, and holding 36 meetings with over 600 residents to date at Holmes Towers and Wyckoff Gardens in the NextGen Neighborhoods Program. Additionally, NYCHA is leveraging new funding streams, including federal programs like Rental Assistance Demonstration ("RAD"), through which NYCHA will make critical improvements and renovations at 1,400 units in the Ocean Bay (Bayside) housing development in Far Rockaway, Queens.

## Actions to encourage public housing residents to become more involved in management and participate in homeownership

NYCHA is currently offering qualified residents of its single-family FHA Repossessed Houses the opportunity to qualify and purchase the home they rent. Primarily located in Southeast Queens, the homes are part of the U.S. Department of Housing and Urban Development approved 5(h) Project HOME Homeownership Plan. In accordance with the plan, NYCHA is repairing the homes to ensure they meet NYC Building Code standards. Residents with incomes sufficient to pay real estate taxes, assessments, utilities and maintenance on the homes will receive homeownership and financial counseling to prepare them to assume responsibility for owning their homes. Prospective buyers were offered contracts of sale in 2014, closings commenced in the summer of 2015.

Since 2015:

- Conveyance of single-family FHA homes to NYCHA residents at 48 properties
- Disposition of 24 single-family vacant FHA homes to Habitat for Humanity and 19 single-family vacant homes to Restored Homes
- Release of a request for proposal (RFP) for 16 single-family vacant FHA homes

THE CITY OF NEW YORK Proposed 2017 Annual Action Plan

# If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The New York City Housing Authority is currently not designated as troubled.

## AP-65 Homeless and Other Special Needs Activities – 91.220(i)

#### Introduction

As described in the 2015 Strategic Plan chapter SP-60, Homeless Strategy, NYC has implemented many successful strategies to prevent homelessness, encourage individuals living on the street to moving to housing, and provide services to those living in emergency shelter with the goal of successful permanent housing placements. During the next year, the City will continue and expand many of these efforts including rental assistance programs, other innovative permanent housing models and additional supportive housing development. The City will continue rehousing initiatives focused on special populations, including veterans and chronically homeless.

# Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

# Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In December 2015, the City initiated HOME-STAT (Homeless Outreach & Mobile Engagement Street Action Teams), a new multiagency initiative to combat persistent street homelessness by identifying and engaging unsheltered individuals. HOME STAT expands and enhances DHS' outreach efforts to include case management for all street homeless clients (not just those who are chronically street homeless) and allows outreach teams to penetrate such system as hospitals and libraries where clients may spend time away from the streets. Additional canvassers were being hired to cover the most densely populated areas of the city and report any homeless activity to outreach teams for follow-up, with the aim of helping to ensure that all street homeless clients are reached and engaged. As part of this work, a public dashboard was developed to increase the transparency of data and progress toward reducing street homelessness.

Through these expanded and ongoing initiatives, the City of New York deploys outreach teams 24 hours per day, seven days a week, Citywide, to engage street homeless individuals and to encourage them to move from the street into housing. Outreach activities focus on the placement of clients into permanent housing and long-term transitional housing settings, including:

- 1. Canvassing for clients
- 2. Engaging clients
- 3. Accessing or providing emergency and crisis intervention services
- 4. Assessing clients
- 5. Crisis intervention counseling
- 6. Case management
- 7. Providing access to available entitlements, benefits, housing and other resources
- 8. Direct provision of and/or referrals and linkages to health and/or mental health services
- 9. Transportation of clients to transitional or permanent housing settings

Each borough has a dedicated contract provider (Manhattan Outreach Consortium led by Goddard Riverside in Manhattan; Common Ground in Brooklyn and Queens; BronxWorks in the Bronx; and

THE CITY OF NEW YORK Proposed 2017 Annual Action Plan Project Hospitality on Staten Island); an additional provider, BRC Outreach, works exclusively with individuals experiencing subway homelessness.

#### Addressing the emergency shelter and transitional housing needs of homeless persons

NYC Department of Homeless Services (DHS) provides safe and appropriate emergency shelter when remaining in housing is not an option. New York City Mayor de Blasio announced in March 2016 a comprehensive plan to reform the delivery of homeless services in New York City. The plan includes enhancement and expansion of homeless prevention, and street outreach through HOME-STAT, a new support services program focused on community linkages; and improvements in shelter safety and operations. With the Human Resources Administration (HRA) and other agencies, DHS will continue to administer targeted rental assistance programs tailored to eligible families and individuals in shelter; enhance services for children and adults in shelters and; improve health and safety conditions.

NYC DHS and social services agencies partners provide emergency and transitional shelter for families with children under 21, adult families over 21 and single individuals in a network of general and specialized residential facilities. DHS provides individuals and families with shelter and services with an overall goal of housing stability. Twenty-six (26) DHS shelter programs receive ESG funding for operations and services. These shelter programs serve a wide range of discrete subpopulations and include: substance and mental health services, services for survivors of domestic violence and their children, transtional housing for youth or persons with medical needs, interim housing for street homeless awaiting permanent supportive housing placements, employment services, housing placement assistance, and other programs. In 2017, the City expects to assist 12,100 individuals through ESG funded emergency shelter services.

DHS continues to provide Safe Haven and Stabilization beds which are low-threshold, low-demand service models specifically for chronically street homeless individuals. Safe Haven beds provide an immediate housing alternative with private or semi-private rooms and flexible program requirements. the Street Outreach teams are the sole referral source and can place clients directly from the street with few administrative barriers. In addition, the model allows for more intensive work with each client by offering a higher case manager to client ratio.

Drop-In Center and Respite beds are also available to street homeless individuals. These programs provide a variety of services including but not limited to meals, counseling, medical/psychiatric services, showers, laundry facilities, clothing, referrals for employment, benefits assistance, etc. Through these outreach programs, the City expects to place 600 individuals over the next year in temporary or permanent housing.

Through the Office of Ombudsman, DHS provides independent and impartial information and education on homeless services, conflict resolution and mediation, and timely client focused case management in response to constituent issues and concerns. Staff are available to meet with constituents in person, by phone or email in order to provide assistance and advocate on their behalf to resolve issues. The Office works collaboratively with other DHS departments as well as external agencies and representatives.

# Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

#### permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City provides case management services and comprehensive housing placement strategies to transition families and individuals into stable housing as quickly as possible. DHS encourages effective placements from shelter through contracts that incentivize stable permanent housing, avoids individuals returning to shelter, and placements of chronically homeless and special populations.

The City will continue to implement and refine new strategies to increase stable permanent placements. These efforts include the creation of new rental assistance programs for homeless families and individuals that began in 2014; expanding new supportive housing development; and development of new models in 2015 and 2016, including master leasing contracts. These programs help working families/individuals, survivors of domestic violence, elderly individuals/families, persons with disabilities, and households with histories of repeated shelter stays move into permanent housing. DHS also provides aftercare services designed to help stabilize clients, including assisting with linkages to community-based resources and assistance with benefits and landlord/tenant issues.

In 2016, the City and CCoC will also continue their efforts to increase permanent housing for chronically homeless individuals, and continue efforts to quickly place veterans into permanent housing and connect them to the necessary services and benefits.

ESG funding is also used to support diversion, placement, and prevention service programs. NYC supports several different Rapid Rehousing initiatives through housing relocation and stabilization services with alternate funding sources. NYC is developing plans as a part of its federal strategy to use these funds to support tenant-based rapid re-housing services in future grant years.

The New York City (NYC) Department of Homeless Services (DHS) and the New York City Coalition on the Continuum of Care (CCoC) use the Homeless Management Information System (HMIS) for federal reporting purposes to ensure NYC is compliant with requirements and standards put forth by the Department of Housing and Urban Development (HUD). Specifically, HMIS is used for regular reporting including the Annual Homeless Assessment Report, Consolidated Annual Performance and Evaluation Report, Housing Inventory Chart-Housing Inventory Count, and the Notice of Funding Availability. DHS and federally funded CCoC programs also use HMIS to ensure data quality, completeness, accuracy, and consistency with the goal of improving program performance. Data collected and uploaded into HMIS (by DHS' CARES system for Emergency Shelter, and by Providers for Transitional Housing and Permanent Housing) is used to run statistical reports for up-to-date information on a host of metrics used to assess program performance and track a variety of demographics. HMIS will also be used to monitor system and individual level performance for the CCoC and function in coordination with ESG funded programs. HMIS will support regular monitoring to ensure NYC's progress in meeting the goals outlined in Opening Doors, HUD's federal strategy to prevent and end homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities,

# foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The New York City community-based prevention program called HomeBase, has doubled in size since 2013 and enrolled over 25,000 at-risk and homeless families and individuals in FY 16 through our contracted providers. HomeBase takes an individualized, strengths-based approach to crafting services to support families and individuals and help them remain in their own homes. More than 90 percent of households who receive prevention services remain in their communities and avoid shelter entry in the 12 months following HomeBase services. In 2017, NYC will expand HomeBase services and provide intentional aftercare funding to support services to families and individuals previously in shelter to ensure stability in the community after exiting shelter placement. DHS and HRA will expand collaborations with the Department of Education and the Mayor's Office of Public Engagement to continue collaborative projects including 'Days of Action' and outreach events at schools and in the community to ensure that children remain stably housed.

ESG funds for prevention services are allocated to eleven HomeBase providers with 23 community based sites; with plans to increase the number of locations in 2017. Some of the services provided through these programs are: family or tenant/landlord mediation, household budgeting, emergency rental assistance and other short-term financial assistance, job training/placement, entitlements and legal advocacy, and housing location. Programs target low and extremely low-income individual and families in an effort to facilitate housing stability. A household that is at-risk of losing their present housing may be eligible if it can be documented that the loss of housing is imminent, that there are no appropriate other housing options, and that they have no other financial resources and support networks to maintain current housing or obtain other housing.

Beyond ESG eligibility, individuals seeking prevention services are evaluated based on a screening tool that was designed following a rigorous evaluation of homeless prevention programs. Services are only provided to those found most at risk of entering shelter. In 2017, the city expects to serve over 25,000 households through a mixture of funding sources, and will use ESG funds to provide HomeBase prevention services to over 5,200 individuals.

In addition, New York City will continue to implement and enhance coordinated policies and procedures to prevent homelessness for individuals who are being discharged from publicly funded institutions and systems of care. This initiative involves multiple City and State agencies, along with community-based programs. To increase accountability for preventing and alleviating homelessness across multiple City agencies, the City created an Interagency Homelessness Accountability Council reporting directly to the Deputy Mayor for Health and Human Services in 2016.

## AP-70 HOPWA Goals – 91.220 (I)(3)

#### Table AP-9 -One-Year HOPWA Program Household Housing Assistance Goals

One year goals for the number of households to be provided housing through the use of HOPWA for:		
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or		
family	0	
Tenant-based rental assistance	192	
Units provided in permanent housing facilities developed, leased, or operated with HOPWA		
funds	2,000	
Units provided in transitional short-term housing facilities developed, leased, or operated		
with HOPWA funds	0	
Total	2,192	

## AP-75 Barriers to affordable housing – 91.220(j)

#### Introduction

*Housing New York*, Mayor de Blasio's ten-year housing plan, establishes the objective of achieving a more equitable city, in which all New Yorkers have a safe and affordable place to live, in neighborhoods that provide opportunities to succeed.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In 2016 the City enacted two major reforms to its zoning resolution that will increase the production of permanently affordable housing. The City is now aggressively working to implement and maximize the authorities provided by these changes.

The new Mandatory Inclusionary Housing Program (MIH) will ensure that the housing marketplace serves New Yorkers at a broader range of income levels. MIH requires that any time that zoning is changed to allow for significantly more residential development rights that a portion of the housing on the site be permanently affordable.

To encourage development the City also proposed, and the Council enacted, an amendment to the Zoning Resolution known as Zoning for Quality and Affordability (ZQA). ZQA addresses zoning matters that made building affordable housing in our dense city more difficult. ZQA reduces stringent parking requirements, updates rules for ground-floor retail space to allow for modern, high-quality retail space while preserving the full potential for housing above the ground floor and relaxes minimum unit sizes for affordable senior housing.

The elderly represent the fastest growing segment of New York City's population. The changes under ZQA will complement the City's other efforts to increase production of senior housing in addition to enhanced housing supports and services.

In addition, certain existing regulations unduly burden or restrict the development of affordable housing. Amending regulations to remove these impediments would encourage the construction of new housing.

The Department of City Planning (DCP) endeavors to implement new agency rules to provide greater predictability and transparency to the pre-certification review of land use and environmental review applications. The new rules formalize the pre-filing submission and meeting participation requirements of the BluePRint review process, establish timeframes for action, and provide a clear, predictable roadmap for applicants and DCP as a project moves from conception to filing.

The City Environmental Quality Review (CEQR) is the process by which the City conducts environmental quality reviews of discretionary actions, including land use and other approvals, in compliance with city and state law. Over the years, the CEQR process has become increasingly complex, and the delays and

costs associated with environmental reviews have become burdensome to both public and private applicants seeking approvals to build affordable housing or take other actions. The City plans to review the CEQR process to make it more efficient and make Environmental Impact Statements (EIS) more comprehensible to the general public and affected communities. It will examine how environmental reviews are undertaken in other jurisdictions in order to incorporate best practices into the New York's CEQR process.

People with disabilities still have difficulty securing affordable and accessible housing. The City has increased oversight of accessibility standards in its regulated affordable housing stock and will extend oversight to the private market. The City is increasing targeted marketing of affordable housing developed to people with disabilities, and requiring disability verification in the resident selection process to ensure that accessible units serve the people who need them.

Through educational events and informational materials, the Mayor's Office for People with Disabilities (MOPD), HPD, and other City agencies have also stepped up efforts to build awareness of affordable housing and subsidies for people with disabilities.

The City will seek to expand the production of supportive housing, a critical ingredient in helping households in need of additional services succeed in stable environments.

#### Near-Term Actions

- The City and NYCHA will restore the priority for homeless families for public housing and continue to prioritize homeless individuals for Section 8 resources.
- HPD, DHS and the City's Human Resources Administration (HRA) will begin an interagency process to develop a model for financing innovative permanent housing for homeless individuals and families using dollars that would otherwise be spent on higher cost homeless shelters.
- Following requests for qualifications (RFQ), HPD will implement the first round of the New Infill Homeownership Opportunities Program (NIHOP) and Neighborhood Construction Program (NCP) to fund the construction, respectively, of new homeownership units affordable to the city's workforce community and of infill rental housing with up to 30 units.
- The City, through HPD's Mix & Match Mixed Income Program and the New York City Housing Development Corporation's (HDC) Mixed-Middle Income (M2) Program, will continue to finance multi-family rental housing affordable to low, moderate, and middle income families.
- The City will facilitate the increased participation of M/WBEs in the creation of affordable housing through a set of interrelated initiatives. HPD, in partnership with the New York City Department of Small Business Services (SBS), will offer a second round of its professional development and networking course for intermediate-level M/WBEs. HPD seeks to include points in its Qualified Allocation Plan (QAP) for competitive Low Income Housing Tax Credits (LIHTC) allocations for M/WBE developers and those on HPD's pre-qualified list. HPD will make select public sites available for development by M/WBE sponsors through an RFP targeted to certified M/WBEs that have been pre-qualified through an RFQ. In connection with the RFP, HPD will coordinate with the New York State Association for Affordable Housing (NYSAFAH) to match M/WBE developers with experienced, well-established developer mentors who can offer guidance to the M/WBEs on crafting proposals and navigating the development process.
- HPD and HDC will release a revised set of program terms to implement the policy goals of the Plan.

## AP-85 Other Actions – 91.220(k)

#### Introduction

#### Actions planned to address obstacles to meeting underserved needs

As indicated in the City's Consolidated Plan Strategic Plan, the City recognizes the need for more Permanent Supportive Housing (PSH). In order to meet the need for PSH, the City of New York and the NYC CCoC will take steps to expand the supportive housing available. In May 2014, Mayor de Blasio released the City's ten year housing plan, *"Housing New York, A Five-Borough Ten-Year Plan."* One of the many points within this Plan was the need to expand supportive housing.

The full report can be viewed at: <a href="http://www.nyc.gov/html/housing/assets/downloads/pdf/housing\_plan.pdf">http://www.nyc.gov/html/housing/assets/downloads/pdf/housing\_plan.pdf</a>.

#### Actions planned to foster and maintain affordable housing

The housing related activities within the Consolidated Plan support the broader housing strategy articulated in the Mayor's *Housing New York: A Five-Borough, Ten Year Plan,* found at the hyperlink indicated above. At the close of New York City's 2016 Fiscal Year, the Housing Plan had financed more than 50,000 affordable apartments and homes for New Yorkers. In 2017, the various New York City agencies which administer the City's federally-funded Consolidated Plan housing and supportive housing programs will continue to work toward the Mayor's Housing Plan objectives and goals.

During the 2017 funding grant year, we will utilize approximately \$821,259,000 in local capital funds, along with our HOME allocation and tax credit and bond authority to support new construction efforts including permanent supportive housing, senior housing, multi-family rental housing serving a wide variety of income levels, 1-4 family rental buildings, and down payment assistance for qualified low-income homebuyers. In addition to new construction, the preservation of existing affordable units is a key priority of the Mayor's Housing Plan. The City's preservation strategies include enforcement of the Housing Maintenance Code, outreach to owners about how to proactively address maintenance and financial challenges, and providing local financing and tax exemptions to rehabilitate properties in return for a regulatory agreement that guarantees long-term affordability.

NYCHA promotes equitable service delivery in providing low- and moderate-income New Yorkers with safe, affordable housing and access to social and community services, increasing their opportunities for success. As part of the Mayor's Housing New York and NextGeneration NYCHA Plans, during the first six months of 2016, NYCHA housed over 1,300 residents from NYC homeless shelters; 852 families were placed in public housing units, and 484 received Section 8 vouchers.

Beginning in 2016, NYCHA is setting aside an additional 750 public housing units for homeless families every year for the next five years. Combined with NYCHA's previous commitment to place 750 homeless families in public housing and 500 families through voucher programs, this will result in 2,000 homeless family placements annually.

In July 2015, NYCHA and HPD released a Request for Proposal (RFP) for developers to build 100% affordable housing on three properties: Ingersoll and Van Dyke Houses in Brooklyn and Mill Brook in the Bronx. These projects harness NYCHA's real estate assets to benefit residents and the surrounding communities while increasing the supply of affordable housing for all New Yorkers. NYCHA and HPD selected developers in spring 2016.

NYCHA's NextGen Neighborhoods program is an initiative to generate revenue to reinvest in development sites and across NYCHA by leveraging a 50-50 split of market-rate and affordable housing units built on underutilized NYCHA land. In September 2015, NYCHA launched community and resident engagement at two sites—Wyckoff Gardens in Brooklyn and Holmes Towers in Manhattan. Stakeholder engagement is ongoing and NYCHA released the RFP for these developments at the end of June 2016. Developer selection will take place in early 2017.

#### Actions planned to reduce lead-based paint hazards

For full a discussion on New York City's lead-based paint abatement activities please refer to The 2015 Consolidated Plan Strategic Plan (SP-) module SP-65., Lead based Paint Hazards. The module outlines the policies and procedures for the elimination and treatment of lead-based paint hazards for the respective City agencies (HPD, NYCHA and DHS).

HPD's Primary Prevention Program (PPP) offers grants to owners of private residential buildings constructed prior to 1960 for the reduction of lead-based paint (LBP) hazards, as well as healthy homes interventions for eligible projects. The program seeks to target neighborhoods where there are concentrations of children whose blood lead levels have tested high. Designed to serve low-income home owners and renters, the program leverages CDBG monies as well as federally funded grants via HPD's Lead Hazard Control and Healthy Homes initiatives to ensure residents in the city's older housing stock can live safely and eligible owners have access to much needed funds for necessary improvements.

The Department of Homeless Services' Office of Construction and Technical Services (OCTS) continues to compile a comprehensive 'Lead Paint Hazard Checklist' for all of their owned/operated/contracted facilities where such hazards once identified, are slated for remedial action by licensed and certified contractors. During Fiscal Year 2014 DHS has responded to lead paint related activities at ten (10) Adult and Family facilities on twenty-two (22) occasions.

NYCHA performs work in accordance with the protocols outlined in Federal, State, and City regulations concerning lead paint hazards and executes HUD directives regarding lead-based paint ("LBP"). NYCHA identifies hazards posed by paint, dust and soil, and implements programs designed to control or mitigate such hazards safely and efficiently. In an effort to prevent lead exposures to the housing population and workforce, NYCHA educates residents and staff on how to live safely with LBP and LBP hazards, and implements a strategic framework for lead hazard control. The framework is a combination of evaluating and controlling LBP hazards. NYCHA evaluates LBP hazards through a combination of inspections and Risk Assessment Reevaluations (Reevaluation). An inspection is a surface-by-surface investigation to determine the presence of LBP; a Reevaluation is an on-site investigation combining visual assessment with collection of environmental samples and testing to determine if a previously implemented lead-based paint hazard control measure is still effective and if the dwelling unit remains lead-safe. Reevaluations are required at developments where LBP hazards were identified during an

THE CITY OF NEW YORK Proposed 2017 Annual Action Plan initial Risk Assessment. A Risk Assessment is an on-site investigation that determines the existence, nature, severity, and location of LBP hazards. At this time, NYCHA has performed Risk Assessments at all required developments.

After LBP hazards have been identified by a Reevaluation or by inspection, NYCHA reduces the hazards through either abatements or interim controls. Abatement is the elimination of LBP hazards using strategies such as paint removal, enclosure or component replacement. Interim controls temporarily reduce exposures to lead by correcting LBP hazards and stabilizing LBP through activities such as: repainting, specialized cleaning and implementing procedures to reduce lead hazards that may be caused by operation and maintenance activities.

#### Actions planned to reduce the number of poverty-level families

#### Harness affordable housing investments to generate quality jobs

The Mayor's Ten-Year Housing Plan of constructing and preserving 200,000 units of housing is projected to create 194,000 construction jobs and nearly 7,100 permanent jobs. The City will work with communities and local stakeholders to ensure that these are quality jobs, targeted toward local hiring and integrated with the City's broader workforce development initiatives. Specifically, the Office of Workforce Development will:

- Create a designated workforce development Senior Contractor Manager who will ensure that developers implement hiring practices and work in partnership with City agencies to connect individuals with job opportunities.
- Partner with local intermediaries who conduct outreach to and screening of local jobseekers
- Develop a City-wide hiring database through the launch of a centralized on-line job application system that improves screening at local access points and enables follow up for other construction jobs outside of local areas.
- Expand promising construction workforce programs and integrate them into the affordable housing construction investments.

The City's investment in affordable housing will be tied to greater Minority and Women Owned Business Enterprises (M/WBE) participation in housing development. Expanding opportunities for these organizations not only reflects our values, it also expands the pool of developers that can build affordable housing in New York City and strengthens the housing industry. The City has implemented a program to expand M/WBEs' access to capital, build their capacity, and provide opportunities to compete for a targeted pipeline of development projects. In 2014, the State enacted legislation which enables the City to designate a specific pipeline of development projects to be competitively solicited to pre-qualified M/WBEs. The M/WBE RFQ (Request for Qualifications) will allow HPD generate the prequalified roster of M/WBEs that will be able to compete for those development projects. The City has also allocated funding to HPD and SBS to expand SBS's Compete to Win Program to provide capacity building to M/WBE affordable housing developers. In addition, EDC's Blueprint to Success and SBS's Compete to Win have provided M/WBE contractors with technical assistance, business curriculum education and networking opportunities. EDC and SBS will endeavor to scale these successful programs in support of the Plan. EDC will also seek to have greater participation by M/WBEs on its real estate projects by requiring developers to include M/WBE participation through appropriate M/WBE construction goals. EDC, SBS and HPD will coordinate all M/WBE efforts.

The Mayor's robust efforts to alleviate poverty in New York City includes the successful launch of transformational programs and policies including Universal Pre-K, Paid Sick Leave, the Living Wage, and the Jobs for New Yorkers Taskforce, shifting the City's approach to focus on skill-building and higher wage jobs that offer opportunities for advancement. Mayor de Blasio is working with every city agency to bring a focus on equity to its work.

The Center for Economic Opportunity (CEO) fights the cycle of poverty in New York City through innovative programs that build human capital and improve financial security. CEO currently has approximately 50 innovative programs in partnership with 20 City agencies and nearly 200 nonprofit organizations to serve more than 525,000 individuals. CEO's poverty measure was adopted by the Census Bureau as a more accurate measure of poverty, and several CEO initiatives are being replicated nationally under the federal Social Innovation Fund and locally as part of the Young Men's Initiative (YMI). CEO program areas include: asset development, employment, criminal justice, education, and health.

#### 10 Point Industrial Plan

The City reaffirms that its industrial and manufacturing sectors are important pathways to the middle class for many families. In order to strengthen these sectors New York City has initiated a 10 Point Industrial Action Plan which will help the City achieve three major goals (Protect and Strengthen Core Industrial Areas; Invest in the Long-Term Development of Industrial and Manufacturing Businesses; and, Prepare New Yorkers for the Industrial and Manufacturing Jobs of the Future), all of which are essential to a vibrant and growing industrial economy.

#### New York City Housing Authority

NYCHA's Office of Resident Economic Empowerment & Sustainability (REES) measurably supports residents' increased income and assets through programs, policies and collaborations.

NYCHA's outcome-driven resident economic opportunity platform, the Zone Model, is focused on: service coordination, strategic partnerships, leveraging localized external resources and services, and NYCHA resources to support residents increase their income and assets.

In addition to local service partnerships, REES has developed ample citywide partnerships. Through recruitment sessions held on-site at various NYCHA developments throughout the city, NYCHA residents of all communities have access to services offered by REES partners. Residents also regularly access citywide Zone Partner opportunities through REES information sessions that occur twice weekly through REES' Central Office. Additionally, NYCHA staff can refer residents to economic opportunity service providers through the use of a web-based referral system which to date has generated over 8,000 referrals. In the fall 2015, NYCHA rolled out Opportunity Connect, an online platform used by residents to refer themselves to financial counseling services. To date, there have been over 100 electronic referrals. By October 2016, e-referrals will also be available in the areas of adult education, job training and workforce development.

REES continues to move forward with full implementation of the Zone Model across all of New York City REES is also building on the success of Food Business Pathways, a public-private partnership which has graduated over 100 residents from an 8-week food business entrepreneurship course, by launching a second track called Childcare Business Pathways. Childcare Business Pathways will provide NYCHA residents with the business education and technical assistance needed in order to start their own home-

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based childcare business. REES has also focused on strengthening NYCHA resident access to adult education and college preparation services, partnering with the City University of New York (CUNY) on their successful Accelerated Study in Associate Programs (ASAP), Seek and College Discovery programs. Lastly, NYCHA was a proud recipient of the 2016 Family Self Sufficiency grant which provides funding for an additional staff line, allowing REES to grow its FSS program to 3 staff members in 2017.

#### Actions planned to develop institutional structure

The City of New York has a sophisticated and comprehensive infrastructure in place to meet the various needs of persons who are homeless or at-risk of becoming homeless. While the service delivery system within New York City is robust, recognizing the need for more permanent supportive housing the City is taking action to address this need.

In April 2016, Mayor de Blasio announced a thorough plan to ensure the efficient and effective delivery of homeless services by integrating the management structure of both HRA and DHS. Reporting into a single Commissioner of Social Services (DSS), the two agencies coordinate to prevent and alleviate homelessness for families with children as well as individuals and households without children. HRA is primarily responsible for homelessness prevention and rehousing services, including the administration of rental assistance to move homeless families and adults into permanent housing. DHS is responsible for shelter operations and services to street homeless individuals.

To advance accountability for preventing and alleviating homelessness across multiple City agencies, the City will create an Interagency Homelessness Accountability Council reporting to the Deputy Mayor for Health and Human Services.

#### New York City Housing Authority

The NYCHA Board is comprised of seven members appointed by the mayor, including three resident members. The mayor designates one of the board members as the Chair. The Chair is the Chief Executive Officer of NYCHA and has general purview over the business and affairs of NYCHA. The members elect from amongst themselves one member to serve as Vice-Chair. In the event of a vacancy in the office of Chair, or during the Chair's inability to act, the Vice-Chair presides at meetings for NYCHA. The duties of the Board Members include: voting on contracts, resolutions, policies, motions, rules and regulations at no fewer than ten regularly scheduled meetings per year.

NYCHA's General Manager/Chief Operation Officer and Executive Vice-Presidents are responsible for the day to day operations. A majority of the departments within NYCHA are clustered into one of eight groups, each headed by an Executive Vice President reporting to the Chair or General Manager: Operations, Capital Projects, Administration, Finance, Audit, Community Programs and Development, Leased Housing, Information Technology, Legal Affairs and External Affairs. Several other departments comprising the Executive Group report directly to either the Chair or General Manager.

- The Executive Group consists of nine departments reporting to the Chair, including External Affairs and Legal Affairs.
- The Operations Group consists of seventeen departments, each runs a primary service operation, helping to provide decent, safe and sanitary shelter to New York's low- and moderate-income community.
- The Capital Projects Group consists of ten departments. The operational areas covered include but are not limited to Contract Administration, Design and Disaster Recovery.

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- The Administration Group consists of nine departments that provide support services such as Human Resources and Performance Measurement.
- The Finance Group consists of six departments, including but not limited to the Budget and Accounting Operational areas.
- The Community Programs and Development Group consists of seven departments that implement and administer various programs and services for NYCHA residents.
- The Leased Housing Group administers the NYCHA Housing Choice Voucher Program, and consists of five departments.
- The Information Technology group consists of the following: Enterprise Technology Portfolio Management, and Process and Information Management departments.
- The Inspector General's Office reports to the New York City Department of Investigation.

# Actions planned to enhance coordination between public and private housing and social service agencies

#### COMMUNITY OPERATIONS/PUBLIC PRIVATE PARTNERSHIPS

The City of New York has a coordinated approach to reducing the number of household who become homeless and will continue to utilize the NYC Coalition on the Continuum of Care to address these needs.

NYCHA, in partnership with public and private agencies, provides the following programs:

#### New York City Connected Communities (NYCCC)

The New York City Department of Information Technology & Telecommunications (DoITT) has received funding from the New York City Office of Management and Budget (OMB) to support broadband use and adoption among all City residents, particularly among low-income residents, whose adoption rates lag citywide, under the New York City Connected Communities Program. As a partner in NYC Connected Communities, NYCHA will bring broadband internet technology to Community Centers (the Center) in 12 public housing developments throughout the five boroughs.

Other programs Include:

- Fatherhood Initiative: The NYCHA Fatherhood Initiative has blossomed into a HUD nationwide event modeled after the successful launch of the Fatherhood Initiative organized in 2010. There are a series of events and workshops that are held with the aim of bringing fathers and their children together to celebrate and emphasize the importance of fatherhood and family, while simultaneously connecting fathers to local programs and services that help build the quality of life for NYCHA residents.
- **NYCHA Youth Chorus:** The Chorus engages residents ages 9 to 21 in vocal training and public singing performances and provides its members with a positive environment to learn music and grow as performers.
- **Global Partners Junior:** The Global Partners Junior Program is a collaboration between the Office of the Mayor and NYCHA that connects students in New York City with students around the world as a way to foster global understanding through internet-based exchanges.
- New York City Early Literacy Learning (NYCELL): The NYCELL Program seeks to strengthen language and pre-reading skills of children between the ages of 1-4, so that they enter school ready to learn and to succeed.

• **Sylvia Center:** In partnership with the Sylvia Center, NYCHA community centers host cooking programs for children, teens, and families to promote healthy eating habits and introduce young people to food service and culinary arts as potential career paths.

<u>NYCHA Resident Training Academy (NRTA)</u> The NRTA is a public/private initiative funded by the Robin Hood Foundation. The NRTA began in August 2010 as a citywide, employment-linked training program for NYCHA residents. Residents receive training from some of New York City's premier vocational training providers in preparation for jobs with NYCHA, its contractors, and the private sector. Since launching the program, over 1,332 NYCHA residents have completed training through the NRTA with an 86% completion rate and 87% of graduates going on to careers. From January 1, 2015 to December 31, 2015, 211 residents have completed training through the Academy.

## **Program Specific Requirements**

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

<ol> <li>The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed</li> <li>The amount of proceeds from section 108 loan guarantees that will be used during the year to</li> </ol>	0
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

#### **Other CDBG Requirements**

1. The amount of urgent need activities

2. The estimated percentage of CDBG funds that will be used for activities that
benefit persons of low and moderate income. Overall Benefit - A consecutive
period of one, two or three years may be used to determine that a minimum
overall benefit of 70% of CDBG funds is used to benefit persons of low and
moderate income. Specify the years covered that include this Annual Action Plan.
90.67%

#### HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of New York uses many, if not most, of the approved subsidy forms cited in the regulations and listed below:

- Interest bearing loans or advances;
- Non-interest bearing loans or advances;

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0

- Deferred payment loans;
- Grants;
- Interest subsidies;
- Equity investments;
- Tenant-Based Rental Assistance; and
- Downpayment Assistance.

It does not use any forms of investment that are not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

#### 1. HOME Recapture Provisions

Currently, the City is only utilizing HOME funds in one homeownership program, the HomeFirst Down Payment Assistance Program. The HomeFirst Down Payment Assistance Program provides a forgivable loan of up to \$15,000 for eligible homebuyers' use toward the down payment or closing costs on a 1-4 family home, condominium, or a cooperative unit within New York City. The public subsidy is made in the form of a zero interest forgivable loan requiring the homeowner to reside in their home as their primary residence for a minimum of 10 years. The down payment assistance loan is secured by a UCC-1 lien for the purchase of a cooperative unit and by a mortgage for the purchase of a 1-4 family home or a condominium. Additionally, each purchaser executes a note, and HOME written agreement at closing.

This program adheres to HUD's recapture requirements in the following manner:

- a. Failure to comply with owner occupancy restrictions:
  - If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.
- b. Transfer of the home during the 10-year compliance period:
  - 1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will recapture the entire amount of the loan.
  - 2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer are defined as the difference between the consideration received for the home and certain allowable closing fees.
- A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows: The HOME Written Agreement used in HPD's Home First Down Payment Assistance Program prescribes a minimum affordability period of 10 years, the standard required by HUD under 24 CFR 92.254(a)(4) for per unit investments at \$15,000. This is also the maximum loan amount HPD offers eligible homeowners via this initiative. The resale and recapture provisions outlined above in

question 2., in compliance with HUD's standards for homeownership affordability at 24 CFR 92.254, govern all loans made under the HomeFirst Program.

 Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows: HPD does not intend to use HOME funds to refinance existing debt secured by multifamily housing for rehabilitation purposes.

#### Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

See attached document for ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The coordinated entry system uses multiple sites covering 100% of New York City. Given the size of NYC and needs of diverse population, various government and non-profit partners run sites. Existing mainstream systems (e.g., behavioral health, health care, child welfare, corrections, senior services) conduct outreach to identify, engage, and refer homeless households to coordinated assessment site. Outreach teams operate 24/7 citywide to engage unsheltered person and connect them to assessment services. DHS operates 5 centralized emergency shelter intake centers & 23 prevention sites. A sites use standardized assessment to identify need and utilize data systems to track resources and direct household to services that meet their needs. The CoC with collaboration from multiple government agencies, providers and coalition groups is designing an even more comprehensive coordinated assessment system to ensure resources are allocated efficiently & prioritized for those who have been homeless the longest/have the most severe service needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Sub-recipients are selected through a competitive RFP process. Proposals are rated on the following factors: experience and qualifications, organizational capacity, and program approach. The description of the parameters and policies used for the allocation of sub-awards to not-for-profits is summarized in bulleted points as follows:

Experience:

• The subrecipient would have at least three years of demonstrated experience in the last six years working with and providing homelessness prevention and related services to at-risk households (relevant references are will be required).

• The subrecipient would have knowledge and experience at least three years in the last six years working with the targeted population, providing the proposed program services and operating under a performance based contract.

#### Organizational Capacity:

- The subrecipient would be fiscally sound and capable of managing the proposed programs.
- The subrecipient would have the capacity to integrate the proposed program into its overall operations.
- The subrecipient internal monitoring system would be effectively used to identify program, personnel, and fiscal issues and provide corrective action procedures.

#### Program Approach:

- The subrecipient would provide outreach to at-risk individuals and families and conduct a screening to ensure that those who are most likely to enter or re-enter shelter are served.
- The subrecipient would provide casework services to identify and address the factors that may cause and episode of homelessness.
- The subrecipient would provide a thorough assessment and the development of a case plan to address immediate client need(s).
- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

NYC meets the homeless participation requirement through its consultation with the NYC CCoC. Consumers are present at the Steering Committee meetings where ESG funding goals and priorities are discussed. Consumers are also involved in the Data Management Committee where the ESG performance is reviewed through the CAPER. The following is from the NYC CCoC bylaws Article VIII, subsections A & B:

# *A.* The Consumer Committee is a permanent standing committee of the NYC CCoC Steering Committee (see attached bylaws).

- 1. The Consumer Committee will have two co-chairs, selected by a vote of the Consumer Committee. One co-chair must be a voting member.
- 2. The Consumer Committee shall, each year, determine with the Steering Committee co-chairs, a defined project of issue and strategic importance to the Steering Committee.
- 3. The purpose of the Consumer Committee will be to communicate the decisions and policy priorities of the NYC CCoC to consumers of homeless services in New York City, and to serve as a conduit to the Steering Committee for the concerns of consumers of NYC CCoC services, and any noticeable service gaps noted by consumers of homeless services in New York City. These responsibilities might be fulfilled in the context of calls for comments to the Steering Committee, or in response to specific action items such as the annual evaluation tool, the PQI cycle, or other similar initiatives.
- *B.* In addition to the Consumer Committee, the Steering Committee will have six (6) standing committees. The following governing principles will apply to these standing committees:

- 1. All committees will have two co-chairs. At least one of the co-chairs must be a voting member of the NYC CCoC.
- 2. All committee must include one consumer, one coalition member, one at-large member, one government member, and one provider. These members are not required to be voting members of the Steering Committee...

To find the full bylaws (updated as of 7/18/14), please follow this link: <u>http://www.nychomeless.com/downloads/pdf/cmt\_Steering/NYC\_CCoC\_Approved\_BY-LAWS\_rev7-18-2014.pdf</u>

5. Describe performance standards for evaluating ESG.

DHS utilizes its experience from its successful implementation of HPRP to evaluate the new ESG activities. DHS shared this framework with the Continuum of Care Steering Committee and will review periodically with the NYC CCoC Data Management Committee. DHS will utilize its HMIS to monitor performance through the following indicators:

- Number of individuals/households served
- Exit destinations (temporary and permanent) of individuals/households served
- % of clients served who avoid shelter entry
- Length of time served by ESG program

#### Housing Opportunities for Persons with AIDS (HOPWA) Reference 91.220(I)(3)

#### Identify the method for selecting project sponsors and describe the one-year goals for HOPWAfunded projects.

#### Procurement

All contracts procured by the New York City Department of Health and Mental Hygiene (DOHMH) are governed by the New York City Procurement Policy Board (PPB). The PPB is authorized to promulgate rules governing the procurement of goods, services, and construction by the City of New York under Chapter 13 of the Charter of the City of New York. The underlying purposes of the PPB rules are to:

- Simplify, clarify, and modernize the law governing procurement by the City of New York
- Permit the continued development of procurement policies and practices
- Make as consistent as possible the uniform application of these policies throughout New York City agencies
- Provide for increased public confidence in New York City's public procurement procedures
- Ensure the fair and equitable treatment of all persons who deal with the procurement system of the City of New York
- Provide for increased efficiency, economy, and flexibility in City procurement activities and to maximize to the fullest extent the purchasing power of the City
- Foster effective broad-based competition from all segments of the vendor community, including small businesses, and minority- and women-owned and operated enterprises

- Safeguard the integrity of the procurement system and protect against corruption, waste, fraud, and abuse
- Ensure appropriate public access to contracting information
- Foster equal employment opportunities in the policies and practices of contractors and subcontractors wishing to do business with the City

DOHMH adheres to PPB rules and processes HOPWA contracts internally through its Agency's Chief Contracting Officer (ACCO). In addition, the ACCO submits all DOHMH contracts, including HOPWA contracts, through various City oversight agencies, including the City Law Department, Mayor's Office of Contract Services (MOCS), and the City of New York Comptroller's Office. These agencies ensure that contracts are compliant with City, State, and Federal laws and guidelines pertaining to procurement.

As the designated grantee for the New York City EMSA, the New York City DOHMH's Division of Disease Control will administer, coordinate and execute the HUD HOPWA formula grant. The EMSA is comprised of the five boroughs of the City of New York together with Westchester, Orange, and Rockland Counties in the Lower Hudson Valley and Middlesex, Monmouth and Ocean Counties in New Jersey. The Division of Disease Control works with these six counties and eligible localities therein to plan and evaluate their use of HOPWA funds and to ensure the consistency of their efforts with those in the rest of the EMSA.

For the 2017 Grant Year, the HOPWA grant intends to serve a total of 2,192 households across the NYC EMSA with permanent supportive housing and tenant based-rental assistance. For a detailed list of goals, please refer to the table below.

Proposed Housing Goals for 2017 Annual Action Plan	
(AP 90) for the HOPWA NYC EMSA	
	<b>Proposed Households Served</b>
City of NY	
Facility Based Housing	2000
Tenant-Based Rental Assistance	
Middlesex (NJ)	27
Monmouth (NJ)	37
Ocean (NJ)	22
Orange County (NY)	28
Westchester County (NY)	60
Rockland County (NY)	18
Grant Year 2017 Total Proposed Households Served	2,192

## Table AP-10 - One-year Goals for HOPWA Funded Projects