

# AGENCY QUARTERLY DIVERSITY AND EEO REPORT FY 2020

AGENCY NAME: <u>NYC</u>	C DEPARTMENT OF HEALTH AND MENTAL I	<u>HYGIENE</u>
⊠ 2 <sup>nd</sup> Quan □ 3 <sup>rd</sup> Quar	ter (July -September), due December 13, 2019 rter (October - December), due January 30, 2020 ter (January -March), due April 30, 2020 ter (April -June), due July 30, 2020	
<b>Prepared by</b> : Jorge Martinez	EEO Director	(347) 396-6067
Name 5/6/20 Date Submitted:	Title	Telephone No.
FOR DCAS USE ONLY Date Received:		

### **INSTRUCTIONS FOR FILLING OUT QUARTERLY REPORTS FY 2020**

- 1. Please save this file as 'XXXX Quarter X FY 2020 DEEO Quarterly Report' where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Word format. Please do not convert it to PDF.
- 2. Complete the "Diversity and EEO Training Summary" details in the attached Excel file. Under Section 10 ("Other"), include training classes co-organized or co-sponsored by EEO and/or HR that are related to the development of the agency staff in the areas of equal employment, diversity, inclusion, civil rights, workplace culture and behavior, interpersonal relations, and community relations.
- 3. Please save this Excel file as 'XXXX Quarter X FY 2020 DEEO Training Summary", where 'XXXX' is the commonly used acronym of your agency. You must submit this file in MS Excel format. Please do not convert it to PDF.



### PART I: NARRATIVE SUMMARY

### I. <u>COMMITMENT AND ACCOUNTABILITY STATEMENT BY THE AGENCY HEAD</u>

Distributed to all agency employees? 🛛 Yes, On (Date): February 26, 2020 🛛 No

### II. <u>RECOGNITION AND ACCOMPLISHMENTS</u>

The agency recognized employees, supervisors, managers, and units demonstrating superior accomplishment in diversity and equal employment opportunity through the following:

\* Please describe D&EEO Awards and/or Appreciation Events below:

In the past quarter, our agency accomplished the following as part of our commitment to Equal Employment Opportunity, Diversity and Inclusion:

Agency wide employee recognition programs to recognize employees whose outstanding contributions and/or longevity have made a positive difference in the lives of the people with whom they work, and the communities that the agency serves.

- Years of Service: Recognizes employees for 20 years of service and at five-year intervals thereafter.
- Employee of the Year Award: Honors employees who have exemplified excellence in the workplace



The Department of Health and Mental Hygiene is the #1 Agency for the second straight year to receive the DCAS Commissioner's Cup under the NYC Employee Blood Program. We also received the Diamond Award from the New York Blood Center, for 785 donations and was recognized for our continued commitment to solicit staff donations.

The agency recognizes employees, supervisors, managers, and agency units demonstrating superior accomplishment in diversity and equal employment opportunity through their individualized programs and positive comments in Performance Appraisals.

### III. WORKFORCE REVIEW AND ANALYSIS

- 1. Agency reminded employees to update self-ID information regarding race/ethnicity, gender, and veteran status.

   ☑ Yes, On (Date): 3/25/19 Ongoing \_\_\_\_\_ □ No
- 2. The agency conducted a review of the dashboard sent to the EEO Officer with demographic data and trends, including workforce composition by job title, job group, race/ethnicity and gender; new hires, promotions and separation data; and utilization analysis.
   ☑ Yes, On (Date): 1/25/20 □ No

The review was conducted together with: ⊠ Human Resources ⊠ Agency Head 🛛 General Counsel

Other \_\_\_\_\_

### IV. EEO, DIVERSITY, INCLUSION, AND EQUITY INITIATIVES FOR FY 2020

Please describe your progress this quarter in implementing the primary goals in Section IV of your Agency Diversity and EEO Plan for FY 2020 - <u>Proactive Strategies to Enhance Diversity, EEO and Inclusion</u>:

A. WORKFORCE:



Citywide Administrative Services					
List the <b>Workforce Goal(s)</b> included in Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion, which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., underutilization, workforce planning, succession planning and diverse applicant pool, among others):	<ul> <li>Please describe the steps that your agency has taken to meet the Workforce Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to build an inclusive and sustainable pipeline for your agency across all levels.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Our new Workforce Development Program offers Career Counseling, Quarterly Career Information Workshops, and targeted training and education to our employees. For 2020 we will provide a Mentoring Guide for divisions to help them implement mentoring programs to address specific employee development and support.	<ul> <li>Held meetings with programs to determine workforce needs</li> <li>Provided guidance to divisions to start mentoring and cross training programs</li> <li>Identified best practices to retain employees</li> <li>Implemented initiatives to improve the development and training of employees</li> <li>Promoted employee involvement by supporting Employee Resource Groups</li> <li>Conducted Diversity and Inclusion Training</li> <li>Steps taken to build an inclusive and sustainable pipeline:         <ul> <li>Strategically customize diversity recruitment initiatives based on minority groups (e.g. Latino, veterans, 55-a, LGBTQ, people of color)</li> <li>Increased collaboration with Race to Justice work groups and the Employee Resource Groups (ERG) (e.g. Latino, African American and LGBTQ).</li> <li>Increased partnerships with Community Based Organizations, educational institutions, DCAS Office of Citywide Recruitment, MOPD, Mayor's Office of Appointment, Elected Officials and internal</li> </ul> </li> </ul>	<ul> <li>□ Planned</li> <li>□ Not started</li> <li>⊠ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Completed</li> </ul>			



itywide Administrative Services					
	<ul> <li>programs targeting specific underserved populations.</li> <li>Conducted Career Information Sessions and Resume Workshops for diverse colleges/universities and high schools.</li> <li>Participated in and hosted Diversity Career Fairs.</li> </ul>				
-	address underutilization identified through quarterly w	orkforce reports.	Please list J	ob Groups	where
underutilization exists in the current quarter.					
☑ Enhancing internal and external applicant g	ools to address the underutilization				
	shoard and identifying specific job groups where unde	rutilization exists	to guide rec	ruitment ef	fforts.
The agency will implement the following strat	egies to address the impending retirement of employee	es and possible lo	ss or gap in t	talent:	
☑ Job analysis and skills audit					
$\boxtimes$ Conduct workforce planning and forecastir	12				
	bls to address the impending retirement of employees a	and possible loss o	or gap in tale	ent.	
	ency activities to develop a pipeline, facilitate a seamles				
oxtimes Ensure that there will be a diverse appli					
Evaluate best sources for diverse candid					
Encourage agency employees to take p					
<ul> <li>Sending e-mails with schedule of ex</li> <li>Providing link to specific DCAS exan</li> </ul>					
$\boxtimes$ Providing link to specific DCAS exam $\boxtimes$ Posting schedules and exam annou					
The agency will implement the following initia	tives to develop and retain employees:				
<ul> <li>Institute coaching, mentoring and cross</li> <li>Identify best practices to retain mature</li> </ul>					
$\square$ Implement initiatives to improve the de					
🛛 Promote employee involvement by sup	porting Employee Resource Groups				

## **B. WORKPLACE:**

List the <b>Workplace Goal(s)</b> included in Section IV: Proactive Strategies to Enhance Diversity, EEO and Inclusion, which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., job satisfaction/engagement surveys, exit interviews/surveys, and onboarding surveys):	<ul> <li>Please describe the steps that your agency has taken to meet the Workplace Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to create an inclusive work environment that values differences that each of your unique employees brings to work, and to maintain focus on retaining talent across all levels.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Ensure that_employees are aware of career development programs that help them qualify for career advancement opportunities. We will continue to tailor presentation to our audience and extend offers to our various DOHMH sites.	<ul> <li>Continued to promote our newly developed Workforce Development Program which offers:         <ul> <li>Career Counseling</li> <li>Quarterly Career Information Workshops</li> <li>Targeted training and education to our employees</li> </ul> </li> <li>Offered trainings outside of our main agency location in Long Island City</li> <li>Developed online trainings to increase access to employees</li> <li>Analyzed agency Exit Survey data to identify issues that can be addressed through workforce development and create quarterly reports that will be issued to agency division leadership to provide them with data that reflects their division</li> </ul>	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			



	<ul> <li>Steps taken/considered to create an inclusive work environment</li> <li>Engagement /Job Satisfaction/ Employee Morale Survey(s)</li> <li>Citywide Onboarding survey</li> <li>Citywide Exit Survey for Non-Represented Employees</li> <li>Exit interview or surveys developed by the agency</li> </ul>				
briefly the activities, including the dates when the activities SALUD (Latino ERG) – $2^{nd}$ Annual Hallow SALUD – $10/15/19$ presentation to agency s representation at DOHMG, the city and in the second	teen Party and Costume Contest held on 10/31/19; staff on the differences between the Hispanic and La	tino labels and w	vith a discu	ssion of L	atino
	joint SALUD and ACHIEVE event) on 10/24/19. 0/19. t on 11/21/19 31/19	un bereening u	14 D 150 465.		



# **C.** COMMUNITY:

List the <b>Community Goal(s)</b> included in <i>Section IV:</i> <i>Proactive Strategies to Enhance Diversity, EEO and</i> <i>Inclusion,</i> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., community outreach and engagement, MWBE participation and customer satisfaction surveys):	<ul> <li>Please describe the steps that your agency has taken to meet the Community Goal(s) set/declared in your plan.</li> <li>Include steps that were taken or considered to establish your agency as a leading service provider to the citizens of New York City focused on inclusion and cultural competency, while reflecting the vast communities that are served.</li> </ul>	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Workforce Development Director along with our recruitment staff will continue to participate in diversity job fairs to introduce career development/ advancement opportunities that would otherwise not be available to underprivileged community members.	Planned and promoted diversity and EEO community outreach, job fairs in providing government services	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			
	Promoted participation with minority and women owned business enterprises (MWBEs).	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			



Conducted customer satisfaction survey.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Identified best practices for establishing a brand of inclusive customer service.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Undertake initiatives to improve community relations, community awareness, and to engage communities being served in recruitment efforts, service development and delivery	<ul> <li>□ Planned</li> <li>□ Not started</li> <li>⊠ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Ongoing</li> <li>□ Completed</li> </ul>		



# V. <u>RECRUITMENT</u>

List <b>Recruitment Strategies and Initiatives</b> which you set/declared in your FY 2020 Diversity and EEO Plan (e.g., targeted outreach and outreach, diversity recruitment, social media presence, where jobs are posted, EEO and APO collaboration, evaluation of best recruitment sources, structured interview training and unconscious bias training):	Please describe the steps that your agency has taken to meet the <b>Recruitment Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Review policies, procedures, and practices related to targeted outreach and recruitment.	Ongoing review of recruitment practices and strategies.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			
Review underutilization in job groups to inform recruitment efforts.		<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			
Direct resources to bolster efforts aimed at increasing the effectiveness of diversity recruitment.	Funding and staff resources have been shifted to accommodate these efforts	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>			



Put in place an operating, up-to-date, accessible web mobile application and social media presence related careers.		<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Assess agency job postings to ensure appropriate diversity, inclusion, and equal opportunity employer messaging.	Equal opportunity messaging is on all our postings.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Share job vacancy notices with the Mayor's Office f People with Disabilities at <u>nycatwork@mopd.nyc</u> . (212) 788-2830 and ACCES VR by sending the job vacancy notices to Maureen Anderson at Maureen.Anderson@nysed.gov, (212) 630-2329 s they can share it with their clients.	gov, through trainings and various internal and external outreach activities. This is an ongoing effort and has yielded an increase	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Reach out to the DCAS Office of Citywide Recruitn (OCR) as a resource at citywiderecruitment@dcas.nyc.gov.	We worked closely with this office through trainings and various internal and external outreach activities.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		



If your agency is an eHire agency, post ALL vacancies on NYC Careers.	All vacancies are posted on NYC Careers	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Ensure that agency personnel involved in both the discretionary and the civil service hiring process have received: Structured interviewing training Unconscious bias training	Monthly meetings are held with all divisions and their training compliance is shared along with the detailed list of non- compliant staff. Supervisors for non- compliant staff are contacted and arrangements are made to have these staff register and take these trainings.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Use the NYCAPS eHire Applicant Interview Log to determine whether recruitment efforts and recruitment sources yield a diverse pool of qualified candidates.		<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Assess recruitment efforts to determine whether such efforts adversely impact any particular group.		<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		

# **B.** INTERNSHIPS/FELLOWSHIPS



The agency is providing the following internship opportunities in FY 2019: [Demographic information is based on self-identification data]

Type of Internship\Fellowship	Total	Race/Ethnicity *[#s] * Use self-ID data			
1. Urban Fellows					
2. Public Service Corps					
			1	Male Female Non-Binary Other	1
3. Summer College Interns	_	Asian	1		
				Male Female Non-Binary	1
		Black or African American	1	Other Unknown	
		Black of Alfican American	1	Male	
	6			Female Non-Binary Other	1
		Choose not to disclose	1	Unknown	
				Male Female Non-Binary	1
				Other	
		Latino	1	Unknown	
				Male Female Non-Binary	2
		White	2	•	



iministrative Services						
				Unknown		1
				Male	2	ļ
				Female	6	
				Non-Binary		ļ
				Other		ļ
4. Summer Graduate Interns		Asian	8	Unknown		
				Male		
				Female	1	
				Non-Binary		ĺ
				Other		ĺ
		Black or African American	1	Unknown		l
				Male		ĺ
				Female		ĺ
	23			Non-Binary		ĺ
				Other		ĺ
		Latino		Unknown		ĺ
				Male	-	ĺ
				Female	2	ĺ
				Non-Binary		ĺ
		T	2	Other		ĺ
		Two or More Races	2	Unknown Male	=	l
				Female	5 7	ĺ
					/	l
				Non-Binary Other		ĺ
		White	12	Unknown		ĺ
			14	Male	9	l
				Female	25	ĺ
5. Other (specify): College				Non-Binary	23	ĺ
Aide (TC 10209-B)				Other		ĺ
		Asian	34	Unknown		ĺ
	138			Male	9	ĺ
				Female	23	ĺ
				Non-Binary		ĺ
				Other		ĺ
		Black or African American	32	Unknown		l
				-		



			Male	2
			Female	9
			Non-Binary	
			Other	
	Choose not to disclose	11	Unknown	
			Male	5
			Female	16
			Non-Binary	
			Other	
	Latino	21	Unknown	
			Male	
			Female	1
			Non-Binary	
	Native Hawaiian/Pacific		Other	
	Islander	1	Unknown	
			Male	2
			Female	5
			Non-Binary	
			Other	
	Two or More Races	7	Unknown	
			Male	8
			Female	24
			Non-Binary	
			Other	
	White	32	Unknown	
6. Other (specify): non-	Demographic information			
city payroll	is not collected.			
	data is obtained by EEO Office from		DC	



Additional Comments:

The agency will utilize the internship/fellowship programs to improve a pipeline of candidates from underutilized groups for entry-level positions, including in mission-critical occupations.

The agency has hired former interns/fellows.

The agency plans to provide internship/fellowship opportunities in FY 2020.



### C. 55-A PROGRAM

The agency uses the 55-a Program to hire and retain qualified individuals with disabilities.	🛛 Yes	🗆 No
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Currently, there are <u>26</u> [number] 55-a participants.

During this Quarter, a total of <u>0</u> [number] new applications for the program were received.

During this Quarter <u>0</u> participants left the program due to [state reasons] retirement, resignation, permanent appointment, or in lieu of a layoff.

The 55-a Coordinator has achieved the following goals:

**1.** Disseminated 55-a information through:

e-mail	🖾 Yes 🗆 No	
training sessions	🖾 Yes 🛛 No	
agency website	🖾 Yes 🛛 No	
agency newsletter	□ Yes ⊠ No (no agency newsletter)	)

- 3. \_\_\_\_\_

## VI. <u>SELECTION (HIRING AND PROMOTION)</u>

Please review Section VI of your Annual Plan and describe your activities for this quarter below:



List additional <b>Selection Strategies</b> <b>and Initiatives</b> which you outlined in your FY 2020 Diversity and EEO Plan (include use of structured interviewing, EEO or APO representatives observing interviews, review of placement demographics, review of e-hire applicant data).	Please describe the steps that your agency has taken to meet the <b>Selection (Hiring and Promotion) Goal(s)</b> set/declared in your plan.	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Career Counseling: Advising employees of opportunities for promotion and career development	<ul> <li>Review policies, procedures, and practices related to hiring (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations).</li> <li>Promote employee awareness of opportunities for promotion and transfer within the agency.</li> <li>Inform employees on promotional and transfer opportunities.</li> <li>Arrange agency wide notification of promotional and transfer opportunities.</li> <li>Encourage the use of training and development programs to improve skills, performance and career opportunities.</li> <li>Provide information to staff on both internal and external Professional Development training sources.</li> <li>Explain the civil service process to staff and what it means to become a permanent civil servant.</li> <li>Provide technical assistance in filing for upcoming civil service exams.</li> <li>Provide agency staff with citywide vacancy announcements, civil service exams notices and other career development information.</li> <li>Continue to facilitate the use of training to improve skills and access to career opportunities of all employees in its</li> </ul>	<ul> <li>□ Planned</li> <li>□ Not started</li> <li>⊠ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Ongoing</li> <li>□ Completed</li> </ul>			



vide Authinistrative Services				
	Leadership Program and via referrals to DCAS. Assist employees and Job Training Program participants (if applicable) assess and develop career paths. Provide resources and support for: Targeted job searches Development job search strategies Resume preparation Review of effective interview techniques Review of techniques to promote career growth and deal with change Internship exploration			
Reviewing the methods by which candidates are selected for promotion or to fill vacancies (new hires), especially for mid- and high-level discretionary positions;	Review and develop a protocol for in-title promotions and salary increases.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
	Promote employee awareness of opportunities for promotion and transfer within the agency.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		



Assess the criteria for selecting persons for mid-level to	□ Planned		
high level positions.	□ Not started		
8 1	⊠ Ongoing	$\boxtimes$	
	Delayed		
	□ Deferred		
	□ Ongoing		
	□ Completed		
	_ ····		
Publicly post announcements for all positions, including	□ Planned		
senior level positions.	□ Not started		
I	⊠ Ongoing	$\boxtimes$	
	Delayed		
	□ Deferred		
	□ Ongoing		
	□ Completed		
	1		
Actively reach out to networks of underrepresented	□ Planned		
groups as part of its outreach.	□ Not started		
	⊠ Ongoing	$\boxtimes$	
	□ Delayed		
	□ Deferred		
	□ Ongoing		
	□ Completed		
	_		
Reach out to the Mayor's Office of Appointments for	□ Planned		
help to identify diverse pools of talent and additional	□ Not started		
networks for finding qualified candidates.	🛛 Ongoing	$\boxtimes$	
	□ Delayed		
	□ Deferred		
	□ Ongoing		
	□ Completed		



Ensure that hiring managers are trained in structured interviewing techniques to avoid unintentional biases in the hiring process.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Assess the manner in which candidates are selected for employment, to determine whether there is any adverse impact upon any particular racial, ethnic, disability, or gender group.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
If adverse impact is discovered, the agency head will determine whether the criteria being utilized are job- related. If the criteria are not job-related, the agency will discontinue using that method. Compare the demographics of current employees to the placements.	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> <li>Completed</li> </ul>		
Revise the promotion request form to include the various reasons why a promotion may be necessary. Review the demographics race\ethnicity and gender for those who received the promotion\salary raises.			
Submit the resumes for the second- and third-choices for the position.			



Reviewing the methods by which	⊠ Review policies, procedures, and practices related to hiring	□ Planned		
candidates are selected for promotion or to fill vacancies (new hires) filled through civil service lists;	<ul> <li>Keview policies, procedures, and practices related to mining (including vacancy announcements, use of certification lists, and the selection process for mission critical occupations) for possible barriers that have a negative impact on minority employees and applicants.</li> <li>Use a collaborative effort between EEO, HR and managers where necessary, develop action plans to eliminate identified barriers.</li> </ul>	<ul> <li>□ Not started</li> <li>□ Not started</li> <li>□ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Ongoing</li> <li>□ Completed</li> </ul>		
	Develop specific, job-related qualification standards for each position that reflect the duties, functions, and competencies of the position and minimize the potential for gender stereotyping and other unlawful discrimination. Make sure these standards are consistently applied when choosing among candidates.			
	Establish written objective criteria for evaluating candidates for hire or promotion and applying those criteria consistently to all candidates.			
	☑ In conducting job interviews, ensure nondiscriminatory treatment by conducting a structured interview, where the same questions are asked of all applicants for a particular job or category of job and inquiring about matters directly related to the position in question.			
	Use a diverse panel of interviewers to conduct the interview.			



	☑ Have the EEO Officer review the interview questions.			
	□ Have the EEO Officer observe interviews, where possible.			
	☑ Use the NYCAPS eHire applicant tracking system for external and internal applicants.			
	☑ Make adjustments to agency outreach and recruitment efforts where necessary.			
	Monitor the results of action plans for any changes in the agency workforce including increases or decreases in applications of qualified applicants and selection rates.			
Describe the role of agency EEO Officer and other EEO staff in the selection of candidates for appointment or promotion (pre- and post-appointment);		<ul> <li>☑ Planned</li> <li>□ Not started</li> <li>□ Ongoing</li> <li>□ Delayed</li> <li>□ Deferred</li> <li>□ Ongoing</li> <li>□ Completed</li> </ul>		
Analyzing the impact of layoffs or terminations on racial, gender and age groups;	<ul> <li>The agency will use the DCAS Layoff Procedure as guidance, should there be any layoffs, terminations and demotions due to legitimate business/operational reasons in FY 2020.</li> <li>The agency will analyze the impact of layoffs or</li> </ul>	<ul> <li>Planned</li> <li>Not started</li> <li>Ongoing</li> <li>Delayed</li> <li>Deferred</li> <li>Ongoing</li> </ul>		
	terminations on racial, gender and age groups.	□ Completed		



	<ul> <li>Where layoffs or terminations would have a disproportionate impact on any of these groups, the agency will document that the targeted titles or programs were selected based on objective criteria and justified by business necessity.</li> <li>The Agency Personnel Officer, EEO Officer and General Counsel will be involved in making layoff or termination decisions. It should be noted that layoffs must be conducted by seniority in compliance with civil service law (for competitive titles) and union contract (for non-competitive and labor class titles).</li> </ul>		
Other Selection Strategies and Initiatives:			

# VII. <u>TRAINING</u>

Provide your training information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.



### VIII. <u>REASONABLE ACCOMMODATION</u>

Please report your reasonable accommodation requests for this quarter and their disposition in the DCAS Citywide Complaint/Reasonable Accommodation Tracking System by logging into your CICS Account at: <u>https://mspwva-dcslnx01.csc.nycnet/Login.aspx</u>

All R/A requests in the current quarter are up-to-date in the DCAS Citywide Tracking System.

□ There were no new R/A requests in the current quarter.

### IX. <u>COMPLIANCE AND IMPLEMENTATION OF REQUIREMENTS UNDER EXECUTIVE ORDERS AND</u> <u>LOCAL LAWS</u>

A. EXECUTIVE ORDER 16: TRAINING ON TRANSGENDER DIVERSITY AND INCLUSION

*Provide E.O. 16 Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.* 

**B.** EXECUTIVE ORDER 21: PROHIBITION ON INQUIRY REGARDING JOB APPLICANT'S PAY HISTORY

☑ The agency has reviewed its practices (including application and interview forms) regarding prohibition on inquiry about pay history.

⊠ All personnel involved in job interviews is required to go through structured interview training.

C. LOCAL LAW 92: ANNUAL SEXUAL HARASSMENT PREVENTION TRAINING



Provide Sexual Harassment Prevention Training Information in the "DIVERSITY AND EEO TRAINING SUMMARY" on the separate Excel template.

#### **D.** LOCAL LAW 93: RISK ASSESSMENT SURVEY

Please provide a short description of planning and progress in implementation of strategies aimed to reduce/minimize the risk of sexual harassment in your agency.

Within the timeframe provided in your Annual Plan, provide any progress on the following, and if none write N/A:
<i>Risk 1: Homogenous Workplace:The Agency has been increasing recruitment efforts to increase staff diversity</i>
Risk 2: Cultural and Language Differences in the Workplace:
The agency has been enforcing its EEO talk policy requiring managers and supervisors to provide EEO Talks to their direct reports twice a year. In addition, the agency provides readily accessible online EEO and diversity training and gender identity and awareness training this is tracked to ensure compliance. We also stress during the confidentiality of sexual harassment complaints is
enforced

*Risk 3: Workplaces with Significant Power Disparities:* 

This issue is addressed through the provision of ongoing EEO and diversity training, gender and awareness training and biennial EEO talks.

Risk 4: Isolated Workplaces:

Staff is reminded to immediately report all instances of sexual harassment directly to EEO; Employees who work late are advised to notify security personnel; agency has posted EEO complaint procedures in workplaces and posters concerning sexual harassment; agency is also working on creating opportunities for isolated employees to connect with each other.



Risk 5: Decentralized Workplaces: The EEO Office continued to provide refresher training to non-headquarter workspaces scattered throughout the agency. In Q1 FY20, EEO refresher training was provided to staff at all of the agency sexual health clinics throughout the city. \_\_\_\_The EEO Office conducts refresher training to outlying areas to ensure that EEO policies are enforced and to create awareness.

### E. LOCAL LAW 97: ANNUAL SEXUAL HARASSMENT REPORTING

- ☑ The agency has entered the sexual harassment Complaint Data in the DCAS Citywide Complaint Tracking System and updates as they occur.
- The agency has entered **all types of complaints** in the DCAS Citywide Complaint Tracking System and updates as they occur.
- $\boxtimes$  The agency ensures that complaints are closed within 90 days.

Report all complaints and reasonable accommodation requests through DCAS/CDEEO Complaint Tracking System by logging into your CICS account at: <u>https://mspwva-dcslnx01.csc.nycnet/Login.aspx</u>

## F. LOCAL LAW 101: CLIMATE SURVEY

Provide a short description of your efforts to analyze the results of climate survey in your agency.



Describe any follow-up measures taken to address the results of the climate survey:

Through biennial EEO talks requirement and annual distribution of agency EEO policy statements, supervisors understand where to direct employees who wish to file EEO complaints and what measures employees can take to address EEO related complaints. In addition, staff will receive information on where to file EEO and sexual harassment complaints and how such complaints are processed.

## X. AUDITS AND CORRECTIVE MEASURES

Please choose the statement that applies to your agency.

The agency is <u>NOT</u> involved in an audit conducted by NYC EEPC or another governmental agency specific to our EEO practices.

□ The agency is involved in an audit; please specify who is conducting the audit: \_\_\_\_\_

□ Attach or list below audit recommendations.

The agency has submitted or will submit to OCEI an amendment letter, which shall amend the agency plan for FY 2020.



## **APPENDIX: DOHMH EEO PERSONNEL DETAILS**

#### EEO PERSONNEL FOR 1<sup>st</sup> and 2nd QUARTERS, FISCAL YEAR 2020

#### A. PERSONNEL CHANGES

Personnel Changes this Quarter: 🛛 No Changes		Number of Additio	)ms:	Number of Deletio	ns:	
Employee's Name & Title						
Nature of change	□ Addition □ Deleti	on	□ Addition	□ Deletion	□ Addition	Deletion
Date of Change in EEO Role	Start Date or Termination Da	ite:	Start Date or Termina	tion Date:	Start Date or Termina	ation Date:
NOTE: Please attach CV/Resum	e of new staff to this report					
For Current EEO Professiona	ls:					
Name & Title	Jorge Martinez		Stephanie Saez		Doug Barr	
EEO Function	□ EEO Trainer □ EF	EO Counselor EO Investigator her: (specify)	<ul> <li>□ EEO Officer</li> <li>⊠ EEO Trainer</li> <li>□ 55-a Coordinator</li> </ul>	<ul> <li>□ EEO Counselor</li> <li>⊠ EEO Investigator</li> <li>□ Other: (specify)</li> </ul>	<ul> <li>□ EEO Officer</li> <li>⊠ EEO Trainer</li> <li>□ 55-a Coordinator</li> </ul>	<ul> <li>□ EEO Counselor</li> <li>⊠ EEO Investigator</li> <li>□ Other: (specify)</li> </ul>
Proportion of Time Spent on EEO Duties	⊠ 100% □ Other:	(specify %):	⊠ 100% □	Other: (specify %):	⊠ 100% □	Other: (specify %):
Attended EEO Professional On-Boarding at DCAS	⊠ Yes □ No	0	🛛 Yes	□ No	🛛 Yes	□ No
Completed Trainings: EEO Diversity & Inclusion IgbTq: The Power of Inclusion Structured Interviewing and Unconscious Bias Sexual Harassment Prevention	<ul> <li>☑ Yes</li> </ul>		⊠ Yes ⊠ Yes ⊠ Yes ⊠ Yes ⊠ Yes	□ No □ No □ No □ No □ No	⊠ Yes ⊠ Yes ⊠ Yes ⊠ Yes ⊠ Yes	□ No □ No □ No □ No □ No
Training Source(s):	DCAS 🗆 Agency 🗆	Other	DCAS 🗆 Agen	cy 🛛 Other	🛛 DCAS 🗖 Agen	



#### B. <u>CONTACT INFORMATION (Please list ALL current EEO professionals)</u>

DIVERSITY AND EEO STAFFING IN [AGENCY NAME] AS OF QUARTER (X) FY 2019 *					
Name	<u>Civil Service Title</u>	EEO\Diversity Role	<u>% of Time Devoted</u> <u>to EEO &amp; Diversity</u> <u>Functions</u>	Office E-mail Address	<u>Telephone #</u>
		Diversity & Inclusion Officer			
Jorge Martinez	ExecutiveAgencyCounsel	EEO Officer/Director	<u>100%</u>	Jmartin4@health.nyc.g	<u>347-396-6067</u>
		Deputy EEO Officer			
Jorge Martinez	ExecutiveAgencyCounsel	ADA Coordinator	<u>100%</u>	Jmartin4@health.nyc.g	<u>347-396-6067</u>
		Disability Rights Coordinator	<u>100%</u>	Jmartin4@health.nyc.g	<u>347-396-6067</u>
Jorge Martinez	Executive Agency Counsel	Disability Services Facilitator			
Frances Matos	PRAA/Special Assistant	55-a Coordinator	<u>10%</u>	fmatos@health.nyc.gov	347-396-2127
Georges Precil	Workforce Development Director	Career Counselor	<u>50%</u>	gprecil@health.NYC.gov	<u>347-396-6183</u>
		EEO Counselor			
		EEO Investigator			
		EEO Counselor/ Investigator			
Doug Barr	ASC INV-NOT 069	Investigator/Trainer	100%	dbarr@health.nyc.gov	<u>347-396-6507</u>
		EEO Training Liaison			
<u>Stephanie Saez</u>	INVESTIG DISCIP	Investigator/Trainer	100%	ssaez@health.nyc.gov	<u>347-396-6466</u>



\* Please indicate changes (i.e. if new personnel is filling a specified role.) You may insert additional entries as needed. "Title" refers to the civil service title. If there is an EEO\Diversity role that your staff performs that is not on the list above please indicate it on the chart.