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| 3  | PUBLIC HEARING ON                             |
| 4  | THE COMPREHENSIVE COMMERCIAL WASTE            |
| 5  | MANAGEMENT STUDY                              |
| 6  | X   |
| 7  | 198 East 161st Street                         |
| 8  | Bronx, New York                               |
| 9  |   |
| 10 | December 2, 2002                              |
| 11 | 7:16 P.M.                                     |
| 12 |   |
| 13 | MINUTES of PUBLIC HEARING, held at            |
| 14 | the above-mentioned time and place before     |
| 15 | Stefanie Gerber, a Notary Public of the State |
| 16 | of New York.                                  |
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| 2  | APPEARANCES:                              |
| 3  |   |
| 4  | PANEL MEMBERS:                            |
| 5  | Harry Szarpanski, Assistant Commissioner, |
| 6  | Department of Sanitation                  |
| 7  | Steven Lawitts, Deputy Commissioner,      |
| 8  | Department of Sanitation                  |
| 9  | Sarah Dolinar, Department of Sanitation   |
| 10 | Daniel Harkins, HDR                       |
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| 2  | MR. SZARPANSKI: Okay,                     |
| 3  | everybody. We're going to get started.    |
| 4  | Good evening. My name is Harry            |
| 5  | Szarpanski. I'm the Assistant             |
| 6  | Commissioner for the Bureau of Long-term  |
| 7  | Export with the New York City Department  |
| 8  | of Sanitation.                            |
| 9  | I welcome the opportunity to appear       |
| 10 | before you tonight to let you know about  |
| 11 | the comprehensive study on commercial     |
| 12 | waste management in the City of New       |
| 13 | York. The study will be undertaken by     |
| 14 | the Department with the assistance of our |
| 15 | solid waste management plan consultant,   |
| 16 | Henningson, Durham & Richardson, also     |
| 17 | known as HDR.                             |
| 18 | I am joined by a representative of        |
| 19 | HDR, Dan Harkins, at the far end as well  |
| 20 | as people from the Department. We have    |
| 21 | Deputy Commissioner for Administration    |
| 22 | Steve Lawitts, Sarah Dolinar and Vaughn   |
| 23 | Arnold of my staff.                       |
| 24 | My comments tonight will be brief.        |

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25 The real focus of this public meeting is

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| 2  | your comments on commercial waste         |
| 3  | management issues that affect your        |
| 4  | communities.                              |
| 5  | In a nutshell, the commercial waste       |
| 6  | study will move forward in the following  |
| 7  | way. The Department, through HDR, will    |
| 8  | develop a scope and conduct a study. The  |
| 9  | broad outlines of the study are set forth |
| 10 | in the Administrative Code as it was      |
| 11 | amended by Local Law 74 of 2000. If you   |
| 12 | are not familiar with it, a copy of Local |
| 13 | Law 74 is available as a handout          |
| 14 | tonight.                                  |
| 15 | Also available tonight are copies         |
| 16 | of a preliminary report, issued by the    |
| 17 | Department in June of this year, which    |
| 18 | contains the data necessary to perform    |
| 19 | the analyses required in the commercial   |
| 20 | waste study.                              |
| 21 | The commercial waste study will           |
| 22 | perform the tasks outlined in Local Law   |
| 23 | 74, including analysis of the             |
| 24 | effectiveness of procedures and criteria  |

for the issuance and/or renewal of

| 2  | operating permits for putrescible and     |
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| 3  | non-putrescible solid waste transfer      |
| 4  | stations in minimizing potential adverse  |
| 5  | environmental, economic and public health |
| 6  | impacts on the communities in which they  |
| 7  | are located; the manner in which          |
| 8  | regulations relating to transfer station  |
| 9  | operations, private carter and long-haul  |
| 10 | transport vehicles are enforced; the      |
| 11 | means and potential effects of limiting   |
| 12 | the number and capacity of transfer       |
| 13 | stations in the city; the size and type   |
| 14 | of vehicles that should be authorized to  |
| 15 | transport solid waste to or from transfer |
| 16 | stations and fuel-type requirements for   |
| 17 | such vehicles; whether transfer stations  |
| 18 | and city-owned marine transfer stations   |
| 19 | should receive and process both           |
| 20 | residential and commercial solid waste    |
| 21 | and the options for transporting such     |
| 22 | solid waste to and from such transfer     |
| 23 | stations, including an analysis of        |
| 24 | potential adverse impacts; and potential  |
| 25 | adverse impacts on communities in which   |

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| 2  | large numbers of transfer stations are    |
| 3  | located.                                  |
| 4  | As part of the study, the                 |
| 5  | Department and the HDR team are required  |
| 6  | to and will solicit and consider the      |
| 7  | views of the elected officials, the       |
| 8  | city-wide recycling advisory and borough  |
| 9  | solid waste advisory boards and the       |
| 10 | public, including residents of the        |
| 11 | affected communities, environmental       |
| 12 | advocacy organizations, transfer station  |
| 13 | operators, private carters, business      |
| 14 | entities and academicians, and respond to |
| 15 | substantive issues raised.                |
| 16 | To obtain these views, we have            |
| 17 | scheduled a public meeting in each        |
| 18 | borough as well as a meeting with the     |
| 19 | Citywide Recycling Advisory Board and the |
| 20 | five borough Solid Waste Advisory         |
| 21 | Boards. We will also reach out to the     |
| 22 | other groups listed above.                |
| 23 | We will conduct these outreach            |
| 24 | efforts between now and December 16. For  |

25 this reason, we ask that we receive all

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| 2  | written comments that you would like to   |
| 3  | be considered as part of the scoping      |
| 4  | process on or before 5:00 p.m. on Monday, |
| 5  | December 16.                              |
| 6  | All written comments should be            |
| 7  | mailed or faxed to me at 44 Beaver        |
| 8  | Street, 12th floor, New York, New York    |
| 9  | 10004, and the fax number is              |
| 10 | 212-269-0788. This contact information    |
| 11 | has been printed on the comment and       |
| 12 | question cards that are available here    |
| 13 | tonight.                                  |
| 14 | Based on all the comments received,       |
| 15 | HDR is expected to complete the draft     |
| 16 | scope for the study by the end of         |
| 17 | December. The draft scope will appear on  |
| 18 | Sanitation's web-site and a comment       |
| 19 | period will be established to obtain      |
| 20 | comments on the draft scope that will be  |
| 21 | considered before a final scope is posted |
| 22 | on the web-site.                          |
| 23 | The study itself and an                   |
| 24 | accompanying report are expected to be    |
| 25 | completed in March of 2004 and issued to  |

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| 2  | the Mayor and City Council. It's          |
| 3  | important to note that the commercial     |
| 4  | waste study will be designed to meet a    |
| 5  | number of planning goals.                 |
| 6  | The study will enable the city to         |
| 7  | assess and plan for management of both    |
| 8  | the residential and commercial waste      |
| 9  | streams and will assist the Department in |
| 10 | developing a new solid waste management   |
| 11 | plan. Equally important will be the       |
| 12 | recommendations developed in the report   |
| 13 | on ways to minimize the potential adverse |
| 14 | impacts on the city's residential and     |
| 15 | business communities and the              |
| 16 | environment.                              |
| 17 | Well, we have an opportunity for          |
| 18 | everyone to speak tonight. If you do not  |
| 19 | wish to speak but would like to provide   |
| 20 | us with written comments, please complete |
| 21 | one of the comment cards we have provided |
| 22 | for your use.                             |
| 23 | We have a stenographer keeping the        |
| 24 | record of the testimony, so please state  |

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your name clearly. And if there are

- 2 elected officials, they will have an
- 3 opportunity to speak first.
- 4 So thank you for coming out
- 5 tonight. And is there anyone who wishes
- 6 to speak? Anyone here wants to say
- 7 anything? Hi, Angie. Anybody else want
- 8 to say hi?
- 9 MS. GELLER: There is someone
- 10 signing up to speak.
- 11 MR. SZARPANSKI: Okay. We'll
- 12 wait. If after tonight anybody thinks of
- something they wanted to say but didn't,
- just write to us at the address in the
- 15 literature. Thank you.
- Omar Freilla, you are the next
- 17 speaker.
- 18 SPEAKER: None of you have
- 19 anything to say?
- 20 MR. SZARPANSKI: They're waiting
- 21 for you to break the ice.
- 22 SPEAKER: Oh.
- MR. SZARPANSKI: There is a red
- 24 button. If you push that, that will turn
- on the mike.

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| 2  | SPEAKER: Okay. I mean, the room           |
| 3  | is not that big so Good evening.          |
| 4  | My name is Omar Freilla from that's       |
| 5  | O-M-A-R F-R-E-I-L-A. I'm the program      |
| 6  | director for a community-based            |
| 7  | organization in the South Bronx located   |
| 8  | in Hunts Point called Sustainable South   |
| 9  | Bronx, and we are an organization that    |
| 10 | works to create opportunities in the      |
| 11 | South Bronx that improve the environment, |
| 12 | creating open spaces, creating jobs in    |
| 13 | the community that aren't in industries   |
| 14 | that are in the process of causing        |
| 15 | pollution problems in the communities and |
| 16 | finding alternatives to existing          |
| 17 | pollution problems.                       |
| 18 | For our organization I should             |
| 19 | also add I myself am a resident. I live   |
| 20 | in Hunts Point, in the Hunts Point        |
| 21 | community, and every day I see the things |
| 22 | that I want to mention briefly I will     |
| 23 | be pretty quick. We will submit more      |
| 24 | written comments before the deadline,     |
| 25 | which I think you said was December 16?   |

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| 2  | MR. SZARPANSKI: December 16,              |
| 3  | yes.                                      |
| 4  | SPEAKER: We basically really              |
| 5  | have one demand, and that is what we      |
| 6  | would like to see is the shutting down of |
| 7  | the truck based waste transfer stations   |
| 8  | in the city, in the South Bronx in        |
| 9  | particular. The South Bronx is where all  |
| 10 | of them are located for the Bronx, and    |
| 11 | aside from the South Bronx there are only |
| 12 | two other communities in the city where   |
| 13 | there's such a high concentration, being  |
| 14 | Jamaica, Queens and in Brooklyn, in the   |
| 15 | Greenpoint, Williamsburg area.            |
| 16 | So for us, what we see is that we         |
| 17 | are living with a case of what we         |
| 18 | consider to be environmental racism       |
| 19 | where environmental classism where we     |
| 20 | have all these waste facilities that are  |
| 21 | concentrated in just a few communities    |
| 22 | that are all low income communities and   |
| 23 | communities of color. And because of      |

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that we're living in a situation where

our community in the South Bronx and

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| 2   | Hunts Point, you know, we know it as      |
| 3   | asthma alley. We have one of the highest  |
| 4   | asthma rates in the country, six times    |
| 5   | the national average right now. That's    |
| 6   | just for hospitalizations. Every time     |
| 7   | someone has to get to or winds up in the  |
| 8   | emergency room for asthma, that's what    |
| 9   | that number is all about.                 |
| 10  | And for our community that's the          |
| 11  | situation that we're living with, where   |
| 12  | asthma is an epidemic in the community    |
| 13  | and everyone, it seems that everyone has  |
| 14  | it. 30 percent of the kids at PS 48,      |
| 15  | which is a local elementary school in     |
| 16  | Hunts Point, has asthma. And for us       |
| 17  | that's just outrageous, that that number  |
| 18  | can reach that high in any community, but |
| 19  | we see it particularly because we have    |
| 20  | this high concentration of polluting      |
| 21  | vehicles that go into these facilities.   |
| 22  | So that's why we really feel it's         |
| 23  | important to end the type of              |
| 2.4 | infrastructure that relies on trucks, on  |

diesel trucks, which is what these

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| 2  | vehicles are relying on. They are         |
| 3  | relying on diesel fuel. So we feel that   |
| 4  | it's important to transition to a form of |
| 5  | infrastructure that doesn't rely on       |
| 6  | trucks, whether it's barges, whether it's |
| 7  | rail. There's opportunities that are out  |
| 8  | there.                                    |
| 9  | We're part of a coalition that's          |
| 10 | called the Organization of Waterfront     |
| 11 | Neighborhoods, which I am sure you are    |
| 12 | familiar with. We have been advocating    |
| 13 | for a long time for the reopening of the  |
| 14 | marine transfer stations all around the   |
| 15 | city. That's something we still stand     |
| 16 | by, and we recognize that there are       |
| 17 | opportunities in the Bronx for the        |
| 18 | movement of waste that don't rely on      |
| 19 | trucks, so we want to see that push       |
| 20 | forward. Whatever it is, we want to make  |
| 21 | sure that we're not we don't continue     |
| 22 | to use trucks as a means of moving        |
| 23 | waste.                                    |
| 24 | Now, with that being said, there          |

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25 are a number of things that the people

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| 2  | have talked about. There's the people     |
| 3  | have talked in the Bronx about the        |
| 4  | reopening of the marine transfer          |
| 5  | stations, which is something that we      |
| 6  | advocated. People have also talked about  |
| 7  | the possibility of moving by rail. The    |
| 8  | Bronx certainly has the capacity to move  |
| 9  | by rail. There are currently two          |
| 10 | companies that have access to rail lines  |
| 11 | in the South Bronx. They're in the Port   |
| 12 | Morris, Mahaven area. And those are       |
| 13 | Waste Management, Inc. and Allied.        |
| 14 | And I just want to say, because we        |
| 15 | don't I don't want to call for I          |
| 16 | don't want calls to go out there for not  |
| 17 | going the marine transfer station route   |
| 18 | and going the rail route without it being |
| 19 | said that currently of those two          |
| 20 | companies, Waste Management has basically |
| 21 | dominated the rail access in that area,   |
| 22 | in the Harlem River Rail Yard. And from   |
| 23 | what we have always heard and what we     |
| 24 | see, Allied's access has been limited by  |

25 Waste Management's action, and there is a

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| 2  | history there that I am only somewhat     |
| 3  | familiar with but that begs the question  |
| 4  | of where's the Trade Waste Commission in  |
| 5  | terms of examining the practices of Waste |
| 6  | Management and its relation to Allied and |
| 7  | the domination of the business.           |
| 8  | We don't want to see a situation          |
| 9  | where we wind up creating a monopoly,     |
| 10 | allowing Waste Management to develop a    |
| 11 | monopoly and being able to hold a deck of |
| 12 | cards where they are not only             |
| 13 | transporting all of the Bronx's waste,    |
| 14 | but they're also on the other end,        |
| 15 | they're the only ones who are operating a |
| 16 | landfill in the Northeast. So we don't    |
| 17 | want that kind of a situation because     |
| 18 | that puts the city in a very bad          |
| 19 | situation. And Waste Management is also   |
| 20 | a company that is known for being         |
| 21 | anti-union and for having, in the Bronx   |
| 22 | at least, a very poor standard of paying  |
| 23 | its workers a livable and working wage.   |
| 24 | So we want to make sure that              |
| 25 | whatever option the city pursues in the   |

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| 2  | Bronx and for the rest of the city is one |
| 3  | that doesn't rely on trucks, provides     |
| 4  | alternatives to trucks, it's one that is  |
| 5  | worker friendly, that doesn't create a    |
| 6  | situation that's promoting a company      |
| 7  | that's depressing wages for its workers,  |
| 8  | and is also creating safe working         |
| 9  | conditions.                               |
| 10 | Aside from that, I would also like        |
| 11 | to add that on the there are many         |
| 12 | different types of waste that are being   |
| 13 | handled. There is within the spectrum     |
| 14 | of commercial waste, there's putrescible, |
| 15 | there's non-putrescible, construction,    |
| 16 | demolition and recyclables.               |
| 17 | With respect to the construction          |
| 18 | and demolition, most of the C&D           |
| 19 | facilities in the Bronx are located in    |
| 20 | Hunts Point, and of and those             |
| 21 | facilities are ones that we feel are very |
| 22 | sketchy in terms of how their operations  |
| 23 | are currently in terms of their           |
| 24 | current operations and the safety         |

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25 practices.

| 2  | There are numerous construction and      |
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| 3  | demolition facilities around the country |
| 4  | that are enclosed, that don't expose     |
| 5  | residents, people who live around them   |
| 6  | and workers, to unsafe practices. The    |
| 7  | ones in Hunts point are all open air.    |
| 8  | You know, we have companies, they        |
| 9  | don't they have no roofs on them,        |
| 10 | there are no there are no there's        |
| 11 | no equipment that's fixed to the ceiling |
| 12 | where that's something you have in other |
| 13 | construction and demolition facilities   |
| 14 | around the country.                      |
| 15 | West Orange County and Upstate New       |
| 16 | York has an enclosed construction and    |
| 17 | demolition facility. So for the sake of  |
| 18 | those of us who live around them, within |
| 19 | just a few blocks people have an image   |
| 20 | of Hunts Point of being this completely  |
| 21 | industrial area. You know, I only live   |
| 22 | maybe four blocks from the nearest waste |
| 23 | transfer station, and that's four blocks |
| 24 | too close.                               |
| 25 | I live around the corner from our        |

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| 2  | office, and our office is right on Hunts  |
| 3  | Point Avenue, and every single day I will |
| 4  | see at least one, at least one vehicle,   |
| 5  | one long-haul trailer carrying waste,     |
| 6  | municipal waste going up and down Hunts   |
| 7  | Point Avenue. Hunts Point Avenue is not   |
| 8  | a designated truck route. So we're        |
| 9  | experiencing it both on the proximity end |
| 10 | to the facility and the proximity of the  |
| 11 | trucks to us because they come through    |
| 12 | our streets whether it's legal or not.    |
| 13 | So what we're really asking for, in       |
| 14 | addition to moving to a non-truck based   |
| 15 | infrastructure, is to create a situation  |
| 16 | where the truck, where the C&D, if it's   |
| 17 | not possible to combine them and move     |
| 18 | them in the same type of facilities as    |
| 19 | you would putrescible, to at the very     |
| 20 | least insure that these are enclosed      |
| 21 | facilities where you don't have dust      |
| 22 | that's being produced that's going out    |
| 23 | into the community, to insure that, you   |
| 24 | know, those of us in the neighborhood     |

25 have a better quality of life and are

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| 2  | able to breathe a little better.          |
| 3  | I think that was all I had to say.        |
| 4  | I don't know if anybody else here is so   |
| 5  | motivated and moved in spirit to add      |
| 6  | anything. But, you know, I would just     |
| 7  | close by saying I live in the community.  |
| 8  | I see the trucks that are coming in and   |
| 9  | out of these facilities all the time.     |
| 10 | There's plenty of opportunity for         |
| 11 | alternative fuels, just something else to |
| 12 | add, along with the waste facilities,     |
| 13 | waste moving by non-truck. For those      |
| 14 | that say it can't be done that way, say   |
| 15 | with the construction demolition          |
| 16 | facilities, at the very least let's move  |
| 17 | for an infrastructure where we have       |
| 18 | alternative fuels, whether it be natural  |
| 19 | gas, electric.                            |
| 20 | Natural gas seems to be the trend         |
| 21 | in the industry, at least for a           |
| 22 | heavy-duty vehicle like that. And         |
| 23 | there's also plenty of opportunities for  |
| 24 | the composting of organic waste. There's  |

25 many facilities that are very high, high

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| 2  | level facilities in terms of their        |
| 3  | capacity that could handle, you know, an  |
| 4  | immense quantity of waste and at the same |
| 5  | time produce something that's actually    |
| 6  | sellable, in this case compost.           |
| 7  | And in addition to that produce           |
| 8  | something where you're actually           |
| 9  | generating electricity or at least more   |
| 10 | natural gas vehicle, and anaerobic        |
| 11 | digester technology is something that's   |
| 12 | currently available to do that sort of    |
| 13 | thing.                                    |
| 14 | So there are opportunities that are       |
| 15 | there, and we shouldn't just be accepting |
| 16 | a position where the Mayor just a few     |
| 17 | months back cut the recycling program for |
| 18 | glass and plastics, presumably because    |
| 19 | there wasn't a market available. Well,    |
| 20 | this is something that's certainly a      |
| 21 | means of reducing waste in the city and   |
| 22 | getting something out of it in the end.   |
| 23 | And that's all I had to say.              |
| 24 | MR. SZARPANSKI: Thank you very            |

25 much for your comments, Mr. Freilla. Is

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| 2  | there anybody else who wants to say       |
| 3  | anything? In that case the meeting is     |
| 4  | adjourned. Thank you.                     |
| 5  | (A recess was taken.)                     |
| 6  | MR. SZARPANSKI: We're going to            |
| 7  | reopen the meeting. We have a speaker,    |
| 8  | Carlos Padilla.                           |
| 9  | SPEAKER: I apologize for being a          |
| 10 | little late. My name is Carlos Padilla.   |
| 11 | I am the president of South Bronx Clean   |
| 12 | Air Coalition and some member also of the |
| 13 | South Bronx Air Coalition. We have been   |
| 14 | involved in the waste issue and           |
| 15 | incineration issue and a lot of the       |
| 16 | issues that are effecting the environment |
| 17 | of our community, both on a service level |
| 18 | and on an environmental racism level,     |
| 19 | which is probably the only way they know  |
| 20 | how to deal with us in our communities    |
| 21 | these days.                               |
| 22 | Let me speak about the coalition          |
| 23 | for waste. You know, we're into the       |
| 24 | tomato, tomato business here, which       |

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25 basically is putrescible waste is

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| 2  | putrescible waste. Have you ever smelled  |
| 3  | a DOS truck or smelled a commercial waste |
| 4  | truck? Basically they all smell the       |
| 5  | same.                                     |
| 6  | We're saddled unfairly with a lot         |
| 7  | of these commercial waste by              |
| 8  | grandfathering in, permit conditions.     |
| 9  | And even though the zoning and certain    |
| 10 | aspects of community have changed, you    |
| 11 | don't hold them accountable because they  |
| 12 | have something called grandfather that    |
| 13 | could be within a residential area, and   |
| 14 | because the need they were here           |
| 15 | longer, they're entitled to get a permit  |
| 16 | renewal under basically the same          |
| 17 | conditions without improvement or without |
| 18 | seeking for relocation.                   |
| 19 | One thing excuse me. One thing            |
| 20 | about the commercial waste, it all should |
| 21 | be put together in the marine transfer    |
| 22 | stations with the regular putrescible     |
| 23 | waste. We all know that. There's no       |
| 24 | magic here. It's just we're looking to    |

see what private corporation we can best

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| 2  | service right now. We have more permit    |
| 3  | capacity than we generate garbage here.   |
| 4  | This is unfair.                           |
| 5  | New York City wants a policy of           |
| 6  | having of handling its own waste, every   |
| 7  | borough to handle its own waste. If we    |
| 8  | have twice the permitted capacity of the  |
| 9  | waste we generate, we're not only         |
| 10 | handling our own waste, we're handling    |
| 11 | other people's waste also. The Taxi       |
| 12 | Limousine Commission puts a ceiling on    |
| 13 | how many medallions they give out because |
| 14 | if not we have everybody running all ove  |
| 15 | the streets, you know, with medallion     |
| 16 | cabs.                                     |
| 17 | There should be a similar                 |
| 18 | implementation done to permits. Permits   |
| 19 | of individuals should be done based on    |
| 20 | volume by borough. We should be allowed   |
| 21 | to have our capacity plus 20 percent.     |
| 22 | Anything larger than that, you're         |
| 23 | unfairly saddling the community with.     |
| 24 | One of the problems that we're            |

25 having today is that there is no

| 1  |   |
|----|---|
| 2  | accountability by the private sector, the |
| 3  | commercial waste hauler to, for instance, |
| 4  | private haulers that they hire to run     |
| 5  | trucks into the south or into Virginia    |
| 6  | and to other places. These trucks are     |
| 7  | out of compliance. If these trucks        |
| 8  | because if you take a look right now, we  |
| 9  | can take a walk right now, and I can show |
| 10 | you a few trucks that are parked, full of |
| 11 | garbage by housing complexes, by day care |
| 12 | centers, which is unfair.                 |
| 13 | We have reached the point what you        |
| 14 | call the mobile waste transfer station,   |
| 15 | and the permitting regulations that apply |
| 16 | to a waste transfer station should apply  |
| 17 | to these trucks. They shouldn't be        |
| 18 | allowed to park in certain places. They   |
| 19 | shouldn't be allowed to idle and sit      |
| 20 | dormant loaded with garbage in certain    |
| 21 | places.                                   |
| 22 | Enforcement is I mean, it's               |
| 23 | sadly under financed, under funded, and   |
| 24 | the commercial haulers who invited the    |
| 25 | private sector, the independents to come  |

| 1  |   |
|----|---|
| 2  | and haul their waste away should be held  |
| 3  | accountable. I'm saying if you catch      |
| 4  | somebody some of these independent        |
| 5  | truckers, they want to take two loads     |
| 6  | overnight. They want to make because      |
| 7  | they're paid so little that they need to  |
| 8  | run an excessive amount of waste. One,    |
| 9  | some of them run overloaded. Two, they    |
| 10 | have to run more than one load to be able |
| 11 | to keep up practically with the cost of   |
| 12 | the vehicle, cost of the insurance and    |
| 13 | everything else.                          |
| 14 | So they will take one trailer             |
| 15 | between some homes, up the street         |
| 16 | someplace. They will go dump one, come    |
| 17 | back to get the other one in the middle   |
| 18 | of the night. And these haulers try to    |
| 19 | avoid the rush hour and by, again, they   |
| 20 | go and they park themselves in certain    |
| 21 | areas.                                    |
| 22 | There's no enforcement of any             |
| 23 | sort. These independents can literally    |
| 24 | do what they want in our community. The   |

hauler who invites them in is not held

| 1  |   |
|----|---|
| 2  | accountable either. If you catch him, he  |
| 3  | has to have a manifest where he picked up |
| 4  | his waste that day, and that should be    |
| 5  | able to tell you who this individual is.  |
| 6  | Today we're looking at different          |
| 7  | means or modes of transportation for the  |
| 8  | waste. The best way we could do it is by  |
| 9  | rail. I've always supported marine to     |
| 10 | rail. Let's get real. It's the            |
| 11 | simplistic and easiest way to handle our  |
| 12 | waste. But we must put it together same   |
| 13 | way with the commercial waste. There's    |
| 14 | not much difference between putrescible   |
| 15 | waste and city waste.                     |
| 16 | The marine transfer stations should       |
| 17 | be allowed to handle commercial waste.    |
| 18 | There's no, you know it's crazy to try    |
| 19 | to do it the way we're doing it right     |
| 20 | now. We just keep on trucking and         |
| 21 | trucking and trucking these things all    |
| 22 | over the place, and our community is      |
| 23 | saturated with different assortment of    |
| 24 | respiratory problems and other ailments   |

that these things contribute to, and

| Τ. |   |
|----|---|
| 2  | you're not being there to enforce.        |
| 3  | I mean, we have a company we              |
| 4  | should have a competitive for the         |
| 5  | waste, especially for the municipal       |
| 6  | waste. I know you have for commercial     |
| 7  | waste. But a competitive bidding process  |
| 8  | which entitles environmental benefits to  |
| 9  | the communities as improvement in         |
| 10 | vehicles and transportation and truck     |
| 11 | routes and modes of transportation. All   |
| 12 | of this should be part of the bidding     |
| 13 | process so that the commercial or private |
| 14 | sector themselves can be the driving      |
| 15 | engine for improvement.                   |
| 16 | Because if we don't allow them to         |
| 17 | be able to make their money while at the  |
| 18 | same time improving the situation, it is  |
| 19 | not going to happen. I mean, we're going  |
| 20 | to be holding hearings from here until    |
| 21 | the cows come home and we're not going to |
| 22 | improve very much.                        |
| 23 | We have to get a serious approach         |
| 24 | to the permit process, not only on the    |

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25 contracts but on the bidding process. A

| fair done bidding process, a fair tipping |
|---|
| fee at the marine transfer station has to |
| be established, something that makes it   |
| economically feasible to do it here       |
| versus trying to run some beat-up trucks  |
| down to Virginia.                         |
| We also have to take into account         |
| what do we mean when we say handle our    |
| own waste. It's just an empty term. Are   |
| we going to send as a member of the       |
| environmental justice, if we send 40      |
| percent of our waste to burn in somebody  |
| else's town, then we should have the      |
| pants to stand up and say well, let's     |
| burn the 40 percent in our own town       |
| because it is our garbage.                |
| And if we can allow it to be              |
| burned, what are the policies we have if  |
| we're not going to allow any              |
| consideration for it to be incinerated    |
| here but in somebody else's community?    |
| We have to be responsible for where they  |
|   |

go and who they report these manifests

25

to.

| 1  |  |
|----|--|
| 2  | If they go to the waste facilities,      |
| 3  | they have to have a manifest, which I    |
| 4  | believe is the process with hazardous    |
| 5  | waste and red bag waste. It has to have  |
| 6  | a cradle to grave tracking device        |
| 7  | attached to it. The same thing should be |
| 8  | implemented with the commercial waste.   |
| 9  | They should have a tracking device.      |
| 10 | We should look to do a more, a           |
| 11 | collection process that allows all       |
| 12 | boroughs to participate. All boroughs    |
| 13 | have marine transfer stations. All       |
| 14 | boroughs have the capacity to take the   |
| 15 | commercial waste. We know they do, along |
| 16 | with the municipal waste. We know they   |
| 17 | do. And to develop a system that's not   |
| 18 | based on a monopoly like Waste           |
| 19 | Management, Inc forget about it.         |
| 20 | They control everything down here. Not   |
| 21 | only do they control everything but the  |
| 22 | community has, is very disempowered with |
| 23 | them.                                    |
| 24 | You know, you have Mr. Francisco         |

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25 Golisi who says I have this guy at World

| Τ  |   |
|----|---|
| 2  | Com who signed off on their books and     |
| 3  | like, you know, 400 some odd people got   |
| 4  | unemployed and he pulled out 200 million  |
| 5  | dollars, threw it in his pocket and kept  |
| 6  | on walking. This is the guy we're         |
| 7  | entrusting with the Harlem Rail Yards and |
| 8  | waste management facility. And they also  |
| 9  | cut the rail for their competitor, which  |
| 10 | is Allied or Eastern, and this, what it   |
| 11 | did was throw commercial trucks heavily   |
| 12 | into the street, into a community that    |
| 13 | doesn't need no more of these trucks      |
| 14 | running through it.                       |
| 15 | It was about their bottom dollar at       |
| 16 | the sacrifice of our community. And when  |
| 17 | we start looking at these type of         |
| 18 | behaviors, these are not the type of      |
| 19 | people we want to entrust in managing     |
| 20 | this. Okay?                               |
| 21 | Another thing is they got working         |
| 22 | for them Dennis Vacco, Randy Mastro,      |
| 23 | Peter Powers. I mean, Mayor Giuliani is   |
| 24 | about to head World Com and Mr. Francisco |

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25 Golisi. Come on. I mean, give us a

| 1  |   |
|----|---|
| 2  | break. I mean, who are we going to        |
| 3  | complain to when they got the Justice     |
| 4  | Department working for them? They got     |
| 5  | the biggest employment, what is it, an    |
| 6  | ex-government official employment benefit |
| 7  | package you ever want to see.             |
| 8  | Another thing is that we have to          |
| 9  | take a look at the commercial waste       |
| 10 | incentive employees that work there. If   |
| 11 | you take a look at their insurance and    |
| 12 | their health policies, they're associated |
| 13 | with the workers, the workers that are    |
| 14 | down in the trenches playing with the     |
| 15 | garbage all day long have less health     |
| 16 | insurance than the people who wear the    |
| 17 | ties up in the office, but they are more  |
| 18 | prone to all the infections and all the   |
| 19 | disease and all the bacteria down there.  |
| 20 | Something like this is unfair.            |
| 21 | When the municipal waste marine           |
| 22 | transfer stations were shut down, the     |
| 23 | jobs were paying 15 bucks an hour when    |
| 24 | municipal health benefits went to private |

sector for 7.50 an hour, similar

| 1  |   |
|----|---|
| 2  | positions that were over there in the     |
| 3  | marine transfer stations that are now     |
| 4  | being done in the private sector at 7.50  |
| 5  | an hour with minimum health benefits. I   |
| 6  | think that's something we have to look    |
| 7  | at.                                       |
| 8  | I think if commercial waste is            |
| 9  | going to be allowed to go into the marine |
| 10 | transfer stations, the marine transfer    |
| 11 | stations have to be operated by the DOS.  |
| 12 | Don't tell me you're going to give it to  |
| 13 | Waste Management, Inc. and let them try   |
| 14 | and run it. You have to be a              |
| 15 | commercial it has to be held and          |
| 16 | operated by the DOS, and any of these     |
| 17 | haulers who participate in there must     |
| 18 | abide by a fair wage requirement, a fair  |
| 19 | health package for the employees and a    |
| 20 | fair way of operating their facilities,   |
| 21 | subject themselves to truck inspections,  |
| 22 | to facility inspections.                  |
| 23 | I guarantee that if you go out            |
| 24 | there with the proper criteria for        |

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exhaust, 60 percent of those trucks won't

| 1  |   |
|----|---|
| 2  | pass. Okay? You have to find them all,    |
| 3  | if you went out and did an inspection.    |
| 4  | And every time their permits are renewed  |
| 5  | their trucks should be forced to do an    |
| 6  | inspection done by the State Department,  |
| 7  | by the DEC requiring them to be in        |
| 8  | compliance with clean air standards.      |
| 9  | The way they clean their trucks           |
| 10 | also has to be done. Drains there's a     |
| 11 | guy right over here if you go by Brooklyn |
| 12 | Boulevard, across the street, in the      |
| 13 | infinite wastedom of city planning,       |
| 14 | whoever did that, they put this wonderful |
| 15 | playground for children, okay, and at any |
| 16 | given time in the summer the children     |
| 17 | would get a mist to cool them off from    |
| 18 | playing in the playground by the big      |
| 19 | sprays they use to wash the garbage       |
| 20 | truck. When washing the garbage trucks,   |
| 21 | they miss. They will fall over from       |
| 22 | cleaning these trucks. This is and        |
| 23 | it's right in front of a children's       |
| 24 | playground.                               |
|    |   |

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25 And we're talking about DOS people

| 1  |   |
|----|---|
| 2  | passing by and not even noticing that     |
| 3  | there's something wrong with this         |
| 4  | process. The enforcement of regulations   |
| 5  | has to be enforced. It can't be they go   |
| 6  | by, hey, hi, Joe, yes, the wife, the      |
| 7  | kids, yes, hey marone, what's going on.   |
| 8  | They go on by and say I know, don't worry |
| 9  | about it, try and keep it down. I mean,   |
| 10 | this we don't need. We need true and      |
| 11 | honest enforcement there.                 |
| 12 | I think I firmly believe that             |
| 13 | all of these contracts should be done in  |
| 14 | a fair bidding process but should include |
| 15 | a lot of the environmental criteria which |
| 16 | benefit the community. Also, we should    |
| 17 | take a look at if we're going to put in   |
| 18 | more transfer stations, that every        |
| 19 | community should participate on a lotto   |
| 20 | system, on a lottery system that doesn't  |
| 21 | say okay, let me see, they're the right   |
| 22 | color, let me see how much they make,     |
| 23 | yes, okay, let's put it over here.        |
| 24 | I think it should be a very               |
| 25 | competitive blind process. I mean, we     |

| 1  |   |
|----|---|
| 2  | all generate garbage, we all have the     |
| 3  | responsibility but just a handful of us   |
| 4  | shoulder the burden of these              |
| 5  | responsibilities, and that has been       |
| 6  | unfair for the longest time. If we have   |
| 7  | a blind process that selects itself or    |
| 8  | that nobody can complain. It falls on     |
| 9  | our shoulders, it falls on our            |
| 10 | shoulders. It falls on your shoulders,    |
| 11 | it falls on your shoulders. But at least  |
| 12 | it's a fair process, and that's not what  |
| 13 | we're hearing today.                      |
| 14 | If you take a look and you guys get       |
| 15 | in your personal cars, go out there and   |
| 16 | take a look at what's happening in the    |
| 17 | streets right now, go around where you    |
| 18 | have a lot of these trucks and a lot of   |
| 19 | these facilities, how they operate when   |
| 20 | they're not going watched.                |
| 21 | I mean, they operate badly enough         |
| 22 | when they're being watched. And when      |
| 23 | they're not being watched, they know they |
| 24 | have a free hand. You have permit         |

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25 conditions. I do believe that some of

| 1  |  |
|----|--|
| 2  | these facilities have to submit truck    |
| 3  | routes when they submit the permit       |
| 4  | applications. Is that correct? They      |
| 5  | have to submit I believe they have to    |
| 6  | submit basically a truck route, how      |
| 7  | they're going to egress and regress from |
| 8  | each facility. But nobody's paying       |
| 9  | attention to it. It's like Dodge City    |
| 10 | down here.                               |
| 11 | You have laws. We have no                |
| 12 | enforcement. I mean, many of the police  |
| 13 | disappeared. Hey, they're breaking the   |
| 14 | law. Who do you go to? These are some    |
| 15 | of the things that we have to take       |
| 16 | seriously.                               |
| 17 | And, you know, we all generate           |
| 18 | waste. We have a responsibility. And we  |
| 19 | have to take a serious look when we      |
| 20 | say each borough handle its own waste,   |
| 21 | what do we mean by that? Do we package   |
| 22 | it and give it to somebody else? Do we   |
| 23 | bury it in our own borough? Do we burn   |
| 24 | it? Do we turn it into briquettes like   |

they're planning to do over here in the

| Τ. |  |
|----|--|
| 2  | Harlem Rail Yard from what I understand? |
| 3  | I mean, what do you mean? Let's          |
| 4  | get some clarity on handling our own     |
| 5  | waste. And if we do send it out to       |
| 6  | someone else, to Virginia, to            |
| 7  | Pennsylvania, which we've met with those |
| 8  | communities, then we have a              |
| 9  | responsibility to see how that is        |
| 10 | happening.                               |
| 11 | We have to take responsibility.          |
| 12 | Just because they are getting dollars    |
| 13 | doesn't mean that you could just fling   |
| 14 | the responsibility of how to manage that |
| 15 | waste all on them. I thank you very      |
| 16 | much, ladies and gentlemen.              |
| 17 | I really believe we are up against       |
| 18 | some very, very strong and powerful,     |
| 19 | money hungry corporations these days.    |
| 20 | They will stoop to nothing to, you know, |
| 21 | to have their way with our bottom line.  |
| 22 | And that can happen in the trucking      |
| 23 | industry with the deregulization and all |
| 24 | that stuff.                              |
| 25 | At the beginning everybody saves a       |

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| 1  |   |
|----|---|
| 2  | couple of pennies. At the end they got    |
| 3  | it stuck right up the old garbage route.  |
| 4  | So, you know, if we're not careful, we're |
| 5  | heading in the same direction again.      |
| 6  | Thank you very much.                      |
| 7  | MR. SZARPANSKI: Thank you for             |
| 8  | your comments. We have one more           |
| 9  | speaker. Marian Feinberg.                 |
| 10 | SPEAKER: Good evening, gentlemen          |
| 11 | and gentle lady, hi. I think it's really  |
| 12 | important to characterize some of the     |
| 13 | situation as we have it now here in the   |
| 14 | Bronx with garbage. Unfortunately I just  |
| 15 | got here, so forgive me if I repeat       |
| 16 | things that other people, speakers ahead  |
| 17 | of me said.                               |
| 18 | More garbage per capita is                |
| 19 | processed here in the Bronx than any      |
| 20 | other borough, about 100,000 tons a day,  |
| 21 | including C&D waste. Much of this waste   |
| 22 | comes not only from outside the borough   |
| 23 | but as well from outside the city. Waste  |
| 24 | transfer stations in Queens and parts of  |

Brooklyn -- waste from transfer stations

| _  |   |
|----|---|
| 2  | in Queens and Brooklyn travel through the |
| 3  | Bronx by polluting diesel trucks to get   |
| 4  | to the George Washington Bridge.          |
| 5  | Trucks full of garbage park and           |
| 6  | often idle for hours while waiting for    |
| 7  | traffic to ease on major throughways.     |
| 8  | DOT regulations on streets permissible    |
| 9  | for these trucks to travel on are not     |
| 10 | enforced, so they clog up, pollute and    |
| 11 | endanger safety on commercial and         |
| 12 | residential streets. Idling regulations   |
| 13 | are not being enforced.                   |
| 14 | I'm saying this because it's not          |
| 15 | just the DOS's to clean up this           |
| 16 | garbage situation in our borough, the     |
| 17 | cooperation of a number of city and state |
| 18 | agencies and the City Council and the     |
| 19 | Mayor and the Public Advocate all have to |
| 20 | cooperate to make this happen because     |
| 21 | this is a multifactorial problem.         |
| 22 | Workers in these industries, most         |
| 23 | of whom are our neighbors, work for low   |
| 24 | wages in deplorable and dangerous working |

conditions, many without health

| 2  | benefits. The Trade Waste Commission has  |
|----|---|
| 3  | permitted companies to continue making    |
| 4  | sweetheart contracts with union locals    |
| 5  | controlled by organized crime, including  |
| 6  | one local 116 where the leader was banned |
| 7  | for life by both the Teamsters and        |
| 8  | Laborers Internationals upon a court      |
| 9  | order obtained by the Federal Department  |
| 10 | of Justice, yet the Trade Waste           |
| 11 | Commission continues to allow this to go  |
| 12 | on, even though their mandate is supposed |
| 13 | to be getting organized crime out of the  |
| 14 | industry.                                 |
| 15 | The Trade Waste Commission has            |
| 16 | cleaned up the appearance of the industry |
| 17 | but not the reality. We now have          |
| 18 | corporate crime lords at the head but     |
| 19 | still employing individuals with the old  |
| 20 | crime ties as managers and silent         |
| 21 | partners.                                 |
| 22 | Due to industry consolidation             |
| 23 | promoted by the actions of New York City  |
| 24 | and the Trade Waste Commission the        |
| 25 | quality of commercial waste pickup has    |

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| 1  |   |
|----|---|
| 2  | deteriorated, with many small businesses  |
| 3  | unable to get consistent and reliable     |
| 4  | service. Recycling opportunities for      |
| 5  | these businesses are now virtually nil.   |
| 6  | As haulers, unlike those in Westchester   |
| 7  | County, for example, do not use duplex    |
| 8  | trucks that allow, you know, recyclables  |
| 9  | to go in one part and putrescible and     |
| 10 | other kinds of waste in another part, and |
| 11 | they won't send out a second truck for    |
| 12 | recyclables so that just adds to our      |
| 13 | waste problem.                            |
| 14 | Waste Management, Incorporated            |
| 15 | which employs and/or pays for expensive   |
| 16 | consulting services from many former      |
| 17 | government officials, from Dennis Vacco,  |
| 18 | to Peter Powers, to Peter Vallone, to     |
| 19 | Randy Mastro, they don't care which       |
| 20 | parties just as long as they have the     |
| 21 | political connections that they like, is  |
| 22 | quickly monopolizing the entire trade.    |
| 23 | Since it alone controls landfills         |
| 24 | and what little rail there is and has the |

lion's share of facilities with water

| 1  |   |
|----|---|
| 2  | access, it has the economic flexibility   |
| 3  | of vertical integration. With the cap on  |
| 4  | hauling fees set low by the Trade Waste   |
| 5  | Commission on one hand and Waste          |
| 6  | Management charging extortion rate        |
| 7  | tipping fees on the other, it's difficult |
| 8  | for anyone else to stay in business.      |
| 9  | When they are left standing alone,        |
| 10 | how long do you think it will be for them |
| 11 | to lobby and receive from the Trade Waste |
| 12 | Commission a raise in the cap on          |
| 13 | hauling? And they will get it.            |
| 14 | With no competition, they will have       |
| 15 | the tax payer and small businesses in     |
| 16 | their grip. This company is now working   |
| 17 | hard, as they have for several years, to  |
| 18 | defeat other marine rail possibilities so |
| 19 | they can promote their Port Morris        |
| 20 | facility in the Harlem River Yards as the |
| 21 | option for the Bronx. They're also known  |
| 22 | for their poor relationship with clean,   |
| 23 | organized labor.                          |
| 24 | So as a start, we have just a             |
| 25 | couple of recommendations to make that I  |

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| 1  |   |
|----|---|
| 2  | think should be the start of a series of  |
| 3  | conversations that your agency has with   |
| 4  | the community. And we can't tell you      |
| 5  | what a pleasure it is to really have you  |
| 6  | in the Bronx to actually have this        |
| 7  | opportunity to begin dialogue with you    |
| 8  | and we hope this is only the beginning of |
| 9  | the process.                              |
| 10 | We recommend, one, that there be          |
| 11 | comprehensive waste prevention recycling  |
| 12 | and waste disposable planning and         |
| 13 | permitting on a city-wide level,          |
| 14 | including both commercial and residential |
| 15 | waste. The distinction is false from the  |
| 16 | point of view of the infrastructure, of   |
| 17 | the economics of the industry and its     |
| 18 | impact on communities, all three. It's    |
| 19 | false distinction, and we need to plan    |
| 20 | you know, we need to have a city-wide     |
| 21 | plan that includes both together and      |
| 22 | understands their impacts both together.  |
| 23 | We believe that waste reduction           |
| 24 | planning should be mandated as part of    |

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every vendor contract put out to bid by

| 1  |   |
|----|---|
| 2  | New York City. Haulers with contracts     |
| 3  | with New York City must have an           |
| 4  | environmental plan for conversion to      |
| 5  | clean fuels. New York City along with     |
| 6  | New York State should have an incentive   |
| 7  | package to assist in conversion.          |
| 8  | The phasing of duplex trucks in           |
| 9  | this industry must be mandated or else we |
| 10 | are going to see the end of recycling all |
| 11 | together.                                 |
| 12 | As to permit conditions, where we         |
| 13 | really feel like this is an area that an  |
| 14 | impact must be made, that New York City   |
| 15 | as a whole and each borough individually  |
| 16 | should be processing no more than what    |
| 17 | each generates, perhaps, you know, plus,  |
| 18 | minus 20 percent to allow for some        |
| 19 | flexibility but that's the max.           |
| 20 | That these permits, that the number       |
| 21 | of permits and the amount of tonnage      |
| 22 | really of these permits around the city   |
| 23 | must be regulated. There must be an       |
| 24 | assessment that gets made about the       |

amount of waste that New York City is

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| 2  | generating and that these facilities      |
| 3  | shouldn't be permitted to have to take    |
| 4  | more than that. Because when there's an   |
| 5  | open space there, it will be filled, and  |
| 6  | it's being filled now by garbage from     |
| 7  | Westchester and garbage from Long Island  |
| 8  | and garbage from Jersey and garbage from  |
| 9  | all these other places. And we can't      |
| 10 | even handle the amount of garbage we're   |
| 11 | really generating safely and healthily    |
| 12 | for our city, and why should we be taking |
| 13 | more when in fact we're not even an       |
| 14 | endpoint? So the transportation burden    |
| 15 | for all of this just becomes ridiculous.  |
| 16 | Fair share provisions of the city         |
| 17 | law need to be enforced so that no        |
| 18 | neighborhood is inundated by waste. I'm   |
| 19 | sure other speakers ahead of me have said |
| 20 | it, but I'm going to say it again. That   |
| 21 | these permits need to begin to really     |
| 22 | include environmental conditions,         |
| 23 | including conditions on trucks so that    |
| 24 | their permit includes a plan for fleet    |

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25 conversion to alternate fuels, includes a

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| 2  | plan, an enforceable plan where they can  |
| 3  | actually be cited on their permit if      |
| 4  | their idling isn't up to snuff, if their  |
| 5  | maintenance isn't up to snuff, that       |
| 6  | on-site, instead of using these sort of   |
| 7  | cover-up perfumes which don't really      |
| 8  | cover up the smell anyway and really      |
| 9  | irritate the lungs of the workers and the |
| 10 | nearby community, that they really we     |
| 11 | really have to mandate in these permits   |
| 12 | that there be high quality air filtration |
| 13 | systems and high air quality safety plans |
| 14 | in place for the workers.                 |
| 15 | That the Trade Waste Commission           |
| 16 | needs to raise the cap on hauling fees    |
| 17 | and for bid extortion rate tipping fees,  |
| 18 | to bring competition back into the        |
| 19 | industry and to ease the exploitation of  |
| 20 | workers.                                  |
| 21 | Trade Waste Commission needs to           |
| 22 | disallow companies that have contracts    |
| 23 | with unions tied to organized crime, you  |
| 24 | know, to do business in this city. And    |
| 25 | we as a city must insure that living, the |

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| 2  | living wage law and immigrant worker    |
| 3  | protections are implemented in this     |
| 4  | industry, which is one of the worse     |
| 5  | offenders in the city. Thank you very   |
| 6  | much.                                   |
| 7  | MR. SZARPANSKI: Thank you for           |
| 8  | your comments. Is there anyone else who |
| 9  | wishes to speak? For those who came     |
| 10 | late, we are accepting written comments |
| 11 | until December 16. Thank you all for    |
| 12 | coming, and the meeting is adjourned    |
| 13 | again.                                  |
| 14 | (TIME NOTED: 8:09 P.M.)                 |
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| 3  |                                    |
| 4  | CERTIFICATION                      |
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| 6  |                                    |
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| 8  | I, STEFANIE GERBER, a Notary       |
| 9  | Public in and for the State of New |
| 10 | York, do hereby certify:           |
| 11 | THAT the foregoing is a true       |
| 12 | and accurate transcript of my      |
| 13 | stenographic notes.                |
| 14 | IN WITNESS WHEREOF, I have         |
| 15 | hereunto set my hand this 5th day  |
| 16 | of December 2002.                  |
| 17 |                                    |
| 18 |                                    |
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| 20 | STEFANIE GERBER                    |
| 21 |                                    |
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