

Controllable / Non-Controllable Spending Analysis

City Revenue and Expenses

City Funds (\$ in millions)

| | | <u>FY 2012</u> | <u>FY 2013</u> | <u>FY 2014</u> | <u>FY 2015</u> | <u>FY 2016</u> |
|--|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| <u>Revenue</u> | | \$ 46,670 | \$ 49,370 | \$ 49,552 | \$ 51,542 | \$ 53,261 |
| Year-to-Year | | 2,005 | 2,700 | 182 | 1,990 | 1,719 |
| Change: | | 4.5% | 5.8% | 0.4% | 4.0% | 3.3% |
| <u>Expenses</u> ¹ | | | | | | |
| Controllable Agency Expenses | | \$ 22,745 | \$ 22,308 | \$ 22,850 | \$ 23,051 | \$ 23,472 |
| Year-to-Year | | 1,666 | (437) | 542 | 201 | 421 |
| Change: | | 7.9% | (1.9%) | 2.4% | 0.9% | 1.8% |
| Debt Service | | \$ 5,144 | \$ 5,910 | \$ 6,501 | \$ 6,870 | \$ 7,146 |
| Year-to-Year | | 381 | 766 | 591 | 369 | 276 |
| Change: | | 8.0% | 14.9% | 10.0% | 5.7% | 4.0% |
| Non-Controllable Expenses ² | | \$ 21,226 | \$ 22,449 | \$ 23,241 | \$ 25,137 | \$ 26,037 |
| Year-to-Year | | 2,504 | 1,223 | 792 | 1,896 | 900 |
| Change: | | 13.4% | 5.8% | 3.5% | 8.2% | 3.6% |
| Total Expenses | | \$ 49,115 | \$ 50,667 | \$ 52,592 | \$ 55,058 | \$ 56,655 |
| Year-to-Year | | 4,551 | 1,552 | 1,925 | 2,466 | 1,597 |
| Change: | | 10.2% | 3.2% | 3.8% | 4.7% | 2.9% |
| Operating Results - Surplus / (Deficit) | | \$ (2,445) | \$ (1,297) | \$ (3,040) | \$ (3,516) | \$ (3,394) |
| Current Year Roll - (Cost) | | \$ (1,297) | \$ - | \$ - | \$ - | \$ - |
| Prior Year Roll - Benefit | | 3,742 | 1,297 | - | - | - |
| Net Impact of Surplus Roll | | \$ 2,445 | \$ 1,297 | \$ - | \$ - | \$ - |
| Gap to be Closed | | \$ - | \$ - | \$ (3,040) | \$ (3,516) | \$ (3,394) |

¹ Excludes the impact of prepayments.

² Non-controllable expenses include pensions, fringe benefits, medicaid, re-estimate of prior year's expenses, general reserve, judgments and claims, subsidies to the MTA and public assistance.

Note: as of the February 2012 Plan